Wednesday October 12 1988

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#### **FARM POLICY**

Time to end the hand-wringing

#### **Sino-Soviet** summit likely in Peking next year

World News

The first Sino Soviet summit for 30 years seems certain to take place between President Mikhail Gorbachev and Deng Xlaoping in Peking next April or May. Page 24

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Algeria to lift curbs Algerian President Chadh Bendjedid said a state of siege imposed on Algiers and its sub-urbs after rioting errorted in the capital would be lifted this morning. The official death toll was put at 176 but diplomatic sources said it may be as high as 500. Earlier story, Page 4

Moscow concession Two Soviet scientist "refusemks" — Professor Eduard Nad-gorny and his wife, Nina — are to be allowed to emigrate after British Education Minister Kenneth Baker raised their cases during a visit last week to the Soviet Union, his department said in London.

War dead exchange iraq and Iran exchanged 16 bodies of their war dead for the first time since a UN-mediated ceasefire in the Gulf war took effect on August 20, a UN spokesman said.

Kosovo meeting Yugoslav Communist Party ders held a crisis meeting in Pristina, capital of the trou-bled Kosovo province, which was expected to pave the way for a purge of the provincial party leadership. Open party rifts, Page 2

Paisley ejected Northern Ireland Protestant leader the Rev Ian Paisley was forcibly ejected from the Euro-pean Parliament for shouting abuse at the Pope as the Pon-tiff addressed the assembly.

Pope's message, Page 3 Kings Cross verdict

A London inquest jury returned a verdict of accidental death on the 31 victims of a finalest November at Kings Jose imdereround railway station. A public inquiry has yet to report on the cause of the fire, Page 13

me indian party Four Indian political groups merged to form a powerful new party, Janata Dal, to challenge Prime Minister Rajiv Gandhi's Congress (I) Party. Page 4; terror, in Punjab, Page 24

Peru workers strike A wave of strikes hit Peru in the build-up to tomorrow's general stoppage called by the 1.8m strong communist-led General Confederation of Workers of Peru. An indefinite miners' strike is threatened from October 17. Page 8

Polish student call Student rallies in cities across Poland called on the authorities to legalise the Independer Students' Union (NZS), supressed under martial law in 1981. Page 2

Afghan rebel claim Moslem rebels fighting the Afghan Government claimed to have captured the eastern town of Asadahad, capital of Kunar province bordering Pakistan, after a month-long

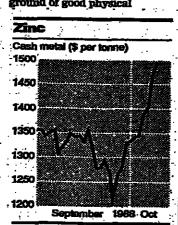
Eiffei Tower strike Striking workers closed the Riffel Tower for the fourth successive day, as personnel at France's most famous tourist attraction pushed for improved

#### Business Summary New Zealand. EC reach four-year **butter** deal

No.30,665

NEW Zealand and the European Commission reached agreement on a four-year deal covering access to EC markets for New Zealand butter and lamb. Concessions leaving New Zealand producers no worse off, despite quota cuts, are expected to provoke an angry response from European farm lobbles. Page 24

ZINC prices continued to rise on the LME against a back-ground of good physical



demand, falling stocks and constructive charts. Threemonth metal added \$31.50 to close at \$1,374 a tonne. Page

KOHLBERG Kravis Roberts, leading US leveraged buy-out group, withdrew its offer to buy Kroger, the country's second largest supermarket chain for \$64 a share or \$5.03bn. Page

DYNO industrier, diversified Norwegian industrial group, said it had agreed to purchase the 50 per cent stake owned by Do Pont of the US in Du Pont Wesfarmers, second larg-est Australian explosives conpany. Page 26

OVS Investment, Australian company controlled by Dick Prait, put its 220 per cent-stake in Redisern, UK packag-ing campany, up for sale. Page

INTERNATIONAL Paper, world's biggest integrated paper-making company, al doubled net earnings in the third quarter, returning profit growth over 90 per cent for a second year. Page 26

SAUDI businesaman Suliman Olayan is to take a 30.5 per cent stake in CS First Boston, gianit new global investment bank being formed by a merger of US First Boston Inc and Europe-based Credit Suisse. Modest hillionaira. Passa 24 est billionaire, Page 26

KOOR Industries managing director Benny Gaon flew to New York in a last minute attempt to persuage Banker's Trust, its largest foreign creditor, to drop its court application for the winding-up of Israel's largest industrial congomerate. Page 4

DOW Jones, US business information and newspaper group which publishes the Wall Street Journal, suffered a 13 per cent decline in net thirdquarter profits to \$32m. Page

ALFA-LAVAL, Swedish dairy equipment and process engi-neering group, reported 27 per cent increase in profits after financial items from SKr415m (\$65.4m) to SKr525m for first eight months of 1988. Page 28

**OLIVE** production, mainstay of the West Bank agricultural economy, is likely to become the next victim of the continuing unrest in the Israeli-occu-pied territory. Page 46

LANVIN, France's last privately-owned fashion and perfume house, is seeking buyers, sig-nalling an end to 98 years of independence.

CONTENTS Frankfurts German lonely hearts put finance Time starts to run out for the



facto ruler. His sucmoth task of rebuild-

Page 22 

Less Ecu auction; Ratners/Next; Carless; Redtearn/OCS Portugal: Survey .. Financial Futures -Gold ----inti. Capital Markets Letters Lex -

# Luxembourg-based bank indicted on drug money charge

THE LUXEMBOURG-RASED as former and present staff of Bank of Credit and Commerce International is among defendants indicted by a Federal grand jury in the US after a two-year investigation into the alleged laundering of \$32m of profits from cocaine sales. Customs and Excise officers in Britain, France and the US-believe it is the most important

money laundering case in US

history.

The defendants are accused of laundering profits from Colombia's powerful Medellin cartel, believed by US investigators to be responsible for 80 per cent of the cocaine shipped into the US. The bank denied knowledge of "any violation allegedly committed". It said: "The bank wishes to state categorically that at no time whatsoever has it been knowingly ionvolved in drug-traffic

ted money laundering. The worldwide investigation centred on Miami in Florida

and culminated in co-ordinated

the bank were among people rounded up in financial centres throughout Europe and the US. Nine people were arrested at the weakend at Tampa, Florida. More than 80 people were charged yesterday although it was unclear last night just how many were employees of the bank, which was established 16 years ago by Agha Hasan Abedi, a Pakistani national. With assets of more than

\$20bn and more than 400 branches in 73 countries it is by far the largest privately owned Arab bank and is believed to be the seventh largest private bank in the world.

British Customs were brought into the investigation in May. Customs and Excise said last night the UK-base money laundering operation involved the "comparatively small" sum of \$1.25m.

Among the defendants in the indictment handed down by the Federal grand jury at Tampa were BCCI Holdings

(Luxembourg), the bank holding company, and two subsidiarles, Bank of Credit and Commerce International SA and Bank of Credit and Commerce International (Overseas).

Mr William Von Raab, US **Customs Service Commissioner** said: "It is the first time an entire international financial institution and its important members have been indicted," and alleged more than 28m (\$13.6m) was laundered through offices of the Bank of Credit and Commerce Interna-

Two City of London businessmen were bailed until November 8 when they appeared before magistrates yesterday accused of involvement in the laundering of the proceeds of drug trafficking.

They were Mr Asif Abdul Baakza, 38, manager of the corporate unit of Bank of Credit and Commerce International, and Mr Syed Zia Uddin Ali Akbar, 44, managing director of Capcom Financial Services.

# Dirty money in clean hands

By Robert Graham in London

THE SOUTH AMERICAN drug barons have a maxim when talking about laundering the profits from the multi-billion narcotics business: "Dirty money is best passed through clean hands." This is short-hand for saying that successful laundering operations must involve legitimate finan-cial institutions cial institutions.

The fact that legitimate

The fact that legitimate financial institutions are being used to launder drugs profits is well known to drugs enforcement and customs officials in the US and Rumpe. However, in the fight against the international drugs trade—specially the growing South American cocaine business—governments have enjoyed least success in cracking down on money laundering.

This is a due to a mixture of legal complications, lack of international co-operation, technical difficulties in tracking financial transactions and shortage of personnel.

Nevertheless, the latest combined action involving US,

British and French officials — which this week has resulted in the arrest of more than 80 people — marks a new

It is the first example of charges arising from a surveil-lance operation which has allegedly traced significant transfers of drug funds from Miami to Europe through recognised banking channels: in this case the Bank of Inter-national Credit and Commerce. It also marks on escala-tion in efforts to tackle Miami and Southern Florida as the

key centre for the Latin Amer-ican drugs trade. "Southern Florida remained "Southern Florida remained the centre for drug money laundaring activities in the United States in 1987..." stated the latest report of the National Narcotics intelligence Consumers Committee (NNICC), the inter-agency body which co-ordinates all anti-drug efforts in the US, Despite such public acknowledgement of money jaundar. edgement of money isundering, progress has been slow in stamping on the activity. Organised crime has always

proved one or two jumps head, and now has the power to suborn governments. Indeed, Latin American gov-ernments have complained over the past three years that insufficient measures have been taken in the US both to

been taken in the US both to curb narcotics demand and seize illegal profits.

Officials at the Drugs Enforcement Agency (DEA) in Washington feel overwhelmed by having to combat the drugs phenomenon on so many different fronts, Asset seizures last year totalled an impressive \$504m in the US. Against this almost 80m tons of

aive 5504m in the US. Against this almost 80m tons of cocsine was being consumed. Cocsine is the most profitable drug, with "wholesale prices" of \$12,000 to \$40,000 a kilo, and retail prices of \$80 to \$120 per gram, according to the NAUCC. An indication of the size, of the laundering discretions was revealed in operations was revealed in congressional testimony in 1985. Mr Benito Chitis, an admitted Miami-based laun-derer, said he had washed \$240m in eight mouths.

ally laundered by couriers depositing in different banks many sums of just less than \$19,000, the amount at which the US Bank Secrecy Act obliges banks to declare trans-

Continued on Page 24

#### Cabinet in **Prague** quits as hardliners triumph

By Lestie Colitt in East

THE ENTIRE 20-member slovak cabinet resigned yesterday, paving the way for a major reshuffle, as the ruling communist Party reaffirmed its intention of charting a hardline course, sharply at variance with Moscow's reformist line.

The country's official news agency, which on Monday announced the resignation of Mr Lubomir Strougal, the veteran premier, indicated yesterday that both the interior minister Mr Vratislav Vejnar, and the ailing Foreign Minister, Mr Bohuslav Cimoupek, would be replaced. Five new members were appointed to the party praesidium.

CTK news agency also published an uncompromisingly hardline speech by the ruling party's ideology chief, Mr Jan Kojtik, to a central committee meeting which ended yester-

day.
"We must under no circumstances permit the weakening of the leading role of the Comnamist Party," Mr Fojtik said, while warning against "petty bourgeois" ideas of greater ownership and attacking the foreign press for fomenting dis-

It was also announced that Mr Ladislav Adamec, the technocratic prime minister of the Czech republic, would replace

Mr Strongal.
While Mr Adamic, 62, is considered a relative moderate, observers regard it as unlikely that he will carry much weight against the orthodox Communist Party leadership. Mr Strougal was considered

the man most likely to initiate any moves towards economic decentralisation, and observers have suggested that he was trustrated by the hard line taken by the Communist prae-sidium. Mr Strongal's letter of resig-nation and that of the Slovak Prime Minister, Mr Peter Col-

otka, both published yesterday, said they were stepping down because of age. However both men however are younger than the Communist party leader, Mr Milos Jakes. Mr Jakes, who took over as to prominence in the Commu-nist Party in the immediate

aftermath of the Soviet invasion in August 1968, when a sweeping purge of liberals was carried out. He has paid lip service to the idea of limited economic

# Tokyo finance minister cited in insider row

By Stefan Wagstyl in Tokyo

A JAPANESE stock market scandal involving leading poli-ticians deepened yesterday when Mr Kiichi Miyazawa, Finance Minister, was named in a list of people who had received shares on a preserential basis in Recruit Cosmos, the property company at the centre of the affair.

The list was released by opposition parties which are exploiting the involvement in the affair of members of the ruling Liberal Democratic

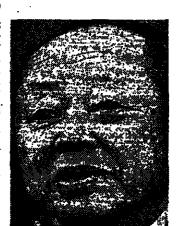
At a hastily summoned press conference, Mr Miyazawa denied buying Recruit Cosmos shares and suggested his name might have been used by someone else. However, the latest allegations seem certain to increase the ruling party's embarrassment over the affair and add to its difficulties in trying to win support for a con-troversial tax reform scheme.

Accusations of bribery and stock market malpractice have flowed since the scandal broke in June.
The affair concerns the distribution of shares in Recruit Cosmos by its parent, Recruit,

an employment agency, to leading public figures before Recruit Cosmos was floated on the stock market in 1986. Those who received shares in the private placing later made large profits.

Aides to Mr Miyazawa, to Mr Noboru Takeshita, the Prime

Minister, and to Mr Yasuhiro



Kiichl Miyazawa: denied buying shares

Minister, were among 76 people originally named as recipients of shares.

However, the list revealed yesterday contains Mr Miyazawa's own name among those of nine people who allegedly received 80,000 shares through Do Best, another company affiliated to Recruit. Mr Miya-zawa allegedly had 10,000. Aides to Mr Takeshita and

Mr Nakasone are also named as are a former senior official of the National Tax Adminis tration Agency and a former vice-minister of the Labour Ministry, who are the first civil servants to be implicated in the affair. Two others on the list are a

#### First UK auction of Ecu bills sees heavy demand

By Stephen Fidler, Euromarkets Correspondent

THE FIRST auction by the Bank of England of Treasury bills denominated in Ecu - the basket of the European Com-munity currencies - was heavily oversubscribed yester-day, as bids placed totalled more than 3% times the amount of bills on offer.

The sale was being viewed in the City of London as a significant success, although there cant float for dealers to trade. is caution that enthusiasm for an inaugural auction would not necessarily spill over into the subsequent monthly auctions. The Bank has appointed 29 dealers to make a market in the hills, and it was certain that much of the bidding came from dealers attempting to establish an inventory from

which to trade the paper. The main buyers were said to be central banks, as well as conservatively-managed invest-ment institutions and international company treasurers. It is too early to say what this auction indicates for sub-

sequent sales. If the bills are quickly swallowed up by investors, and there is not a signifithe Bank may be to enlarge later auctions. The size of the first auction was scaled up as the extent of investor interest became apparent. The move to sell the bills was seen as an attempt by the Bank to centre the Ecu market on London, and is said to have sur-Continued on Page 24

#### Michelin to buy aircraft tyre operations of BF Goodrich By Paul Betts in Paris

MICHELIN, the leading French rubber group, is planning to buy the aircraft tyre business of BF Goodrich of the US in a major strategic expansion into the aerospace sector. The deal will turn Michelin

into the world's second largest supplier of aircraft tyres after Goodyear of the US. Although the French group has successfully adapted its radial tyre technology to the aerospace sector during the last few years, it has until now had only a marginal share of

the aircraft tyre market. However, with the BF Goodrich aircraft tyre operations Michelin will become second to Goodyear in this market. BF Goodrich's aircraft tyre business accounts for 20 per cent of the world market and 32 per cent of the US civil and mili-

tary aircraft tyre market. Michelin declined to disclose the value of the proposed transaction last night but said recently built aircraft tyre manufacturing plant in Norwood, North Carolina, tyre retreading units in the US, marketing and sales networks as well as research and testing

facilities. BF Goodrich will maintain control of its aircraft wheel and brake manufacturing operations but will now collaborate closely with Michelin in future aircraft wheel and tyre developments. Michelin is also planning to take over BF Goodrich licences and other aircraft tyre trade marks.

The deal also envisages sepa-rate negotiations between BF Goodrich, Michelin and Sime barby, the Malaysian training group, over the joint venture in aircraft tyres, wheels and brakes formed earlier this year between the US group and Sime Darby in Malaysia. Michalia is constituted in particular in the constitute of the constitute o elin is expected to negotiate on the tyre interests in the joint

for its aerospace wheel and tyre business after selling its 50 per cent interest in its joint tyre venture with Uniroyal earlier this year.

The US group said at the time that it intended to concentrate in the future on its chemicals and aerospace and defence businesses. However, without the support of its conventional tyre operations, it is understood to have felt its aerospace tyre business required the support of a strong international tyre

group. BF Goodrich's aerospace and defence operations accounted for about 15 per cent of the company's sales of \$2.2hn last

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#### MARKETS Tokyo Mikkel average (000) 28.0 26.5 Sep 88 Oct

pay and conditions.

INTEREST RATES Federal Funds 814% Y131.05 (132.35)

(8층) 3-mth Treasury Bills: yield: 7.51% (7.503) Bond: 1021 SFr1.57 (1.5755) yield: 8.85% (8.819)

close 1133% (11%)

New York \$1.715 (1.7138) London: \$1,717 (1,7125) DM3.18 (3.1775) FFr10,835 (10,8275) SFr2,695 (2,6975) Y225.0 (226.5) DOLLAR New York DM1.855 (1.8545) FFr6.3185 (6.3215)

SFr1.572 (1.5745) DM1.852 (1.855) FFr6.31 (6.3225)

New York latest Comex Dec

\$408.45 (408.25)

COLD

STOCK INDICES New York Dow Jones Ind. Av. 2,158.47 (-2.49) 277.49 (-0.75) FT-SE 100

1,838.3 (-5.8) World: 127.54 (Mon) Nikel Ave 27,489,60 (+211,33) Franklort Commerzbank

1,592.9 (-9.9) OIL : Brent 15-day (Argus) \$12.42 (+0.105) (Nov) West Tex Crude \$13.605,(+0.01) (Nov)

spent regime of Burma

As Burma stumbles towards a future finely balanced between optimism and disaster eneral Ne Win (left) is still seen as the de cessors, however, are likely to face a mam-

Technology: A package that delivers factory know-how -Editorial comments A nuclear insurance; Algeria's need for reform ... Scottish recovery: Not taking the high road

medium-sized companies

Unit Trusts

Management: The European challenge for

.A7,50

# Dutch sink plan to curb dumping of salt in Rhine

By David Marsh in Bonn

NETHERLANDS yesterday unexpectedly torpe-doed an international environment agreement under which

France planned to reduce further dumping of salt into the Rhine from next year.

The decision reflects budgetary difficulties in The Hague in committing the sum of F1 100m (£28m) over the next 10 years as the Dutch contribution to a programme to reduce chloride concentrations first agreed in

principle in 1976.

Announcement by the Dutch Government that it was blocking the second stage of implementation of the accord overshadowed a meeting of environment ministers here discussing ways of cleaning up

Mr Klaus Toepfer, the West German Environment Minister. who chaired the meeting of ministers from five countries bordering the Rhine, said he was disappointed by the Dutch move, especially since the Netherlands has been in the forefront of efforts to lower salt concentrations in the Rhine from Alsace potash mines.

Ms Neelie Smit-Kroes, the Dutch Transport and Public

Works Minister, who represented The Hague at the conference, justified the decision on the grounds of new information about other pollutants in

the river. The Sandoz chemicals accident in 1986 had heightened awareness of the "awful stuff" in the Rhine, above all organic matter from fertilisers and phosphates, and lowered the priority which should be given

to salt, she said.
She said she could not explain to taxpayers why the Netherlands should be putting up FI 100m as part of the overall FFr800m (£74m) programme when France would probably be resuming tipping of salt into the river in 1998.

Mr Brice Lalonde, the French Environment Minister, said the decision was a sur-prise. France had been counting on putting into operation next January the second stage of the programme, aimed at reducing total salt disposals by a further 40kg per second from the present total of around 300kgs, he said. The first stage, lowering salt disposal by 20kgs per second, was implemented in January last year.

# Rearguard fight slows Soviet party reform

THE OVERHAUL of the leadership and bureaucracy of the Soviet Communist Party, as ordered by Mr Mikhail Gorbachev, is slowly beginning to take effect, but not without strong resistance from

many key party organs.

Reports reaching Moscow suggest that an election campaign for the low-est-level party activists — on factory floors, farms and offices — is resulting in an appreciable turnover of local leaders, but still short of the upheaval Mr Gorbachev seems to be seeking.

In a new departure, however, party organisations are taking opinion polls at workplaces to determine the popular-

ity of officials, before proposing them for election. Meanwhile, the first figures were published yesterday for cuts in the party bureaucracy in a major republic

the Ukraine. Mr Vladimir Sincherbitsky, the Ukrainian party leader and, ironically, one of the last-remaining members of the Brezimev old guard in the polithuro, announced that half the party departments (nine out of 18) would be or party control at each administrative level in the control at each

THE COMMUNIST party

leaders of the Soviet republics of Armenia and Azerbaijan met

yesterday and Tass news agency said they were looking

for ways to compromise in

their dispute over the region of Nagorno-Karabakh, Reuter

Mr Suren Arutyunyan and

reports from Moscow.

Local leaders are being replaced, writes Quentin Peel, but not at the pace Gorbachev wants

scrapped, and 30 per cent of the senior personnel would have to go. The biggest cuts in the bureaucracy are supposed to take place at national level, where the central committee bureaucracy may be reduced by half, according to Mr Vadim Medvedev, the

newest politburo member. Yet the patchy progress was clear yesterday from a highly critical editorial in Pravda, the leading party newspaper, directly focused on the work of party committees — the central organ of party control at each administrative

Armenian and Azerbaijani leaders meet

It also said the Armenian

Communist party central communists party central communists party central communities had met on Moeday and urged government officials to crack down on organisers of demonstrations calling for the

transfer of mainly Armenian-populated Nagorno-Karabakh

from Azerbaijan to Armenia.

Tass said a meeting of the Armenian Central Committee

had expelled two people from

panakert, the troubled capital of Nagorno-Karabakh, where

ethnic Armenians have been

on strike for much of this year.

The two held a similar meeting

extremely essential to look for

compromise ways to solve problems and meet each other halfway," Tass said.

"It was pointed out that in the existing situation it is

there in August

the inability to adjust to a phralism of opinions by blaming the people's ungovernability," it said.

And in a report on the actual grass-roots election process, in the republic of Kirgizia, it admits that "the processes of perestroika are complex and contradictory in many of the party organisa-tions. Not in all cases are democracy

and glasnost uppermost."

None the less, Pravda reported genuine debates on the shopfloor at a string of different organisations, with strong of different organisations, with strong criticisan of party officials, and resulting changes in the party elections.

One problem was that workers were still not willing to fill in party questionnaires. When they did, in a vacuum-

cleaner manufacturing plant, 16 out of 44 workers said they were dissatisfied with the party leadership. In another plant, the party secretary received only two votes. A carpet-weaving enterprise sacked the entire party bureau.

On the other hand, in the Sokuluksky region of Kirgizia, "instead of the careful study of public opinion, instead of fistening to the proposals of Commu-

the party in connection with election fraud during recent polling for seats in the repub-

A night curiew, imposed on Nagorno-Karabakh under a

state of emergency, had been reduced to five hours, Tass

said. Some strikers had returned to work but life had

still not returned to normal.

nists and non-party members . . . they simply dragged an old list of candidates from the safe, and handed it over to the newspaper for publication," Prayda said.

Hence, perhaps, the thunderous editorial, trying to tell the party leadership just what they are supposed to be doing.

"We are talking about a radical change in the entire work of the party committees," it said. "We must stead fastly follow the line of strict division between the functions of party commit-tees and economic organisations, over-come duplication . . . improve the quality of the party apparatus and

ensure its unconditional subordination and accountability to elective organs.

"No one would argue that the braking mechanism has not been fully eradicated, and that conservative strivings often accompany laxity, irrespossible attitudes and incommentates. With attitudes and incompetence... with the party committee finding it difficult to resist the temptation to begin work in the old way by issuing commands."

#### Open party rifts test power of Milosevic

By Judy Dempery in

RIFTS BETWEEN the RIFTS BETWEEN the Communist parties of Serbis and Sloventa came into the open yesterday as Yagoslavis prepared for a crucial central committee meeting which will test the power of Mr Slobodan Milosevic, the Serbian party

chief.
Politika, the Beigrade party
newspaper which staumchly
defends hir Milosevic and his
Serbian nationalist line,
attached the Slovene party for its support of the police action

against demonstrators in Mon-tenegro at the weekend. Police wielded clubs and Police weiner cross and threw tear-gas at demenstra-tors in Montesiegro who were calling for the resignation of the local leadership. The inci-dent marked a climax to three months of intensitying ethnic unrest and discontent among

The liberal Slovene party accused the Serbian party of manipulating workers during the demonstration.

The demonstrators had originally protested against possiving standards and low wages. But the Slovens party actualed the Serbs of taning the rolls better the serbs of taning the rally into a pro-Milesevic nationalist meeting. Leaders of the Island Com-

munist party were last night meeting the local party organisation in the southern region of Kosovo, where alleged discrimination by ethnic Alba-nians against local Serbs has become the focus of the growing Serbian nationalist move

obstacles in the way of this conference, the spekesman said. "We will join the consen-sus on this issue."

hardiners say it would amount to giving the Kremin a blank chaque.

A French diplomat said Paris's acquiescence was unlikely to end the deadlack immediately, but could help

European Security Conference in 1991 or 1992. The others and Copenhagen in 1990, according to the proposal.

stance appeared to be part of a concerted effort by President François Mitterrand to improve ties with Moscow after several years of distant

#### France backs rights talks in Moscow FRANCE HAS accepted a

controversial Seviet proposal to hold a European human rights conference in Moscow

rights conference in Moscow in 1891, a Foreign Ministry spokesman said yesterday in Paris, Reuter reports.

The French position, amounced on the second day of a visit by Mr Eduard Shevardadze, the Soviet Foreign Minister, is at odds with Western hardingers including ern hardiners, including Britain and Canada, which are wary of the gathering as a potential propaganda coup for the Bremin.

France will not place any

The question of where to hold so-called follow-up human rights conferences is one of the last issues holding up the 35-nation European Security Conference in Vienna, which diplomats expect to wind up by the end of the

France has hitherto avoided taking a position on the Seviet proposal, which has divided the Western nations.

Some believe the conference would encourage humaniturism reforms being undertaken by Mr Mikhail Gorbacher, but

The proposed conference would be the third on humani-turian issues to be held before the next full-scale round of the would be in Paris next year

Diplomats said the French

# Personnel changes in Kosovo were widely expected to be amounced after a meeting of the province's central commit-

tee today. A member of the Serbian A member of the Servish central committee, Mr Milenko Petrovic, yesterday called for the sacking from the party of three leading Kosovo politicians, including Mr Koli Siroka, the region's representative in the federal presidion.

Mr Milosevic wants to strengthen Serbian control towe both Kosovo and Voice.

over both Kosovo and Vojvodina, a northern province whose leaders were teppled by a pro-Milesevic demonstration last week.

hast week.

The Serbian party chief faces what could be a make or break test at the October 17 pleasuy meeting of the central committee, when the 165 members of the policy-making body are thought likely to stage a vote of confidence in the ruling presiding

Any member of the presid-ium who failed to win the support of more than two thirds of the presidium would be forced to step down.

Mr Milosevic has made cles his wish to see some of his colleagues on the presidium ousted, repeatedly accusing them of incompetence and mis-

management. But it is far from clear how much support Mr Milosevic enjoys in the current central committee. Delegates from Croatia and Bosnia, as well as Slovenia, are likely to fear his brand of Serbian nationalism:

#### Rallies seek recognition of Polish students' group

By Christopher Bobinski in Warsaw

POLISH STUDENTS yesterday staged rallies at several univer-sities in support of demands for recognition of NZS, an inde-pendent students' group. At the same time, prepara-

tions continued for round-table talks expected to start next talks expected to start next week between the banned Soli-darity movement and the authorities.

Mr Jerzy Urban, the government spokesman, yesterday criticised the students action and warned that excessive radicalism endangered the Gov-ernment's conciliatory policy towards the universities.
Several thousand students

rallied at Warsaw University as well as the Polytechnic, and demonstrations were also reported at colleges in Krakow as well as Wrociaw University where some 600 students held a meeting.

At most places the univer-sity authorities gave permis-sion for the demonstrations.

sion for the demonstrations. Opposition to compulsory military training for students is emerging as the major issue.

Mr Lech Walesa, the Solidarity leader, has suggested that the authorities are complaining about the composition of his movement's delegation to the round-table talks. Yesterday Mr Urban declined to say when they would start.

The authorities have stepped up pressure on the opposition: police on Monday evening con-

police on Monday evening conducted house searches at four Warsaw flats, confiscating a word processor which they auspected was being used to pub-lish illegal literature in the first case of harassment of this kind for many months. Mr Jozef Czyrek, a politiburo

member who has played a key role in setting up the round-to-ble talks , told the Polish press

agency (PAP) that the meetings would last three to four weeks and were aimed at putting together a common plat-form for next year's parliamentary elections.

He made no concessions, though, on Solidarity's demand for recognition as a trade union which the authorities are resisting.

Professor Andrzej Stelma-chowski, a top Solidarity nego-tizior, has flown, along with two colleagues, for consulta-tions with the Pope, who is in Stuttgart.

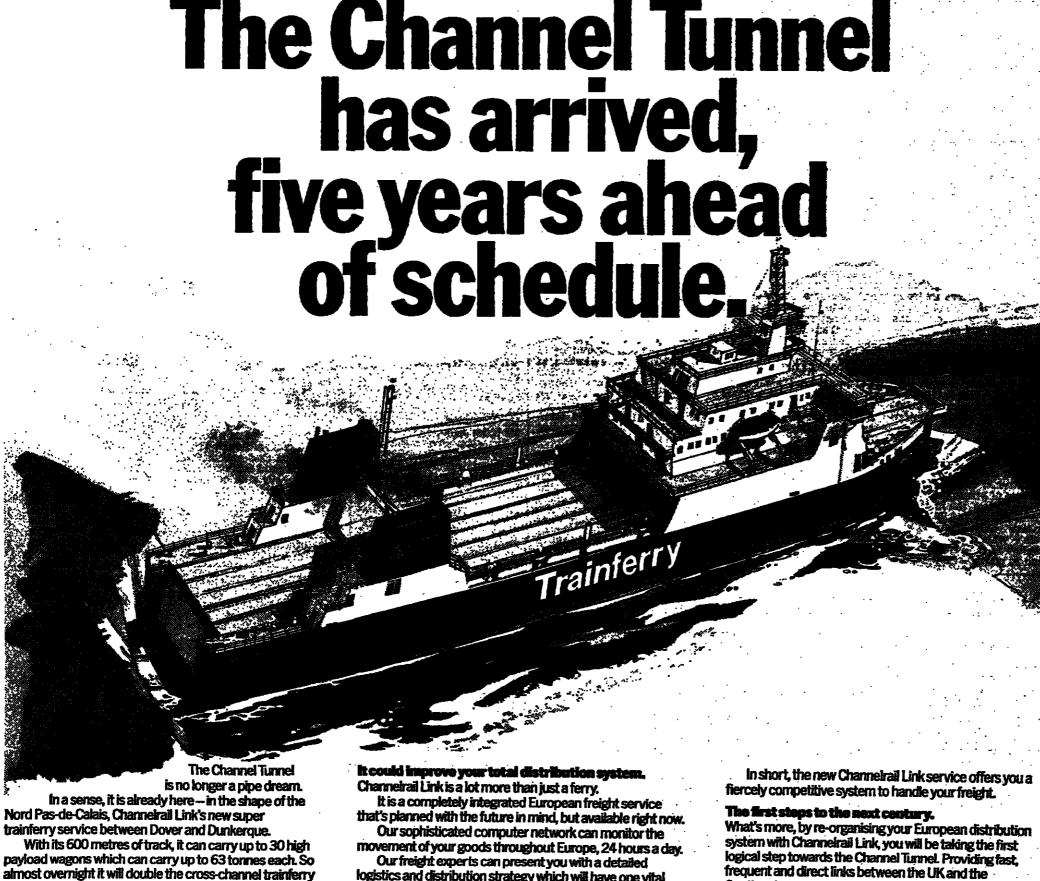
Cardinal Jozef Glemp, the Polish church leader, is a strong supporter of the roun table process and he argued that such a dialogue is necesthat such a dialogue is necessary if there is to be hope of resolving the country's problems and for relations with the West to be normalised.

The church for its part has made progress in talks with the state on a charter laying out its rights and duties.

FINANCIAL TIMES

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**EUROPEAN NEWS** 

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# **Brussels** to investigate drug price controls

By Peter Marsh

THE European Commission is to investigate whether the pharmaceutical price-control schemes operated by countries in the European Community might have to be changed in the run-up to the planned dis-mantling of trade barriers in

1992 The inquiry, which is due to last a year, could be highly contentions. It could involve disputes between national governments and Brussels over the degree to which different countries should favour locally based healthcare companies when setting drug prices.

At present countries in the EC operate a range of schemes to establish prices for pharma-ceuticals, which in Europe are largely purchased through publicly-owned health authorities. Total pharmaceutical sales in the EC are running at about £25bn a year.

Most of the price-control schemes explicitly favour companies which have a high level of research, development and production facilities in the country concerned. The systems normally work by permitting such suppliers to charge higher prices, or make larger profits, than those with only a small base in the relevant territory.

According to some drug-industry observers, these

schemes may be contrary to the spirit of the planned unification of the European market. Under the plans for 1992, different countries would not be allowed unless in exceptional cases to offer incentives to companies with a high level of

visibility in their territories. Officials in Brossels realise that in inquiring into drug prices they are stepping into a complex area. Many national governments regard favouring local drug companies as a vital element in their strategies for supporting high-technology

Some drug companies especially those which do not have a strong presence in the EC - dislike the current arrangements and have made their views known to the Com-

The year-long inquiry is intended to take fully into account views of national governments, industry representa-

tives and consumer groups.
Following the investigation the Commission & due to his nulate detailed proposals for a new drug pricing system for the EC that would, as far as possible, fit in with the spirit of 1992 and also accommodate netical agricultural. national aspirations. These proposals are due next Octo-

#### **Kissinger urges** superpowers to act on E Europe

THE FORMER US Secretary of State, Dr Henry Kissinger, said yesterday that Washington should work out an agreement with the Soviet Union to avoid the danger of a superpower confrontation over Eastern Europe, Reuter reports from

The United States should give an assurance that it would not seek military ties with East European countries – several of whom are experiencing unrest - if the Soviet Union allowed them political free-

doms, he said on television. doms, he said on television.

"The danger is if this thing is just permitted to evolve and suddenly blows up, and the Soviets have to act under the pressure of events, and we have to act under the pressure. of events, there is no telling what might happen," he said. "If they (the Soviet Union) agree to let the people of East-

ern Europe determine their own fate then we can give assurances that none of this will be used for intelligence bases or military activity -that these countries will not become part of some military bloc that they might be con-cerned about."

## Unemployment rate among women worsens in EC

By Tim Dickson in Brussels

THE WORSENING rate of unemployment among Euro-pean women was highlighted by new figures published in Brussels yesterday.

The latest bulletin from Eurostat, the European Com-mission's statistics office, shows that the number of women out of a job across the Community has increased from 13.1 per cent to 13.8 per cent of the female working population since the winter of 1386.

During the same period the unemployment rate among men has falled steadily from 9.4 per cent to 8.2 per cent.

In addition, the survey points out, the jobless rate among women in all member states apart from the United Kingdom is much higher than that among men, the greatest differences being found in Spain (29.8 per cent for women, 14.7 per cent for men), Italy (21.3 per cent against 8.2 per cent) and Belgium (17.5 per cent against 6.5 per cent).

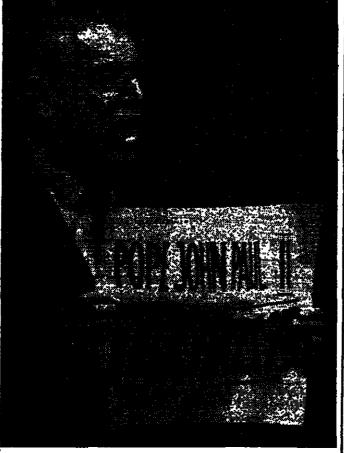
In Britain seasonally adjusted figures show that female unemployment in August was 7.8 per cent of the workforce, against 8.6 per cent for men.

A Commission spokesman yesterday explained that the results were due to "the larger number of women than men moving on to the labour mar-

There are actually more women than men finding employment but because we are talking about the rate of increase the denominator for women is bigger than the

The Eurostat figures show that in August the overall number registered as unemployed was 15.6m, a 0.1 per cent increase compared to

After compensating for differences in national recording methods, Eurostat says the seasonally adjusted unemploy-ment rate in the EC stood at



Mr Paisley flourishes his inflammatory message

# Pope's mild message stirs MEP emotions

By David Buchan in Strasbourg

THE MEDIUM is more chamber. important than the message when it comes to Popes addressing European Parlia-

when a Pope — John-Paul the Second — came to the European Parliament yester-day for the first time, he delivered the politically unexceptional message that the integrated European Community of 1992 should be "open" to the eastern half of the conti-nent and generous to the Third

The first few words of his address were interrupted, pre-dictably, by Mr Ian Paisley, vocal Protestantism's gift to the European Parliament, who tried to shout St Peter's successor down as "Anti-Christ" and was swiftly ejected from the

By Leslie Colitt in Berlin

THE WEST GERMAN

permanent mission in East Berlin formally protested yes-terday to the East German For-

eign Ministry over police action against a church demon-

stration on Monday night. Some 80 participants in a silent march through East Ber-

lin against the censorship of

church publications were

nalist said he was kicked and beaten.

The permanent mission com-

plained that the Communist

authorities' action "grossly contradicted" the Final Act of

the Helsinki Accord, and vio-

lated an agreement regulating the activities of journalists in East Germany.

An official of the East Ger-

man ministry rejected the pro-test but expressed the hope that relations between the two

German states would not be

in Bonn, a government spokesman expressed his "utmost shock" at the police action, while Mr Manfred

Stolpe, a senior lay official of

the East German Protestant church, said it marked the cul-mination of an intolerable situ-

Other churchmen in East

Berlin described the police

affected.

East Berlin police action

draws W German protest

Further echoes of religious wars past were provided by Mr Paisley's subsequent explana-tion that he was repeating the words of the executed Thomas Cranmer, the first Archibshop of Canterbury, and the fact that chief among Mr Paisley's ejectors was Mr Otto von Haps-burg, the West German EuroMP whose family played no small part in European his-

The Pope, himself a keen amateur boxer as a Polish teenager, remained unruffled, and

restarted his speech to general applause.

Earlier in the day, some parliamentary officials were dis-tincily ruffled by the prospect that the pontiff would enter

behaviour as an attempt to

intimidate citizens who had

become increasingly apparent in making known their griev-

The coverage by West German television of such demon-strations especially angers the

authorities as West German

television is avidly followed by

months heavily censored

church publications and prevented several of them from

being published. References to

the need for a dialogue

between the orthodox Communist leadership and the popula-

Prior to an ecumenical church meeting last weekend in Magdeburg, the authorities refused to allow church publi-

cations to carry a prayer call-

ing for change and renewal in

Church study groups presented papers calling for more freedom to travel, a less

restrictive information policy

and a greater voice for individ-ual citizens. One paper written by the East German theolo-

gian, Mr Edelbert Richter, crit-icised the East German Com-munist Party for totally dominating public life and pre-

venting any dialogue or open-

most East Germans.

tion were expanged.

via a lobby temporarily housing an art exhibition of female

First, officials clad certain parts of the statues in make-shift white paper bikinis, and then — decident — removed was insufficient - removed the offending statues com-pletely. It was as though the Vatican had no such representational art.
And as if all this stir were

not enough, many Euro-MPs afterwards tried to read controversy into the Papal address. In arguing that "a common

political structure", far from endangering the identity of the peoples of the Community, would guarantee their rights more fairly, was not the pontiff coming down on the side of the federalists and against the line of Mrs Margaret Thatcher?

In calling for spiritual cohe-sion, to match Europe's economic co-operation, was he not perhaps endorsing the Euro-pean Commission's plans to add a social dimension to the EC single market? Luckily, however, Papal addresses are not formally debated.

# German lonely hearts put finance before sentiment

Haig Simonian finds kitsch and materialism in the personal columns of the nation's newspapers

HE lady from Box No ZS2366 wants a man "who has fallen from Heaven, who'll steal horses with me, go for walks in the rain, dive into the Sea, who'll fire muy love for fantasy and invention, my way of thinking,

my spontaneity and sensitivity, my love for travel and my intellectual curiousity."

A little prolix perhaps, but the lady concerned is just one of the thousands of West Germans who advertise each week in the hydrigal leads heretage. in the bulging lonely hearts columns of the country's news-

papers.
West Germany may have one
of the world's highest standards of living and its citizens a material wealth which is the envy of many. But even a cursory glance through its papers shows that, when it comes to affairs of the heart, money is not everything.
The lonely hearts columns

can be a revelation to those who still see the Germans as brusque and coolly-efficient workhorses. What emerges instead is an extraordinary mixture of sentiment, kitsch

The medium often dictates the message. Many metropolitan afternoon papers are crammed with adverts for com-pany for the evening — or the night. The adverts are not always from professionals, say those in the know, but sometimes from female students or foreign women wanting to sup-plement their income. And while sex is usually the object, plain company may be all that is on offer.

is on oner.

But while adverts in evening papers like Munich's Aberndzeitung are usually pithy and to the point, the lonely hearts



W.Germany

columns in the quality press tell a different story.

The most entertaining is usually in Die Zeit, Germany's heavyweight intellectual weekly whose lonely hearts page is scanned closely by many high-minded readers who find the often long and fanciful adverts greatly divert-

ing.
Adverts in Die Zeit range from the "nice pan seeks pretty lid" genre to complicated messages intertwining money. politics and pleasure. Take the man a few weeks ago who is "not quite independent, no friend of the CDU and with a

boat in the Mediterranean."
Yet even Die Zeit's adverts can offer a distinctive mixture of emotion and financial coolheadedness it would be hard to find anywhere else in Europe. Effusive emotion is often brought sharply down to earth by shattering cost-consciousness. Thus the lady looking for her man from heaven was suf-ficiently earthbound to shorten her horizons to K, SU, BN, or

cate the cities of Cologne, Siegburg, Bonn or Koblenz.

Those stingier still just use a city's postcode. The ex-test-pilot who wants to "take off a second time and float above the clouds with You" is content with "Raum 45" - not a flight path, but the abbreviated postcodes for Dusseldorf and Cologne respectively.

Many advertisers in the

Frankfurter Rundschau, the left-leaning quality daily based in Frankfurt, give clear indica-tions of their financial status alongside their other attributes. Women often mention their financial independence, their anartments or even that they expect a generous inheri-

tance.

By contrast, career prospects or achievements tend to predominate among the men. "Well-earning company directors," "wealthy manufacturers," suitors with "some capital" or, at the very least, gentlemen with a "nice car," abound. And it is astononishing how many male lonely hearts claim to be pilots.

But in health-conscious Ger-many, where lavish private medical schemes guarantee doctors and dentists an almost peerless income, it is still the "doctor with own practice" who will probably beat even the Jumbo jet captain to the lady of his dreams.

Even adverts in a respect able daily like the Rundschau can be remarkably forthright. The "cuddly tomcat, 41, seeking a sweet mouse" is all very well, but the gentleman a cou-ple of inches down who wants a partner "for erotic hours and shared-leisure time" is another

#### "There's only one computer show designed to give you all the answers."

From 26 October to 2 November, the future of computing will be on show at the health and finance. IBM has assembled the largest range of its hardware and com- but only On display will be everything from the

powerful mid-range to personal systems. There will be demonstrations of how, in Business Design Centre, Islington. IBM '88 partnership with its dealers and agents, will build on last year's successful seminars IBM is providing today's business solutions covering manufacturing, retail, distribution, and addressing the future challenge of 1992. There are many computer shows one IBM '88. Don't just patible software ever seen in this country. think about it, fill in the ticket application now. And be there. "I think, therefore IBM."

# IBM '88, please send the coupon to: Jackie Waite, National Enquiry Centre, FREEPOST, IBM United Kingdom Limited, 389 Chiswick High Road, London W4 5BR, or phone her on 01-995 7700.

# Belgian bank cuts key rate

THE BELGIAN national bank yesterday cut its most impor-tant interest rate for the third time in less than a month,

reflecting a general downtrend in Belgian interest rates, AP reports from Brussels.

The Banque Nationale de Belgique said it cut the rate on the reserve certification.

three-month treasury certifi-cates to 7.3 per cent from 7.35

per cent. The rate on fourmonth certificates was cut at the same time to 7.35 per cent from 7.4 per cent.

The downtrend in Belgian rates began in late September. The relatively strong economy and international developments have made the decline possible, and this has boosted the securities markets.

Greek consumer price rises put inflation target in jeopardy

By Andriana lerodiaconou in Athens

CONSUMER PRICE inflation in Greece surged by 3 per cent last month, compared to a 2.2 per cent increase in the same month in 1987. The September figure has raised doubts whether the authorities will be able to achieve their goal of reducing the Decamber-on-December rate of inflation from approximately 16 per cent last year to 12 per cent this.

September is the third consecutive month this year to register a greater increase in the retail price index than the same month of 1987

According to figures released by the Economy Ministry, in the period from January to September 1988, the index rose by 9.2 per cent, not far behind the 10.1 per cent increase regis-

tered during the same period

The ministry put a brave face on the developments, stressing that the nine-month figures were "the most favourable in a decade".

In an indirect acknowledgement, however, that hopes of reducing inflation substantially in 1988 have received a blow, the announcement added that "milation has become a structural problem in Greece. which requires time to com-

The authorities have already conceded that the budget deficit will be overshot significantly this year, as a result of both a lag in revenues and higher-than-planned expendi-

As it was, the Dr957bn (£3.7bn) deficit originally set by the 1988 budget represented a record. This figure has now been revised up to Dr1.1 trillion (million million).

The expected overshooting in turn gives the lie to government predictions of an improvement this year in the net public sector borrowing requirement (PSBR), which in 1987 reached 13.5 per cent of gross domestic product.

The figures suggest rather that the reduction in the PSBR as a percentage of GDP which the Greek Government had succeeded in bringing about in 1986 and 1987 by dint of a pain-ful economic stabilisation programme, will be reversed this

## Tokyo envoymay | Quantity not quality on Japanese screens be recalled after fund revelation

By lan Rodger in Tokyo

JAPAN'S ambassador to the European Community in Brus-sels, Mr Munsoki Date, may be recalled following revelations in Tokyo yesterday of his involvement in a private investment fund operated in Switzerland by and for Japanese diplomats.

The fund's existence came to

light in a newspaper report that Mr Date and four other foreign ministry officials had filed suit against a former col-league, Mr Hideuki Wada, seek-ing the return of their funds. A Foreign Ministry official said yesterday that the ministry was still investigating the

incident, but it was clear that Mr Wada, who resigned from the ministry for private rea-sons in March, 1987, had broken the rules prohibiting pub-lic officials from engaging in commercial activities.
It was not clear if Mr Date

and the four other officials had done anything wrong, but the

ministry said that what they did was "thoughtless", and strong sanctions were being considered. Mr Sosuke Uno the Foreign Minister, has sent a note to all diplomats warning them not to engage in any activity that might harm

apan's image. According to the suit filed in the Tokyo district court, Mr Wada, who was an attaché at the Japanese Government's delegation to the international organisations in Geneva, began operating a fund for friends within the ministry about

three years ago. The suit, which seeks repayments totalling Y80m (£350,000), says that Mr Wada unilaterally notified the five officials last September that he was liquidating the fund. Since then, he has allegedly been postponing repayments, citing losses following the global stock market crash last Octo-

#### **Excess liquidity raises** inflation fears in S Korea

By Maggle Ford in Seoul

CONCERN is mounting that the South Korean economy may be overheating dangerously as repeated attempts to tighten monetary policy continue to fall to mon up excess liquidity and curb inflation.

The Bank of Korea, the central bank, has been struggling to keep the increase in money supply to an annual rate of around 18 per cent. But money has been flooding into circulation as wage rises run at three times the rate of price rises and the current account surplus mounts relentlessly. The bank has now announced that in spite of the issue of billions of dollars worth of Monetary Stabilisation Bonds to soak up liquidity, money supply by the end of the year is likely to be

25 per cent higher than the pre-

vious year.
Preliminary trade figures issued for September show a surplus of \$1.16m, up 50 per cent on the same month last year and taking the accumulated surplus for 1988 over the \$10bn mark after nine months. The Government's original target was a \$9.5bn surplus for the whole year.

The annual inflation rate is

running at more than 6 per cent, according to official fig-ures, after several years of around 4 per cent or below. Inflationary push is exacer-bated by the inflow of speculative funds from overseas. The Government has introduced regulations to cut down on property speculation

#### Ozal to 'free interest rates' fearing run on lira

By Jim Bodgener in Ankara

TURKEY'S Prime Minister, Mr Turgut Ozal, faced with a run on the lira, said last night that interest rates would be freed. without specifying which rates

His comment followed widespread expectation that deposit rates, which range from 10 per cent for sight deposits to 64 per cent for one year, would be allowed to float.

According to the semi-offi-cial Anatolia news agency, the Prime Minister said freeing interest rates would help curb inflation, attract funds into lira

deposits and end the fall. Turkish businessmen, brac-ing for a rapid escalation in borrowing charges, said Mr Ozal's statement indicated that the private sector would bear the brunt of measures to curb inflation, which has exceeded

80 per cent.
The Turkish currency has come under heavy pressure in the unofficial (but tolerated) free market, as an abundant supply of lira, swollen by annual payments to farmers and civil servants, chases scarce foreign exchange.

# Ian Rodger reports that the programming standards permit almost anything HE image most British people have of Japanese television comes from the cocktails of episodes from bizarre and mindless quiz and

challenge programmes pres-ented occasionally on British television by Mr Clive James. That image is, for the most part, depressingly accurate. Japanese television provides

daily proof that more quantity certainly does not necessarily result in more quality. It also demonstrates that slavish adherence to the principle of freedom of expression can lead to a lot of unpleasant programming and invasions of privacy.

The Japanese television broadcasting system, like that in the UK and some other countries, is a hybrid of public and private enterprises. NHK, the public sector company, is largely modelled on the British Broadcasting Cornoration, with Broadcasting Corporation, with one channel for general pro-gramming and another concentrating on educational and cultural programmes. Also like the BBC, it has a range of radio stations and an overseas ser-vice, and it relies on a user fee rather than advertising for its

The private sector consists of five national networks which compete feroclously for audience ratings which can be con-verted into bigger advertising revenues. Their programming is notorious for being fatuous

## and is often violent and mildly pornographic. Indeed, by 1959, only two years after television broadcasting began on a large scale, the Government had to amend the broadcasting act because of about the programming. The political power of the broad-casters was already established, however, and the amendments were toothless, only obliging each broadcasting company to establish vol-

untary standards.

The Broadcasting Act had stipulated that ownership of television stations should be restricted so as to prevent any undue concentration of power. In particular, no station owner should own more than 10 per cent of another station and no newspaper company should hold more than 10 per cent in a

television station. In practice, regional television stations quickly formed alliances with one of the large Tokyo-based stations to gain access to material from the access to material from the capital. The five leading national newspaper groups, Yomiuri, Asahi, Mainichi, Sankei and Nikkei, each formed exclusive alliances with one of them, creating immensely powerful organisa-

In the early 1970s, further complaints arose over the amount of time devoted to commercials and the accuracy



**DEREGULATION OF** BROADCASTING

of claims made in many of them. In 1975, the industry responded to the complaints by limiting advertising to 18 per cent of broadcast time and publishing a list of advertising and programming content standards.

standards.

The programming standards are remarkable for prohibiting virtually nothing, provided that illegal or immoral acts are not portrayed "favourably or attractively" and provided that what is shown does not "unduly" upset children's feelings or arouse "undue" passion

There is no specific sugges tion that certain types of pro-gramme should not be shown during hours when young children are up and, in fact, some daytime programming would make Mrs Mary Whitehouse Most programming on the commercial channels, however, is simply stilly — consisting of endless chat shows, popular song contests and quiz programmes, aimed mainly at teenage and young adult audiences. In fairness, there are some well-made dramas, espesome well-made dramas, especially Samural period pieces,

cially Samurai period pieces, and news programmes are of a remarkably high standard.

NHK programming is generally of a higher standard, as the organisation does not have to compete for ratings. But it, too, is caught up to a considerable extent in the frenetic pace of creating what might be called disposable program-

NHK, like the BBC, also has to fight constantly to convince its audience that its news pro-gramming, in particular, is not influenced by the Government. NHK governors are named by the prime minister with the consent of the Diet (Parlia-

The Ministry of Posts and Telecommunications (MPT), which regulates the broadcasting industry, seems unconcerned by complaints about content. An official in the MPT's broadcasting bureau said recently with pride that Japan was the most liberal country in the world for television broadcasting, with the least government interference. As in other countries, the existing structure of the broad-

casting industry is being upset by new technologies. NHK has operated a two-channel direct broadcast satellite service for the past two years, and it has become increasingly popular mainly because of its hlanket

mainly recause of its dainter coverage of major sporting events, such as the recent Seoul Olympics.

Until recently, cable television has been used only to provide an English language television service to a handful of betale and greaterness buildings. hotels and apartment buildings in Tokyo and Osaka. Now, it is spreading rapidly, partly because operators tend to pro-vide the NHK satellite services plus the US Cable News Network (CNN), and the Government is providing interest-free loans to local CATV develop-

However, there is no indication that the motivation for these capacity-increasing developments is the so-called narrowcasting concept – that is, to force broadcasters to spe-cialise rather than all aim for the lowest common denomina-

tor mass audience. The Government's sole policy thrust in the broadcasting sector at the moment is regional development. It hopes to increase the number of television outlets in the remote

The first article in this series ppeared on Page 3 on October

#### Koor to make plea to Bankers **Frust**

By Andrew Whitley in Jerusalem

A LAST-ditch effort to A LAST-ditch effort to persuade Bankers Trust, the US bank, to drop its court application for the winding-up of Koor Industries, Israel's largest industrial congomerate, will be made at a meeting in New York today between top officials of both sides.

Mr. Penigarin Geom, the Koor

Mr Benjamin Geon, the Koor chief executive whose resigna-tion the US bank is seeking, left Tel Aviv for New York yesterday, accompanied by Profes-sor Eitan Bergiass, chairman of Bank Hapoalim.

of Bank Hagoaim.

Hapoalim, Koor's largest
creditor, is a sister-company
operating under the umbrella
of Hevrat Ha'Ovdim, the Israeli labour federation's holding company. As such, it has taken a lead in helping resolve the most serious crisis to afflict Israel industry in recent years.
Under proposals drafted on
Monday, at a meeting chaired
by Mr Moshe Nissim, the
Finance Minister, Koor is
expected to invite Bankers
Trust to join an already Trust to join an already arranged Israeli bank "lifeboat." Drastic changes in the group's medium-term recovery programme - possibly involv-ing a loss of effective control

Hevrat Ha'Ovdim.— may also

Amid warnings from senior Israeli officials, including Prime Minister Yitzhak Shamir, that the outcome of the Koor affair could hurt the country's financial standing abroad, Bankers Trust has reportedly been bombarded over the past two days with telephone calls from anxious Israeli bankers.
At the same time, the

Shamir Government is signal-ling its willingness to stand firm behind Koor by providing whatever financial guarantees are necessary for the reacue operation being co-ordinated by the leading Israeli banks. On past precedent, this is likely to involve a raising of credit cellings set by the Bank of Israel for individual borrowers, to inject greater liquidity into the troubled concern. A small amount of direct state aid may also be provided.

Among those taking part in Among those taking part in today's meeting with Bankers Trust management will be Mr. Ram Caspi, a leading Israeli lawyer sugared by Khor to arrange its defence. According to company executives, no one line of defence has yet been finallyed reading the currence. finalised, pending the outcome of the meeting.

#### Tourism is NZ's

big earner land's leading source of foreign exchange earnings for the first time in the fiscal year that ended on March 31 1988. ended on March 31 1988, according to figures released yesterday by Mr Jonathan Hunt, Tourism Minister, AP-DJ reports from Wellington.

The data compare samings

from tourism with those from New Zealand's big exports such as meat, wool and dairy products. Tourism earned NZ\$2.27bn (£830,000) in the

year, up 18.1 per cent from NZ\$1.92bn the year before.

Meat exports fell 3.9 per cent to NZ\$2.04bn in the last fiscal year from NZ\$2.12bn the previous year when they were the ous year when they were the top source of foreign exchange. The next largest earner, raw wool exports, rose 6.4 per cent

#### **Burmese students** flee crackdown About 3,000 Burmese students

fleeing an army crackdown on dissent have taken refuge with ethnic minority rebels fighting the Burmese Government state radio said yesterday, Reu-ter reports from Bangkok. The army-run radio, monitored here, called on parents to fetch the students from rebel-held areas where they faced malaria, hunger and other It said 2,000 students had

fled to Karen areas and another 1,000 had joined the small Mon minority along the border with Thailand. A dozen minorities have been fighting for autonomy from ethnic Bur-man-dominated central rule for

#### India interference alleged

Mrs Sirimavo Bandaranaike, the former Sri Lankan Pra-mier, and her son Anura, the opposition leader, yesterday accused Mr Mani Dixit, the Indian High Commissioner to Sri Lanka of interference in Sri Lanka of interference in the island's internal affairs, Mervyn de Silva writes from Colombo. Both reacted angrily to a statement attributed to Mr Dixit in a newspaper article that neither Mrs Bandaranaike (opposition candidate at the December presidential elections) nor the opposition leader had mentioned their party's intention to "abrogate" the Indo-Sri Lanka peace accord when he had spoken to them at separate meetings recently.

### Algeria 'quiet' as Paris protests grow

ALGERIA was reported quiet yesterday, except for an occa-sional gunshot in the capital, as the nation digested Presi-dent Chadli Bendjedid's pledge of political reform following a week of anti-government riots,

Reuter reports. While some Algerians greeted the President's promises with scepticism - in part because he did not specify the reforms - many expressed relief he had acted to end the

Although the Government has given no exact casualty fig-ure in six days of rioting, twof-ficial estimates put the death toll in clashes with security forces at nearly 200, mostly youths under 25 years old. The national news agency APS reported that crowds yesterday demonstrated across the country in support of the President.

Meanwhile France's large

Algerian immigrant population is increasingly resentful at the muted reaction from President François Mitterrand and his Government to the wave of violence that has engulfed their former homeland

terrand is his accomplice," an estimated 500 demonstrators shouted at a protest in central Paris on Monday.

Demonstrators criticised the French Government's refusal to condemn the army's use of force in quelling the protests in Algeria while it often attacked dictatorships around the world. French riot police have prevented demonstrations near

the Algerian embassy.
"In Chile, France cried 'shame' when they used water cannon on demonstrators. In Algiers they've been shooting six-year-old kids and France says it feels sympathy for Chadli," said one young demonstrator.

France's only official reaction to the Algerian crisis so far has been a message of sym-pathy from Mr Michel Rocard, the Prime Minister, to Alger-ia's ambassador in Paris. Mr Jacques Pelletier, a cen-

trist who is France's Minister for Overseas Aid, made the strongest criticism yesterday when he said that Mr Chadli's televised speech to the nation on Monday "may not have served to ease the conflict." Mr Pelletier said: "These pro-

posals are not very promising for the demonstrating youth. adding that France could not remain detached from the crisis. The 1m Algerians form the st imm

Algerians have flooded French telephone networks trying to call home after French press reports that hundreds have been killed during a week of rioting



Police scuffle with about 1,000 protesters ontside Taipei's parliament yesterday, in continuing demonstrations against a decision to reimpose tax on stock market gains.

Meanwhile, share prices continued to fell yesterday. The weighted index, which dropp 183.35 points on Saturday, easied another 189.08 points to close at 6,899.51 points.

#### Banks agree new lending to Manila

THE Philippines' commercial international Monetary Fund would provide a \$500m a year creditors have agreed in principle to lend the heavily about eight weeks. Manila tion more mo President Corazon Aquino's office said yesterday, Reuter writes from Manila.

It said the banks had decided in New York last week to wait for the Philippines to complete a new financing deal with the

The Philippines' creditor banks accounted for about \$15bn of the country's total \$28.95bn debt at the end of April. The US and the Philippines have reached a tentative agree-

until 1991 for the use of the six IIS hases in the islands, acr

ing to reports in Manila.

The US currently pays \$180m a year and the Philippines had been demanding an increase to said to include \$456m over two ment under which Washington years in mixed support.

# **Indian opposition forms new party**

FOUR Indian opposition groups yesterday decided to merge and form a new party - the Janata Dal (People Party) after weeks of squabbling over issues ranging from leadership to the name of their new organisation.
This claims to be the

"national alternative" to the ruling Congress (I) party. The Janata Dal will be led by Mr Vishwanath Pratap Singh who was expelled by Mr Rajiv Gandhi, India's Prime Minister, from Congress (I) last year in the midst of controversies over defence deals that raged for nearly 18 months. Mr Singh is Mr Gandhi's for-

mer Finance and Defence Minister and since his expulsion has been campaigning vigor-ously against both the Prime Minister and corruption in public life. He formed his own Jan Morcha (People's Movement) to

"cleanse" Indian politics and

was chosen as the common

opposition candidate in the prestigious by-election in the

Allahabad parliamentary con-stituency six months ago. He

won in a landslide and is now considered as Mr Gandhi's The formation of the new



party is important because many feel that Mr Gandhi will call national elections before the end of 1989 when they are due. Since Congress (I) has always benefited from the disunity among India's many opposition parties, the merger the four groups could be a

However, although the four - Jan Morcha, the Janata Party which ruled India for nearly two years after Mrs Indira Gandhi's emergency rule, a faction of the Lok Dal (a farmer's party) and the Con-gress-S, a breakaway group of the Congress (I) – announced they would merge, a formal dissolution of their individual identities has not been

This could take time while the leaders of the parties continue to squabble and could impair opposition unity at a crucial moment. The leaders have been quarrelling in public for several weeks over merger issues. No common policy statement has been issued and they have yet to announce an election programme.

The four parties are, how-

ever, constituents of a front of seven opposition parties formed about three months ago to agree on just one candidate to take on the ruling party's nominee in the coming elec-tion. Despite this, the Indian opposition remains disunited because the two Communist parties and Bharatiya Janata, the right-wing Hindu nationalist party, have decided to retain their separate identities.

# AIDS strikes at Zambia's base

Tests indicate that 200,000 are infected, says Victor Mallet

R John Banda, 34 years old, works as an odd-job man at a school near the Zambian capital Lusaka. He is dying of AIDS – Acquired Immune Deficiency Syndrome. He has not told his wife, his two children or his mistress. While he s obviously sick, neither his family, nor his employers, nor his neighbours have any idea

what is wrong with him.

The case of Mr Banda (not his real name) is typical of the thousands of AIDS victims in Zambia and the rest of central Africa, where the disease has become a frightening human and social tragedy. The situation is worsened by ignorance, poor health services, drug shortages and official ambiva-lence about the gravity of the

The disease strikes at the most productive section of the population. It threatens to undermine fragile African economies already burdened with crumbling infrastructure, heavy foreign debts and a lack of the skills desperately needed for industrial and agricultural ievelopment.
"At the moment I have bad

eyesight, body pains and these nodules also," says a swollen-faced Mr Banda, pointing at the telltale spots on his arm of Kaposi's sarcoma, a type of cancer characteristic of AIDS victims. He is on chemotherapy. "Breathing is difficult and I have fevers," he says.

He accepts an injection, some painkillers and a packet of condoms from a medical officer in his bare concrete hovel. He tells his girlfriend the condoms are to prevent from gettesting centres established by the Government and the World Health Organisation suggest that about 200,000 Zambians carry HIV (the human immunodeficiency virus). They risk dying of AIDS, as well as pass-ing on the infection to others.

Without remarkable changes to the present regime of promiscuous sexual behaviour, AIDS researchers say, within 10 years as much as half of the population of 7m could be HIV carriers. Surveys in badly-af-fected urban areas such as Lusaka already suggest rates of between 15 and 30 per cent among adults.

More than a third of the patients at the overstretched main hospital in Lusaka are thought to have HIV-related complaints. In the long term, the AIDS epidemic may even

ticularly at risk. One nurse who ministers to

AIDS patients said she tends to Zambians from all walks of life. "I see people who come in ple in the security forces, busi-nessmen and people who work at the university level," she at the university level," she says. "The youngest person I've seen - apart from babies who get it from their mothers - was 16 years old, a boy who died. The oldest was a man of 77, who died too. He had three gives "

Results from the 33 blood their friends and colleagues - and the official statistics - will say that they have died of malaria, pneumo-nia, tuberculosis or some other common illness. "If I was an investor," says one doctor, "and somebody asked me to put money into Zambia I'd say - given what I know about AIDS - that it would be a

waste of money."
The response of the Zambian Government and the busine community is surprisingly bes-itant. Employers' organisations say they have hardly discussed the impact of AIDS. The state-controlled copper mining company refuses to talk about it, although a Zambian researcher told a recent AIDS conference in Stockholm that pre-employ-ment screening and forced retirement would have to be introduced to maintain a via-

ble mining industry.

AIDS appeared in Zambia only this decade, and the long period during which the virus generally has no effect on the carrier is partly to blame for the lacklustre response. Although President Kenneth Kaunda's announcement last year that his son had died of AIDS joited some Zambians out of their complacency, the full impact of the disease has yet to

strike home. "By the time it really hits businesses, say half a dozen victims in a company of 50 employees, it will be too late to do anything about it," says a Copperbelt employer who is trying to screen job applicants for HIV.

A grasp of Africa's AIDS problems is equally limited overseas. On one hand alarmists predict the possibility of disaster for the Copperbelt in Zambia and Zaire, and on the other, many researchers and commentators focus their attention almost explicit principals. attention almost exclusively on the problems of homosexuals

and drug-abovers in the West. The authorities in Zambia resent what some see as racist allegations that AIDS originated in Africa, fearful of the effect of AIDS publicity on investment and tourism, and economic crisis.

But Dr Sam Nyaywa, Chairman of the national AIDS Surveillance Committee, is confident from his own observations at Zamhian nightspots that the educated elite at least is beginning to see the light and to be more wary of casnal sex.

Whether all this will be remains to be seen.

"We predict serious losses to service," said Dr J. Wilson Car-

for a community disaster of this magnitude to help us pre-dict the effects on morals and behaviour to be expec-ted . . . There are no prece-dents to guide us. This epi-demic will not end, like most wars, nor will it burn itself out like an outbreak of influenza."

### THE COMMUNIST Party leaders of the Soviet republics of Armenia and Azerbaijan met yesterday in Stepanakert, capital of Nagorno-Karabakh, for talks on the disputed region, Tass news agency reported, Reuter reports from Moscow. Mr Suren Arutyunyan of Armenia and Mr Abdul Vezirov of Azerbaijan heard a report on the region by Mr

problems and meet each other halfway," Tass said.

said life had still not returne

past eight months in strikes

More than 30 people have died since the trouble started in February, most of them in anti-Armenian riots in the Azerbaijani city of Sumgait the same month.

The unrest was sparked by

demands by the regional gov-ernment for the territory to be transferred from Azerbaijan to

Armenia. The Kremlin rejected

the demand, but called for a

development programme for Nagorno-Karabakh.

ting pregnant. There have been 993 recorded cases of AIDS in Zambia although some doctors believe the true figure could be 10 times as high because of

reverse the rapid growth of central African populations. In the early 1980s it was the young, mobile, highly-educated Zambians who seemed to be worst affected. Now the disease is common throughout the social spectrum, although sol-diers and truck drivers are par-

rags, a large number who don't speak English, subsistence farmers, factory workers, peo

Most of the sufferers, however, are young men and women of working age who have caught AIDS through heterosexual intercourse. Often

fatalistic about their ability to cope with yet another public health disaster and yet another

"Wherever you go, people are talking about AIDS," he says. "I think the situation will

Radio broadcasts in vernacu-lar languages and garish posters are urging Zambians to beware of AIDS booklets calling for sexual restraint are being sent to the largely unaf-fected pupils of primary and secondary schools and con-doms - despite opposition from the churches - are being distributed to those at risk. enough to avert catastrophe

the economy, including agri-culture, medicine and the civil swell in a recent paper on the impact of AIDS in the develop-

"There is no recent model

Genrikh Pogosyan, party chief in the enclave. The two leaders held a similar meeting in Ste-panakert in August.
"It was pointed out that in

the existing situation it is extremely essential to look for compromise ways to solve

On Monday Tass reported a night curiew, imposed on the Azerbaijani region under a state of american state of emergency, had been reduced to five hours. But it to normal although some strikers had returned to work. Ethnic tensions in the region, where 75 per cent of the population are Armenian, have erupted frequently over the

Party leaders in talks on Karabakh

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#### **OVERSEAS NEWS**

# Priming the ski slopes in Pakistan

Christina Lamb looks at the 26-year build-up towards rapid descent

HERE can be few places in the world where lov-ers of the downhill skiduced tax free incentives in many undeveloped areas to slope can take a rickshaw to ste, or, for that matter, go by donkey.

go by donkey.

Not that many skiers – sticks, boots and all

- would want to reach the
slopes that way. Pakistan's
first ski resort, which should
be up and running by the end
of this year, will have more
traditional forms of ski transnort too. port too.

It is thanks to an Austrian ambassador, desperately miss-ing the slopes of home, that the ski resort, in the far north of the country, has come into being, albeit after 28 years and innumerable problems since the idea was first mooted.

In 1962, travelling around Pakistan's Swat Valley by foot and horseback, the ski crazy diplomat came across a place he declared the equal of any skiling location in his home country, and offered Austrian assistance to turn the place into a winter wonderland.

At first sight, the ambassador's assessment was not far

The newly-constructed hotel may look a little austere and the resort a little inaccessible (six hours drive from Islama-bad or a short flight and helicopter jaunt), but the setting is

It is at an elevation of 3,000 metres and under 4 metres of snow in winter. Locals say that Malam Jabba, nestiing in a coronet of pineclad mountains, welcomes visitors with garlands of cloud.

Annual Rate (CAR), (Interest rates may vary-rates quoted correct at time of going to press), subject to

The ambassador had not, however, reckoned with Pakistani bureaucracy, nor with all the practical difficulties that lay ahead. Austria agreed to provide technical assistance, free ski-ing equipment, and a large loan for importing chair-lift machinery and hotel installations from Austria.

It sounds simple. But, as many investors in Pakistan have found, the problems are and were – manifold. Large bureaucratic machin-

ery, among other things, means vast quantitles of paperwork have to be worked through; in addition to the dif-ficulities getting goods through Pakistani customs.

The country's lack of infrastructure meant everything had to be constructed from

When the suggestion to introduce ski-ing to Pakistan arose, tourism came under the

years had gone by without a penny of their loan being used.

hotel would be created

Mr Ahmed has spent much

of the past two years suffering from what he calls "Malam

Jabba syndrome. The chairlift equipment

arrived from Austria and duly

got lost at Karachi customs. When it was released, trans-

port proved a nightmare. Mr Ahmed believes that even Nasa did not face such prob-

lems launching its first space

The 15-tonne, 28-foot drive station, encased in glass, was

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A CONTROL OF THE CONT

station.

AFGHANISTAN,

PAKISTAN

scheme in 1965 at an estimated cost of 9.5m rupees with a forhen Mr Shakil Ahmed took over as joint secretary at the eign exchange component of Rs3.5m. War broke out with India shortly afterwards, and the funding was held up. tourism ministry in 1986 his reaction on seeing the site was

In 1962, a ski-crazy diplomat travelling Pakistan's Swat Valley by foot and horseback, came across a place he declared the equal of any ski-ing location in his home country of Austria. His vision of a winter wonderland eventually came true.

The years until 1974 were spent building a road and arr-anging water and power sup-plies. By this time the cost of he project had jumped five-

scratch, including a road to the The Government has intro-

encourage investment but this

is often small compensation for the immense costs in time and money of arranging facilities such as water, roads and

ministry of aviation.

The ministry approved a

It was 1976 before Austria for Sch30m (\$4.7m) with the delay caused by Indian allegations that Pakistan wanted the resort to train their army to such as the disputed area of

After the coup in Pakistan in 1977, tourism shifted from one ministry to another, visiting commerce and even minority affairs before ending up with

sports and culture. In 1980, a company called Malam Jabba Resort was set up in Karachi (more than 1,000 miles away from the proposed resort) by Pakistan Services Ltd (PSL), then a subsidiary of the Government-owned Pakistan International Airlines, and now owned by the Interconti-

nental group. Work finally began on an 80room hotel with swimming pool, sama, skating rink and

chairlift. After two years, PSL realised that the project would require almost twice the Rs44.65m sanctioned, and decided to reduce the scope of the project drastically, constructing only a chairlift and a single storey

However, a five-floor struc-ture was already in place. The contractor, who had quoted rates on the basis of 30 rooms, quit, to be joined two years later by the architect.

The ministry of tourism, fearing that the project was getting out of hand, took on the project itself, and the minthe project user, and the inni-istry's joint secretary became managing director.

By this time the Austrians were becoming impatient. Ten

the slope on logs. Even then the nightmare was not over. An Austrian expert suddenly declared the slope unsuitable for ski-ling. He said it was so steep that skiers would reach

the bottom in one minute.
By then the project had cost more than Rsi00m, 20 per cent of which came from Austria in loans. The slopes just had to be made suitable.

abandoned by the transporter in a petrol station, five hours drive away from the resort. The Pakistan airforce, among others, including the state works corporation,

refused to touch it.

Eventually, the men from
the ministry hired a truck and
shifted it themselves. The drive
station and the eight threetomme towers for the chairlift
and the installed grantelly

had to be installed manually, with 300 men carrying them up

Now that the project, long thought jinxed, is almost complete, Pakistan is hoping to complete horror. "After 24 years there was nothing but an empty shell." attract the private sector, par-ticularly a foreign company, to

operate the resort.
It also hopes the private sector will put in a helicopter service, linking the resort with Most of 1986 was spent demolishing previous work. The idea of a basement swimming pool was abandoned, and it was decided a three storey the nearest airport.

he hotel will have a billiard room, skating rink, satellite television, craft shop and perhaps even a bar. The Austrians have trained a doctor in skiling injuries and

for the ski school.

The après ski at Malam Jabha may not be in the same league as St Moritz, although the locals may be persuaded to put on a bagpipe show or to fire off a few rounds, but by

Chistmas the alones should be peopered with skiers. Under Islamisation, Pakistan is starved of Western-style entertainment facilities; both drinking and dancing are ban-

Nevertheless, Mr Ahmed believes the resort will stiract many young people as well as foreign diplomats from the cap-

Skiers are unlikely to run into any crowds on the piste, nor are the slopes likely to be overrun by visiting heads of state, but at Rs20 per day (just over a dollar) for the hire of equipment and lift (free for hotel guests) there should be

Canada

applied monthly

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# It is as liquid as it is solid.

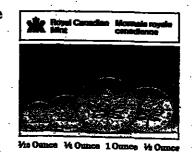
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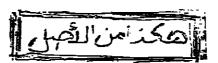
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By Quentin Pael in Moscow

THE SOVIET UNION has established its first joint stock trading company, Sovfintrade, in an effort to boost its fledg-

ling export drive.

The operation, established by the six Soviet state banks, the Ministry of Finance, foreign trade associations and state enterprises allowed to export directly, is supposed to act as an intermediary for the new generation of Soviet exporters entering the world.

market. Its major functions will be to provide financial advice and assistance to Soviet exporters. help them identify potential markets, and provide a countertrade clearing house for harter operations.

Soviintrade will operate completely outside any state plan, be required only to produce a profit and pay a dividend to its 19 state charcholders, according to Mr Yuri Kondratyuk, the newly-appointed chairman

pointed chairman. Mr Kondratynk has been seconded by the Soviet Foreign Economic Bank - one of the major partners, and previously the only Soviet financial organisation allowed to manage foreign currency accounts.

Our main aim is to help Soviet exporters," he said. "At the same time, we are entitled to facilitate the entrepreneurial activities of foreigners in the

A key function will be in countertrade, seeking to intro-duce more flexibility into Soviet trading, by marketing goods acquired in harter transactions, and obtaining hard currency for the Soviet

exporter. Another activity will be in putting together financial packages for Soviet exporters, including bank loans, commer-cial credits, leasing, factoring, and similar instruments.

The inspiration for Soviintrade has come from the dis-manting of the Soviet trade monopoly once held by the defunct Ministry of Foreign Trade. That has now been bro-ken up, to give individual min-istries and state enterprises the right to trade directly.

Soviet officials are worried that, by exposing individual enterprises to the individual market, they will lack the information and expertise to operate, another reason for set-ting up the new venture. Whereas traditional Soviet

foreign trade organisations were restricted to individual sectors of the economy, the new organisation "can go into any goods, in any sector, and any country." A major aim of the Soviet export drive is to raise the pro-

portion of manufactured

exports as against oil and other raw materials.

Both trades will involve cash transactions using an escrow account, in which funds are temporarily frozen, in New York. Pertamina, the Indonesian state oil company, will arrange offtake of the

#### Indonesia agrees barter deal with Iraq

By John Murray Brown

INDONESIA, in its second big countertrade deal in a month, has agreed terms with Iraq under which Baghdad will supply crude oil in exchange for various indonesian products. The deal is worth around

economy.

been furiously back-pedalling

from export financing on the

grounds of needing to meet

more stringent capital ade-

quacy guidelines and of having

nore profitable things to do

with their money.

A recent survey by the state

of Maryland found small and

medium-sized companies citing

lack of financing as the major reason for not engaging in export activities. Maryland

banks were said to have "a

lack of appetite" for small

transactions, while there is also said to be "a prevailing practice of not lending unless these are fully secured."

At the same time, the US Export-Import Bank, which used to grant billions of dollars a year to finance major pro-

pects, has had his direct loan budget cut to an inadequate \$695m for fiscal 1989. (It is

already holding requests for \$780m of financing for Brazil). Last year Eximbank allo-

cated every cent of its \$692.9m

lending allowance and was

forced to suspend most of its

direct lending in August when

ts, has had its direct loan

The deal, announced this week by Mr Ginandjar Karta-sasmita Indonesia's Energy Minister, follows a similar agreement with Iran initialled

iraq will supply up to 30,000 barrels of crude a day - roughly the same amount as Iran - for Indonesia's Cilacap refinery in Central Java. Cila-cap requires around 85,000 barrels of crude to produce lubricants and fuel oils, and his hitherto relied on Arabian Light. Indonesia is still expec-ted to take Saudi crudes, to make up the balance.

crude. Comexindo, a private Indonesian company, is to handle the Indonesian side. the ceiling was reached.

I S EXPORT credit, a vital component of With the US now a debtor nation, no government expencompetitiveness, has diture can be taken for become increasingly elusive in granted. Congress even cut spite of the exhortations from government officials for US what once would have been a paltry \$1.4m out of Eximbank's companies to join an export-led administrative budget request, putting some of its innovative The commercial banks have small business programmes at

> The squeeze is particularly hard on small and mediumsized companies, whose growth in this international economy is increasingly dependent on learning to export.

In testimony last week before a House small business subcommittee, Mr John Bohn Jr. Eximbank chairman, warned Congress that it will be "increasingly difficult" for the agency to meeting the financing needs of its customers.

"We are already seeing a back-up of application turn-around time, however, and I fully expect it to increase during the coming year," he said. The bank may have to scale down its city-state programme and marketing efforts both

domestically and overseas. Services to exporters with small transactions are suffering. "The projects we are dealing with these days are increasones," said Mr Bohn. "They require more time for our loan officers to process and more input from applicants. These

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US banks back-pedal on export credits

Nancy Dunne looks at the shortfall in finance and advice hampering small businesses

John Bohn: tougher times

larly burdensome for small businesses. Inexperience requirements can be particuthe complexities of international trade."

As is the case with other fal-tering federal functions, sev-eral US states are trying to fill. the void. Mr Albert Hamilton, senior associate with First Washington Associates, said his company has worked to develop export financing strat-egies with 12 states. Under contract with the US Commerce Department, it has also pre-pared a study of state export finance needs to serve as a general guideline.

But funding at the state level is scarce as well. Over the past three years, California has developed the largest of these schemes, providing almost \$100m in support, but for short term guarantees rather than direct loans. With demand sourred by the cheaper dollar, more than \$50m-worth of busi-ness has been signed on for this year alone.

Most of the state programmes, however, are even smaller, and many are still struggling to get off the ground. In all, 27 states have passed legislation to provide some sort of credit to exporters but only 10 have programmes in place and are actively landing, insuring or guaranteeing

The Minnesota Export Finance Authority had a com-paratively busy year. Yet it provided guarantees for only 14 transactions - up from eight in fiscal 1987 - worth \$4.2m. The guarantees cover 90 per cent of each loan with a limit of \$250,000 per transaction. Larger loans are jointly guaranteed with Eximbank.

Illinois has had an active programme, but, according to one Eximbank official, it was undercapitalised and has been "overleveraged."
Other states have been able to afford little more than advi-

sory assistance. Washington state has a private, nonprofit

Export Finance Assistance Centre to help small and medium-sized companies with the extensive paperwork needed to get loan guarantees from Exim-bank and the Small Business

Administration. A centre official said the guarantees are vital because Washington's highly conserva-tive commercial banks, although awash in funds, require the 85-90 per cent guarantees provided for many of the relatively small transac-tions of the local exporters. In fiscal 1988, the centre helped secure \$9m in backing for seven deals, up from \$7m for four deals in fiscal 1987.

Cities are also joining the export financing business through a pilot project organ-ised by Eximbank. The Los Angeles Local Development corporation has been granted intermediary lender status to permit it to borrow fixed rate medium term funds for Eximhank for ordending to foreign buyers of US goods. Imperial Bank of Los Angles has granted the corporation a \$15m line of credits to fund working capital loans in a risk-sharing scheme with Eximbank and

the corporation. In their incipient stages, the states are dwarfed by the demand for financing, but the possibility exists for impres sive profits in well-run

# EC 'to apply reciprocity

will apply a broadly-defined reciprocity requirement when deciding whether to permit institutions from third countries to have access to its liberalised market in financial ser-

STATE OF THE PARTY Seeking to allay fears in the international community that reciprocity would be used as an instrument of protectionism, Mr Horst Krenzler, EC Director-General for external relations, told a conference organised by the Royal Institute of International Affairs and the Confederation of British Industry that reciprocity

The idea that the EC would seek "mirror-image" rules of access from third countries before letting their companies

Instead, it was seeking "global, comparable, access" from third countries, he said, drawing explicitly on a phrase used in the new US trade legislation. "It's a fair deal that we

want from third countries." Mr Krenzler's view which has yet to be confirmed by agreement among the 12 EC members themselves, drew a

equitable treatment but it is difficult to operate in practice, said one delegate. Mr Krenzler also acknowl-

edged that some aspects of the

EC's policy, especially the question of whether reciprocity yardsticks should be applied to foreign companies already operating inside the Community, were complicated and would probably have to be decided by the European

He said the type of reciprocity requirement adopted by the EC would be close to "national treatment" for European companies in third markets.

This implies that they would be put on the same regulatory footing as local companies. For example, it would not be neces-sary for the US to repeal its Glass-Steagell Act in order to ensure that its own banks would be able to undertake Community-wide securities business after 1992. "We can't expect third coun-

tries to have a mirror legisla-tion," he said, although in sions the EC might require minor modifications ... if they involved discrimination gainst foreigners. Mr Krenzler said that before an outside company is granted

a licence to operate across the Community, the Commission will check to see whether all EC countries have equal acce to the home country market of the bank in question.

Negotiations would be conducted on a case-by-case basis. "We want to provide ourselves with negotiating leverage," Mr Krenzler said, adding that the main priority would be to achieve multilateral Hiberalisation of the services sector in the context of the Uruguay Round of trade negotiations.

#### in financial services' By Peter Montagnon, World Trade Editor THE EUROPEAN Community

vices after 1992, a senior EC trade official said in London.

would not be applied on a rigid and narrow basis.

into its own market was based

sceptical response from his audience of officials, businessmen and bankers. The idea of reciprocity enjoys considerable appeal because it suggests fair and

# for Thai group

THAILAND'S Jia Tai Group said it would take part in two projects involving investment of almost \$400m in China's Hainan province, Reuter reports from Peking.
Jia said a subsidiary had

signed a contract with Agricul-tural Development of Hainan to invest \$300m in a farm to breed shrimps for export, the largest such agricultural joint venture in the province, the

company said.

A second contract involves an investment of Yuan 350m to set up a stone polishing factory and a plant to produce 600,000 tonnes of stone materials and 800,000 tonnes of cement.

The company said Jia Tar's equity investment in both projects would be about 50 per

#### Hainan ventures | Malaysian rail deal for India

THE GOVERNMENT-owned Indian Railway Construction Company has been awarded a Runees Ibn (\$69m) contract for rehabilitation of railway tracks in Malaysia, reports K. K. Sharma from New Delhi. The contract covers rehabili-

tation of 327kms of railway track between Selim river and Singapore on the west coastline of the Malaysian railway network. The work will see re-laying of the entire length of the existing track by use of concrete sleepers, rail fasteners

and ballast The contract is the second major one to be won by gov-ernment-owned companies since efforts began earlier this year to bid for such projects in order to increase the country's foreign exchange earnings.

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# Danish group wins orders to sell cheese in France

By Hilary Barnes in Copenhagen

MD FOODS, the Danish dairy company, has secured two important orders to sell its cheese in France. It hopes the orders represent a break-through which will turn France into a market for Danish choese ranking with Ger-

many and Italy. The first order is for 1,000 tonnes of Danish Emmentaler from Juragruyere Grosjean and the second, from Fromagerie Charles Gervais, for 500 tonnes of assorted cheeses. MD Foods, with a turnover

of DKr11bn (£912.9m), has recently changed its name and strategy, and decided to step up marketing under its own label. It has exported products under the Danish label rather than its own name.

Denmark exported 225,000 tonnes of cheese last year, worth DKr3.6bn. Major markets were Iran 80,000 tonnes. West Germany 33,000, the UK 12,200 tonnes, Japan 11,000 tonnes and Italy 9,100 tonnes. Exports to France were a modest 638 tonnes.

# **US** nuclear arms plants closed amid safety fear

THE giant industry that produces US nuclear weapon has been plunged into crisis with the closing of two big pro-duction sites amid startling revelations of lax safety pre-cautions, bad management and inefficient equipment.

The US Energy Department, which runs the \$8bn-a-year industry through private con-tractors, has admitted that the problems probably extend to each of the 17 main sites which produce, store and conduct research into radioactive materials for nuclear weapons. Meanwhile, officials of the Defence Department have warned that the shutdowns could make it difficult for the US to maintain its nuclear

The Energy Department has shut down the sole US plutonium processing plant at Rocky Flats, near Boulder, Colorado, after a department inspector was exposed to radioactive contamination on a tour last month. In August, the department closed down three elderly reactors at the immense Savannah River Plant in South Carolina, cut-ting off the supply of the radio-

active gas tritium to the weap-In a gloomy assessment of conditions throughout the industry, Mr Richard Staros-tecki, the department's chief expert in reactor safety, said: "At each facility, clearly there are difficulties. The pattern is repeated. We need to upgrade standards."

The scandal burst last month, when two Congressio-nal committees looking into the department's management of the industry published an engineer's report on the Savan-nah River plants. The report, written by a supervisor for his superiors at the plant operator, the Du Pont chemicals group, in 1985 revealed that there had been 30 serious accidents at the complex since 1957.

In one incident in 1970, a radioactive rod melted, requiring three months of work to decontaminate the area. Senator John Glenn, the Democrat chairman of the Senate Gov-ernmental Affairs Committee, said after the hearing: "It will do us no good to build weapons to protect ourselves from the Russlans if we polson our own

The Energy Department says defensively that it inherited a deep-rooted tradition of secrecy about possible problems in making nuclear weapons that goes back to the development of the first atomic bomb by the wartime Manhattan Project. But it claims that under Mr John Herrington, Energy Secretary since 1982, there has been a big effort to identify

and cure safety problems. However the Pentagon has warned that unless the Savannah River reactors are re-started soon, it will be unable to replace decaying tritium in its existing nuclear warheads. Mr Robert Barker, the senior atomic energy official at the Defence Department, said last week: "To have these reactors not operational is tantamount to unilateral nuclear disarma-

But in a further embarrassment to the Energy Department yesterday, Senator Glenn's committee heard evidence from Government investigators that visitors from the Soviet Union and Eastern Europe had been permitted easy access to nuclear weapons laboratories.

# Pinochet's backers fall out

By Barbara Durr in Santiago

GENERAL Augusto Pinochet's never-quite-unified coalition of civilian supporters is showing signs of greater division. Leaders of one of the largest civilian groups backing Gen Pinochet, the Great Civic

Front, a national network of independent civic groups, accused the Chilean regime's campaign managers of having lost the plebiscite. They are demanding the resignation of the chief of the Pinochet campaign. Mr Sergio Fernandez. the Interior Minister, and Mr Orlando Poblete, the Minister of Government.

They also blamed the business community for the General's defeat for failing to share the benefits of Chile's economic boom with workers. Chilean real wages are no higher than in 1971, according to opposition economists.

At the same time, the leading conservative party, National Renovation, is in open disagreement with Gen Pinochet on whether the 1980 constitution should be amended. Mr Sergio Jarpa, president of National Renovation, says the constitution "cannot be immutable". He warns, however, that it should not be modified with every change of circumstances.

Gen Pinochet has specifi-cally refused to consider any change in the constitution that would accelerate Chile's return

Leaders of the National Renovation are to meet soon to define the party's position, Mr Jarpa said. He has consistently contended that Gen Pinochet should not have used a plebi-scite, but should have run in open elections. If he had, the

General might have had a bet-

ter chance of winning.

Despite losing the plebiscite, the notion of the General standing in the presidential elections to be called, according to the constitution of the ing to the constitution, at the end of next year, is gaining ground. The idea was directly suggested by retired Vice-Admiral Patricio Carvajal, the Minister of Defence. He said that after consulting lawyers, he believed that Gen Pinochet could run if he resigned before elections were called. The constitution forbids consecutive

Vice-Admiral Carvajal said he thought an amendment to the constitution to make Gen Pinochet's candidacy legal would be "more complicated". Gen Pinochet has meanwhile urged his supporters to remain unified and alert.

#### sharp drop in **US** business confidence

By Anthony Harris in Washington

RISING worries about inflation and interest rates have caused a sharp drop in confidence in the US economic outlook, according to new surveys of consumers and industrial man-

Some managers also report concern about the current election; polls suggest widespread distillusion about both candi-

Consumer confidence, as shown by the Conference Board's survey of a panel of 5,000, has sustained its sharpest fall since the stock market crash a year ago.

In September only 28 per cent of the panel described the economic outlook as good, against 32 per cent in August. However, confidence remains well above the levels

which have in the past indi-cated a recession, according to the Conference Board. Higher retail prices, which have recently been rising twice as fast as consumer incomes

and higher mortgage interest appear to be the main unfa-vourable factors. A survey of 1,500 plant man-

agers by Dun and Bradstreet underlines these inflation wor-The majority of plant man ers who expect to raise prices

in the future jumped to 38 per cent in the fourth quarter from 32 per cent in the third. Capacity constraints, strong export demand and rising labour costs were cited as the

There was a rise in the majority reporting rising unit costs to 55 per cent, from 47 per cent in the third quarter.

A separate survey of corporate finance controllers showed interest rates as the main cause of concern. Most controllers, like the

business economists who recently published their main annual forecasting survey, expect a recession in 1990, and 47 per cent of the controllers fear that it may occur next

They are worried that exchange rate fluctuations could add to the pressures causes by rising operating and

# Survey shows Dukakis hits back on crime record

By Stewart Fleming, US Editor, in Washington

GOVERNOR Michael Dukakis, forced on for hardened exterioris." the defensive by Vice-President George Bush over his record on fighting crime, yesterday accused his Republican rival of

exploiting human tragedy.

"To use these human tragedles for your own political purposes I think is really a own political purposes I think is really a very crass and cynical thing," Mr Dukakis said in a television interview yesterday.

On Monday Mr Bush, pressing his charge that the Massachusetts Governor is a liberal who is not prepared to be tough with criminals, told an audience in Trenton, New Jersey: "None of us should rest until all our laws reflect the sympathy we should have for the victure of orders and the intulerance we should have crime and the intolerance we should have

His remarks came after he had singled out of the crowd a woman whose mother out of the crown a woman whose mother had been raped and murdered and father beaten to death by two juveniles.

As he did with the issue of patriotism and the pledge of allegiance, Mr Bush has succeeded in making the issue of Mr Dukakis's stance towards criminals a

focus of his exempaign. It is one which voters, particularly swing voters in blue-collar neighbourhoods, feel strongly about. Many support Mr. Bush's statics favouring capital punishment for drug dealers and tough sentences for hurdened criminals. Mr Dukakis opposes capital

Mr Dubalde's suffey response above he is following advice to lift back hard when under attack. Again however, his response has been slow in conting.

The Manufichnetts Denistrat adjusted his position by saying that President Romald Reagan, when Greener of California, had also approved a prison leave programme for estimated.

had also approved a prison leave pro-gramme for estimates.

Mr Dukakis yesterday continued his thems of putting thround specific schemes to address issues by proposing sticking sto-grammes to improve America's identifica-base. One schemes alms to improve the scientific background of school leachers, while the other sound train whether in new technologies affecting their jobs.

# US business left out in the cold

Janet Bush on the cursory attention paid to corporate America

HE rapid pace of change in the structure of cor-porate America and the explosive takeover boom has touched the lives of thousands of American workers.

The crisis in the savings and loans and thrift industry could eventually cost the US Govern-ment tens of billions of dollars in bail-outs: the latest estimate from Federal regulators is \$45bn-\$50bn, but private economists believe the total bill could reach \$100bn.

US financial institutions face formidable challenges from large, highly-integrated competitors from overseas.

Germane as these issues are to American business and finance, they have received, perhaps unsurprisingly, the most cursory of airings as can-didates for the US presidency

tour the nation.

As one Bush side put it: "Off the record, these are not burning political issues and we haven't got down to the nilty gritty on policy in these areas.

The modest attention paid to these subjects by the two camps has mostly been confined to statements of the

broadest ideological positions.
An aide in the Bush campaign's domestic policy research feam characterises research team characterises his candidate's position as "free market" in the most general sense and predicts that a Bush presidency would continue seamlessly to pursue Reagan-type policies towards banking, finance and corporate America

America.

These tend towards deregnlation and the minimum of government interference with the behaviour of the private

He contrasts this with what he describes as the "industrial planning" favoured by Governor George Dukakis.

The Governor speaks about building partnerships between



THE ISSUES: BUSINESS

subsidies to encourage private investment in the less econom-ically vibrant industries and

The candidates' approach to the crisis in the thrift industry is not dramatically different Both are at paint to ensure that deposits will be insured.

Mr Bush believes a strong macro-economy is the tilimate answer to these problems, whereas Mr Dunskis advocates the mechanics of "benefit allyonates". the usefulness of "hypovative solutions to individual banking problems" and "patient, long-term, well-funded, cre-stive disposition of the trou-bled institutions and their

The Bush campaign blames spiralizing interest rates and inflation under Democratic rule in the 1970s for the crisis. The Dukakis campaign accuses the Resgan administration of failing to back up federal regulators and thus leaving imprustances and thus leaving imprusaries. dent operators open to too much risk.

Their thoughts on banking deregulation are not much more precise. The Bushi cam-psign favours deregulation of tenks so that they can com-pete in a global environment and believes that allowing banks to undertake securities business will usefully diversify their risk

business, labour and Washing. Mr Dukakis, too, favours an boom is markedly different, buy out the debt si ton and would use government overhaul but not full repeal of The Bush camp believes, as the a management would

the 1953 Glass Steagall Act separating investment and commercial banking. He believes banks should be given additional powers over the course of a few years and that strict firewells should be set up between a bolding company and its security subsidiary.

It seems that under either future president, banks will win more powers but it may cost them more and take kinger under President Dukakia.

The differences between the

The differences between the two candidates are most marked on anti-time laws and

corporate takeover activity.
The Bush campaign argues that anti-trust laws have been vigorously emorced during the eight years of the Reagan Administration and would con-tinue to be under Bush.

It touts two major achievements in this area. Firstly, the ments in this area. Firstly, the campaign says, the Reagan Administration has prosecuted more people for price fixing in takeover bids than ever before. Secondly, the Justice Department has rationalised merger guidelines, making it easier for companies to assess the risks in a prospective deal.

Mr Dubakis is estimag. The current Administration in Washington has autracted the

Washington has citracted the teeth from our anti-trust laws. Those statutes, which have protected the public for decades, are simply not being enforced. The Governor has said that he will support legis-lation granting state attorneys general greater authority than they now possess to bring anti-trust suits on behalf of

injured consumers.

He also pledges to boost the number of attorneys working in the Justice Department's anti-trust division, after the cutbacks of the Heagan Administration. istration

campaigns towards the current corporate takeover and merger

domestic policy side put it, that "it is no comenhage that the mager boom comes at a time of economic boom."

The Bush team argues that managements facing hostile takeovers and the iniders thenselves are equally struct under existing takeover legislation, that "the diaying light is even as things are now." At are as job losses related to now the are concerned, the Bush camp believes that job is training and a strong areas are training and a strong areas are training and a strong areas are training.

believes that foll re-training and a strong economy will take care of those made respiration. Governor Dukakis finds the takeover boom for more warrying and expresses himself in strong language. Too often these ventures are makefulled to make a relative handful of speculators saturately handful of speculators saturately makeful for to satisfy the egos and faints for owner of a small manifely. or to satisfy the egos and thirst for power of a small mindfifty of carporate chieftains.

He claims that nearly 79,900 jobs had been 1826 since 1826 as "targeted, companies greenmarked, prison-pilled site junkbondial their way through hostile takeovers."

The Dakakis canapaign argues that the constant threat

argues that the constant threat of interior means that managers are fixible on the national parties around the nation problem larger investment and often take on annecessity district to defend them-

The Libertheit supports legis-lation which would increase disclosure requirements, ban golden paraciputes and green-

meral greater authority than malihey now possess to bring in contest, the fund cammultirust suits on behalf of pitigs does not support new legislation to fish takeover options and methods. It believes that the threat of the Justice Department's takeover options and methods in the Justice Department's takeover options and methods of the Reagan Administration.

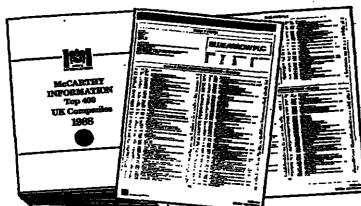
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# Peru faces one-day general strike

By Veronica Baruffati in Lima

A WAVE of strikes has hit Peru this week in preparation for tomorrow's 24-hour general strike called by the General Confederation of Peruvian Workers (CCTP), Peru's largest trade union. Representatives of civil ser-

vice, council workers, mining communities, farmers and mar-ket workers have all come out in support of the strike, the third President Alan Gercia's government has faced since coming to power in July 1985.

The CGTP announced the strike last month in protest at

the government's harsh economic measures which have pulled Peru into the worst crisis in recent times.

CGTP leaders say the strike
is "preventive" and will be fol-

lowed by other longer strikes if their 15-point plan of economic, social and political demands is not followed.

The crisis in Peru is felt daily in the market place

Spain puts up \$500m aid for Latin America By Nancy Dunne in

SPAIN yesterday signed a protocol of understanding which agreed to establish a \$500m fund at the Inter-American Development Bank (IADB) and agreed to help mobilise another \$500m to finance a broad range of development protects in Latin America.

Projects in Latin America.

As part of the "Quincentennial Fund," commemorating 500 years of historical ties 500 years of historical ties between Spain and Latin America, Madrid agreed to set up a \$150m. Compensation Account which would extend loans on concessional terms by subsidising the interest rates. The Spanish government has also agreed to promote the mobilisation of additional resources, amounting to some \$500m, for projects financed by the fund. Sources for these funds would include development institutions, comm banks and other financial and export financing institutions.

where frustrated shoppers sim-nly cannot buy enough food to feed their families, and rice, oil and milk are often unavailable. This discontent has also been felt by the Federation of Peruvian Market Workers (FTMP) who began a three-day strike yesterday to oppose the Government's unrealistic price increases, in some cases 1,000 per cent, which have led to a drop in sales of 60 per cent, and to demand a steady supply of foodstuffs to the markets.

Amid widespread criticism of the Government's agricultural policy, Mr Remigio Morales Bermudez, Peru's Agriculture Minister for almost three years, has resigned. The National Council of Agrarian Reconciliation (CNCA) has also resigned en masse. The CNCA, created only ten months ago as a reconciliatory organ between the state and agricultural pro-ducers, was presided over by Mr Morales Bernaudez.

Guerrillas blow up Colombian oil pipeline

LEFT-WING guerrillas blew up a vital oil pipeline for the 50th time this year, causing a 2,000-barrel spill, Reuter reports

from Bogota.
The national oil company Beopetrol said pumping on the 220,000 harrels & day pipeline between the officied of Cravo Norte, near the border with Venezuela, and the Caribbean port of Covenas, should resume

The pro-Cuban National Liberation Army (ELN) guerrilla group, which demands nationalisation of the oil industry, has claimed responsibility for the attacks. the attacks.
The Colombian newspaper El

Tiempo said in a survey last week that some 339,500 barrels of crude worth about \$5m had been spilled as a consequence of the attacks by guerrilla

Another \$5m was spent on repairs and loss of export revenue reached \$252m as 16.8 million barrels of oil failed to be

# Mexico's rulers claim local election victory

By Richard Johns in Mexico City

THE RULING Institutional Revolutionary Party (PRI) of Mexico has duly won its expected aweeping victory in last week's municipal elections in the state of Vera Critz which was the first political contest at the hustings since the controversial and disputed vote in the July presidential elections.

While the broad outcomes was never in doubt in a center. was hever in doubt in a state recognised as a stronghold of the PRI, the scale of the win, in what was a very tightly con-trolled political exercise, indi-cated that the regime has done nothing yet to implement promises of cleaner elections

promises of cleaner elections and more open democracy.

At the same time the broad left National Democratic Front coalitions emerged badly divisions which were skilfully exploited by the PRI.

Of the eight town halls coad one was secured by the opposition — a fact which will add urgency to the efforts of Mr. Cuauhtemoc Cardenas its leader, to form a party.

While votes for 21 of the 213 municipalities were still subject to clarification, the state electoral commission said on Monday that the PRI had gained 174 town halls and the

opposition only 8.

The latter has demanded simulments of the results declared for at least 13 districts alleging fraud.

The result is bound to raise doubts given the groundswell of opposition leading up to and following the general election from which Mr Carlos Salinas Contact amount of the carlos Cont Gortari emerged as a hotly dis-puted president elect and the PRI with only a slim majority in Congress despite its com-mand of the electoral process. mand of the electoral process.

The left-wing opposition was handicapped by the authorities' decision not to allow different parties to choose a common candidate and by internal divisions which were skilfully exploited by the PRI.

Of the eight town halfs conceded one was secured by the right-wing National Action Party (PAN):

The Mexican Socialist Party

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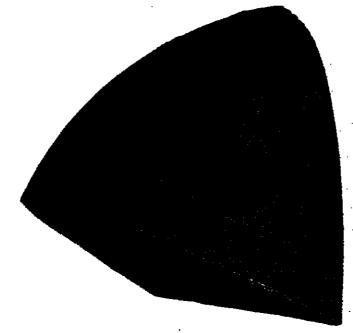
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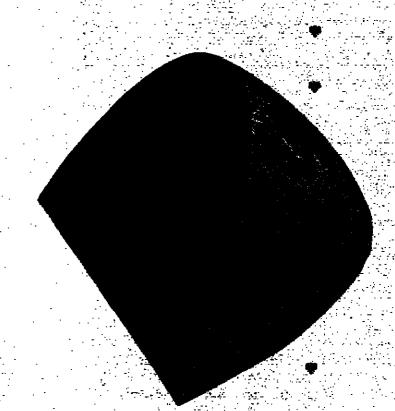
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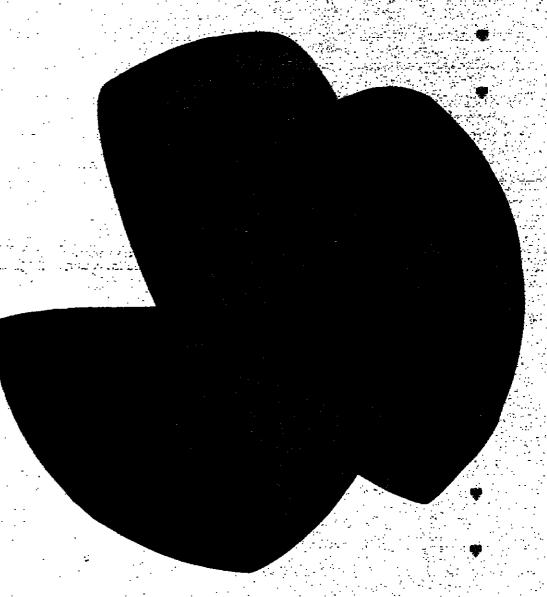
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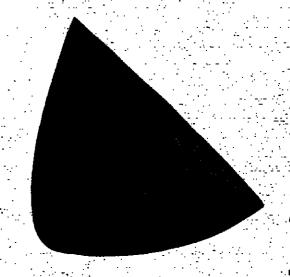




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#### **UK NEWS**

#### THE CONSERVATIVE PARTY AT BRIGHTON

# Minister signals transport reforms

TOLL ROADS and privately run rall links may be introduced in Britain as part of a wide ranging extension of pri-vate sector involvement in previously publicly owned transport operations.

Several new private sector transport initiatives were announced yesterday by Mr Paul Channon, the Transport Secretary, on the opening day of the Conservative Party Con-ference in Brighton. He and other ministerial other ministerial speakers sought to show that the Government was carrying forward a programme of radical change well into the 1990s.

in the unexpected highlight of the low-key day, Mr Chan-non said he wanted to see private sector involvement in both rail links and in roads. He confirmed that he was examining the whole of British Rail's future to see whether privatisation was the way ahead.

"Although we cannot do it in this parliament, I have set work in hand to study the options because before we make any decision about whether to privatise, we need to be clear about how best to

He was "determined to keep the Department of Transport in the forefront of the Conservative Party's drive to remove the dead hand of the state." In detail, he announced that British Rail would shortly be issuing an invitation to private

companies to build, or even own, the new high-speed rail link from the Channel Tunnel to London.
He said that the project could now come forward more rapidly than it might otherwise and there was even the chance

of scope from private sector

rail services to compete with British Rail, affecting com-muter services in Kent. Discussing the role of the private sector in roads, Mr Channon emphasised existing involvement, generally in assoclation with commercial devel-opment. But he wanted to go further in creating a private as well as a public sector in roads. He asked why politicians should be the only people to decide the kind of roads that

were needed.

Two already had talks with the construction industry and the banks and I shall soon be publishing my ideas of the opportunities and how to go about grasping them," he added.

Later he told reporters that

he could not rule out tolls the former cabinet minister, at being charged which might well be inevitable as a way of paying for such projects, as has paying for such projects, as has already occurred with road bridges and tunnels.

Mr Channon's announcement was last night welcomed by the Confederation of British Industry but was strongly attacked by the Royal Automo-bile Club for motorists.

His remarks reflect his desire to raise not only his department's political profile but his own. Fellow MPs argued that the adoption of a radical transport programme might attract the support of Mrs Margaret Thatcher, Prime Minister, and ensure his survival in a future reshuffle.

Otherwise, the common theme on the first day of the conference was that with the opposition parties in disarray only the Conservatives had the competence and capacity to govern. Mr Peter Brooke, the Conservative party chairman, claimed in his key note address that some two-thirds of the pledges in the June 1987 party manifesto had already been fulfilled in the first year of this

The same point was taken up by Mr Michael Heseltine,

# Party faithful brave a ring of steel to reach Grand island

By Charles Hodgson

SIR IAN McLeod, the the aptly-nicknamed "island those of superstitions disposition when he announced at the eve-of-conference press briefing that Brighton was "the safest place in England."

Sir Ian may well be right the Brighton to which the Conservatives return for the first time since the IRA bombing four years ago certainly looks like the safest place in England. But, as Mr Roger Birch, the Sussex police chief masterminding the £1.4m secu-rity operation is fond of point-

ing out, there is no such thing as total security.

Barricaded behind that caveat, Mr Birch has set out to get as close to disproving the maxim as possible. About 1,500 police officers have been drafted onto the streets, backed by Special Branch and army bomb disposal teams.

Armed police keep binocular and video watch from rooftops. Cars are subjected to random checks. Overhead, a three-anda-half-mile air exclusion zone has been declared, patrolled by a helicopter. Bobbing offshore, the minesweeper Nurton guards sea access, backed by units from the Special Boat

At the centre of the opera-tion, codenamed Radcot, lies

Conservative conference chairman, ensured himself a personal exclusion zone from all garet Thatcher and her Cabinet are again staying, and the conference centre.

The island is ringed with steel crowd barriers and about 100 two-ton concrete blocks. designed to deter a Beirut-style car bomb attack.

Anyone seeking entry to the island must go through repeated visual, manual and electronic checks. Computercoded photo passes are scrutinised by about six pairs of eyes before metal detectors and X-ray machines survey bag-

gage. Once through this, there is an embarrassingly thorough body search (gender-matched) followed by a check of palms and pockets with an explosives

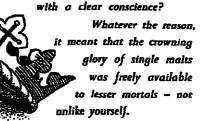
People foolish enough to leave the island, subjecting themselves to a repeat performance, are urged by police to remove their passes.

The security is being enforced in a firm but friendly manner. At access points to ask if you object to a close body search. When questioned about the reaction to anyone answering "Yes", one guard replied with a wry smile: "We take you into the little room and do it properly."

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# Ian Smith tugs at Tories' sentimental heartstrings

THERE CAN be few venues these days where Mr Ian Smith, the former Prime Minis-ter of Rhodesia, can be assured of a rapturous, reception just for turning up. There can be even fewer where one of the last standard-bearers of white minority rule in southern Africa can emerge as a compar-ative moderate when compared with his audience, Charles

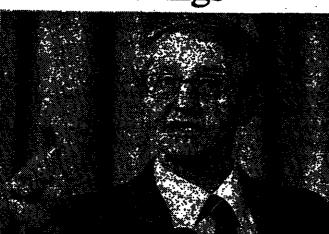
One such venue was a fringe meeting yesterday at the Conservative party conference in Brighton organised by Freedom in Sport International, headed by Lord Chalfont, and the Tory backbench sports

Mr Smith and his audience were officially there to press the case for a resumption of sporting links with South Africa but the underlying mes-sage was set by Mr John Car-lisle, one of the most vocal sympathisers with the Pretoria government in the House of Commons, who said the organisation contained many who were "unashamedly pro-South African" as well.

Many in the audience appeared to have turned up Smith who, Mr Carlisle said, had been "sold down the river" by the British Government and who should by rights still be leading his country "under the old name of Rhodesia."

In a speech frequently interrupted by applause and cries of agreement. Mr Smith spelt out his belief that politicians were manipulating the world's sportsmen and women for their own malevolent ends. He dismissed the Common-

wealth nations' Gleneagles agreement barring sporting links with South Africa, as violating the human rights of sportsmen and urged them to



Ian Smith yesterday: A meeting at the fringe

challenge it in the courts. In a pastel painted ballroom where Paganini once played. Mr Smith tugged at the heart strings over the plight of Zola Budd, whose treatment had prompted from him a tradi-tional Tory response – a letter to the newspapers – and resulted in his invitation to

which condemned South Africa. should face examination of their own human rights records, Mr Smith declared: "Racial discrimination is wrong. But it fades into insig-nificance alongside the violations of human rights all over the world."

In a league table of offenders, South Africa would figure only halfway up, he said. He called on the "silent majority" who, he believed, oppose the ban on sporting links with South Africa, to unite and counter the propoganda of the anti-apartheid movement. There was no apartheid on

the playing fields of South Africa, he said, thanks partly to those sportsmen who had defied their governments' edicts and visited the country. Mr Smith then turned to his "deep concern" over the mounting campaign for sanc-tions against Pretoria. He said he was appalled by

the ignorance of the pro-sancpotentially "devastating" impact on Zimbabwe and other front-line states, not to men-tion the 2m migrant workers and the poor in South Africa. Broadening his attack, he likened the pro-sanctions lobby to starry-eyed do-gooders vhose aid policies were responsible for a disaster of flood and famine in sub-Saharan Africa. Mr Smith then returned to his text for the day, taken from the United Nations Charter.
Thou shalt not interfere in the internal affairs of another country" and accused the sanctions supporters of driving

#### EC 'turns corner' on reform of farm policy By John Mason

environment and in the cities,

he said that the past few weeks had confirmed that the Conser-

vatives "will be re-elected at the next general election. The ideas, the policies, the pro-grammes that will take Britain

to the next century will be

Minister after minister yes-terday sought to ridicule

Labour after its conference last

week, particularly over the

criticisms of the party leader-ship by Mr Ron Todd of the

transport workers. His name

was mentioned at least 16 times by ministers, including 10 times by Mr Brooke alone. Indeed Mr Todd has now

replaced Mr Arthur Scargill of

the mineworkers in the Tories'

lists of demons to frighten vot-

tinued yesterday between Mr John Major, the chief secretary to the Treasury and other min-

isters over next year's spend-ing plans. The signs last night were that the excess bids were

being whittled down but that

there were some troublesome departments.

·Behind the scenes talks con-

THE EUROPEAN Community has turned the corner on

has turned the corner on reforming the Common Agricultural Policy (CAP) and reducing food mountains, Mr John MacGregor, the Agriculture Minister, said.

In a debate on agriculture, he said agreements reached at February's European summit on spending cellings, budget discipline and stabilisers were now working.

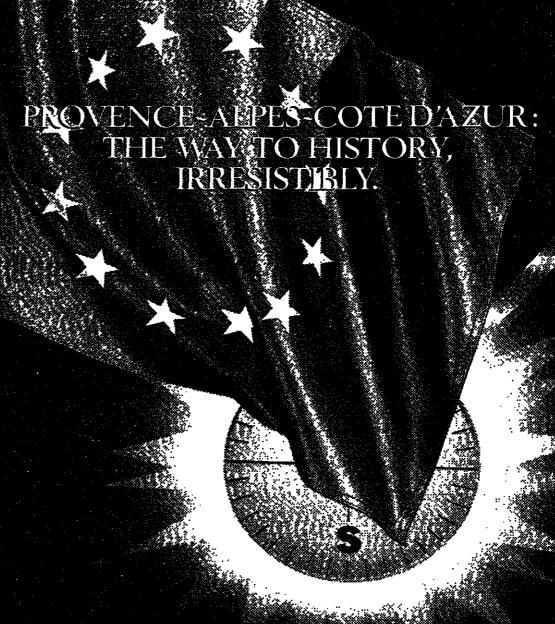
now working.
The UK butter mountain was down 74 per cent over two years, cereal stocks down 66 per cent and the skimmed milk powder mountain had almost vanished.

"We are successfully tackling the problem. The situa-tion has changed. The surpluses are being brought under control," he said. The cost of CAP to the UK taxpayer would be cut by about £1bn over the next four years,

But Mr MacGregor said more work was needed to reduce subsidies, particularly on produce from Mediterranean countries. "The disci-plines of the marketplace need to be brought into greater play," he said.

The Minister said Britain was preparing for the single market by working towards the elimination of import sub sidies (monetary compe tory amounts) and devaluations of the green pound.

"Our farmers must not b put at a competitive disadvan-tage with those in other Community countries and in every single way possible I seek to achieve that aim."



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itical zone of the Europe of comorrow at the beart of the Milan lens sois, the Provence-Alses-Citte d'Azur region will play as tial rule acomenically, technologically and culturally. Land of ust, of Tipie de vivre", it attracts creative, scientific and business inds in ever increasing numbers. Land of communic center of tomorrow's Europe. It stiguilates the interchange of those rces necessary for building the future: economic potential, cr ectential, and the spirit of enterprise. Between sun and sea, es and passion the future is being drawn south, irrevistib Provence-Alpes-Côte d'Azur, the way of the fotun

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The Future is southward bound

#### Modest intervention by Bank holds sterling in check By Raiph Atkins, Economics Staff

THE BANK of England intervened on foreign exchange markets yesterday to curb a rise in sterling as the Treasury sought to play down weekend comments on interest rates by Mr Nigel Lawson, the Chancellor of the Exchequer.

The Bank's activity succeeded in knocking the pound off the day's bights.

ceeded in knocking the pound off the day's highs.

In busy London trading it was a cent higher against the dollar at one point, but ended just under half a cent up on the previous close. Against the D-Mark the pound ended a quarter of a piennig higher at DM3.18.

Analysis described the inter-

Analysts described the intervention as modest. It appeared designed to smooth, rather than reverse, the pound's rise. Sterling's rise was underpinned by remarks by Mr Lawson in a television interview on Sunday about the likely

response to a run on sterling. His comments encouraged speculation that the monetary authorities would act swiftly to check any signficant weaken-ing in the pound and that the currency would continue to be supported by high interest

The Treasury, which appeared uneasy with the market's response to Mr Lawson's interview, said his remarks were in line with previous

Sterling has remained robust in spite of two months' figures showing record UK current account deficits.

Yesterday it also benefite from dollar weakness ahead of US trade figures released on

in the UK equity market, the pound's strength encouraged some selling. The FT-SE 100 share index closed down 5.8 points at 1838.3.

In London, the pound ended at DM3.18 compared with DMS.1775 at the previous close and at \$1.7170 against \$1.7125. The Bank of England's sterling trade weighted index was 0.1



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# Buyouts hit record high in 1987

By Joel Kibazo

MANAGEMENT buyouts in the UK reached records in terms of both value and num-bers in 1987 despite the Octo-ber stock market crash, said a report published yesterday. The report, published by the Centre for Management Buy-out Research at Nottingham

Out Research at Nottingham University, shows there were 325 management buyouts in 325 management buyouts in 1986. The value of these transactions was £3,188m, compared with £1,197m, the previous year.

Dr Mike Wright, co-author of the report said: "The October crash clearly dented confidence. However, the fall in stock market wices bronght to

stock market prices brought to prospective buyout teams the benefit of no longer being out-bid by the market, and this has

strengthening of activity."
The report shows that despite a fall in the number of buyouts in the first half of 1988 - 150 deals completed against 160 in the same period last year - the value of the deals concluded so far this year deals concluded so far this year is 80 per cent higher than in the first six months of 1987. The writers expect the final figure for 1988 to exceed the £3.2hn mark achieved in 1987. The report says in 1987 and 1988, larger buyouts have come to dominate the market. Eighty per cent of the value of buyouts in 1987 carried a price tag of £25m or more. This is double the percentage recorded the

mrevious year.
The larger buyouts were likely to be from foreign parent companies, companies going

the percentage recorded the

private, and from the govern-ment - 11 per cent of buyouts in 1987 were from state enter-prises. It has also become more common for vendors of larger buyouts to retain equity

stakes.

The average size of buyouts has also increased. In the first half of this year, the figure stood at £12.2m, exceeding the £10m figure for the first time.

The report cites increasing evidence of buyouts of companies traded on the stock war. nies traded on the stock mar-ket such as those of the Dwek Group, which is now com-pleted, and the Virgin group buyout which is underway.

in contrast, 34 manage buyouts were floated in 1967. Although this was down on the 1986 figure, there was a recov-ery in the first half of this outs being floated reached 24, two more than in the corre-

sponding period of 1987. The report also says management buy-ins are on the increase. A total of 45 buy-ins have been completed so far

The report notes the increasing interest in UK buyouts by British banks and US entrants to the market, which has resulted in a higher level of funds being made available and growing interest in more highly-leveraged transactions.

UK Management Buy-Outs 1988. Centre for Hanagement Buy-out Besearch. Spicer & Oppenheim, Friery Court, 65 Crutched Friurs, London ECSN 2007. 550

# Politicians invited to review of Anglo-Irish Agreement

MR TOM KING, Northern ment – which gives Dublin a Ireland Secretary, yesterday say in the affairs of the North Ireland Secretary, yesterday formally invited Ulster politicians to participate in next

Mr King said he hoped that those who in the past had com-plained about lack of consulta-

very concerned if there was any such lack of consultation at this review time."

The review will cover the mechanics of the agree-

- and assess the workings of the Belfast Secretariat which provides an administrative service for the inter-governmental

Conference.

The British and Irish Governments are committed to participating in the review and Mr King said that he would examine the views of all interested groups and individuals.
Unionists have consistently demanded the suspension of the agreement and the secre-tarist before getting involved in talks on political progress.

The Rev Martin Smyth, South Belfast Ulster Unionist MP, said Mr King's invitation would have to be carefully studied although he said he had some initial misgivings. Mr Smyth said it appeared

that Mr King was narrowing down the terms of the review and appeared to rule out the total replacement of the agree-

He said that in the pasi Unionists had put forward their views but there was little evidence of the Government taking heed of them.

#### Travel agents urged to boycott P&O By Jimmy Burns

THE TRADES Union Congress. the union federation, is urging Britain's 7,500 travel agents and tour operators to support the National Union of Sea-men's dispute with P&O Eurobean Ferries by boycotting all bookings with the company. In a letter published today, Mr Norman Willis, TUC general secretary, emphasises the importance of maintaining safety standards on the busy cross-channel routes and challenges P&O's insistence that

its ships are safe.

Mr Willis states: "P&O insists that its Dover ships are safe. The NUS thinks otherwise...I ask you to consider the kind of working conditions which P&O is imposing and decide for yourself whether they are reasonable and gener-

ate confidence." TUC officials claimed there were "technical difficulties" in drawing up a list of all the travel agents and tour opera-tors which delayed the move, which the NUS called for several weeks ago during the sum-mer holidays. Interim figures released by P&O last month showed that

the six-month seamen's strike which began in February this year over cross-Channel ferry manning arrangements, cost the company £25m.

By Our Belfast Correspondent

month's review of the Anglo-Irish Agreement.

tion would play an active role in the review process. Mr King added: "I would be

Firm water regulation pledged

By John Hunt, Environment Correspondent

THE WATER industry will be firmly regulated once it is pri-vatised, Mr Michael Howard, Minister of State for the Knvironment, promised yesterday.

Speaking at the opening of the National Water Conference in London, he said: "We must be clear that replacing state control by private ownership does not mean ahandoning reg-ulation."

It was vital to the national interest that the 10 water authorities should be subject to proper regulation of service

levels and pricing when they were suid next year. Mr Gordon Jones, chairman of the Water Authorities Asso-ciation, said that concern over water charges must be balanced by the need for the given, however, to the environ-industry to make a fair return on assets in order to attract ests of prospective investors.

"I well understand the fears that many people have about abuse of a monopoly situation by a private company," he said. "I equally understand the Government's determination to

ensure that this does not take Sufficient regard had to be

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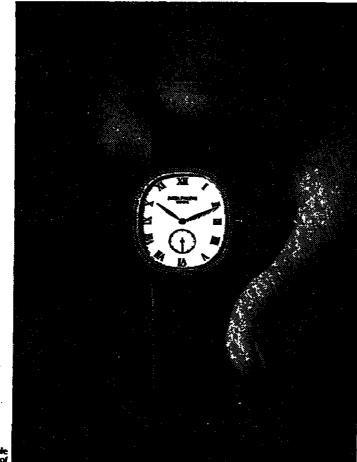
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#### **UK NEWS**

# Ombudsman may decide Clowes compensation

THE OMBUDSMAN is likely to be called in to decide whether compensation should be paid to investors who have lost money as a result of the collapse of the Barlow Clowes investment group.

Sir Anthony Barrowclough, formally known as the Parliamentary Commissioner for Administration, has the responsibility for investigating cases of maladministration in central government and of recommending whether, and of recommending whether, and how much, recompense should be paid if mistakes are found. His inquiries are triggered by complaints from MPs which are likely in the Barlow Clowes case

There is a precedent for the Ombudsman to investigate the Barlow Clowes affair in a report published in July 1986. This led to compensation being paid to an investor after an inquiry into the handling by the Department of Trade and industry of the licensing of a deposit taker.

034 fio2.

army Eums

The involvement of the Ombudsman is now increasingly likely because the investigation by Sir Godfray Le

THE FIRST executive car to be

produced by Hyundai of South Korea will make its world debut at next week's UK motor

show in Birmingham.

The car, called the Sonata, is seen by Hyundai and its separately-owned UK importer,

international Motors, as a rival

to vehicles such as Ford's Granada and Vauxhall's Carl-

ton, but several thousand

By John Griffiths

Quesne into the Government's handling of the collapse of Barlow Clowes will cover only the facts and will not make any recommendations.

Lord Young, the Trade and hdustry Secretary, confirmed yesterday that Sir Godfray's report would be published on Thursday October 20, the day after the House of Commons returns from its summer

He was speaking to reporters after the Trade and Industry debate at the Conservative Party Conference in Brighton when the subject was not raised despite intensive lobby-ing of those attending by the Barlow Clowes Investors Group its leaflet argued that nine years of Conservative achievement were at stake and that Sir Godfray's report was largely irrelevant to the real questions behind the collapse.

Speaking yesterday Lord Young said that Sir Godfray's report would be one of the most open and frank ever conducted into the affairs of gov-

There has been no decision

Prices have yet to be

decided, but an International

Motors spokesman said last night that it was hoped to offer

several versions at below

£10,000. The cheapest Granada

Hyundai challenges Ford and GM

pounds cheaper.

pensation either to investors in the UK fund or in the Gibral-tar-based fund. Ministers say

compensation should be

pensation because of the possible precadent, although Mrs Margaret Thatcher, the Prime Minister, is said to be more sympathetic to the plight of the investors and determined to establish what happened.
The expectation is that Sir Godfray's report will not identify any individual civil servants for blame but will spot-

#### (UK), the International Motors subsidiary which distributes Hyundais in the UK, is to test

costs £12,000. The cars have fuel-injected engines of 1.8, 2 and 2.4 litres, with electric windows and mir-rors as standard.

that no proposals have been Consequently, the involvement of the Ombudsman would represent a convenient method of deciding whether

offered without establishing any general precedents or legal liability of the Government. The Treasury is believed to be reluctant to agree to com-

light mistakes made at various stages in the history of Barlow Clowes.

Sir Godfray's report was received by Lord Young a month ago. On its publication he is likely to make a full state-ment in the House of Lords, with a parallel one in the Com-

Hyundai Cars Distributors public reaction to the cars at the show before making final choices about specifications or

predicting sales volumes. "At the moment it looks like anything between 500 and 2,000", said the spokesman.

# Relatives of rail fire victims may prosecute privately

By Kevin Brown, Transport Correspondent A LONDON inquest jury accidental death on all 31 victims of the King's Cross Underground station fire in November last vear.

The verdicts brought pro-tests from relatives of the dead, one of whom said the inquest had been "a total farce." A private prosecution may now be considered against London Regional Transport, which operates the Underground.

The jury had been directed by Dr Douglas Chambers, the St Pancras Coroner, that ver-dicts of unlawful killing should

The coroner's ruling fol-lowed a submission by Mr Mat-thew Scott, counsel for the bereaved, that there was "par-tial and incomplete evidence" of gross negligence.
Mr Scott said: "If members of

the jury believe there is a suspicion of gross negligence by one or more people, it should be open to the jury to return a verdict of unlawful killing. "If they are satisfied that they haven't heard enough evidence to return a verdict of unlawful killing, it should be open to them to record an open

However, Dr Chambers directed the jury that there was "no place for a verdict of unlawful killing – it is not that sort of court."

He said an open verdict should be avoided if possible, but a verdict of accidental death could be returned "with no hesitation whatsoever." Dr Chambers said he was fortified in this by the decision of the Crown Prosecution Service, who are well aware of the facts in relation to these

Mr Ian Walker, the solicitor acting for the bereaved, said the relatives were "very much less than happy." Some were considering whether to bring a private prosection against

"They came here to find out what happened to their loved ones and they find that many questions remain to be answered. They came here to find out the facts and that is not what has happened," he

Mrs Mary Groombridge, whose widowed mother died in the blaze, said: "I am very, very angry, as we all are. We came here expecting to find out what happened to our rela-tives and they seem to have been a side issue."

Mrs Groombridge said the inquest had been "a total farce. We came here expecting one thing and it has been something totally different."

Miss Sophie Tarassenko,

whose rock-musician brother whose foca-massian brother Ivan died in the blaze, said: "I was pretty angry before, but I am feeling very, very angry now. This is a complete travesty of the truth.
"We came here to find out

how our relatives died and what happened to them and they were only ever really mentioned as a broad list.
"The rest of the time was

spent patting people on the back and saying what a good job they did. London Regional Transport has been let off very lightly indeed.

"They are quite well aware that we can't really afford a private prosecution but we are going to look into every possible means of seeing that the truth does come out and that there is inclose." there is justice."

# Top car audio group plans new plant following Peugeot deal

CLARION of Japan, world's market, said it would open its largest volume manufacturer of car audio equipment, plans to build a plant in Swindon - the seventh components group to set up a new UK fac-tory to cater for a rise in pro-duction at Peugeot Talbot, UK subsidiary of Peugeot of

More than 1,500 new jobs have been created in the UK automotive components industry due to the doubling of car production at the Peugeot Tal-bot assembly plant at Ryton, in the Midlands, earlier this year. Mr Tadashi Kitajima, manag-

ing director of Clarion Shoft (UK), a wholly-owned Clarion subsidiary, said that the company decided to set up the plant after winning a supply contract with Peugeot and because of processor from Pett. because of pressure from Brit-ish vehicle assemblers for local

UK content. Clarion, which produces around 6m car audio sets a year giving it a share of more than 20 per cent of the world

UK assembly operation next Mr Kitajima said the com-pany would at first assemble around 120,000 units a year in

the UK, with pilot production beginning in March. The company would invest around £1m in the plant, employ about 50 people and reach a local content level of 45 per cent after two or three

Clarion will replace Philips, the Dutch electronics group, which supplies Peugeot Talbot from a plant in Singapore. Clarion, which has an

annual turnover of some \$500m, has expanded quickly outside Japan in the last 10 years and has established.

plants in Malaysia, the US, Mexico, and France. Much of European car audio manufacturing has been moved to the Far Rast in recent years, and Clarion claimed yesterday it would be the only UK-based car audio Mr Geoffrey Whalen, chief executive of Peugeot Talbot, said the UK was increasingly regarded as a favourable manufacturing location.

Peugeot introduced a second shift in April to raise output to 2,200 cars a week from the pre-vious single shift level of 1,100

Mr Whalen said that 3,000 jobs had been created at sup-plier companies during the last two years, of which 1,500 had come in the last five months due to the move to double shift production.

The six other companies which have set up plants are: Plastic Omnium of France with a plant in Telford, Shropshire; Valeo of France with two plants at Redditch, Stafford-shire; Autoliv of Sweden in Feltham, Essex; British Vita in Manchester, Harrison & Jones in Liverpool; and Cablauto of France in Worksop, Notting-

# N Sea oil platform approved

BP PETROLEUM Development yesterday became the first oil company to win approval for a new manned oil and gas plat-form in the North Sea since the Piper Alpha disaster in July which claimed 167 lives. The platform is the centre-

piece of a £1.16bm project to develop the Miller Field in the Central North Sea. It includes the cost of a pipeline for delivering gas which will be burned in Peterhead power station, on the east coast of Scotland.

The platform, to be erected on a 17,000-tonne steel jacket in 100 metres of water, will be

manned by a crew of 200.

To minimise risks of fire and explosions, the accommodation module and control room will be situated as far as possible from the hazardous areas of the drilling and wellhead mod-ules, and isolated by fire-walls from the process modules.

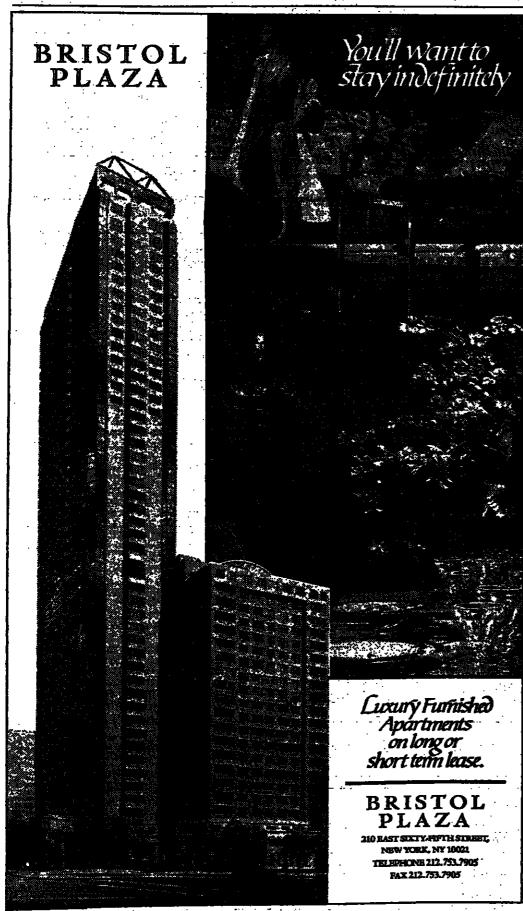
Some 3,700 jobs will be created at the peak of the onshore stage of the project. About 1,200 personnel will be required during the offshore installation and hook-up phase.
Oil production is expected to

start around the end of 1991 and gas production will be sold

to the North of Scotland Hydro-Electric Board The introduction of gas at the oil-fired Peterhead station marks a significant change in

UK energy policy Police yesterday began searching for bodies on the first accommodation module of the Piper Alpha platform which was raised to the surface of the North Sea early in

The main accommodation module, thought to contain several corpses, is not expected to be raised until later this



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# A 'Mickey Mouse' affair becomes serious business

In his series on companies in the north-east of England, Christopher Lorenz explains. how Derwent Valley Foods discovered the intricacies of Continental retail patterns

ingly frank. "This very focused and dis-ciplined company has mucked about with exports," he says. "We're only now in the process of formulating a genuine export strategy for the first time."

As commercial director of Derwent Valley Foods, a buoyant young 200-person company which has become one of the most high-profile enterprises in North-East England, Gill's is quite an admission. Ever since he and three colleagues founded Derwent Valley six, years ago in the devastated former steel town of Consett, County Durham, the stellar-like penetration of the top of the UK sayoury snacks market by its Phileas Fogg brand has brought it prizes and publicity galore, and created a wide spread impression that it is an ultra-professional operation which can do no wrong.

Derwent Valley's growth rate has certainly been dra-matic. Five years after the start-up, sales topped £9.5m in 1987 and should hit £14m this year; pre-tax profit last year was not far short of £750,000.

Yet the company's export record is decidedly unimpressive. Just £320,000 of its sales went abroad in 1987, spread thinly between no less than 14 countries. This is not because Gill and his three co-founders tried to avoid exporting until they had achieved critical mass at home: Derwent Valley has been exporting almost since birth, like Berghaus, the up-market Newcastle clothing company featured in the first of this series last Wednesday.

But ontil this year, when its founder-directors started to delegate day-to-day manage-ment in order to concentrate on the company's broader development, their approach to exports had been casual. "We fell into export — we didn't really know what we were doing," says Roger McKechnie, the chairman and managing director. This laid-back attitude contributed to the company's ill luck with two distributors in succession in the



**MEDIUM-SIZED** 

The European challenge

and similar difficulties in the United States. It has also not helped Derwent Valley master the cross-border differences in distribu-

tion and retail structures which hamper any food com-pany which tries to "go Euro-pean". These have been far more troublesome than the obvious barrier of national variations in taste and in consumer "snacking" habits. which in certain countries limits the potential market for Derwent Valley's range of tor-tilla chips, punjab puri and other crunchy savouries. Tradititional snacks for the French and West Germans, for instance, have been slices of cold meat, cheese and cakes, although demand for Anglo-

Saxon-type crisps and so forth is growing fast. Now, with the help of a consultant, the team is in the final stages of developing a European export plan which will focus on three or four coun-tries, and which is intended to boost exports to the continent to at least £1m a year by 1991. This will form part of a broader overseas push, which also involves the establishment of a joint venture in the US. The readiness of Gill and

McKechnie to talk about their continental European problems

the start-up of Derwent Valley in 1982 McKechnie is a regular speaker on public platforms around the North-East, including at the Newcastle launch of distribution network is the Thatcher government's 1992 "single market" campaign in May, and a fortnight ago at the first "enterprise forum" held in the region for local entrepreneurs by 3i, the large UK venture capital organisation which is his company's only outside shareholder.

The event which originally launched Derwent Valley into exporting was the same one which attracted the eager attention of Salnsbury, Safe-way and Britain's other leading food chains: the International Food and Drink Exhibition in London in early 1983. But from that moment the two sides of the business took very different directions. With the founders devoting almost all their efforts to serving the company's highly demanding retail customers in its home market, exporting quickly became what Gill calls

"a Mickey Mouse affair".

The principle behind Derwent Valley's early appointments of the foreign distribu-Now, the team is in the final stages of developing a

European

export plan

tors who approached it was simple: avoid the traditional breed of large operators for whom the Phileas Fogg brand
"would be number 2,000 in a
4,000-item catalogue," as Gill
puts it. Instead, go for "amateurs" who would give the brand far more care and attention. As he says, "the trouble was, we didn't realise that their exposure to the local distribution system was as limited as it was."

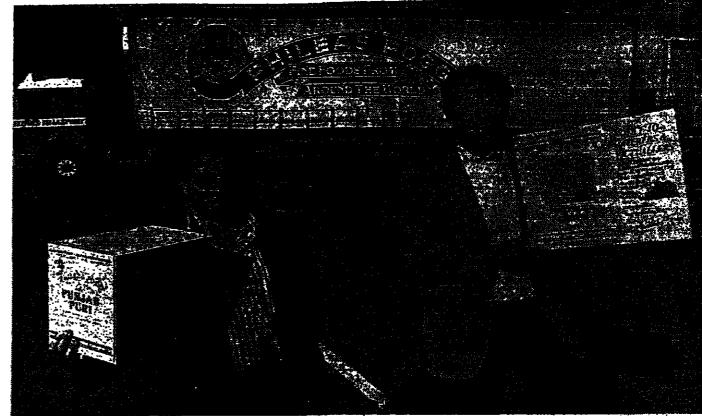
The only appointment made on the continent at this very when these are not yet solved reflects the openness with which they and their colleagues have operated since early stage (another was in the US) was in West Germany, where an enthusiastic distributor took on the brand . "He extraordinarily complex.

For a supplier used to the British market, this is an understatement. The overall concentration of retail power is somewhat similar, with the top four German food retailers representing 40 per cent of total grocery buying power; in the UK grocery market, the top five retailers have almost half the market. But whereas there is one buying point per major retailer in Britain, Germany's top four together have four dozen. This is partly because of regionalisation, but also because purchase decisions are also sometimes shared between two departments in the same organisation. Along with this goes much less centralised warehousing than in the UK. Thanks to the committee-like working of independent German cooperatives, "getting to the specialist trade is even more difficult," says Gill.

During 1984, with few sales made, Gill flew to Germany and severed the relationship - a difficult process because the distributor had been granted exclusivity, and Derwent Valley was worried about the legal implications; it had no choice but to pay compensation. Similar problems in the US "took a lot of management time to sort out," says Gill.

By late 1984 the company had realised it needed to commit more resources to exports. It then had a second go under theguidance of a freelance export manager with considerable experience in gourmet foods. He has since built up representation in 14 countries, having prompted the company to focus on particular types of retail outlet and to go, after all, through traditional importer-

In spite of Derwent Valley's chequered exporting record, Gill claims it has never lost money on foreign sales. "In general, there's been very little overhead, and with retail prices higher on the continent



Keith Gill (left) and Roger McKechnie: avoided the traditional breed of large operators.

than in the UK, we've been profitable in each country."
From 1985 the company concentrated within Germany on department store delicate and specialist stores, leaving the main supermarket chains aside. There was some improvement in sales, but Gill says that, in the hands of a large distributor, Phileas Fogg proceeded to suffer "precisely the lack of attention we had originally feared." Earlier this year - belatedly, because of its preoccupation with the UK market - the team changed distributor again, with encourag-

ing results. A sure sign of the new partner's interest is that it has encouraged Derwent Valley to create special German packag-ing, up to now, as in other for-eign-language export markets, local-language ingredients labels were stuck over a blank patch on the back of English packets. In order to get better in-store displays, the new dis-tributor has also prompted the company to develop several packaging formats which differ from its standard single-pack, including selection boxes.

In spite of these changes Gill is emphatic that sales in Germany and elsewhere have not been held back by the Phileas Fogg packaging, with its quirkily old-fashioned English stories on the back featuring a Jules Verne character of whom many continentals have never heard. From the start "retailers everywhere have bought on the promise of the packaging,"

From the start. retailers everywhere have bought on the promise of. the packaging'

he says. Portion size was also no problem, since the basic Phileas Fogg pack of 100 grams is in line with continental practice, though back in 1982 it was four times the standard UK weight. Nor has the brand's ultra-premium positioning as an adult cocktail snack been a barrier, he says - rather the reverse. So far, there has been no need to modify flavours to national tastes, but in any case that would not be costly.

Apart from Germany, Derwent Valley's other main non-UK markets in Europe at present are Rire, France and Switzerland. In the obviously prime market of France, the trade is more fragmented than in Britain, but not as badly as One possible step in some countries will be to take the in Germany thanks to the presconventional route of appointing a local national as a full-time "Mr Phileas Fogg", initially as a negotiator with ence of hypermarkets. Derwent Valley has so far penetrated only the variety stores and the large retailers and later as managing director of a full local subsidiary. mini-supermarkets, in the hands of a longer-standing dis-tributor who acts as a "shelf jobber", directly holding space But in other countries, probwithin stores for the range of

ably Belgium and the Netherproducts he carries. "The prodlands, the company now thinks it may well decide to use its uct is selling reasonably well," says Gill. UK sales force to get at the Pressed about the next stage of the plans for France, and the major supermarkets. And for a third group of markets it is considering joint ventures with established manufacturers of other continental markets, Gill says "we can now concentrate on deciding this sort of thing." A few months ago a holding British). Gill recognises the company structure was established above Derwent Valley risk of losing control of one's product in any such venture, Foods and two small UK acqui-sitions made earlier this year, but says "the upside outweighs it you can plug into a distri-bution network that exists, the so that the four directors could move away from day-to-day running of the original comtake off is faster and you save pany. Together with Ray McGhee, the sales & marketing director, Gill says he will now

There is not one solution for the whole of Europe," Gill concludes. "At the end of the day we'll have a whole mix - a cocktail - depending on the characteristics of each marThe first article in the series opeared on October 5. The next will appear on October 19.

#### **TECHNOLOGY**

# A package that delivers factory know-how

Some companies are turning to expert computer systems to help run their plant. Clive Cookson reports

hirty five large manufacturers have clubbed together to com-mercialise an expert computer system for managing all sorts of processes within factories. By continuously analysing informa-

tion from sensors in the plant and its equipment, the system makes instant managerial decisions, which may be passed on to human operators in the form of reasoned advice or used to control the equipment automatically.

Known as Cogsys, the system is intended for use both in process indus-tries such as chemical, food and pharmaceutical manufacturing and in batch production and assembly. In fact Cog-sys can be used wherever continuous real-time (instantaneous) reasoning is involved," says Ray Shaw, the project

Potential applications include: monitoring plants to detect faults before toring plants to detect ratus before they do any damage; handling alarm and emergency procedures; co-ordinating complex production equipment to extend the scope of automation; and detecting fast-moving financial trends.

The system will be able to analyse several thousand external variables at the care time.

the same time. Depending on circum-stances, Cogsys can either give advice

stances, Cogsys can either give advice and warnings to human operators via computer terminals or take direct action (for example, shutting down the plant in an emergency).

Cogsys stems from work started in 1984 as part of the £350m Alvey programme of collaborative research into advanced information technology. Initially 25 companies joined forces to develop an expert system for producdevelop an expert system for produc-tion plants. A prototype was success-fully installed at ICI's Wilton detergent

factory on Teesside, where it provided guidance on quality. When UK Government funding ended last year, many of the companies wanted to continue the project as a commercial venture. They set up a second club and contracted the main software development work to SD-Scicon. The membership now includes 31 UKbased companies (including many of the country's largest manufacturers), two from Sweden and one each from France and The Netherlands, Indeed Cogsys is probably the leading example of collaborative exploitation of Alvey

The second secon

The members have so far contributed \$13,000 each to the development of Cogsys. In return they will receive rights to sell Cogays under licence, free copies of Cogsys software, income from sales and a pro-rata share in the club's assets. Coesys members have also decided to

ek venture capital funding, a novel initiative according to Shaw, since no one else has tried to interest venture capitalists in an industrial club rather than a company. The proposal is that non-industrial investors should receive additional income from sales of Cogsys instead of free copies of the software and rights to the technology.

The first version (running on DEC MicroVAX hardware) is scheduled for se early in 1989. It will be installed on two test sites: British Gas will use Cogsys at its pilot plant for producing gas from coal in Solthull, West Midlands, to handle alarms and advise the operators how to run the process as efficiently as possi-

The system can either give advice or take direct action

ble. One purpose of the test will be to replace the highly skilled engineers who now run the plant with less experienced staff guided by Cogsys.

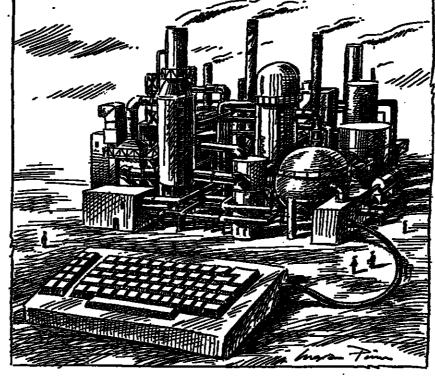
• Metal Box will use it at a factory making plastic bottles in Wantage, Oxfordshire, to control a complex extrusion system producing bottles of optimum shape and weight, it will also handle emergencies.

dle emergencies.

In each installation Cogsys starts off
with hundreds or even thousands of
rules describing the behaviour of the
plant, based on the experience of the human operators. It can adapt those rules as the computer builds up its knowledge of the plant. For example it may recognise a pattern in the way that particular faults occur, which had not

been evident to the operators.

In addition to Cogsys, several other computer systems have been developed to capture and improve upon the know-ledge of the human experts who nor-mally make sure that factories are running safely and efficiently.



The only industrial expert system already marketed on a significant scale world-wide is G2, developed in the US Gensym Corporation of Cambridge,

Since G2 was released at the beginning of 1988, about 50 copies have been sold, mainly in North America. It is being used most extensively for process being used most extensively for process monitoring and control in the US chemical industry. For example, a typical plant might have a variety of sensors which measure the composition of chemicals passing through and detect any potentially dangerous changes in temperature and pressure.

Users include Exxon, Du Pont, Monsanto, Shell, 3M and Kodak. Last month Sira of Chislehurst, Kent, agreed to introduce G2 into the UK.

Gensym developed G2 with help from

Gensym developed G2 with help from its own "user group of about six key industrial companies in the US," according to Chris Taunton, manager of Sixa's industrial systems division.

Engineers without any specialties?

Engineers without any specialised skills in expert systems can create complex knowledge bases quickly and easily, using a structured language which Gensym has kept as close to natural English as possible. G2 also has a simu-lation facility; this allows the user to build dynamic models to test knowledge

before the system goes on line.

PA Computers and Telecommunications in the UK has designed an expert system called Escort specifically for large process plants. It can handle data from 7,000 process measurement points. The first commercial Escort system is being installed at a BP plant in Grange-mouth, Scotland, manufacturing butadi-

ene (an industrial chemical used to

make polymers). "This is Europe's larg-

est real-time expert system," says Roy

Andread Control of the Control of States of States of the States of States of States of States of States of St

Sargeant, Escort's business developtent manager. All knowledge used by Escort is

entered through engineer's terminals in conventional process engineering lan-guage. Again, no special expert systems skills are needed. The plant operators communicate with Escort via special touch-sensitive colour video display

Linkman is a simpler expert system, developed by Sira in collaboration with Blue Circle, the largest UK cement manufacturer. About 12 have been sold world-wide, mainly to cement compa-nies. Linkman can control some indus-

mes. Linkman can control some industrial processes but cannot provide such a wide range of advice, diagnosis and alarm management as G2 or Cogsys.

Muse, developed by Cambridge Consultants in the UK in collaboration with the Royal Aircraft Establishment, Farnborough, is a tool for building real-time expert systems. Twelve have been sold.

"Real-time expert gratums are still "Real-time expert systems are still only a small market with a small set of products, but the potential market for industrial systems is vast," says Chris

Taunton of Sira. Roy Surgeant of PA expects that there will be a world-wide market for about 200 large process plant systems such as Escort. Some of Cogsys's competitors predict that it will fail in the marketplace because the club structure causes a loss

of commercial sharpness. But Shaw says that the club has given Cogsys two great advantages over the other systems. "It has a more highly focused, user driven specifica-tion;" and it was designed with a more open architecture, which allows it to work easily with any other computers

# | Businessman's guide to the implications of 1992

Paul Abrahams reports on an expanded information service

much improved com-A puterised information service will be launched next week to provide businessmen with details of what the single European market of 1992 will mean.

The scheme, called Spearhead, is provided by Profile Information, the electronic data service, with the help of the UK Department of Trade

and Industry (DTI).

Spearhead was originally launched in the spring, but has now been substantially expanded to include the latest information about moves towards an integrated European mar-

The database supplies simple summaries of all the measures being considered in Brussels. Details are provided of documents being discussed and leg-islation being proposed, as well as the full text of the 100 measures already adopted.
Names and telephone num-

bers of civil servants at the UK Department of Trade and Industry (DTI), who are deal-ing with particular issues, are

also supplied. New services provided by the relaunched database include information about EC initiatives not connected with

focus very much on developing

both the continental and Amer-

ican markets. With the help of

a consultant found through the

government's "enterprise" scheme, the outline European marketing plan should be decided by the end of Novem-

rules on environmental issues and consumer protection.

Mike Gardner, deputy man-aging director of Profile Infor-mation, part of Financial Times Business Information, says that the database has a wide range of applications. "We have had one client in the drinks industry who dis-

covered a large number of problems through Spearhead which were being created by European standardisation," he says. "He found that he not only had to list contents and additives on the outside of the bottle, with special syntax and vocabulary in letters of a par-ticular size, but he also needed to use a special type of glue to keep the label on."

Julie Scott, library information officer at the London offices of Arthur Young, the management consultants, says that the revamped system is

easy to use. She admits, how-ever, that in the previous ver-sion there were difficulties in tracking down indexed subjects. She says that many had been filed in jargon-ridden "Eurobabble" and had proved the single market, such as new

almost impossible to find.

Profile is now supplying a glossary to make it easier to access entries for particular industries. "Spearhead provides a useful

tool for seeing what is happen-ing in Brussels," says Ray Walsh, director of Electronic Publishing Services, the Lon-don-based information marketing consultants. ..

"It means that businesses can get an indication of where the legislation is going and anticipate it, rather than waiting until it is passed, when it might be too late to react," he says.

Access to the database is available in both the US and on the Continent through other electronic databases and gateways, such as Celex and Telecom Gold.

One other result of the WARC was a plan for feeder links (which transmit programmes from the ground to the satellite) for Europe, Africa and Asia, thus completing a comprehensive world agreement for direct satellite television broadcasting. And it also ensured that there will be world-wide high definition television and satellite sound broadcasting.

The conference decided that the high definition television

#### Agreement reached on how to allocate space for communications satellites

AN INTERNATIONAL meeting of government representatives, in Geneva, has ensured that all countries will have access to slots in space for communica-tions satellites. The more developed countries, however, will still have the flexibility to launch satellites on a "first come, first served" basis. The decision was taken at

the end of the five-week World Administrative Radio Confer-ence (WARC), held under the auspices of the International Telecommunications Union The conference's main aim

was to come up with a plan for the fair allocation of space for geostationary satellites. These orbit the earth at a speed which keeps pace with its nat-ural rotation and so appear stationary from the ground.

Richard Butler, ITU secre-tary general, said that the conference's most significant achievement was to break new ground with the allocation pro-

As well as sorting out the geographical plan for the launching of the satellites, the WARC has also instigated the idea of multilateral planning meetings, which could be called when administrations need quick, ad hac decisions on satellite placements. Sources close to the ITU say that this was very much a US-driven measure. The planning meetings

would include organisations like intelsat, the largest com-munications satellite operator, which is funded by telecommunications companies from several countries.

The conference decided not to reserve the 18.1 to 18.3 GHz, 18.3 to 20.2 GHz and 27 to 30 GHz frequency bands for spe-

cific countries. Instead they will be set aside for allocation on a first come, first served basis and will prob-

ably be allocated at the plan-

service should be world-wide, within the range 12.7 to 23 GHz, with the final choice of an appropriate band being decided at a future conference.

A comference no later than
1992 will decide which frequencies could be allocated to satellite sound broadcasting within

broadcasting.

the 500 to 3,000 MHz range.
This was to have been the final conference; however, it has been decided that further ones should be held to take account of new developments.

#### FINANCIAL TIMES CONFERENCES

EUROPEAN BUSINESS FORUM - 1992 AND AFTER Rome, 1 & 2 December 1988

This biennial conference has become one of the most successful events on the Financial Times' calendar. This is the Monnet Centenary year as well as that of the Financial Times and Valery Giscard d'Estaing, the former French President, has accepted the invitation of the Financial Times to deliver the Jean Monnet Memorial lecture which will be the main feature of the second afternoon of the forum. Giovanni Agnelli, Carlo De Benedetti and Romano Prodi will be among the leading Italian speakers and the chair will be taken by Denis Healey and by Carlo Ripa di Meana, Member of the Commission of the European Communities. Other contributors include Leon Brittan, Former Secretary of State for Trade and Industry and European Commissionar Designate and Bettino Graxi, Former Prime Minister of Italy.

#### MERGERS & ACQUISITIONS London, 8 & 9 December 1988

The pace of merger and acquisition activity is increasing as the business community prepares itself for Europe 1992. This important conference co-sponsored by Booz Allen & Hamilton and Arthur Young and using the specialist skills of both firms, will look at a number of major deals failures as well as successes. These will be analysed at length by a panel of commentators whose role is to openup discussion after industry leaders have spoken on the problems and opportunities they saw as they developed their bids, on the actual strategies being pursued and the results that followed. The European community and internal competition frameworks will be touched upon and the conference will include contributions by corporate finance specialists from the City and New York. Speakers include Dr Thomas Gasser, Deputy Chief Executive Officer, ABB ASEA Brown Boveri, Robert Jaunich, Executive Vice President, Jacobs Suchard Management & Consulting SA, Francia Maude, UK Parliamentary Under Secretary of State for Corporate Affairs, Jeffrey Rosen, Managing Director, Wasserstein, Perella & Co and Robert Swannell, Director, J Henry Schroder Wagg, Peter Leslie, Deputy Chairman & Managing Director of Barclays Bank and Martin Waldenström, Vice President, Booz Allen & Hamilton will be among the contributors looking at the prospects for inter-Community mergers and acquisitions which are filely to develop at a pace rivaling the bids from outside the EEC and within individual countries as corporations move to strengthen their competitive position. To enable maximum discussion, numbers for this conference will be limited.

#### WORLD TELECOMMUNICATIONS London, 13 & 14 December 1988

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The world telecommunications industry is in a period of significant change brought about by the application of innovative technologies and a steady reduction in long-established barriers to competition. At the same time, telecommunications is being thrust to centre stage in the development of the information age. Access to an efficient communications system on a global scale has become essential in the growth of worldwide trading. Speakers will include: Sir Donald Maltland, GCMG, OBE, Deputy Chairman, IBA, Bryan Carsberg, Director General, Office of Telecommunications. Yasuo Otaki, Deputy Director-General, Communication Policy Bureau, Ministry of Posts and Telecommunications, Japan, Ake Lundqvist, President, Ericson Radio Systems, Sir Eric Sharp, CBE, Chairman and Chief Executive, Cable & Wiretess and Desmond Hudson, President, Northern Telecom World Trade.

All enquiries should be addressed to the: Financial Times Conference Organisation, 126 Jermyn Street,

London SWIY 4UJ Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125

#### CONTRACTS

# Power station project

KIER CONSTRUCTION, part of the of Beazer group, has been awarded the £35m contract for the cooling water pumphouse and outfall for the Sizewell B' power station by the Central

Electricity Generating Board.

The contract falls into two separate elements, onshore and ofishore works. All the onshore works will be constructed within a dewatered excavated area, protected by a diaphragm wall which was constructed under an earlier contract.

Onshore works comprise the construction of the main cooling water pumphouse and associated short lengths of culvert to connect with the turbine hall. The pumphouse, which has a very deep reinforced concrete basement with a steel superstructure, will house four cooling water pumps, drum screens and electrical equipment. An inlet diffuser, onshore inlet culvert, onshore outlet culvert and surge chamber will complete the onshore element,

Offshore works include an 850 metre long inlet culvert and an outlet culvert about 250 metres in length. Both culverts have a diameter of 5.5 metres and will be constructed as submerged tubes which will be precast remote from the site, then floated into position in a predredged channel. Other offshore works include the construction of a barge docking facility and a personnel jetty.

facility and a personnel jetty.

Kier's engineering department has designed a sheet pile cofferdam for the temporary works rather than the diaghragm wall which rival bidders were proposing. The cofferdam solution achieved a significant cost saving for the CEGR.

ROSKEL CONTRACTS, part of Roskel Group, is to instal suspended ceilings worth over 24.6m, mostly in 23 new superstores in a chain stretching from Kirkcaldy, Fife, to St Austral in Compared.

tell in Cornwall.

They range in size from 4,500 to over 9,000 sq metres of celling area and account for more than £3.6m of the total contracts value.

Among the clients are Sainsbury, Tesco, Asda and Savacentre but the biggest single installation will be at the Broadmarsh Shopping Centre development in Nottingham (£500,000).

#### BUSINESS LAW

# The liability crisis, UK-style

By Celia Hampton

ANY "liability crisis" in the UK comes rather from the gaps and uncertainties in the law than from over-enthusiastic court activity, except in the case of professional advice. There is not a lot of point in suing anyone other than a professional for negligence unless you have also been physically

In particular, the notion that English law will support the victim of careless or shoddy workmanship looks strained. Every day there are millions of transactions where the victim has no contract as such with the person who does the work. The main contractor (builder, supplier, garage or whatever) fulfils his part of the bargain by getting someone else to do the actual work. All he has to show is that the sub-contractor was normally competent.

If the work is done badly, the victim's hope of suing the subcontractor direct has more or less evaporated. On the other hand, the chances of reclaimhand, the chances of reclaimhand, the chances of reclaimhand, the chances of reclaimhand, the chances of reclaimhand the loss from a professional person are promising. Anyone who professes an expertise in the area and is asked to supervise work may well be found legally liable for the whole loss, while the careless workman is untouched by liability. This is ironic, since the professional person tends to act responsibly and also to have unlimited personal liability when found negligent. It is also precisely in the field of professional indemnity cover that an insurance crisis is most likely

to happen.

In other fields, some of the courts' decisions present a reasoned narrowing of the field of negligence which — whether one agrees or disagrees with the outcome — at least leave one knowing what one is looking at. Others are much more opaque. A recent House

of Lords case has opened up whole fields for conjecture which will ultimately have to be resolved by more litigation at the highest and most expensive level.

The courts have contrived the narrowing of liability by differentiating between different sorts of loss. If the loss can only be measured in terms of money, it is "pure economic loss" and as such can only be recovered in special cases.

If a freelance bricklayer is

If a freelance bricklayer is taken on to build a wall and it falls down, various losses follow, all equally real to the owner. He is best protected if the wall falls on top of him. He will recover damages for pain and suffering and lost income, both during convalescence and in future, although this second loss is "purely economic." It would be quite impossible for the courts to rule otherwise, both in the light of precedent and on grounds of simple justice. In any event, the bias in favour of human safety is (quite properly) getting stronger, for instance in the new law on product liability.

If the wall damages other things when it falls, the bricklayer will be responsible for their repair and replacement, and for any costs or loss of profit from not being able to

However, if no physical injury or damage to other property occurs, the owner of the building can recover nothing. Business or profit lost due only to the falling down of the wall and the cost of its repair are now indisputably classified as pure economic loss and as such

are unrecoverable.

Historically, the right to recover pure economic loss was most strongly affirmed when the liability for careless deeds was extended to liability for careless talk (hence the

greater liability of the professional). This is naturally more likely to lead to financial loss than physical danger.

Lord Deviin could find neither logic nor commonsense in any distinction between financial loss caused directly and such loss caused by physical injury (Hedley Byrne v Heller (1963) 2 AKR 575). He called it "nonsense." "it arises, if it is the law, simply out of refusal to make sense."

The tendency to allow economic loss to be recovered reached its highest point in Junior Books v Vetichi (1982) 2 AER 201. The owner of a factory recovered not only lost profits but also the cost of relaying the floor which had been badly laid by a sub-contractor. Since then the courts have sought the shortest route down and away from this alarming position.

The recent House of Lords

case goes so far as to suggest that economic losses may never be recovered, even when other sorts of damage do occur (D & F Estates v Church Commissioners (1988) 2 AER 992). It also suggests that earlier case law under which a local authority was held liable for defective foundations in a house built under its supervision was not a case of liability in negligence at all. It suggests these things, which have wide implications, but it cannot be said that it has finally decided them.

The case concerned a building contract and the tenant of a flat. The plastering was done, badly, by a subcontractor. The case could have been decided by limiting the main contractor's liability to selecting the subcontractor carefully, but the argument about economic loss was, regrettably, also reject.

The logic of the judgment Just

ran as follows. If the plaster was simply defective and had to be replaced, the tenant could not recover because the cost was pure economic loss. If the plaster was potentially a threat to human safety, the tenant could still recover nothing if he discovered the danger in time. He could only recover damages if the plaster fell down and caused injury or damage before the danger was

discovered.

This raises the interesting possibility that a person who acquires defective property may himself be responsible for finding out its nature and avoiding the danger. If so, his damages could be reduced on the basis of contributory negli-

The House of Lords went on to doubt whether the losses caused by having to replace the plaster could ever be recovered, although the parallel losses arising from damage to other property could. This creates an odd position. If the wall falls down, damaging the floor and a machine placed against it, the builder will have to repair the floor and pay fully for the machine and even for production lost while it is out of action. As far as the wall is concerned, all he need do is make good the hole.

The House of Lords did not go so far as to overrule the defective floor case — Junior Books — but sought rather to isolate it. It was a case of dependence on the expertise of the flooring contractor, but this is quite normal. It was also a case where the factory owner and the sub-contractor were especially close — "as close as could be short of privity of contract." This gave scope for imaginatively distinguishing the precedent from

nt Just how imaginative this

might turn out to be was shown in a case before the Court of Appeal where the parties were not just close to each other — they actually had a contract (Greater Nottingham Co-op v Cementation (1988) 2 AER 971). Rather than making them even closer, however, this was found instead to defeat the analogy with the Junior Books case. The contract did not specifically cover the dispute. The parties were therefore treated as having decided not to cover the loss in question. It would be wrong to "extend" liability in negligence to fill the gaps in the contract.

Lord Justice Purchas sought to avoid the "Pandora's box of unbridled damages" and explicitly referred to "policy" rather than general principles of law. He mentioned the US liability crisis for the medical profession — hardly appropriate since the professional's liability is the only sort in English law which extends to pure economic loss, and also since medical negligence is likely to result in physical injury.

The Court of Appeal was

The Court of Appeal was clearly deciding the matter in the light of what it thought was policy

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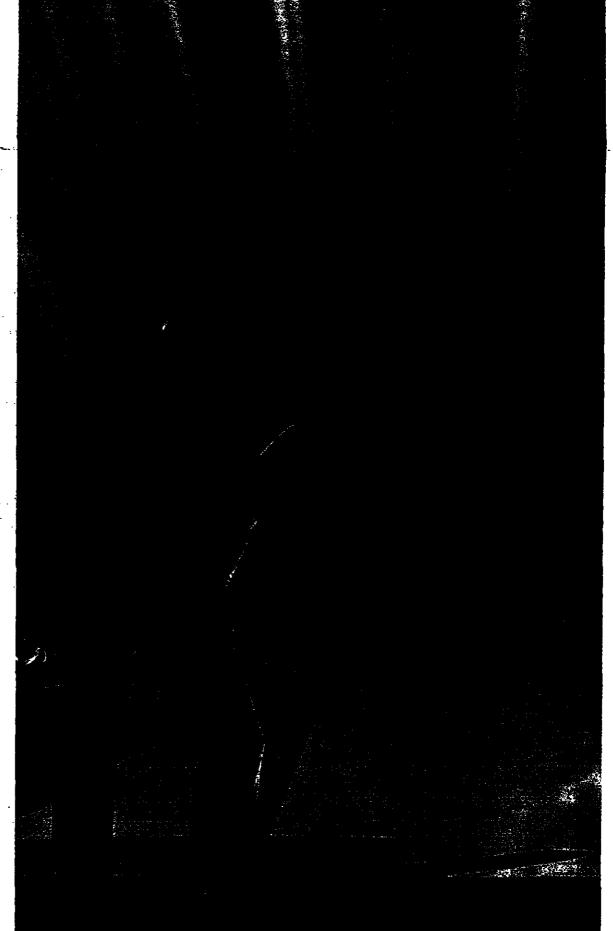
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FINANCIAL TIMES

BRITISH AIRWAYS

To change the face of the British soft drinks market, Cadbury Schweppes' management is working with another rather successful organisation. Coca-Cola is it!

Who else?

Coca-Cola & Schweppes Beverages Ltd. was created to take advantage of a huge market opportunity. In short, through a combination of management vision and determination, this alliance has helped turn soft drinks into one of the most exciting sectors in the British food and drink industry. All in less than two years.

#### **Building on Firm Foundations.**

The managements of both Cadbury Schweppes and The Coca-Cola Company shared a common goal: to stimulate market growth. Difficult enough in its own right, but when combined with the added objective of increasing their share of that growing market, the scale of CCSB's ambition becomes clear.

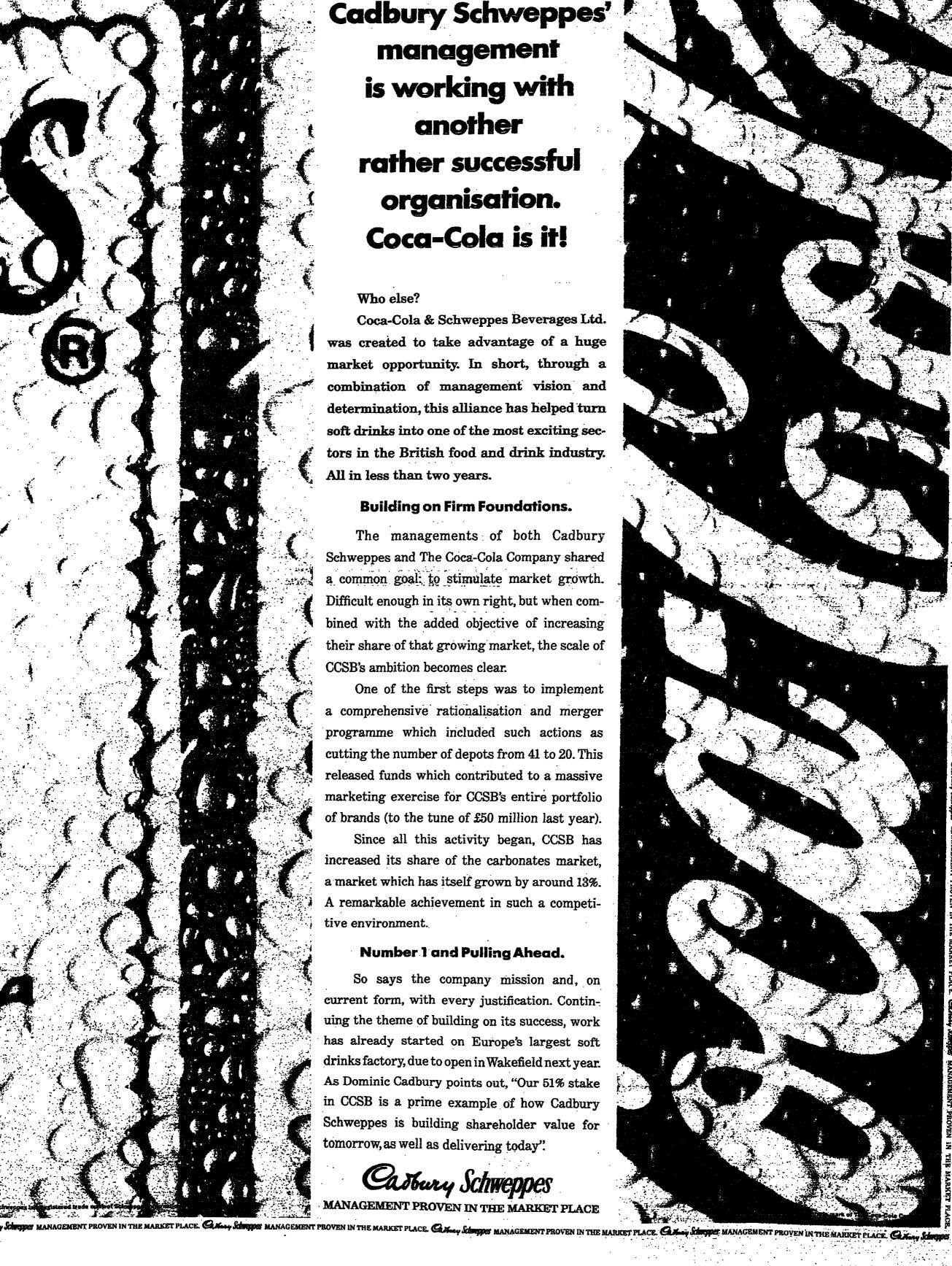
One of the first steps was to implement a comprehensive rationalisation and merger programme which included such actions as cutting the number of depots from 41 to 20. This released funds which contributed to a massive marketing exercise for CCSB's entire portfolio of brands (to the tune of £50 million last year).

Since all this activity began, CCSB has increased its share of the carbonates market, a market which has itself grown by around 13%. A remarkable achievement in such a competitive environment.

#### Number 1 and Pulling Ahead.

So says the company mission and, on current form, with every justification. Continuing the theme of building on its success, work has already started on Europe's largest soft drinks factory, due to open in Wakefield next year. As Dominic Cadbury points out, "Our 51% stake in CCSB is a prime example of how Cadbury Schweppes is building shareholder value for tomorrow, as well as delivering today".

Casbury Schweppes



# What people think of their bosses and work

By Michael Dixon

That may perhaps strike readers as an impertinent thing for the Jobs column to ask. After all, even if you were willing to reveal the answer to a stranger, it would cost you at least the price of postage as well as valuable time to tell me.

Even so, the question is neither prying nor idle. For I am about to offer you a way of privately comparing how you feel about your job with the corresponding feelings of a representative sample of people working in Britain, and a similar comple to the - a similar sample in the United States.

The comparison is made possible by the Wyatt group of management consultants, which has just completed an extensive survey of British workers attitudes to match a study it made in the US last year. Surveys in other lands are planned to follow soon, with the aim of enabling employers to check how their people's views square with those of the generality of workers in the same industry or region, whether nationally

or internationally.
The British study, done three months ago, covered 3,275 full-time workers in the private and public sectors, including 651 managers with

HOW do you feel about your at least two levels of staff under them. The mixture of organisations they worked for and their geographical distribution were reasonably typical of Britain's working population as a whole. So was their social profile.

Wyatt certainly cannot be accused of skimping detail. The survey even went into things like the temperature of the premises where people work. Overall, 36 per cent said it was favourable and 24 the opposite, with the rest finding it sometimes one and then the other, or unable to decide. But banks and the like need to look to their

thermostats. Only a third of finance-sector staff liked their workplace temperature compared with two fifths of public sector employees.

Alas, any reader wishing to know more of the finer points will need to contact Wysti's Carl West-Meads at 21 Tothill Street London 21 Tothill Street, London SWiH 9LL; telephone 01-222 8033, fax 01-222 9182 From now on, my report will be limited to broader issues. It turns out that, in many

of our attitudes, we British are not much different from our counterparts in the US. The sense of personal achievement afforded by the job satisfies 62 per cent of us against 64 in the States. ailarly, 64 per cent of us

compared with 67 of them are content with the opportunity we have to use our abilities and 58 per cent against 60 find our work interesting. Americans are a bit shead in general job-satisfaction, too, their 64 per cent comparing with our 59

When the overall British figures are broken down by broad sectors of employment, however, there is no doubt which is the most generally satisfied if not smug. It is financial services with 66 per cent. The rest — the public sector, manufacturing, and other services — are all close to the national figure of 59.

Pay

There are no prizes for guessing what is one of the main influences behind the financial coven's smugness.

It is of course pay.
On that topic the 3,275 people taking part were asked two questions. One was if they were content with their pay in comparison to that of folk in similar jobs in the same organisation, which gave a yardstick of "internal" satisfaction. The second was whether they were content with what they earned compared to people doing similar work in other organisations, giving an "external" gange.

The overall figures for internal satisfaction were 67-plus per cent in the US and 59 in Britain. But a fair number of people who saw themselves as fairly paid by comparison with equivalent staff in the same outfit, clearly felf that the grass was greener on the other side of the organisational fence. For by the external measure, the satisfied proportions fell respectively to 50-plus per

cefft of the Americans and

only 41 per cent of us Brits. Moreover, although our internal contentment varied little by sector - from 61 per cent in the financial and other services groups to 57 in manufacturing - there were variances on the external gauge. The percentages of the satisfied ("Yes") and the dissatisfied ("No") excluding those neither firmly one nor

the other, were: Sector Overall Financial Other services Manufacturing

When asked whether there was a strong link between pay and performance in the employing concern, we Brits were even more sceptical than the US contingent. Whereas 28 per cent of the Americans answered yes, only 24 per cent of us did the

same. Here, however, there were marked sectoral swings: Sector Overall Financial Other services Manufacturing

Public employees were also lowest in satisfaction with openings for advancement. There too, the Americans led with 35 per cent satisfied compared with 31 of Brits as a whole. But public concerns score was only 26 per cent against manufacturing's 34 and the other two's 36 each.

**Promotion** 

The topic on which there was evidently the closest transatlantic agreement was whether the organisation was good at promoting the most competent people on its staff. There was a mere one percentage point difference, with 29 per cent of the US total saying yes compared with 28 per cent of us.
Yet again we varied by sector, as follows:

Overall Other services Manufacturing Public

But the thoughts of the British on the competence or otherwise of colleagues who get promoted also vary in other intriguing ways. Here, for example, is the ranking that results when the total sample is analysed according to the length of time the \$275 people had been working for their organisation:

1 - 2 years 5 - 9 years 10 - 19 years 20 or more

So our cynicism about our bosses' promotion decisions seems to grow with the time we spend observing them. Fortunately, we at least relent a bit once we have served over 20 years.

The participants were also asked if their employer was too tolerant of bad workers. Americans, with 44 per cent agreeing, were sterner than British whose response was:

Financial Other services

An allied result may interest British Labour Party leaders who think the public wants a return of union dominance. The replies of unionised and non-unionised workers to the same question were:

Not in a union Union members

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#### CONCLUSION

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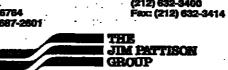
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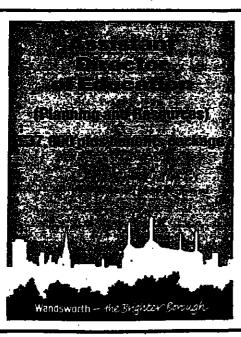
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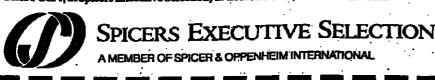
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**Appointments** 

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# **Venture Capital** Executive

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Globe is expanding its small venture capital team by the addition of an Assistant Investment Manager, who is likely to be a Chartered Accountant or MBA in his/her twenties with up to two years' post-qualifying experience, possibly in corporate finance or banking.

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# The Millionairess

GREENWICH THEATRE

Sue Dunderdale's new regime ste Dunderdale's new regime at the Greenwich Theatra kicks off with Shaw's rarely seen 1936 comedy about a con-fidently bossy slutocrat taking over an East End sweatshop and a run-down river pub. Epifania Fitzlassenden may not be a model Thatcherite in that she starts with a fortune. that she starts with a fortune, but her whiriwind success and invocations of the self-help philosophy have certainly

philosophy have certainly acquired a new ring since Penchope Keith laid down the law at the Haymarket ten years ago, one year before Mrs. Thatcher came to power. Harbara Flynn's Epifania is much less of a grand dame than was Miss Keith's, and this causes problems when she is required to be merely haughty. It is not in her nature or range as an actress. naugnty. It is not in her nature or range as an actress. But she curtainly convinces on the self-defence front, throw-ing a dyspeptic suitor who insuits her father down the pah stairs with the force of a judo champion.

When, like Beatrice Webb and Shaw's own Major Bar-bars, she goes "Kast-Ending," Elsa Flynn lights up with rage at social injustice, but only for long enough to make short term adjustments and a per-

somal profit.

The play is too much of a thin comedy and too little of a broad extravagance. It hinges on the ridiculous encounter between Epifania and an Egyptian doctor (tudierously immortalised by Sophia Loren and Peter Sellers in the film), each bound by a matrimonial condition imposed by a parent. Epifania will marry only a man who converts £150 into £50,006 in six months, the doe. tor only a woman who has lived in poverty for the same

Having started by lodging a suicide request with her solici-tur because her first husband has achieved this task, Epifania, unimpressed by his prowess in both the bed and

the boxing room, wishes to elevate the sex war to a higher plain. The athlete, Alistair (Martyn Stanbridge), settles for a mistress (Gabriella Lloyd) who is less a coul-maie than a mind-mate.

It would be pleasant, but impossible, to bail Penny Cherna's production as a promising launch. For some reason it is grammed onto a shallow stage area deminated in Douglas Heap's design by a painted pound note and topped off with a meaningless countryside view. The acture line up, sit down and sidle pass each other as if in a deutist's waiting room. The parforthe boxing room, wishes to

drum.

Miss Flynn keeps things going with breesy determination and Malgoin Sinclair chins in snawely from the side.

lines at the splicture, The East. find couple are played with lewish hysteria verging on despair, a good idea, while hasser Memaraja's doctor is too ponderously most citable to be knocked out by the beating of Finderous while

waiting room. The parformance, decidedly shaky on Monday, is emphatically hum-

In the wake of Michael Hol-royd's Shaw Mography, the role of a "Sanday husband," the story of a falled tenor and the obsession with parental denials and expectations, are all newly fascinating, But the search for "relevance" proves in the end futile, Epifania con-forming to comic design, not conviction politics. The production, sponsored by the nearby Clarendon Hotel, will be followed in December by a new adaptation

December by a new ada in White and in the New Year by two new plays, Othello and Vanbrugh's The City Wives Confederacy. On paper, this looks good, and I hope the programme looks even better on the stage, better certainly than this opening shot.

Michael Coveney

# Culture laid on with the laid back approach

Martin Hoyle discusses the pros and cons of the current programmes about the arts on television

n anecdote much cherished in the BBC some years ago concerned a television dis-Leussion of Hamlet chaired by the ineffable Huw Weldon, purveyor of culture to the gentry. The gather-ing included such thespian imminaries as Peter O'Toole and Orson Welles who mentioned Edmund Keane. "Ah, Keane," said Weldon sagely. "I never had the good furture to see him."
"Nor did I grand-daddy," rumbled the genial Welles; "he died 150 years ago." Weldon left an indelible mark on arts programmes - programmes about the arts, that is. He had made his name in children's TV and some

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maintained that he stayed in it, even when guiding cameras round royal residences and pointing out such marvels as the bill sent in by the original tassel-maker — "the man who made the tassels," he added thoughtfully for those unversed in stately furnishings. Whatever his failings, Weldon struck just the right chord with his blend of ous shop assistant. He proved to a growing public that culture, like for-eign food, could be painless, possibly pleasurable, and socially rather desir-

Modified by our less genteel age, Weldon's influence lives on - ironi-cally, in commercial television. While the BBC struggles to get it right, floundering between the matey and the patronising, Weldon's protégé Melvyn Bragg rarely puts a foot wrong as editor/presenter of the South Bank Show (LWT), l'homme moyen sensuel hotiking affahly through the arts, relaxed but, if cornered, ruth-lessly knowledgeable, Memories of Weldon were prompted

by Saturday's South Bank Show (he would have loved it) on the new recording of Under Milk Wood. Producer George Martin, the "fifth Beatle," no less, presided over a stu-

die brimming with the Principality's talent. Anthony Hopkins sounded uncannily like Richard Burton. Jonathan Pryce smouldered. Nerys Hughes' autocratic wife was emi-nemily murder worthy. Freddie Jones throbbed, Mary Hopkin – more fasci-nating than in her pop-star days – sang. So did Sir Geraint Evans and. more questionably, Tom Jones. The recording session alternated with a Thomas biography. No revelations, but lovely shots of Laugharne,

chats with the locals and recollections The eternal problem: whether to reach to the

novices or preach to the converted

from Dylan's daughter. Above all, Milk Wood exerted its unfailing spell.
Without (apparently) setting out to
puff the product, the programme
decided me to buy the recording as

soon as it comes out.

This is tricky ground. The BBC in particular should be alert to being used to advertise books, plays or records; but when most chat shows contain some sort of puff and the egregious Ned Sherrin, for instance, drags in a mention of Ziegfeld (he is co-author) at every appearance, one begins to wonder. More disturbing are the reports that BBC arts review policy is geared to the "positive." Say something stinks and you are not asked back; even if it does.

Nobody could accuse Channel 4's The Media Show of being negative. Or anything much. Now that Muriel Gray no longer uses Boy George's makeup and looks almost normal, both she and the show have lost their individuality. Refraining from plug-

ging is one thing but having no point of view is another. Last Sunday we saw a stale and cliche-ridden item on to the novices or preach to the conthe difficulties of stand-up comics becoming actors, with specific refer-ence to Tom Hanks and Robin Wil-liams, illustrated by obscure Ameri-can critics citing obscure films, most of which Britain has never seen. A brief look at TV's political influence in Chile was over before it began. The ubiquitous Robert Beckman preached economic doom seated, by a rather desperate producer, on the edge of a balcony with our Mu. And Terry Gilliam seemed to claim that every good. TV commercial was cribbed from his OWD *Browill* 

The show is a chore to sit through, mexcitingly presented, incohesive and falling between several stools. It belongs to the nervy, quick-cutting, cool school of 01 for London which provides its own version of Warhol's dictum that everyone can be famous for 15 minutes: everyone is boring after 15 seconds, so get on with it and

set off.

Something of the same style could be detected in Channel 4's new Signals. The frozen-faced presenters were Patrick Hughes and Morwenna Banks, whose performing experience really should have prevented that rability humanized by graph look on her hit-hypnotised-by-snake look on her

But the show was decant. Separate items on art galleries in Halifax and Derry were visually too similar. Irritating wordless film from up north, lovely visuals. We could do with more of Tom Haddaway, "South Shields playwright and fishworker." Ratushinskaya was moving, Zepheniah trite; Rattle and the CESO have been done to death; good to see Ian Spink and Second Stride dancing in Basil-don Roger Graef is the series editor,

All of which is a far cry from Huw

verted (and thereby be accused of élitism) seems to have sorted itself out on television, with a laid-back approach taking populist art-forms to a mainly young audience. Or has it? This is after all as speci-

alised and incomplete a view of "the arts" as an unending diet of Karajan, Glyndebourne and the V and A would be. Throw out the bathwater of elitism and you may lose the babies of

Throw out the bathwater elitism and you may lose the babies of taste

taste, perspective and even knowledge. When Muriel Gray upbraids a TV commercial for combining animated cartoon with human actors because the idea belongs to Who Killed Roger Rabbit? — as if Gene Kelly had never danced with Gerry, Mickey Mouse had never shaken hands with Stokowski, and Disney had never blended the forms in Song of the South before Steven Spielberg and possibly even Muriel Gray were born – then, to quote another wrin-kly, Browning, "I feel chilly and

grown old." Sometimes the arts review programme turns into light entertainment, no bad thing. Thus Channel 4's 39,000 Steps visited the Edinburgh Festival fringe (a mere month after the whole thing ended) with one John Lloyd - not he of the FT - who had breakfast with alternative comics, making one another laugh at least, and attended an artist's model (male) striking attitudes and humming while

demonstrating meditation in the nude. This non-committal look at the jaunty side of the world's greatest arts festival where "undiscovered geniuses and talented maniacs cavort" failed to decide whether or what to mock; or in which category

Mr Lloyd belongs.
Halfway between comment and disssionate record, BBC2 repeated that awesome alice of crossover, as it is now called in the music business, in the shape of José Carreras and Kiri Te Kanawa recording West Side Story under the composer's baton. Bernstein effed and blinded — well, effed, certainly - like the rest of us mere mortals, which was reassuring. Dame Kiri burbled about the music not needing precision - that's not to say, she added, it wasn't precise - and the maestro not being over-serious - not that he wasn't serious, she hastily emended — and the sweet nothings that a DBE has to be very pretty to

get away with.
The accolade has yet to be given to The accorate has yet to be given to Gwen Ffrangcon-Davies but if there is any justice in the honours system it cannot be far away. The senior service has already treated us to her Juliet excerpts; on Friday Omnibus brought the breathless girlish magic of the 97-year-old to television. A Romen masterclass with young Romeo masterclass with young actresses (all outclassed by her freshness and vulnerable youthfulness) and tributes from Gielgud, Ashcroft and the like made a moving and stirring parade of the great and the good, both adjectives seeming perfectly appropriate for once.

No apologies for reminding you of

two more repeats, both brightening up Saturday on Channel 4. In Allegro, a cycle of Christopher Nupen's music documentaries, we next see Jacque-line du Pré in Elgar. And an absolute must is the current repeat of Thames

# Charpentier at Versaille

The French delight in grand spectacle. The two day festival at Versaille recently, Journées Marc-Antoine Charpentier, reflected this. Performances in the Château chapel, court-yards, and nearby in the church of Notre Dame de Ver-sailles vied for attention with water-fountain displays, processions of dencers in period costume, fanfares from the Garde Républicaine on horse-back and fireworks. Fourteen groups, mostly French, appeared in 32 events, often simultaneous. And what might have appealed to only the most inveterate lover of French barogue music situacted large crowds of French families, promoneding from one mensir menading from one open-air perfequence to the next. The event was the first to be organised by the Centre de Musique Barogge at Versailles, founded just over a year ago to

promote period performance in France by using the resources of the Château as a festival in the wake of Michael Holdirector of the centre, conhis Grande Ecurie and four independent choirs in perfor-mances of Charpentler's early, Italianate Messe & Quatre Chopurs, interleaved with an organ mass by Grigny. The publication of the first mono-graph devoted to Charpentier, by Catherine Ces announcement of the forthcom-ing facainile edition of Char-pentier's complete works by Minkoff Reprints further con-iributed to the sense of occa-

> Interest and affection for Charpentier's music has bloe-somed in recent years, thanks largely to the efforts of William Christie and Les Arts Florissants. Even more than Malgoire, he has nurtured a generation of promising young French singers and instrumen

talists. Christie makes great demands on his musicians, but the rewards are great, too. Their electrifying performances of Charpentier's mass, Assumpta est Maria, and his Te Deum were among the high-lights of the two-day festival. The Chapelle Royale was the

The Chapetic Royals was the scene of concerts by the Ensemble Vocal Contrapoint with the Ensemble Baroque de Limoges, directed by the countertenor, Olivier Schneeheli, James Bowman with the King's Consort; and Hesperion XX. Schneeheli is himself a keen judge of tempo, and cana-XX. Schneebell is himself a keen judge of tempo and capable of coaxing from his singers extremes equally of joy (especially in the Psaumes de David) and of anguish (as in Cuades Sauctorum Innocentium); his soloms, especially the countertenor, dean-Paul Fouchecourt, made intensely musical contributions. The audience was enthralled by Bowman's solo enthralled by Bowman's solo recital of music broadly by Charpentier's contemporaries, among them Purcell and Con-

Hesperion XX, directed from the treble viol by Jordi Savall, stunned audiences with their subline interpretations of Charpentier's Stabat Mater, an undated work for sopranos, unison male chorus, and con-tinuo. Hesperion XX performed tinno. Hesperion XX performed it as a convent piece, with the sopranos — two Spaniards and an American — discreetly out of sight, and the effect was intensely moving. They and Les Arts Florissants gave interesting different performances of the Lianies de la Vierge for six voices, two treble viols and continuo.

Other memorable events included La Peniche Opéra's outdoor performances at the Grand Trianon of Molière's Le Mariage Force with comic intermedes composed by Char-pentier for a 1672 revival (to

replace those of 1664 by Lully). The company, founded by Mir-eille Laroche, performs regularly in Paris on a barge moored on the Capal St Martin and tours abroad *en canal* durand tours abroad ep canal dur-ing the summer. Like Molière's own troupe, they are versatile. The well-known countertenor, Dominique Visse, in particular shows himself a gifted come-dian in the role of Sgansrelle. Elsewhere, the hunting borns of Le Dépuché de Paris and the delicate strains of successe de delicate strains of musique de chambre by the Collegium Musicum de Paris emanated Musicum de Paris emanated from the park, although the latter would have been better served by an indoor venue. In the Cour de Marbre, the improbable sight and sound of a Milanese commette dell'arte troupe completed the array of popular entertainment. Around the corner, at the Theatre Montanaier Marc Minkowski and Les Musiciens du Louvre presented an act of Charpentier's ented an act of Charpentier's 1693 opera *Médée* and his *Inter-mèdes* from Molière's *Le* Malade Imaginaire of 1678,

funeral music in honour of Louis XIV's first wife at Notre Dame de Versalles. This, then, was a stimulating weekend of music spectacle, worthy of emulation. Perhaps the Centre de Musique Baroque de Versailles will next take up the unjustly neglected Michel Richard de Lalande, who, more than any other composer, deserves to have his music recreated at Versailles, where he dedicated himself to

Louis Devos, one of the first to record French baroque choral

Musica Polyphonica and the chamber choir of Namur in a performance of Charpentier's

music, conducted his Orch

Julie Anne Sadie

the glorification and service of

Louis XIV.

### Measure for Measure

Last autumn in Stratford simply the most consistently Michael Coveney warmly welcomed Nicholas Hytner's glimpse of a morally decaying Vienna with its bicycle-shorted vienna with its picycle shorted youths on the qui vive round the public lavatories, its clanging, water-dringing prison, its young smoothles equally at home in the brothels and the boulevards; and the final unravelling played out against nothing more reassuring than a city care cut in a slah of a city gate cut in a slab of 1930s dictator-monumentalism that recalls the same director's Rienzi for English National

Opera.
The light-textured production gives comedy its due; and the occasional taken-aback sil-liness of the highly-principled Duke is effortlessly expressed in the broad sweep of Roger Allam's magisterial perfor-mance, Mr Allam has become

excellent actor the RSC pos-

I suspect the reservations about Josette Simon's Isabella apply less than they did. She has transformed her voice, both timbre and enuociation; both timbre and enunciation; no more of the Edward Heath diphthongs and wooden meantime of her Nerissa and Rosaline. Incisive, vocally varied, though slightly lacking the full weight for the early emotional climaxes, she gives the best performance I have seen from her, dignified and touching.

John Shrapnel has replaced Sean Baker as Angelo. Until his temptation this gimlet-eyed

his temptation this gimlet eyed balding bureaucrat, rigid with probity and impatient with er mortals, a grimly thorougheoing party man, might be a central European cousin of Mr Norman Tebbitt. His

part in this louchely self-indulgent twilit world of "sweet gent twint world of "sweet uncleanness" whose denizens are beautifully represented by Linda Spurrier's Streatham-accented Overdone and Phil Daniels' swaggering, expedient Pompey. Only Alex Jennings' Lucio is out of focus, with his overdone funny voice: part

weakness and fall seem all of a

overdone funny voice; part decent chap, part vicious rogue and part idiot, not entirely adding up.

An oddly unattractive song setting apart, Jeremy Sams' music comments like a film sound-track. For me it reinforces this outer circle of when forces this outer circle of urban hell; but in the interval at least one colleague was heard to wish for a law forbldding the RSC to use music in any production for the next ten years.

Martin Hoyle

## Brahms and Schoenberg

FESTIVAL KALL, RADIO 3

"The Reductant Revolutionary" will involve all London's tras at some point, but it orchestras at some punit, our is is predictably the BBC Sym-phony which carries the bur-den of the large-scale concerts. Monday evening's, conducted by Lothar Zagrosek, dispatched a sharply contrasted trio of Schoenberg pieces - the mas-terly middle-period Accompani-ment to an Imaginary Film Scene, the late, austere Modern Psalm and between them a concert performance of Die

Concert performances are the most one can expect nowadays of this "drama with music," the most clusive of Schoenberg's atonal master-pieces, though a production in

which the minutely detailed stage directions were faithfully realised would be fascinating to experience. It's the only, work too, which rivals the composer's paintings in its personal frankness — despite its surreal elements, the scenario is patently autobiographical and characteristically bleak, and the rapid shifts of emo-tional temperature are regis-tered "sharper dramatic focus;" the baritone protagonist here was Roland Herrmann, who understandably took a few phrases to settle into the part, but thereafter took every opportunity to inflect the role

mental lines with great assur-ance; more than a decade after Boulez, this orchestra still plays this repertory more idi-omatically than almost any other. The BBC Singers coped well with the unforgiving Mod-ern Psalm and in doing so brought the concert full circle, for it had begun with three choral works by Brahms. The Song of Desting, and Song of the Fates are heard relatively rearely, Zagrosek and his cho-rus presented them exuber-antly, richly coloured. The Alto Rhapsody had the benefit of Brigitte Passbaender as soloist. Her view of the piece was nota-hly astringent, and never allowed its sombre tone to be mitigated by sumptuous tone.

**Andrew Clements** 

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#### **ARTS GUIDE**

London

Easy Virtue (Garrick). Transfer of King's Head revival of early Noel Coward, same period but lesser vintage than Ray Rever, but worth seeing (379 6107).

South Pacific Ortines of Wales), Average, traditional revival of the great Rodgers and Hammerstein musical, with Gemma Craves failing to wash the haritonal Emile Belcourt out of her hair (389 5969). (339 5069). The Phantom of the Opera (Her

The Plantons of the Opera (rec's Miglesty's). Speciacular, emotionally neurishing new musical by Andrew Lloyd Webber (889 2244, credit cards 379 6131/240 7200). Politics (Shaftesbury). Eartha Ritt and Millicent Martin now decorate Mike Ockrent's str revival of Sondheim's 1971 must-cal, in which poisoned marriages nearly undermine an old bur-lesque reunion in a doomed thes-

league reunion in a doomed theatre (379 5399).

Hapgood (Aldwych). New Tom
Stoppard mines asplonage,
romance and higher physics.
Felicity Kendal is the eponymous
intelligence agent, Roger Rees
and Nigel Hawthorne in elegant
support (836 6404, credit cards
379 6255).
The Admirable Crickton (Haymarket). Rex Harrison and

market). Rex Harrison and Edward Fox in enjoyable revival of Barrie's imperishable comedy of class barriers and reversals on a desert island (930 9632, CC

Dry Rot (Lyric). Brian Rix Iny Not (Lync). Iman Rix returns to the stage after an absence of 12 years in a 1960s farce that prefigures the capture of old England by the spivs and opportunists. A genuine classic 467 9885. (437 3686). The Sneeze (Aldwych), Eight short Chekhov pieces — four

vandsvilles, four early stories
— translated and adapted by
Michael Frayn and performed
in various styles by Rowan
Atkinson, Timothy West and
Charyl Campbell. Slightly
rewarding, intermittently funny
(1998 early 1997 1998) rewarding, intermittentry many (836 6404, CC 379 6223). Sngar Bahtes (Savoy): Mickey Booney and Ann Miller repeat Broadway roles and exhibit sta-mina and star quality in a mixed hag of coarse burlesque sketches (836 8888).

Cats (Winter Garden). Still a sell-out, Trevor Num's produc-tion of T.S. Eliot's children's poetry set to music is visually starting and chareographically ieline (239 6262). A Chorus Line (Shuhert). The

A Capras Line (Similary, The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs

stage story in which the stags are used as auditions rather than emotions (239 6200).

Les Misérables (Broadway). The magnificent spectacle of Victor Higgs's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (230 6300). (299 6200). Starlight Express (Gershwin). Those who saw the original at the Victoria in London will

herely recognise its US incarna-tion: the skaters do not have to so round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scanery to distract-from the hackneyed pop music and trumped-up, silly plot (586 6510). Me and My Girl (Marquis). Even

icry of Pygmalian, this is no classic, with forgettable songs and dated leadenness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (947 0033).

M. Butterfly (Sugme O'Neill). The surprise Tony winner for 1968 is a somewhat pretentious and obvious meditation on the true stroy of the French diplomate.

true stary of the French diploms whose long-time mistress was a male Chinese spy (246 0220). Speed-the Plow (Royale). David Mamet applies his biting sarcass and ear for the emagnerations of American language to Hollywood, in this screamingly funny and well-plotted expose of the film industry (239 6200). Stranger Here Myself (Public). Angelina Roux performs two decades of Kurt Weill's songs in a one-woman show covering true story of the French diplomat cassaces of Airt Wein's songs in a one-woman show covering the composer's careers in Berlin, Paris and New York (598-7100). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's glided sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-fer from London (239 6200).

Washington
Les Mistrables (Kennedy Center
Opera House). The touring company of the international hit of
last season brings to Washington
the historical sweep of Victor
Huge, set to music and en insitest contemporary best. Ends

tent contemporary beat. Ends Oct 15 (254 3770). Steuth (Eisenhower). Stacy Keach and Mexwell Canlifield keach and Maxwell Caniness
star in the mystery pitting a
writer against a mild-mannered
travel agent who's stolen his
wife's affections (254 3679).
Driving Mies Dalsy, Julie Harris
stars in the Pulitzer Prize winning play about the black chauf-

#### October 7-13

feur and his elderly, understand-ing mistress as the South undergoes vast changes that can-not help affecting them. Elsen-hower, ends Nov 12, (254 3670).Tekyo

Kabuki (Kabuki-za) Performances at 11am and 4.80pm. The morning programme includes Moritsuna Jinya, a play set in an age of civil strife — a popular actor's vehicle, since the role of Moritsuna is considered one of the finest in kabuki. In the afternoon: Kagamiyama Gondchino Iwafuji. This play is based on a scandal that occurred in court shortly before it was written but, in typical kebuki fashion, transposes it to a remoter age. It is noted for its spectacis — scattered bones rising up to Kabuki (Kabuki-2a) Perforage. It is intend in a specific to a complete skeleton and a beautiful mansion transformed into a haunted house, Excellent

programme and earnhone com-mentary in English. Tickets also available for a single act. For etails, enquire at the theatre (541 3131). Gorky Theatre, Leningrad, in Chekhov's Uncle Vanya, Peter Schaffer's Amadeus. The Bolsho

Drama Theatre, better known as the Gorky, was founded in 1919 and is now one of the Saylet Union's most popular and most innovative companies. In recent years its repertuire has been wid-ened to include new, if uncontroversial works from the West, by the likes of Schaffer and Neil Simon. Globe Theatre (572 6331). Aoyama Theatre. The 35 Steps. Musical revue by the Shiki Thea-tre Company, which specialises in musicals and is 36 years old this year. Extracts from major Shiki productions, from West Side Story to Phantom of the

with all practical passion.

Zagrosek's reflexes were equally well tuned, and in the Film Scene also the BBC Symphony teased out the instru-

#### SALEROOM

Big price for miniatures

In 1959 Arthur A. Houghton acquired the finest edition of the Shahnsmeh, a Persian spic poem written by Firdowsl. It was produced in the early 16th century in Tabria was in the Shanger of the turies was in the library of the Ottoman sultans, before enter-ing the collection of Baron nund de Rothschild. Its 258 miniatures are regarded as among the finest examples of Safavid art.

Fourteen miniatures were sent for sale at Christie's by Houghton yesterday and raised 2976,800. The top price was the £253,000, slightly above the top estimate, for a miniature depicting the hero Rustam receiving his horse Rakhsh from Afrasiyab's herd. The London dealer Spink paid 2126,500, double its top estimate, for a miniature of Rustam killing the White Div, chief of the demons.

The Earl of Stradbroke (Australian Keith) is over £1m richer from the sale of the contents of Old Henham Hall in Suffolk, with one more day of the auction to go. The second day produced one extraordinary price of £165,000 paid by the London dealers Vigo Sternberg for a late 18th century Axminster carpet designed by James Wyatt for the Great Library in nearby Heveningham Hall. It has recently

been on display at Stourhead. It carried a top estimate of £85,000, but carpets of this period in good condition are

period in good condition are very rare.

A portrait by Henry Chalon of the racehorse Quiz, which won 17 races for the Stradbroke family in the early 19th century, sold within target for 277,000, but a George III guilt salon suite designed by Wyatt for Henham Hall was unsold at 280,000. 260,000.

Southeby's has missed out on country house sales in recent years, but held one yesterday at Avishays, near Chard in Somerset. The morning brought in £452,669, with 6.8 per cent unsold. The highest price was the £22,000 paid for a pair of early George III mahog-any armchairs, ones the property of the Duke of Leeds.

A third bundle of letters written to the Corsini Brothers of the City of London was dis-posed of at Christie's Robson Lowe yesterday for £57,545. The Corsinis were importers and exporters in Elizabethan England and the correspondence gives an almost unrivalled portrait of the times. The top price was the £2,200 paid for a letter, signed by Howard of Effingham, Lord Admiral,

Autony Thorncroft

and Francis Walsingham.

#### **FINANCIAL TIMES**

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Wednesday October 12 1988

# A nuclear insurance

whether Britain's Central Elec-tricity Generating Board should restrict its evidence to the planning inquiry into a proposed nuclear power station at Hinkley Point, in Somerset. emphasises an unfortunate confusion of Government policy on this issue.

At the start of the inquiry, the CEGB said it would not submit its latest estimates of the comparative cost of generating electricity in coal-fired or nuclear plant, even though the of nuclear plant was the centre of its case for building its first pressurised water reactor at Sizewell, in Suffolk. After a four-year inquiry, this case was broadly accepted by the plan-

In its application to build an identical plant at Hinkley, the CEGB is relying more formally on the Government's policy of support for the nuclear sector. However, the planning inspec-tor has asked the board to reconsider its decision not to submit cost estimates.

The Government said in its electricity White Paper in February that for strategic reasons the privatised electricity industry would be required to supply a minimum proportion of power generated in "non-fossil fuel" plant. The CEGB has argued that this requirement over-rides considerations of the relative cost of coal-fired and nuclear power and that the new station is justified on strategic and security reasons

#### New forces

It is understandable that the CEGB and the Government wish to avoid re-opening arguments which were covered exhaustively in the Sizewell report only two years ago. However, the privatisation of the industry will unleash new economic forces which are mostly hostile to the nuclear industry. Policy towards nuclear power must be thought through with much more rigour than was applied to it in the four paragraphs which the

Most international studies show that the cost advantage of nuclear power has been

THE ARGUMENT about squeezed by higher nuclear whether Britain's Central Electricity Generating Board prospect of weaker coal, oil and natural gas prices. In the UK, privatisation will put speemphasis on the high capital costs and the higher eco-nomic risks of nuclear plant. This is because the private sector will want a much higher real rate of return on capital projects than the 5 per cent

> industry can demonstrate bet ter performance, the private electricity industry is likely to want to minimise its capital exposure by building cheaper and smaller coal and gas-fired

> counteract this tendency by providing a nuclear insurance against future price shocks for fossil fuels. But nobody should be asked to take out an insurance policy without knowing the premium. The CEGB's internal estimates appear to suggest that the higher cost of nuclear power may not be very large, depending on the

gramme will depend on the industry's ability to control

The fundamental need is for the Government to set out fully and clearly why, in the light of the changed circum-stances of the British coal industry and the outlook for lower fossil fuel prices, a sizeable investment in nuclear power is still in the national interest. If it remains convinced that despite its higher cost nuclear power is neces-sary for strategic reasons, there is is a strong case for recognising this through an explicit subsidy which would be paid by all taxpayers, rather

# Algeria's need for reform

NOT BEFORE time, President Chadli Bendjedid of Algeria has moved to assert his authority and to quell the worst riots the country has witnessed since gaining independence from France 26 years ago. His promise of wide-ranging, if unspecified, reforms might cool passions in the short term. However, he will have to shake up thoroughly a corrupt state and party apparatus if he is to convince a majority of his countrymen to accept a contin-uation of restrictive economic

The riots are the direct consequence of the austerity measures introduced by the Algerian Government since 1986 in the wake of sharply falling oil prices. Algeria darives more than 95 per cent of its foreign income from the export of hydrocarbons, including large quantities of natural gas. As a result of the drastic fall in the prices of its principal exports prices of its principal exports, its foreign income was cut from \$13bn to \$8bn between

1985 and 1987. Riots occurred for similar reasons in Morocco in 1981 and 1984 and in Tunisia in 1984, as the authorities in these two neighbouring states cut subsi-dies on staple foods in an effort to reduce public spending and meet foreign debt repayments. Although austority measures were initiated three years ago in Algeria, the country was shielded from the need to push through more fundamental reforms for longer than its neighbours because, until 1986, the income from oil and gas exports still seemed relatively secure. Today, Algeria is suffering more because its exports are concentrated so heavily in

Daunting problems

President Chadli has taken steps to liberalise the agricultural system by renting out state land and allowing the price paid to producers to rise. But the legacy of collectivisation, the forced pace of industrialisation and the neglect of water supplies and housing remain daunting problems. remain daunting problems. Despite a sharp increase in the amount of food produced domestically. Algeria still imports over half of its food consumption. And in spite of the building of many new dams, water is often scarce in

try wasteful. A population increase of 3 per cent per annum has exacerbated an already acute unemployment

Yet austerity alone does not entirely explain the violence of the mobs. Most Algerians feel that the status of legitimate ruling party, which the Front de Liberation National (FLN) acquired in the bitter struggle against France, has all but

#### Corrupted by power

As in other one party states, where the opposition has no voice and where the rulers show little respect for human rights, people who were once true idealists in the cause of independence are perceived by independence are perceived by much of the population to have been corrupted by power. Ordinary Algerians, most of whom are of peasant stock, are still imbued with a strong egalitarian sense, a legacy of the war of independence. They have apparently found it intolerable that their leaders have falled to practise the economic and social equality which they social equality which they

preach.

The second of the unrest initially provoked by left-wing elements, both within and outside the ruling party. But there is every rea-son to believe that economic and political grievances - not religious fundamentalism -were the key factors behind

the riots.
Algeria is one of a number of resource-rich countries with relatively large populations which now find that their which now find that their years of affluence have left them with a hangover. The process of adjustment, as the example of Mexico shows, is painful and requires political determination of a high order. President Chadli has little choice but to continue his programme of economic restraint and to encourage the private sand to encourage the private sector to play a bigger role as part of a strategy aimed at diversifying Algeria's exports away from the oil and gas sec-tor. However, to win the necessary public support for his reforms, he will have to appoint to senior party and government posts a new generation of competent economic and industrial managers.

### Roger Matthews, recently in Rangoon, reports on Burma's slide into chaos

conomic paralysis and politi-cal paradox have temporarily become Burma's most visible towards a future finely balanced between optimism and accelerating

In the past two months, troops, acting in the name of democracy, freedom and economic liberalisation, have shot dead and wounded thousands of unarmed civilians demonstrating in support of democracy, free-dom and economic liberalisation.

It costs a satchel full of bank notes, in kyats perversely denominated in tens, 15s, 45s and 90s and worth about \$200 at the official rate of exchange, to rent for the day a beaten up 25-year old Australian-built car with a plastic can in the front seat acting as the petrol tank and a driver chain-smok-

petrol tank and a driver cham-smoxing green cheroots.

The cost of using public transport, when it operates, has soared to the point that the average price of a daily return journey to work, often spent clinging to the outside or roof of the vehicle, is equivalent to daily public sector pay rates — about \$2 at the free market rate of exchange. Not surprisingly many workers only turn up on pay day.

pay day.
In Rangoon's once smart Strand
Hotel the only choice offered is
between ochre-coloured water from the hot tap and sepia-coloured from the cold (the temperature is common to both). The nominal staff-to-guest ratio last week was 70-1. Evidence that a six-week general strike had been broken was provided by two young ladies who sat solemnly for several hours in the hotel's handicrafts shop surrounded by totally bare shelves. They had no idea when, or indeed if, they would ever get any stock, and were not seen again.

Burma's military government is in a similar situation. It, too, has not sold anything for at least three months. It has defaulted on its foreign debt of \$3bn-\$4bn, reserves are below \$20m and all external assistance has been halted. Only senior members of the regime can afford to travel abroad, although the Anglican Archbishop of Burma did receive an offi-cial foreign exchange allocation of \$14 to attend the recent Lambeth confer-

ence of Bishops.

The regime is also politically bankrupt. During August and September, millions of Burmese thronged the streets of the main cities demanding an end to the government which during the past 26 years has reduced one of Asia's richest agricultural nations into the world's ninth poorest. At the free market rate its gross domestic product last year amounted to \$1.42bn, not much more than half the market value of the company which

owns this newspaper.

When a spokesman for the regime told the United Nations at the end of last week that the situation in Burma was returning to normal, he was all too depressingly correct. More pre-cisely, he could have said that by unleashing the troops to kill demonstrators, including schoolgirls, and to carry out summary executions of student activists, the regime had succes fully, if temporarily, cowed the urban

over Rangoon and the 8pm curfew approached, the games of football in the middle of main roads came to a halt, the ubiquitous kites were reeled in and the emboldened rat population was left to share the streets with the army patrols, heralding the start of the state radio's nightly perorations racy which is sprouting.



Buddhist monks join protesters during a demonstration in Rangoon last month

# A spent regime clings to power

An Election Commission has been established, comprised of five venerable gentlemen, the youngest of whom is in his early seventies, to make arrangements for the polling. Political parties are being formed – five at the last count – and being legally registered. But there is no freedom of ion, no freedom of association and there is a five-year jail sentence for "hindering" the work of the state. Until those obstacles are removed it will be very difficult to assess the relative stances and strengths of the nascent parties.

Only one man might be able to interpret authoritatively what these contradictions mean for the 38m pe ple of Burma. He is General Ne Win who seized power from the democrati-cally-elected Prime Minister U Nu in 1962 and has ever since led the country down the Burmese Road to Socialism while shutting himself off both from the world and the mass of his

Described by one of the few nor Burmese to have met him regularly as "socially, a very charming man", Ne Win's policies smack more of personal idiosyncracy than a coherent political philosophy and are strongly flavoured by the predictions of his personal astrologer. Those who know Burma well give credence to some of the bizarre ritual acts he is supposed to

have performed in order to ward off his astrologer's less happy visions.

The key to understanding Ne Win is said to be a hitter experience in his youth when he ploughed his meagre capital into a small business, was viciously undercut by local Indian and Chinese traders and wars ruined. As a consequence, all means of production, distribution and export have

been kept in state hands and virtually all foreign investment barred since Ne Win took power.

Twice he has slashed the country's money supply - last year by an esti-mated 50 per cent - simply by declar-ing worthless all notes of certain denominations, a move aimed primarily at Indians and Chinese who dominate the country's flourishing black economy. The fact that the meagre savings of many other Burmese were also wiped out was apparently imma-

In July, at the special congress of his then ruling Burms Socialist Pro-

By unleashing the troops to kill demonstrators the regime has successfully, if temporarily, cowed the urban population

gramme Party, Ne Win staged a tacti-cal resignation but could not bring himself to mention the critical subject of economic liberalisation to which in, as Burma's largest aid donor, linked any further payments. Planned changes announced the following day by the then finance minister were too imprecise and vague to persuade anyone of the Government's commitment and were anyway lost in the storm which came close to sweep-

ing away the regime.
General Saw Maung, the third of Ne
Win's acolytes to have attempted to run the Government since the end of July, is making no pretence of economic management. Having terrorised the urban population into returntions.

meet any representatives of opposi-tion groups which have in the past few months begun to articulate the demands of the mass of the popula-tion. As in other revolutionary situations around the world in the past two decades, it is the disaffected former members of the ruling class who have made the early opposition run-

him in 1962 and was demanding the regime pass over the machinery of government. Without any consulta-tion he announced the members of his interim government and said last week that he felt betrayed because they had declined to serve. Yet, he manages still to speak with respect. almost affection, for Ne Win and still commands a degree of popular sup-

The newly-registered National

vitally-needed foreign experience these three form the macieus of an organisation which could acquire gen-

ciganisation when count acquains as a sine popular support.

They are starting from zero, just as the Barmese people, 80 per cent of whom live in the countryside, have started a revolution with democracy as the goal, but little knowledge of how it operates or what it entails. The students and Buddhist monks who led the monates attract demonstrations. almost equal measure.

The more radical respond to ques tions about their objectives with demands for information on where to acquire guns, although they have no weapons training. Thousands of stu-dents have fied to border areas where they have received a less than enthusisstic welcome from ethnic groups

now set by the Treasury. Unless the British nuclear Internal estimates

The Government wants to

If that is so, a modest continuing nuclear power pro-gramme could be justified. But the Government has yet to explain how the costs of the programme will be monitored and allocated. Its White Paper did recognise that ministers will need discretion to decide "non-fossil fuel" electricity sold by the industry. This ought to mean that the speed and extent of the nuclear pro-

As dusk fell each evening last week

against "unsavoury elements" which, it says, are trying to disrupt its plans to bring about free and fair elections. While simpler souls may have been tempted to believe that power grows from the barrel of a gun, in Burne, according to the writtens, it is demonaccording to the military, it is democing to their places of work — although very few are working — his nine-man military administration sees its sole role as maintaining law and order to allow for multi-party elec-

However, it has so far refused to

U Nu, who in 1948 signed Burma's independence agreement with Britain, unilaterally announced last mouth that he had, at the age of 82, joyfully resumed the premierably seized from

League for Democracy, which for Western ambassadors in Rangoon is western aminasauors in rangion is the opposition party offering the greatest potential, is headed by two former military men, Brigadier Aung Gyl and General Tin U together with Aung San Suu Kyi, the youthfully agents were trapped by the crowds attractive wife of an Orford academic, whose father is still revered as the leader of Burma's fight for independence. Combining military tradition, historical legitimacy, and a breath of past quarter of a century.

the massive street denonstrations reveal enthusiasm and naivety in

fighting for autonomy from Rangeon which are themselves short of wear-ons, ammunition and sometimes food.

It may be a situation which, unbeit may be a student water, unde-lievable though it may appear to ma-Burmese, the military regime thinks it can exploit in order to keep its grap on power. The Burma Socialist Pro-gramme Party has given birth to the National Unity Party, which, if there are to be elections of any sort, would be by far the best-funded and organsed. A combination of media control. military intimidation and public ignorance might be enough for a victory to be declared with the opposition parties possibly dammed if they do compete and dammed if they do not. The army itself has maintained its mity due to remarkable personal by-alty to Ne Win among the senior-ranks, together with additional food-supplies, extra pay and ceaseless pro-paganda for the men who shoot dem-

onstrators.

But what the regime cannot do is prop up the economy beyond the sext few months. Burma is far more resiliient than official figures indicate because the public have over the years created their own secondary economy, but even so, many millions of dollars are immediately required merely to make good the damage caused to factories, oil refineries and other facilities by looters and sabo-

In the water of the latest killings, the industrialised world has turned its back on the regime. Japan, whose \$250m contribution last year was 80 per cent of the foreign and total, has told the military that it will only reopen negotiations when a political settlement consistent with the wishes of the Burmese people has been agreed and when economic reforms have been instigated. On that it

By implication, neither condition could be met while Ne Win remains the de facto ruler of Burma. The latest batch of rumours has him about to leave for Austria where he is due for amusi medical treatment, or alterna tively seeking to negotiate a deal with U Nu which would guarantee his safety in the country while undermining the rest of the opposition parties.

If a swift, clean break could be effected now, his successors would face a mammoth task in rebuilding a country which is half a century behind parts of Asia, where the state machinery has virtually collapsed and in which corruption among officials has become a way of life. But the longer he delays accepting the inevitable, the more public anger and frustration will build, spilling over into the acts of savagery witnessed last month when four military intelligence

#### Calm comes to Chile

■ Chile has not gone out of the headlines merely because the visiting foreign journalists are packing their bags and leaving. It seems that a genu-ine calm has fallen on the place after last week's riotous demonstrations celebrating the defeat of General Pinochet Santiago's central business and government area has returned to its normal bustle and water cannon trucks and gas canister launchers have been stowed away. Even the

been stowed away. Even the stock market has started to go up again, following a sharp drop in the most actively traded shares last week.

The serenity is contrary to widely-held expectations immediately after the plebiscite that massive public demonstrations would continue to grass for would continue to press for the General's resignation and departure from the country. A popular chant a few days ago called for Pinochet to go

ago called for Pinochet to go to Paraguay.

The return to normality may be attributed to the general Chilean wish not to repeat the experience of social chaos asso-ciated with the Allende years: a wish that is shared by oppo-cition leaders.

a wish that is shared by oppo-sition leaders.

Now that the public has expressed its desire to return to full democracy, the debate on how it is to be accomplished appears to be being left to the civilian politicians and the gov-erning military. Passwal politerning military. Personal political ambitions will undoubtedly come to the fore, as they have not been able to since the coup in 1973. Yet for the moment the opposition is being cautious. It does not want its hand to be forced by the Communist Party and more extreme elements on the left. Consequently it has not yet made any calls for public pressure such as a general strike. That may be very clever: Pinochet still has a chance to listen. On the other hand, he must know that the crowds could be pulled out again, if he does not.

# **OBSERVER**

#### Not Warburg

■ The British Government's flamboyant attempt at displaying its European credentials, the creation of Treasury Bills denominated in European Currency Units, got off to a flying start yesterday. Bids amount-ing to Ecu3.4bn were lodged for the Ecu900m one to six month bills on offer. Unlike auctions of gilt-edged

securities, where the Bank of England will take bids over the telephone, all bids had to be presented in person on the proper application form. At least one major London securities house, however, was seen parked outside the Bank with an employee taking last min-ute bids over a portable tele-phone. He filled in the applica-tion forms and ran into the Bank to lodge them.

Unsighted

■ Lord Carrington, whose memoirs are published this week, was High Commission in Australia when England were not doing very well at cricket. After a particularly bad day, Brian Johnston, the commentator, criticised an umpire's decision at a very formal dinner. The umpire he said, "can't have played reicket in his life." Another guest then lost his temper.
"Hasn't played cricket?" he shouted. "He played for South Australia! He played in several Tests! He'd be playing still, if his eyesight hadn't failed!"The speaker was Sir Donald Bradman.

Chicago guru

■ Leo Melamed, sometimes known as the founding father of the financial futures market is again congratulating himself



"Tli look into it, Madame, but I'm sure your account is not being used to launder Col-ombian drug money."

on his prescience. Last week he wrote to the Soviet Ambas-sador in Washington urging the Soviet Union to allow foreign currency trading and move towards a convertible rouble. Melamed is still the guiding light behind the Chi-cago Mercantile Exchange and he offered the CME's assistance in establishing a mar-ket-determined exchange rate policy. The Polithuro then

announced that a convertible rouble was on the way. There was a similar coinci-dence in 1972. Melamed toured Suropean central banks seeking to rally support for the CME's nascent foreign currency futures. At the Bank of England, he recalls, the Governor was polite but firm, stressing that Britain could

not participate because of ster-ling's fixed rate. As he was leaving, the Governor asked if there was any-thing else he could do for him. "You could float the pound,"

Melamed said. The pound was floated a few bours later, but

#### Tories unite

■ The postcards from Brighton have been pretty thin on the ground so far, so have the jokes. The main news appears to be that the Tories have decided, once again, not to carry their internal quarrels too far. Some tension was expected when Lord Young, the Secretary of State for Trade and Industry, was preparing to speak in the industry debate. Norman Tebbit, one of his predecessors and not always one of his friends, arrived on the platform 20 min-utes before, guiding his wife, Margaret, in her wheelchair. It was a brave return to Brighton for a woman who was almost incapacitated there four years ago and there was great applause.
Young responded graciously

in his speech, full of praise for Tebhit and, in a reference to the former chairman's book said that everyone in the Cabinet was upwardly mobile now. In the same debate a man called Michael Fabricant from South Shields said that he had recently visited the Soviet Union and found everyone

union and point everyone very jealous of Margaret
Thatcher, They thought her
Cabinet was just like the Polithuro; all the decisions ware
unanimous. That was the joke.
The point about the security
is that it looks much more severe from the outside — as shown on television — than from the inside. Once you are in the complex you tend to stay there: no popping out any more for a walk on the pier.

#### Nice girl

Advertisement in an Essex newspaper: "Active person required to help on small-holding. Live in, own sitting room and TV. Suit townsman who would enjoy country life or ... farmer's daughter."

#### NOTICE 1 To the Holders of the BEARER WARRANTS

to subscribe for shares of common stock of DIESEL KIKI CO., LTD.

(issued in conjunction with an issue by Diesel Kiki Co., Ltd. (The "Company") of U.S. \$50,000,000 2%% Guaranteed Notes due 1991 with Warrants) NOTICE OF FREE DISTRIBUTION OF SHARES

AND
ADJUSTMENT OF SUBSCRIPTION PRICE Pursuant to Clause 4(A) of the Instrument dated June 2, 1986 under which the above described Warrants were issued, you are hereby notified that a free distribution of shares of our Company at the rate of 0.03 share for each one share held will be made to shareholders of record as of October 31, 1988 (Japan Time).

As a result of such free distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 644.0 Japanese Yen to 625.20 Japanese Yen effective as of November 1, 1988 (Japan Time).

Dated: October 12, 1988

**NOTICE 2** To the Holders of the BEARER WARRANTS to subscribe for shares of common stock of

#### DIESEL KIKI CO., LTD.

(issued in conjunction with an issue by Diesel Kiki Co., Ltd. (The "Company") of U.S. \$120,000,000 4%% Bonds due 1993 with Warrants)

NOTICE OF FREE DISTRIBUTION OF SHARES AND
ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clause 4(A) of the Instrument dated July 15, 1983 under which the above described Warrants were issued, you are hereby notified that a free distribution of shares of our Company at the rate of 0.03 share for each one share held will be made to shareholders of record as of October 31, 1988 (Japan Time).

As a result of such free distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 898.0 Japanese Yen to 871.80 Japanese Yen effective as of November 1, 1988 (Japan Time).

James Buxton asks whether Scotland is enjoying a boom or simply a recovery

# Not taking the high road yet

N the north bank of the Clyde in Glasgow-two Victorian buildings, a pumping station and a red brick rotunda, stand in former dockland, their original uses long since ahandoned. At the end of last year the rotunda reopened with French and Italian restaurants and wine bars, and later a complex of three classy restaurants opened up in the pumping sta-

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With the Fire

You don't have to go inside any of them to see that they are doing well. You need only look at the Jaguars and the executive Fords and Saabs in the car parks at hunchtime to realise that Glasgow business people are coming to this once deralict location in droves.

This little display of yappifi-cation is one of the more encouraging things that are happening in the Scottish economy. In Glasgow a decade of schemes to revive the city are bearing fruit in ways which have the men who launched them rubbing their eyes in delighted syntises

delighted surprise.
The recently-ended Garden Festival is reckoned to have paid for itself many times over in improvement to the city's image. BP, which promised to move between 50 and 75 senior executives to Glasgow when it took over Britoil in February, is voluntarily transferring 400 to 500 top staff to the city.

In other parts of Scotland, too, there are signs of revival as an economy based more on. services and on medium-sized manufacturing emerges from the ruins of one that was excessively biased towards heavy industry. But, just as Glasgow still has appalling housing estate townships and an unemployment rate of almost 19 per cent, so what is happening in the rest of Scotland adds up up to much less than the "sconomic miracle" that Mrs Margaret Thatcher called it earlier this year.

"The Scottish economy is having a recovery, not a boom, says Dr Jim Walker, an economist at the Royal Bank of Scotland. There is no sign of the overheating that is affect-ing the South-East of England the roads are not intolerably congested and there has been no rearing house price boom, except in a few market sectors. There are labour shortages

people are untrained and the skills of the many long-term unemployment have atrophied.
Whereas unemployment in
the rest of Britain began to fall
consistently from the middle of 1986, in Scotland the fall started a year later and has been slightly slower. The year 1986, good for the rest of the UK, was bad for Scotland as the collapse of oil prices caused

Furthermore the domestic consumer boom which Britain has been enjoying was not what the Scottish economy needed most: its manufacturers are biased towards investment goods (such as Weir Group pumps and IBM personal com-puters) and are oriented to exports. It was not until the middle of 1987 that business

Scottish economy itself has risen to match that coming from the rest of Britain and from exports. Furthermore this year there are signs of a remarkable upturn in offshore oil development activity, con-founding the experts who believed there would be no recovery until crude oil prices got back to \$20 per barrel (they are currently at about \$12).

The industrial sectors that have done well are engineer-ing, food and, until a recent downturn caused by poor exports, textiles. Electronics concentrated in defence and in largely foreign-owned data pro-cessing equipment and chip manufacture - has done little more than climb out of its 1985 recession. Construction is floorishing in some areas, particularly Glasgow, and there has been a healthy increase in retailing and financial services. Mr Grant Baird at the Royal Bank believes Scotland may be

are emerging from industry, though they have yet to be confirmed by surveys. The effects of the recent sharp increases in interest rates are being added to those of the strong pound which has been hitting exporters for months.

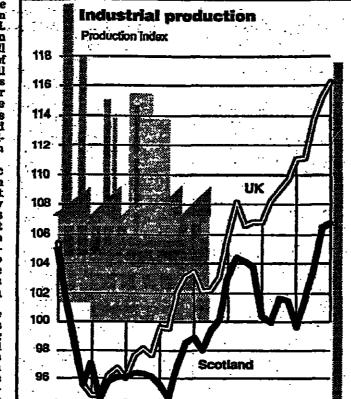
"The pace here was always slower than the rest of the British economy and the comdespite the 11.2 per cent sea-bination of interest rates and the strength of sterling may ment rate (the third worst in Britain), because too many confidence and a slowing down

a loss of confidence, job shed-ding and industrial closures in the oil supply industry.

surveys began to record high levels of confidence. Lately demand from the

growing as fast as the rest of the UK economy.

But now uncertain noises



of investment intentions. though we're not detecting it yet," says Mr Ken Smith, assistant director of CBI Scotland.

1st.qtr. 1980

In remarks that would be probably be echoed in other regions of Britain he points out that there has already been a "shake-out of order books in the export sector. Margins are being squeezed and in some sectors companies are coming out of export markets alto-gether." Scottish farmers are angry about interest rates after a harvest blighted by a fierce storm in late July. It would be sad if the cup of recovery were dashed from Scotland's lips so soon after the Scots started to drink from it.

Since the make-up of the Scottish labour force - with only about 20 per cent in manufacturing and 65 per cent in services - is very close to that of the UK as a whole, is there some deep-seated reason why Scotland's economy should so often lag behind that of the rest of Britain?

Last year, in the wake of its

general election debacle in Scotland, the Government blamed the Scots' hostile atti-tude to enterprise. This year the Tory Party time changed and Mrs Thatcher said in Glas-gow: "Scotland has rediscovered enterprise. Indeed you

could really say it was invented here" a reference to Scots economist Adam Smith. The answer seems to be that Scots are intrinsically no less enterprising than other groups in Britain, but that many have been held back by lack of opportunities and are conse-quently inexperienced. Many worked for large employers and lived in rented housing. The most enterprising went south to England, as they still do, causing the very slow decline in the population which is one of the worrying long-term Scottish trends. Most of the big industrial

employers have gone. The biggest is now the private sector joint venture employing less than 6,000 people at the Rosyth naval dockyard on the Forth. The Government is trying to housing estates of the Labour-dominated councils, and privatise state industry, council and hospital services. A plethora of practical and financial aids have sprung up to help more businesses to start up and businessmen to perform better. One of the aims of Enterprise Scotland, the proposel recently endorsed by the Prime Minister for a new, single training and business development agency with many local outlets, is to make

these services stronger.
The results are hard to quantily. Figures for new VAT registrations for 1980-86 suggest that Scotland had a faster rate of business formation than other northern regions of Britain, though it also had a smaller proportion of total UK VAT registrations than it has of the UK population.

Local authorities still play a crucial role in determining how fast an area develops. Glasgow's success is partly due to a pragmatic alliance between its Labour council and its business community. By contrast Edinburgh may only now be shaking off some of the shackles imposed by a Labour council formerly unsympathe-tic to service industries.

In Clydebank, west of Glasgow, the Labour council recently voted by a narrow margin to allow construction by an American company of a private hospital catering only for foreigners which should create nearly 2,000 direct and a further 2,000 indirect jobs in a high unemployment area.
One person closely involved

in enterprise development

in enterprise development admits: "It's a slow process: it's better than it was but there's an awful long way to go."

Is the root of the problem Scotland's peripheral location, on the fringes of a highly centralised Britain? There is little doubt that far more could be doubt that far more could be done by a government generally unsympathetic to regional aid to improve Scotland's transport links with the south -by connecting it to the British motorway network, for example, in both east and west. But the positive thinkers, looking to outlying but prosperous parts of, for example, haly or Spain, take a more robust view; the first thing is to gen-erate a vibrant economy, then more neonle and husinesses

more people and businesses

would stay in Scotland. Here and there are signs that this is

Agricultural trade policy

# Why it's time to end the hand-wringing

By Clayton Yeutter and Richard Lyng

I Insound agricultural trade policies trade policies affect everyone: rich nations and poor nations, exporters and importers, farmers, consumers and taxpayers.

Farmers are driven off the land, food is produced in the wrong quantities in the wrong places, consumers eat less well than they should, and taxpayers pick up the tab for all the distortions. Developed nations face budget crises, while developing countries simply cannot compete with the national trea-

suries of the big boys.
This appalling situation has been created by governments, and governments must solve it. All major trading nations share in the blame, and all must share in the solution.

The proper forum for trying

to put an end to this made is the Uruguay Round of the General Agreement on Tariffs and Trade (Gatt). Everyone agreed to an attempt at world-wide agricultural reform when we launched the Uruguay Round in Punta del Ests in 1986. But we are still in a fierce debate over how far and how fast reform will take place ~ a question that must be dressed when the Gatt trade ministers meet in Montreal this December.

This contentious problem is rooted in the attempt by nations to provide their own farmers with advantages over their competitors. The latter have naturally responded in kind, putting the world into an escalating spiral of government involvement - at great cost to taxpayers, consumers, or both, and often with little or no long-term benefit to farm-

In many countries, import restrictions and price supports keep internal agricultural prices high, thereby stimulating over-production. When surpluses occur, export subsidies are used to unload them on the world market, thus undercut-ting the ability of farmers in other nations to make a living. Any country that fails to join the folly loses market share. Almost every government maintains distortive agricul-ture programmes of one kind or another. Our European colleagues have said repeatedly that there are no angels in agriculture trade. We agree.

closer to heaven?
Some of us have tried periodically to move toward reform on our own, only to see our market share deteriorate. The United States, for example, has taken nearly 30m hectares of land out of production in recent years and we have also reduced target prices. The EC has adopted a "conservation reserve" of its own, though on a much smaller scale of about 1m hectares. The Community's 1988 budget disciplines are also a step in the right direction. Though the disciplines are

modest, they none the less constitute a substantial political achievement. The Community has at least slowed the trend toward ever-larger government involvement in European agriculture.
These have been difficult

steps for both the EC and the United States. The reason they are so difficult is that political leaders understandably hesitate to forgo a perceived eco-nomic advantage unless others are prepared to do the same. Unilateral disarmament is no more attractive commercially than it is militarily. That is why we must attack agricul-tural distortions multilaterally. We must find solutions that all can embrace - solutions that give no one an unfair advantage over his competitors. Should we be motivated to

find such solutions? We cartainly should. A recent study by the Centre for International Economics in Canberra shows that there are immense benefits to be had by all if we can solve this global problem. According to that study, agricultural liberalisation would create 3m additional jobs throughout the European Community, provide a 2.5 per cent increase in the average real wage per Japanese worker, provide a \$26bn annual increase in real income for developing countries, and reduce the US budget deficit by \$37bn. Isn't that worth doing? Because all of us suffer from this present day chaos, because government involvement is the primary culprit, and because reform must come multilaterally, the United States believes that the Uruguay Round of trade negotiations is the logical place to develop solutions, and

The question is how do we get that the fundamental objective should be to convince all nations to eliminate their trade-distorting policies as quickly as possible. We have suggested doing so by the year 2000.

> Our proposal has been called unrealistic by those who believe governments cannot or should not get completely out of agriculture. But the critics, either deliberately or inadver-tently, have not paid attention to what we have said. The United States has never suggested that governments suggested that governments get completely out of agricul-ture. We simply want govern-ments to stop distorting trade. And to stop stimulating excess production which no one wants

> Is it unreasonable to try to do that by the year 2000? We believe not. The economic case for reform can hardly be more compelling; the resistance is political. One can only hope that taxpayers and consumers will indignantly ask their political leaders why it is they wish to continue to distort the marketplace into the next cen-tury? Why is it that they cannot exert the political leader ship to get this problem solved in the next decade? What is the case for procrastination? And how can one possibly defend the present state of affairs to the developing countries of the world, who suffer the most from these distortions?

> The United States is irrevocably committed to multilateral negotiation in agriculture. We have a bold proposal - one sound in concept and in princi-ple - on the negotiating table. Now is the time to negotiate, not just wring hands.

It is important to generate additional momentum for this exercise at the Uruguay Round mid-term review in Montreal in December. What the world needs now is commitment and action at the negotiating table. If that is attainable, we can achieve a dramatic breakthrough in agricultural trade policies worldwide. That is what political leadership is all

Mr Yeutter is US Trade Representative and Mr Lyng US Agriculture Secretary

# LETTERS

### 'Political suicide' may be a premature judgment

From Mt Robert C.B. and certainly inexperienced (at least for the last 18 years). Sir, Cries of "political sui-cide" may be premature for

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General Pinochet.
Robert Graham ("Recovering a lost democracy," October 7) rightly suggests that a pinochensia candidate would have an "infinitely better chance of winning." In other words, such a candidate will be preparing for the elections in December 1989 with at least 43 per cent of

These candidates will represent a rainhow of political convictions, including the Christian Democrats and various groupings of the left. They may have agreed on the "no" vote but Christian Democrats will find little in common with the largest communist party in Latin America and the far left,

when they try to form the basis of a coalition. the vote, against a series of Having successfully restored candidates as yet unknown the democratic process, the

"no" voters, with a year to think, may wish to avoid the mistakes of their neighbours, Argentina, Peru and Bolivia: treble figure inflation, increas-ing reluctance from creditors to refinance arrears and rapid deterioration in real incomes for the vast majority of the

over to the civilians.

Those who voted "yes" for another eight years of Gen Pinochet last week, will, in

people. Even the relatively

mighty Brazilian economy has

floundered since it was handed

port the party which offers eco-nomic stability and continuing social reform, including a

decent pension at retirement, Whatever candidate offers such a package will have diffi-culty convincing the most sophisticated electorate in Latin America that he is not a pinochetista. Perhaps he will

not try.
Robert C.B. Mackenzie,
Clock House,
Warren Bood, Crowborough, Rast Sussex

# Halting the patent-busters

From Mr J.D. Chapman. Sir, Your article on generic pharmaceuticals ("Copied medications prove a bitter pill to swallow," September 30) did not mention one important

aspect.
Whilst in the UK generic
manufacturers play by the
rules, the same cannot be said for other countries, both inside and outside the EC. In these areas patent protection is largely meaningless and manufacturers have little respect for the licence of right system.

This enables companies to manufacture patented pharma. centicals for consumption in non-observing territories well in advance of the patent running out. They are then well placed to enter the UK market

with a generic immediately the

with a generic immediately the product comes off-patent. This places all UK manufacturers, whether research-based or not, at a significant disadvantage.

The pressure being exerted by research-based groups in this country to squeeze out generic manufacturers will not halt the overseas patent busters, it will merely give the UK an even greater disadvantage. an even greater disadvantage. For the benefit of the British economy, both research groups and generic manufacturers would do better to develop a common strategy for address ing this very real problem. J.D. Chapman, Witton Chemical Co Ltd,

Some engineers are at the top From Mr Denis Filer. also at the very top among gen-

Sir, Michael Dixon asks "Lord, how long?" of the sufferings of engineers ("Latest indicators of main executive perks", October 5). I cannot argue with the fact that chief engineers are bottom of the list compiled by the P-E Inbucon consultancy. There is also a 1988 salary survey produced by Remuneration Eco-

nomics and The Engineering Council, showing that rises for engineers are still below those for other professions. There is, however, an impor-tant aspect which Michael Dixon has ignored. Many engineers figure in categories throughout the P-E Inbucon scale, not just in R&D, sales, marketing and production, but

eral managers and managing directors.
For example, in a survey of

the top 250 companies in The Times 1.000 list for 1987-88, 10 per cent of chairmen and chief executives were chartered engineers, and many others are known to be from an engineering background.

I am not complacent about

earnings for engineers. But the public should not believe that engineers prop up other high-grade staff in league tables of pay and perks just because such lists equate engineering with one job title. Denis Filer, Director General,

- the Government and West-minster City Council. They both have vested interests in not doing so. The Government's policy on public funding (whether for the arts or for health care) is to shift the responsibility from the public purse to the planning system by way of plan-ning gain. Nicholas Ridley sees statutory plans as obstructions that prevent the free market from determining land use. He does not champion the principles of planning and is reluctant to interfere with market

> Westminster City Council Is equally reluctant to instigate a public inquiry. It is responsible for the inclusion of the car park scheme. This contravenes the local plan and Westminster City Council is disinclined to justify its action in public.

the major consideration and There is a third body that

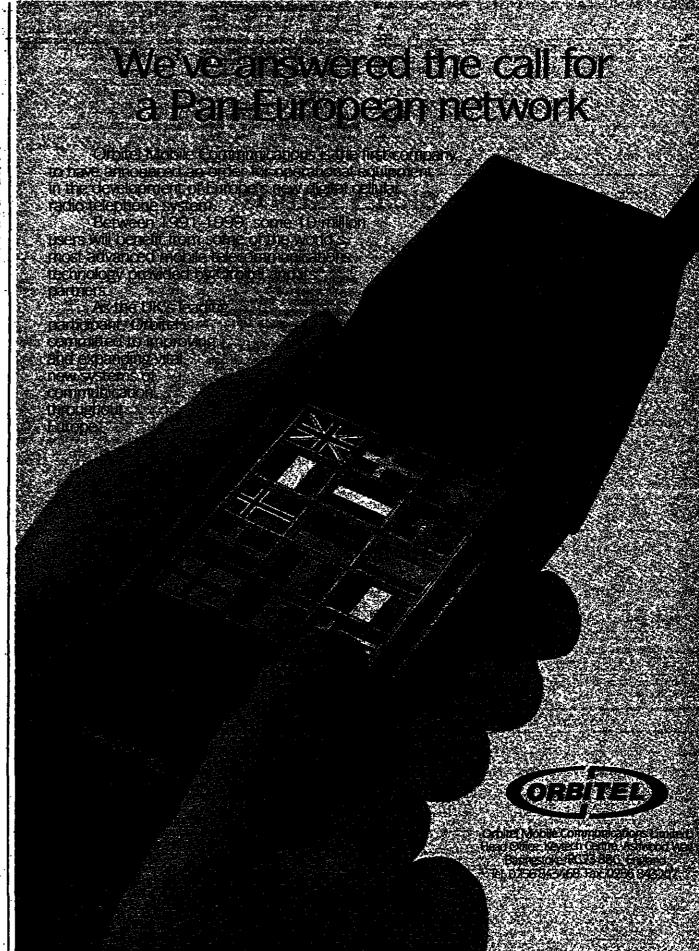
shims a public inquiry - the Royal Opera House itself. An inquiry would delay the scheme (although litigation can be as time-consuming); would force the ROH to admit that there is no definitive scheme, only one that is still evolving; and would prevent the directors from continually changing their financial prog-nostications. It is also alien to the character of the ROH. which thrives on the support of a private, well-connected cote-rie and is not naturally sympathetic to the idea of public accountability and scrutiny.

Mr Amery misunderstands the central issue of our legal challenge. We do not deny that financial considerations are often material when judging planning applications. We query whether they should be

should overrule statutory plans. We are supported in this by the Town and Country Plan-ning Association and the Countryside Commission. If financial expediency is elevated to this pre-eminent position, then the floodgate is opened to abuse of the planning system. Lord Jenkins ("Plans that fall sadly short of glory," September 28) expresses basic

principles and facts. One fact, conveniently and consistently forgotten, needs repeating. The nation did not spend tim buying land for the Opera House so that its directors could build offices and a car park. The land was given to the ROH for cultural purposes. James Monahan,

45 Short's Gardens. WC2



Sir, Colin Amery sees the Covent Garden Community Association's objections to the Royal Opera House (ROH) development plan as irrelevant and perverse ("Planners face landmark issue," October 3). He does not ask why the Community Association took legal action in the first place and he sidesteps the legal implications of the consent to the scheme. Mr Amery is saddened by our expensive legal dispute. So are we. If the development plan

had been examined within the appropriate forum of a public inquiry, the Community Asso-ciation would not have needed to go to law. The controversial nature of the plan justifies, par excellence, this form of public

There are two bodies which could instigate a public inquiry

Royal Opera House development: opening the floodgate to abuse

Covent Garden Community

That's BTR

FINANCIAL TIMES

# Sikh gunmen bring death to a rural town

David Housego examines the effects of terrorist attacks in the heart of the Punjab

India is instantly struck by the numbing regularity with which newsparegularly with which newspares report on their front pages the daily death toll in the Punjab. In the dusty, market town of Sirhind in the heart of the Punjab, 18 people were killed recently by Sikh extremists in one of the worst terrorist inci-

dents of the past few weeks. Five youths, all in their mid-20s and carrying AK-47s, opened fire in a narrow, crowded street in which small shops and pavement stalls are huddled close together. They then parted ways, escaping down side lanes and firing as they went. A further 20 people were injured in an incident

which lasted 10 to 15 minutes. Mr Chaman Lal, owner of a sweet and pastry shop, can point to the traces of bullet marks that have left benches, walls and cupboards scarred. He lost one son and had another injured. The injured boy now says he wants to leave

In a lane nearby, a father was killed after going to the door when the shooting began to see whether his children had returned. A blooded hand-print still stains the wall. Members of the family had come from nearby towns for mourning

Terror came unexpectedly. Sirhind is in the agriculturally rich district of Patiala which has seen few terrorist clashes this summer. You get there

By Peter Ellingsen in Peking

THE FIRST Sino-Soviet

summit for 30 years seems certain to take place between

President Mikhail Gorbachev

and Deng Xiaoping in Peking next April or May.

Diplomats and observers in Peking and Moscow say that

the meeting so long sought by Mr Gorbachev appears finally to have been agreed in princi-

ple by the Chinese. It will

result in much closer diplo-

matic, strategic and commeri-

cal links between the two com-

The decision to let Mr Gorba-

chev have his summit with

Deng, the supreme Chinese

leader, was apparently taken at a meeting of the Chinese Com-

Zhao Ziyang, the party gen-

eral secretary, is expected to

extend the formal invitation to

his Soviet counterpart follow-

ing the planned visit to

Moscow in December of Qian

mittee late last month.

munist powers.

At least 15 people were killed, including Mr Bhag-wan Das, vice-president of the Punjab Congress I party, his bodyguard and two policemen, in an upsurge of terrorist violence in the Punjab yesterday, the Press Trust of India reported, Reu-ter writes. More than 2,000 people have died over the past year in a violent campaign by militants fighting for an independent Sikh

down roads flanked by maize, rice and sugar-cane fields - a scene of rural peace and pros-perity marred only by the visi-ble damage that the recent floods have done to the rice

homeland they call Khalistan or the Land of the Pure.

crop.
In sharp contrast to the image from the daily headlines of a province torn by violence, what strikes you first in the Punjab is the absence of fear as people make their daily rounds. Violence creeps up announced – as it did two days ago to a Hindu trader in Ludhiana who was shot had Ludhiana who was shot by ter-rorists after failing to produce the Rs160,000 (\$11,115) demanded of him, or as it did

In Sirhind the terrorists chose the place and the moment carefully. They arrived on scooters and on foot at 7.30pm just as shops were closing and the street was fil-led with people returning

Qichen, the Chinese Foreign

"It is no longer a question of

if (the summit takes place), but

when," said a Peking diplomat.

Although much work remained to be done, China now sup-ported the idea of a meeting

which would be the first since

Mr Nikita Khrushchev met

The groundwork was laid

two months ago by the respec-

tive vice-foreign ministers'
meeting in Peking to discuss
ways of resolving an impasse
over the Soviet-backed occupa-

tion of Kampuchea by Viet-

Although no public solution

to the occupation emerged in

impressed with Soviet attempts

to encourage an early with-

drawal of troops, and subse-quently softened their attitude

Gorbachev in particular.
Indeed, senior Chinese lead-

to Moscow in general and Mr

Mao Zedong in 1959.

home. A ceremony had just fin-ished in a nearby temple. A police patrol had passed a half an hour before.

The shops are run by Hindu traders and most of those returning home were also Hindus. Only two or three Sikhs were killed in the crossfire. It was thus a cold-blooded attack, carried out in a Hindu-dominated area at one of the busiest times of day and when the absence of violence over previous months had lulled people

into a sense of security.

The death toll ensured that the incident had maximum publicity in the national press Of the five terrorists who took part, two wore turbans and the rest were clean shaven. As usual, they did not bother to wear masks because they were confident that no witnesses would come forward to identify

The shopkeepers and other bystanders I spoke to said they had turned their backs or run away to avoid the firing. Accounts of the incident were conflicting - with some maintaining that at least one of the terrorists had been in police

Local police officers deny this. Their first clue to the identity of the killers was the note left on an abandoned scooter which claimed responsibility for the attack in the name of the Khalistan Commando Force – a well-known Sikh terrorist groups commit-

ers are concerned that despite his apparently successful shake-out last week, Mr Gorba-

chev may be threatened by

conservatives in the Kremlin

who oppose his reforms. Chinese sources say the marked change in Peking's posture toward Moscow has been moti-

vated partly by fears for Mr Gorbachev's survival, and a perception that his dumping

would be against China's inter-

support last week, Yang Shangkun, the Chinese Presi-

dent, and Li Peng, the Premier,

publicly congratulated Mr Gor-bachev on his appointment as President and said they looked

Speaking in Siberia last month, Mr Gorbachev had

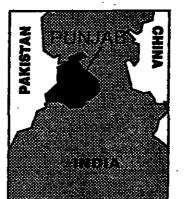
repeated his desire for a sum-

mit and suggested that China and the US join the Soviet

Union in a dialogue designed

In an unusual outpouring of

Gorbachev likely to meet Deng in Peking



Sikh state. Interrogated before he died, another KCF member, the police say, gave them the names of the five. The police claim they are all well-known terrorists with a price on their heads of between Rs30,000 (\$2,100) and Rs50,000. Two have since been killed including Surender Singh "Chlinda", said to have been involved in several killings.

The terrorists almost never

come to trial so it is impossible to know whether or not such claims are true. Some close to the police say that 70 per cent of those shot by the police have been interrogated first. This may be an exaggeration but policy is certainly for the police to depend on their own methods rather than to rely on

the judiciary.
In the overall battle in the ted to setting up a separate Punjab against Sikh terrorism,

to guarantee peace and stabil-ity in the Asia-Pacific region.

Talking about a "zone of joint enterprise" in the Far East, he

proposed Sino-Japanese-Soviet

economic programmes and backed expanded trade with

Given the tense history of Sino-Soviet relations, both the speech and the rapid thaw in

relations represents a remark

able shift in policy. Diplomatic

antagonism has been accompa-nied along the Manchurian

border by military stand-offs since the Soviet Union with-drew all its technicians from

The Sino-Soviet split origi-

nated from China's opposition

to Mr Khruschev's policy of detente with the West. Now

Peking, like Moscow, has close

links to the US and seeks increasingly close ties to Japan, Australia and even

China 30 years ago.

South Korea.

the police claim to be slowly getting the upper hand. "Our reports are that they (the terrorists) are feeling the pres-sure," says Mr K. P. S. Gill, Director-General of Police. He bases that claim on a sharp increase in the number of ter-rorists killed - more than 500 in the past 18 months as inst 118 m the year and a half before that.

A large proportion of terror-ist killings take place in the districts bordering Pakistan, including Amritsar and Gurdaswar, which have a long history of violence, smuggling and unemployment. This means that other parts of the state are relatively peaceful - although vulnerable to unexpected terrorist strikes as was Sirhind. In Sirhind, the townsfolk have been left stunned by the killings. Paradoxically none of those I spoke blamed the Sikhs. Some, however, blamed the police – indicating the long haul the police and Government have yet to make to swing public opinion

The police realise that a solution to the Punjab's problems will not come from killing or capturing terrorists alone. That is why many of them are anxious for a resumption of political life in the state — which Mr Rajiv Gandbi, the Prime Minister, hesitantly ini-tiated a couple of weeks ago with his first visit to the Punjab in three years. Opposition parties "national alternative," Page 4

#### Row likely on EC deal with New Zealand

By Tim Dickson

A MAJOR trade deal between the European Commission and New Zealand over Wellington's long-standing access to EC markets for its butter and lamb is expected to provoke an angry response from European farm lobbies when it is announced today.

The deal appears to offer valuable new concessions to New Zealand under which the increase in remuneration which will leave it no worse

European farm lobbies had hoped that Brussels would pro-pose even more drastic steps to curtail Wellington's access to the Community's butter and lamb consumers.

The issue has raised sharp

sensitivities on both sides of the talks, pitting New Zealand's argument that the Com-munity's whole commitment to trade liberalisation is at stake against growing pressures from the hard-pressed domestic dairy industry that non-EC supplies of butter should be cut back.

The key development appears to have been a meeting in Brussels last week between Mr Mike Moore, New Zealand's Overseas Trade Minister and Mr Frans Andriessen, the EC's Agriculture Commis-

sioner.

The deal, which has been cleared by top EC officials and which will be presented to today's full meeting of the Commission in Strasbourg. appears to offer valuable new concessions to the New Zea-landers in return for overall reductions in their lamb and

butter imports. This year's quota of 74,500 tonnes of butter will be cur to 64,500 tonnes in 1989, 61,340 tonnes in 1990, 58,170 tonnes in 1991 and 55,000 tonnes in 1992. As a result, the quantity of New Zealand butter sold to the British consumer will be slashed by 25% over the next

 But the special import levy which New Zealand producers pay will come down from 25 per cent of the Community's guaranteed intervention price to 15 per cent on 1 January

next year.

• The 245,500 tonnes of lamb (frozen and chilled) which New Zealand is allowed to send to the Community under a Voluntary Restraint Agreement negotiated through the General Agreement on Tariffs and Trade (Gatt) will be reduced to 205,000 tonnes. That ceiling, however, is still well above the actual level of imports in recent years, while the limit on Wellington's highly lucrative chilled lamb imports has been set at 6,000 tonnes for 1989. A price surveillance mechanism will be put in place but this falls short of a specific

import price gnarantee.
The Commission's proposal is certain to provoke bitter opposition from France and Ireland, but diplomats in Brussels believe it will be approved by EC farm ministers

# The Ecu's clean bill of health

The Bank of England's first Share prices relative to the Ecu auction was conducted so quietly and naturally yesterday that it is easy to forget what a bold departure the scheme seemed when amounced in the summer. The Bank must have been relieved to see the whole almost four times covered, and pleased at the market's orderly behaviour during and after the auction Even though all the signs point that way, it is too soon to predict that future auctions will go equally well. The Bank has — somewhat optimistically - chosen even more mar-ket makers for a fledgling Ecu bill market than for the entire £135bn gilt market – which almost guaranteed heavy competition for yesterday's modest Ecosoom offering. Moreover,

the serious players probably feel that the time to build up a reputation in this new market is now, when the stakes are low, and so are fighting hard for position. While there may have been some of that yesterday, retail demand also appears to have beenencomag-ingly strong. One advantage of having so many market mak-ers is that 29 sales teams have been out whipping up interest in Ecu bills over the past month and seem to have returned with healthy bids from a wide spread of Euro-The final test will come not

from the investors, but from other borrowers. Half the point of the Bank of England's move was to prime the pump for a large market in short term Ecu paper; so yesterday's auction can only be deemed an unqual-ified success if other central banks are now kicking themselves for not having thought of it first.

#### Ratners/Next

Rainers may well be on the verge of achieving its ambition of becoming the world's largest and most successful retail jew-eller but, not surprisingly, the City is far more concerned about its flourishing stock market paper manufacturing business. Yesterday's rights issue – the third in 18 months - is unlikely to quell the City's fears that Rainers' appetite both for growth and issuing its own paper is unnatural. Indeed, the fact that the money being raised will help repair Next's overstretched balance sheet will only underline the stock market's very real fear that Rathers will itself soon fall foul of the corporate mega-lomania which has brought

down so many of the glamor-

ous retailing stocks of yester-

When a company feels that it is necessary to issue paper on a multiple of a little more than 6 times next year's earnings - to pay for a business which is valued far more highly - and promises that there will be no dilution, then either it has done a brilliant deal, or else it is not playing fair with its shareholders. Observer to be proper to be proper to be ners believes the former to be the case and unlike almost all other fast growing retailers its acquisition track record to date, is hard to fault. There are clear economies of scale, the company is not embarking on an unpredictable diversificaan unprenciable diversinca-tion move, and while its gear-ing will increase, it will still be below that of Next. Aside from the possibility that the deal may be blocked by the MMC. the main concern is whether Ratners is wise to be getting more heavily involved in an industry whose recent heady growth rates cannot confinue.

By contrast, yesterday's dip in Next's already battered share price was clearly unfair. In its case the move is unques-tionably good news, and while it may be intrepreted as a forced sale, the management has at least recognised its limitations sooner than some of its competitors.

#### Redfearn/OVS

Practically any investor who owns 29.9 per cent of a company - and wishes that he did not - may want to study the tactics of OVS for easing its discomfort. Everyone who is anyone in the world of glass has already been offered OVS's stake in Redfearn, and turned it down without ceremony. Yesterday's reverse tender offer looks like an attempt to tease out a buyer where none existed before - on the principle, presumably, that the Red-

IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.

fearn board may be able to sell itself more effectively than OVS could.

and an outside bidder steps forward, OVS dumps its stake for at least 520p a share having bought most of it for 70p leas; and given the state of Redfearn's businesses, OVS could be forgiven for preferring such an extraore. If no one shows an an outcome. If no one shows an interest — and with the two most likely UK bidders probably ruled out on monopoly grounds, this must be a possi-bility – then the Australian group turns from seller to buyer. It hids 520p a share for the rest of the company - at 11 times prospective earnings, exactly what OVS says it is worth and not a penny more. In this way, OVS is able to test the competition without going to the expense of launching a full bid - but only if it gets its price right the first time around. If no one offers the asking price, it could presumably get trapped into making a bid at a level which is

still too low for most share-holders - a costly exercise which could leave it back in

the same unenviable position

Carless

The three is running out for a bidder to get its hands on Car-less before it blackens its market image by merging with a coal miner, and Kelt's confusing announcement that it might bid looks more like a last minute spoiling tactic than a well thought out approach. For a start, the two companies' assets make a poor fit: Kelt is not interested in Carless' assorted downstream busies, and has precious little UK exploration acreage to off-set against the tax on Carless' Wytch Farm oil field, Mercover wyum raim on near, asserber the financial strain of a take-over would be considerable, and for Kelt chetkly to com-pare the combined balance sheet with that of BP may not altogether reassure its share-holders that its strategy is equally persuasive.

Whether or not a full bid follows, Kent has succeeded in

shortening Carless' chances of getting its merger with Ryan past its shareholders on Friday, and for that LMS must be grateful. Shareholders agnostic about the benefits of the merger may be tempted to vote it down in the hope of a bid for Carless, if not from Kelt, from someone else. However, the marked absence of any more probable predators is not an encouraging sign.

# Dirty money in clean hands

Continued from Page 1

then be consolidated in a single account and wired to an offshore account. There is then no legal limit under which from offshore deposit accounts back to the US.

back to the US.

This system still continues
to be widely used by organised
crime which employs couriers
to deposit cash in banks in
Southern Florida, California and the New York area. The feeling that organised crime was taking advantage of unmonitored cash operations on a massive scale provoked a big clampdown in 1985. As a

result several well-known US financial institutions were Some voluntarily submitted information when pressed. Among those penalised were:

Bank of Boston, 20th largest bank in the US, was fined

**Prague Cabinet** 

While the hardline Czecho-

slovak stance is believed to be an embarrassment to Mr Mik-hail Gorbachev, the Soviet leader, Soviet officials have

told their Western counter-

parts that they have only limited influence over their recalcitrant allies.

quits office

Continued from Page 1

\$500,000 for failing to report \$1.2bn in cash transactions to nine foreign banks. The bank denied any link between the transactions and organised crime but admitted an error of judgment. At the same time a separate case revealed the bank had permitted a "mob" family to run accounts exempt from the rules on reporting

• Crocker National Bank was fined \$2.25m for failing to report nearly \$4bn worth of transactions between 1980-84. US Treasury officials claimed the large cash transactions appeared to be laundering by heroin traffickers.

• Bank of America was fined \$4.7m for failing to report some 17,000 cash deposits and electronic transfers in excess of \$10,000.

Bank officials described failure to report these transac-tions as honest mistakes or administrative oversights. The courts accepted that there was no conspiracy between bank staff and organised crime - at least at a senior level - to launder funds.

viet relations.

These cases led to a considerable tightening up of banking practice in the US and in the past two years no instance has come to light of unreported transactions above \$10,000.

Tighter bank scrutiny of accounts has therefore put pressure on traditional laun-dering methods. Yet at the same time the quantities required to be laundered have increased. This means that become more sophisticated; to extend the system of under-\$10,000 deposits (known as "smurfing") but using smaller amounts; to use more offshore canires such as Panama; and to try and find dishonest workers in the banking system.

The US Government has tightened up its own legisla-tion, the most recent example being the 1986 Money Laun-dering Control Act, which dering Control Act, which gives new powers of asset seizure/forfeiture. In the past four years, international co-operation and awareness has also spread with the UK's 1986 Drug Bill permitting asset seizure and scrutiny of bank accounts. In 1987, the US signed a memorandum of signed a memorandum of understanding with Switzer-land over access to confiden-tial financial information.

#### money laundering has been forced to follow four paths: to First UK auction of Ecu bills

Europe.
Italy is the only other state to issue Ecu-denominated Treasury bills, but because with-holding tax is levied on the paper, foreigners have never shown much interest. With-holding tax is not levied on the Bank of England bills.

Apart from the oversubscrip-

# Tokyo minister named

Continued from Page 1

and Telephone, the telecommu-nications group, and a former director of the company. Recruit has a fucrative consales of second hand telephone equipment. Meanwhile, Mr Hiromasa Ezoe, the former chairman of Recruit who resigned after the scandal broke, vesteriay refused to committee investigating the

ting doctors' reports which said he was suffering from "psychosomatic" problems including a loss of appetite and an inability to sleep. He said he had been in hospi-

But the opposition is unlikely to be fobbed off with anything less than a full-scale investigation.

No-one with a serious interest in international stment should take our name Kuwait. Given the increased scope and geographical breadth of our activities, it is more appropriate to think of us as an international merchant

bank, than as simply an investment company. For instance, we manage and underwrite new issues on a world-wide

a close working relationship with most of the world's major underwriting houses. We continue to develop our already considerable expenses in interdevelop our already considerable expertise in inter-national stock and bond markets, in particular our onal equity portfolio, which we have substantially upgraded.

investment opportunities, why not contact us? We can point you in the right

KUWAIT INTERNATIONAL INVESTMENT COMPANY Al-Salhia Complex, P.O. Box 22792, Salat, 13088 Kuweit, Telephone (General): (965) 2438273/9, Telephone (Direct): Investment (965) 2464788, Syndications & Banking (965) 2422498/2410626

WORLD WEATHER 20 50 Japana 10 65 Japana 20 65 Japan 25 79 Lien 25 77 Lien 10 67 London 10 67 London 14 67 Lypenthouse

#### Continued from Page 1 prised other central banks in

tion, success was also mea-sured by the extent to which yields on the bills were below those on equivalent maturity bank deposits. The yields were as much as a quarter of a per-centage point below the rates which banks are willing to bid for Ecu deposits in London.

This was seen as a sustainable rate in the secondary market. The Bank was offering Ecusion of bills and received hids totalling Ecus.4bn. The Ecu200m of one-month bills were oversubscribed 3.6 times and yielded an average 6.97 per

director of Nippon Telegraph tract with NTT for handling broke, yesterday refused to appear before a parliamentary

He pleaded sickness, submit-

tal since July 28. LDP politi-cians suggested to the opposi-tion that Mr Ezoe might be interviewed briefly in his hos-pital bed.

# **FINANCIAL TIMES**



After years of backwardness. isolation and

economic protection Portugal is now onthe road towards European

integration. Diana Smith looks at the country's two years of EC membership and the changes that still have to be made as 1992 approaches

# In the steps of Rosa Mota

ROSA MOTA, the tiny it with good professional Portuguese marathon heroine advice and tests it against who fought her way to Olym-pic gold on the hot and humid streets of Seoul, today stands as symbolic proof to millions of compatriots that even the seemingly impossible can be achieved. All it needs is the application of stamma, unshak-eable determination and a willingness to endure pain.

Carlos Lopes performed the same feat in the Los Angeles Olympics four years ago. The two champions have shown the world the best of Portugal.

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STMENI RTESI\_

For Rosa Mota, victory was not just a matter of superb running against strong compe-tition. She fought her way to Seoul in spite of the shabby carping of pompous Portuguese Athletics Federation officials In spite of the pressure, she was a rare example of grace

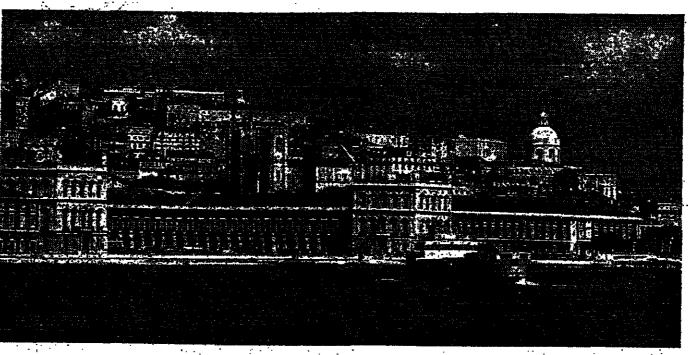
Braving threats from the federation that she would not be sent to Seoul if she did not train their way and register with them, she stuck to a training routine, devised by Jose Pedroso, her friend and trainer, that helped her to win nine of the 13 marathons she has run. She showed her compatitiots is battling to un that the individual who knows years the mistake his takent, works tirelessly on of centuries.

equally-strong talents, can tri-umph against stuffy bureaucrats who try to whittle a precious asset down to a size compatible with their limita-

Portugal is now running its hardest marathon. The course is rough and long. The country is leaving behind generations of backwardness, isolation and economic protectionism. Now it is pounding towards the goal of development, European integration and an enhanced inter-

As it labours towards that goal, a vast learning process is under way. Individuals are discovering new strengths. Officials are learning to accept new limitations, resisting the temptation to force citizens into centrally-planned moulds. The country is rethinking its natural, human and intellec-

tnal resources. In education, priority is at last going to the best possible training of children and adults. Mr Roberto Carneiro, the idealistic Education Minister who was instrumental in unblocking Rosa Mota's road to Seoul, is battling to undo in a few years the mistakes and neglect



# Portugal

In agriculture, which still absorbs 20 per cent of the active population, great strides have been made towards more rational distribution of the right crops for the right soil-conditions, quality and under-standing of fundamental laws

of farming.

Portugal has successfully negotlated in Brussels for a well-financed, balanced transition from unproductive out-sider to full member of the Common Agricultural Policy. New vitality in the Agriculture Ministry and IFADAP (Agricultural and Fisheries Development institute), which channel BC funds to deserving farmers, enhanced by the avid response of thousands of small or large farmers, has electrified a oncesomnolent sector.

Industry, too, will be assisted in its difficult transition towards EC integration. The young, open-minded team at the Ministry of Industry,

Energy and Mining is on the

one hand striving to provide intensive care while the ailing

state sector is pruned, and on

the other trying to meet the

needs of a fast growing private

industries. Their chances of

survival depend on their capacity to tone up before the earth-

Portugal abounds in small

quake of 1992's single EC mar-ket and the tidal wave of competition that will follow

and never again recede.
In tourism and the arts, Portugal is learning to speak with many new voices, showing to European partners an undiscovered country from which travellers return with a sense of pleasure at having found tuguese had kept diffidently to themselves: their architecture and scenery, their gentle hospi-tality and good, simple food, their folk and classical musicians, designers, painters and dramatists, cinematographers and poets who may now share ideas and aspirations more freely with European and other counterparts.

A long-needed sponsorship law giving tax relief to patrons of the arts offers unprecedented financial stimulus to creativity neglected for too long. Albeit not as massively

-financed as education, culture

has become a national right and is no longer an elitist's

In finance, professional man-agement and innovation have

the state began to release its grip on the financial system in.

1984 and let private enterprise

en pushing to the fore since

prerogative.

introduce new banks, compa-nies and ideas.

Business administration schools have appeared and are forming a new breed of skilled managers. The latest is the Institute Superior de Gestao (Higher Institute of Management), partly-funded by private enterprise, which will augment the work of older-established units at the New and the Catholic Universities.

The country's clever and successful young high flyers and even the not quite so young - have gained a dynamic of their own that has little patience with the creak and shuffle of Portugal's finan-cial bureaucracy, arguably the most restricting residual of a 60-year era during which the Ministry of Finance, huddled in its cavernous premises by the River Tagus, regulated the most trivial aspects of the life of other ministries, Portugal's

Financial centralisation has

receded a little since 1928, and

since the left-leaning strictures

of the 1975 revolution. But the Finance Ministry and Bank of

Portugal as institutions still

enjoy delaying and controlling

of a swelling army of hankers

powers that raise the hackles

whole.

and financial operators who clamour for a marketplace freed of petty rules and subject to sensible, flexible regulation.

Tensions between the Finance Ministry and financial operators simmer endemically d erupt periodically when the Ministry launches a broad-side of finicky legislation, superseding equally finicky legislation passed a few months before.

The social dialogue, which the government claims to be a priority, takes regular nose-dives when business or finance or labour feels offended by rushed, occasionally-botched economic legislation that is presented as a fait accompli in spite of vows of public consultation,

There are latent contradictions in a government that boasts highly-skilled ministers that appears resistant at the core to practising the virtues of

INSIDE. Economy: Conflicting personalities 2; Constitution: Horse trading over reforms 3; Modernisation: Bankers in front line 7; Education: taking priority 11; Tourism: Boats of Lisbon 14 that are so assiduously preached. This has dented the

popularity of Mr Anibal Cavaco Silva, a figure who epitomises the dilemma. On the one hand he patently wants liberalisation, but on the other he lacks the conviction thought. He has time to learn ket piace that follow logically



Lisbon from the river Tague: the city is only now getting over a fire which devastated the 19th century Chiado shopping district In August, Above: Rosa Mota the athlete who took the mare thon gold in Seoul, last month and showed the world the best of Portugal

from the push towards liberal-

A Prime Minister who me day says he believes Portugal must liberalise and reduce the weight of the state in order to progress, and on another day says he does not really belie in market forces, confuses his audience just as other self-con-tradictory Portuguese politi-

cians have done in the past. When Mr Cavaco Silva and his Social Democrat party won an unprecedented 51 per cent majority in national elections in 1987, he was given a mandate to cut out the political rhetoric and get on with the streamlining.

In many areas the change of rhythm is real and successful. Citizens are beginning to see that their country is functioning less rheumatically - with the stimulus of EC support funds, European Investment Bank loans in unusually lavish portions because of Portugal's development gap, and exuber-ant promotion of long-needed infrastructure projects by the Minister of Planning and of Transport and Public Works.

With a four-year mandate, Mr Cavaco Silva has time to karn from mistakes and repair rushed fences — like labour, tax and other reforms that were introduced too late, too hastily and without clarity of how to listen and convince himself and professorial col-leagues that it is worth paying attention to and respecting non-cronies.

For it is a reluctance to listen - on the economy, labour and health issues - that has triggered unnecessary conflict. "Papa State" in 1988 is not always inclined to respect the intelligence of citizens tired of peremptory decisions.

Meanwhile, Portuguese citi-

zens - like Rosa Mota in her marathon - are learning that with patience, an ability to pace themselves and a capacity for pain, battles with obdurate officials can be won.

Their reward is a new sense

of dignity. No longer are they the deferential cogs in a system where once everything was inho - a phrase that harks back to the homenzinho, the little man in his little

house with his little job. Forthcoming revision of the 1976 Constitution will erase the jargon of state centralisation and anti-private enterprise, permitting without further fear of constitutional restraint, a re-balancing of the economy and citizens' lives. Along with it will go the last alibi for iner-

(whether literal or figurative) will expect clearly-marked

# Success thrives on creativity and team spirit.

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challenge to declare our faith in creativity and team spirit as a lasting foundation from which promising ideas are developed and consistently put into practice.

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The Spirit of Innovation.

**ECONOMY** 

THE 1950s film, The Three Faces of Eve, portrayed a woman with three conflicting personalities.

The Portuguese economy suffers from a similar clash: one Eve is sunny and healthy. the second is slightly furtive yet assertive, and the third is lethargic and at times intracta-

The buoyant face of Rve is one of energetic consumption, rising living standards and dynamic growth of investment and production, with massive funds from the EC and a domestic budget for better infrastructures that can move goods and people faster and more efficiently. Thus young people and adults can be educated for a skilled role in their country's life, agriculture and industry boosted, the quality of tourist facilities and of telecommunications raised and Portugal strengthened as never

Investment grew by 15 per

#### Balance of payments (\$m) In the north, factories are expanding rapidly and adapt-1119 636

ing to European standards.

Investors from the EC and from the US, South Korea,
Thailand and Japan are setting up new plants, forming joint ventures with Portuguese operators or acquiring companies.
After a diffident period Japanese investment picked up

when Portugal joined the EC: Settsu, Japan's largest paper board corporation, has just bought 15 per cent of the fastgrowing Portuguese paper company Matrena.

People are not just coming to visit as tourists or set up com-panies — foreigners have bought real estate worth \$400m

	1983	1984	1985	1966	1967
Machinery imports*	-15.4	-14.3	4,6	24,3	36.6
Commercial vehicles sold§ Construction sales	-34.6	-32.0	-21	36.1	71.1
Cementi	-2.1	-12.7	-4.0	29	7.8
Steeltt	-23.6	-5.3	-10.8	16.5	329

(1976 = 100)

1983 1984 Food and beverages 553.5 651.9 711.4 494.9 558,3 736,1 689,6 714,3 Housing expenditure 417.3 665.4 397.3 414.6 Totaliexc: house rents) " Annual Indictes. Source 1985. cent in 1986 and 19 per cent in 1987. It is paying off in 1988's industrial production growth

of 6 per cent to June despite a drop in food processing caused by bad weather and more food imports from Spain. Real wage gains in 1986-1987 kept private consumption brisk, with 9 per cent growth last year – an inflationary fac-

tor to be watched, while remembering that Portugal started from far below EC averages. The forecast for 1988 private consumption growth is 5.8 per cent, held back by the dou-ble blow since June of high inflation and tough containment of state sector wages (but not of private sector salaries).

Exports in 1987 reached a record \$9.11bn, and grew by 11 per cent to June 1988. They are outstripped by imports - \$12.5bn in 1987 and likely to grow by 17 per cent in 1988. But in this import growth is a strong capital goods element

reflecting the desire to modern-

this year, more than ever before in Portugal's history. In 1988 direct new foreign investment (portfolio invest-ment cooled in the stock market slump, from last year's \$700m) may reach \$1bn, a fig-ure that exceeds the stock of direct foreign investment from

773.7

790.4°

1926 to 1986. External accounts, despite a widening trade gap (\$2.12bn by June) are still in the black. thanks to capital flows and easier servicing of a lower for-

Strong currency reserves let the authorities cut the gross foreign debt by almost \$2bn since December through early repayment. The Republic of Portugal has thus repaid more than it borrowed for the second year running. At market prices, gold reserves of 625 tonnes plus currency reserves cover the \$16.1bn foreign debt: to enhance them the Bank of Portugal recently bought three tonnes of gold.

Apr 87 Mar 88 Current account Merchandise (lob) Medium and long term capital

It makes a change from emergency gold sales in the late 1970s and swaps of gold for emergency Bank for Interna-tional Settlements financing in

GDP this year is expected to grow by 4 to 4.2 per cent — compared with 1987's 5 per cent. The authorities seek 8.5 per cent in 1989.

Were this all to the economy, there would be unreserved cause for the self-praise that the Prime Minister and Finance Minister delight in.

But there is more. The second face of Eve is the submerged, small-time, odd job economy that may represent as much as 20 per cent of GDP. It relies on cheap labour, often female or juvenile, on ingenuity rather than effi-ciency and tinkering rather

Pre-1974 Portugal was a nation of a handful of big-tim-ers and a vast majority of tiny farms, tiny shops, tiny facto-ries with fewer than 10 hands, doing things on the cheap in blithe disregard for quality control, delivery dates or mar-ket rules. What mattered was to do\_something: whether it was effective, was another mat-

Standards were not too important when colonies could only buy from the motherland. The gales of new competition have blown thousands of little manufacturers into rough water. Clients now demand higher quality and punctual delivery, while education is catching on, reducing the once-huge pool of docile labour prepared to work 12 or 14 hours a day for meagre subsis-

EC membership exacts a high price from those who have not been equipped to hen-dle it: just as the new colossal, cheap and efficient suburban hypermarkets are gobbling up the small traders.

The submerged economy keeps unemployment low at ? per cent and offsets a disgrace-ful lack of welfare benefits: it absorbs the less-gifted into some kind of occupation but, while in many respects it is

hardworking and self-starting, its inefficiency, introversion and ignorance of the rules of modern business are obstacles to rapid development.

Which brings us to the third face of Eve: the state. Its plans and lethargic passion for regulations, its 500,000 under-occupied, often underskilled employees (30,000 do not even have the minimum schooling now required by law), its 150 nationalised companies and their \$9bn losses, its uncompet-itive structures shielded by budget and capital endow-

Papa State has been Portugal's biggest obstacle to prog-ress since it settled colonies in the 16th century and created bureaucrats to teach them how to behave. Eyes firmly turned inward while the world changes around them, Portugal's technocrats and bureaucrats have ever since tried to teach the nation and its investors how to behave.

The public sector, plus central administration and their financing needs which only massive pruning and/or priva-tisation can restrain, causes deficits. Tax revenue creeps up (not as fast as it could were the system not so inefficient, punitive and an inducement to evasion), current spending is sion), current spending is shaved a bit here and tinkered with there, but the state still employs 500,000 people ("to sack state employees would be politically impossible," said the Prime Minister a year ago) and the deficit of the state's flabby persons decrease a new control persona devours 9 per cent of

the (increased) GDP.

The state is in depths of debt which officials who claim "Our economy is rosy" breezily gloss over the accumulated public debt is 80 per cent of the increased GDP. In sum, the debt has ballooned, not shrunk, in real terms: 80 per cent of \$350n is \$280n, meaning that each citizen 's share of the debt is \$2,890 - more than a year's wages for the mass of

Portugal's low paid workers.
This is nothing to crow about. And it warps the economy, fuels endemic inflation, and militates against private

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				DEST (\$ biandle)		at .		-
٠		1962 Dec	1983 Dec	1964 - 196 Dec - De				•
	Non-monetary debt Monetary debt Total debt	12.8 0.71 13.5	13.3 1.15 14.4	13.9 : 15.1 1.05 : 0.1 14.9 : 16.1	<b>96 0,86</b>	- 0.70		

Each year the state borrows more to service the debt it has borrowed to service — and so on. The victous circle can be slowed but not stopped by funds accruing from privatisa-tion but delays by every government since 1975 in using the surgeon's knife on its creaking red-tape obsessed machine have cost Portugal dearly.

Desnite improvement, Portugal still hinges on anthorisa-tions, obliging entrepreneurs to postpone important deci-sions while they wait for a Minister or his department to agree to what in other comtries would be handled by

autonomous bodies. BC membership has exposed state lethargy to some electric shock treatment. The Treaty of Rome bans state trading



A mix of three conflicting personalities specialised, and Brussels disapproves of governments taking over huge debts of the state's worst losers (steel, basic chamicals and shipbuilding) -

unfair competition, it says.
It is a bit of a trauma for the country's technocrats, used to inventing rules and changing them at will, to be rapped smartly over the knuckles by Brussels. Another welcome change is

aholition of the Foreign Invest-ment Institute, established 1976 to channel, authorise and con-trol foreign investment. Gone unless Bank of Portugal bureaucrats unmend ways they yow are now open-minded, and revert to the dreaded days of professorial analysis of and comment on

every slip of paper that came their way - will be the subjection of would-be foreign investors to lectures by lavestment institute officials on how to run their business.

An arge to control does not die in an instant. Welle many tachnocrats recognise the technocrats recognise the urgent need for less state, they have some trouble keeping their hands off forms in tripl cate, the high-falutin plans (rarely put into practice) and the paraphernalia of petry power in a system that lang ran on the assumption that the citizen was intrinsically wrong

and the state intrinsically ght. That assumption explains the shadows passing over the sumpy face of Eve, and why the body economic steps out briskly with the right leg but limps with the left. Corrective massage has been applied in the last comple of years but not enough for the patient to walk

with untroubled case.

#### KEY FACTS AND STATISTICS

Title: The Portuguese Republic, Population: 10.3m.

Capital: Lisbon; main cities - Oporto, Setubal, Golmbra, Aveiro and Braga.

Language: Portuguese. Labour force: 4.579m

Area: 92.072 sq.km.

Head of State: President Mário Soares.

Head of Government: Prime Minister Anibal Cavaco

Political system: Republic with legislative power vested in the Assembly of the Republic and the Government. Ruling Party: Social Democratic Party (PSD).

Currency: Portuguese Escudo (Esc), equal to 100 centa-

Exchange rate: Esc 154 equal to the US\$1; Esc 258 to £1, (Sept.1988).

GDP, 1988 forecast increase: 4% to 4.2%; 4.7% in 1987. GDP per capita: \$3,677 in 1987. Inflation: 10% in August, 1988.

Trade: imports, half year to June, 1988, up 9% to 95.6bm; exports up 12% to \$4.5bn. industrial production: 6% growth sale in half-year to

June, 1988. Current account balance: forecast for 1988, \$50m.

Foreign debt: \$16.1bn in June, 1988. Debt service: as a % of GNP: 11.75% Gold and currency reserves: \$16bn.

Employment sectors: Around 22% of Portugal's labour force is engaged in agriculture, 95% in secondary sectors and manufacturing and 43% to services. Unemployment rate: 6.6%.

Sources: Caroline Bath of T Statistics Copariment, Bank of Portugal and government departments.



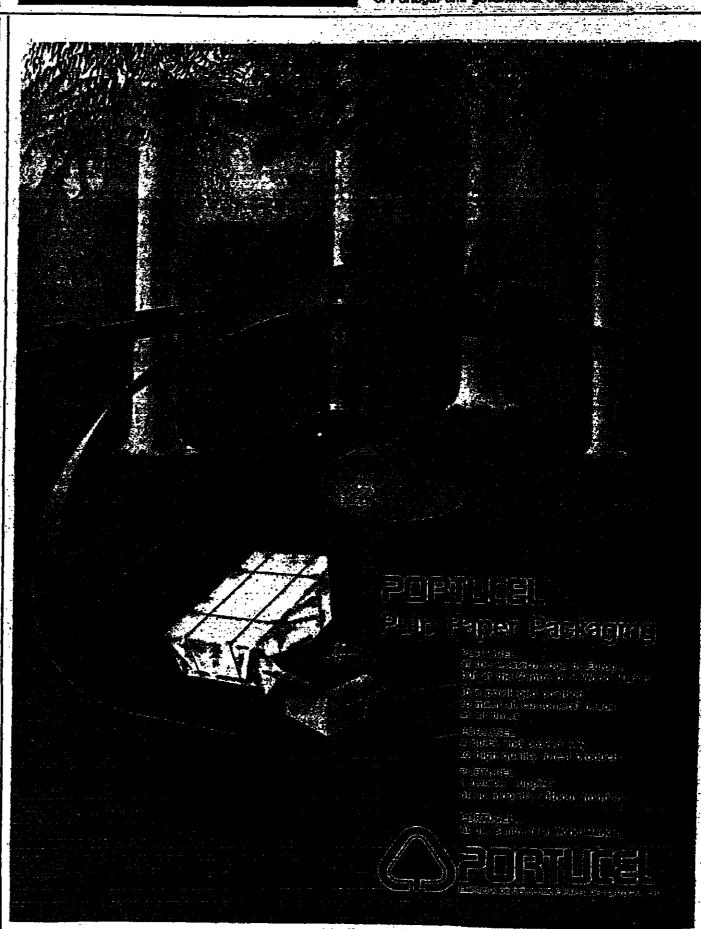
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CONSTITUTION

THERE CANNOT be many members of the European Community with anything like the following sentence in their constitutions: "All nationalisa-tion measures carried out since 25 April 1974 are irreversible canquest by the working

- OCTOBER IZ

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That is Article 83 of the Portuguese Constitution, drawn up after the 1974 revolution that overthrew 48 years of dic-tatorship and amended once, in 1962, to abolish the dominant role of the military in politics. But as Portugal approaches 1992 and full accession to the EC, it is painfully clear that the revision did not go nearly far enough. "Frankly, it is embarrassing," says Mr Vitor Constancio, Secretary General of the Portuguese Socialist

Party, the opposition.

Although Portugal has just enjoyed perhaps its quietest political summer since the revolution, the Social Democratic Government of Mr Anibal Cavaco Silva will be getting down to modernising the Con-stitution and so making it possible to run Portugal like most

Fate made Mario Soares Portugal's first democratically-elected civilian President in 60

years, and Anibal Cavaco Silva Portugal's first democratically-elected leader of a majority government in flying memory. Clashes were expected between two strong, dissimilar characters: instead, they live in peaceful coexistence.
The former Socialist leader

President of all Portuguese, and the present Social Demo-crat leader who renounced a senior job in the Bank of Portugal to lead a once-fractions now docile party, know Portal-gal can better prepare for the challenge of the 1992 EC single market if it is not rattled by the squabbles between Presidency and Executive that marred the 10-year presidency of General Ramalho Eanes.

Mr Soares' discretion, not unlike that of a carefully constitutional monarch, and Mr Cavaco Silva's refusal to yield to urging by hotter Social Democrat heads to try to denigrate the President and prepare the ground for an anti-Soares Pres-

Horse trading over essential reforms of its capitalist EC partners.
Without a comprehensive revision, there can be no priva-

tisation beyond 49 per cent of any of the large banks and manufacturers nationalised after 1974, no private television and the country would be saddled with labour laws so generous that they could deter foreign investment.

Not only does Article 58 prohibit lock-outs but Article 80 establishes that, among others, the principles of "democratic intervention of the workers", "democratic planning of the economy" and the "subordination of economic power to democratic political power" will govern the "socio-economic organisation" of the state.

Legally, Portugal should still be implementing five year eco-nomic Plans, according to the

The Portuguese Left, a labour laws, to make it easier shadow of its powerful self of 1974, is still able, nevertheless, to use the Constitution in the stational grounds.

I labour laws, to make it easier they risk handing the PSD a major political triumph if they major political triumph if they major political triumph if they may talks on the emerge in the way talks on the other two points turn out. Mr courts and were it not for the willingness of the largely centrist Socialists to connive at changing it, the Government would be without answer.

As it is, Mr Cavaco Silva's

first year in office with a majority Government has not been glorious. The Government bungled badly following the 1987 stock market crash; first by not reacting, then over-reacting. It lifted the trading floor and cell-ing on the Lisbon bourse with the result that it remains the

from last October 19. Earlier this year the Government suffered another setback when an attempt to change

only European stock exchange

yet to make a credible recovery

It has also lost its fight against inflation, which is now running at about 10 per cent a were negotiated around a target of 6 per cent. Restrictions on interest rates have just been lifted and they will proba-

Unfortunately for him, Mr

Cavaco Silva needs the Socialists to make the two-thirds majority needed to change the Constitution in Parliament and the two sides have been horsetrading for much of the year. The problem for the Socialists is that while they are vulnerable to attack for failing to help modernise Portugal, if

The opposition started the talks with three objectives: • Introduce a West Germanstyle mixture of direct and proportional representation in national elections.

• Reform the constructive

motion of censure used to unseat a government.

"Clarify" the economic sys-

The Government turned its nose up at modifying the censure motion - it would have said that parties introducing the motion would first need to demonstrate that they could form an alternative Govern-

"They knew we (Socialists) needed the change more than they did," says Mr Constancio,

Constancio says that though both sides are near agreement. "these things can quickly turn sour". The Government side has already complained that the Socialists are trying to introduce more changes than

they are. Although both sides expect the changes to be agreed and made by the end of the year, it is just possible that the debate could rumble on into next year and perhaps play an important role in the 1989 elections to the European Parliament.

Some party officials, lamenting the virtual absence of any other issues worthy of a national poll, may wish it

The core of the argument

to make much progress in reforming the creaky national health system. "If we had even anything similar to the English system we would be very happy," complained a party

The trick has been to do as much talking as possible before Parliament reconvenes on October 15 after which the debate could get messy. The scope for mischief-making is large, not least because the present Constitution carries a clause, No 290, which says that laws revising the constitution shall not detract from (Item F) "the principle of collectivisation of the main means of pro-duction and land and of natural resources and the abolition of monopolies and large

estates." There is a complicated way around that but opponents of any change, primarily the Communists, may challenge it and long court delays could play havoc with economic planning as 1992 approaches.

have been uneven the practice

has not always matched impressive, forward-looking speeches, in spite of a govern-

ment that is rich in bright

young men at junior level . His critics in the business

outward-looking politician lurk the suspicion of all things pri-

vate and and mental blocks

deeply-inculcated in bureau-crats: of the Salazar era - the

notion that the State must not

only authorise and if it chooses, reject citizens' propos-

als but oppressively regulate

how everything must be done, like an elderly parent insisting that a child do things the rigid

way, depriving it of the chance

to discover things for itself.
As the State persists in 1988

in preaching rules to the finan-

cial community, the techno-bu-

reaucratic background of Mr Cavaco Silva and many of his

Cabinet colleagues is under increasingly-critical scrutiny.

Some people briefly called

Mr Cavaco 'Mr Thatcher' when

it seemed he might speedily whittle down the overweight

State and give private enter-

But when the State machine got no smaller, merely a hit

more efficient while the lum-

bering public sector remained

a drain on national finances the Mr Thatcher label fell off.

In its place until further

notice is 'Pspa State' - not meant as flatteringly as 'Uncle

prise free rein.

THE PORTLY one works just outside town in a pink palace. The thin one works just behind Parliament in a white town-

Between the two men lie not just the two miles separating their places of work but so many contrasts that under mundane circumstances they might never have met.

who renounced party ties in 1986 so as to be non-executive

dential candidate in 1991, add

a refreshing dignified note. Entents cordiale notwith-standing, the two men are unlikely to become cronies and their rivalry is reflected in pub-lic opinion polls where 'Uncle Mario', as Portuguese of many milieux call the President, has

never being seen to touch offi-cial policy.

The job suits him Mario

Soares, the people-person. When he was Prime Minister in 1976-78 and 1983-85 he was itchy discussing technical issues in Cabinet: he needed to be out listening, arguing and commiserating or joking with as many people as he could cram into a day.

Being President has given

Mr Soares licence to do what he loves. His all-embracing ways, taking himself, aides, bag and baggage for weeks on end to provincial capitals to show the people that the high-est office in the land keeps its doors open to them, seem to come easily to the much-mellowed bourgeois who once a man of the left who fiercely opposed the right-wing Salazar dictatorship and was jailed and exiled for his pains, then as fiercely opposed the Commu-nist hid for hegemony in the

The battles are over. Now Mario Soares represents to the ... Portuguese a vein they like to

How can he lose? If inflation rises or labour laws turn tough, it is not up to Mr Soares to find solutions. He can listen to citizens' grievances while

1974-75 revolution.

they fail to reach agreement on "but of course they pay a price changes with the Government,

# The old rivalries remain

THE COUNTRY'S LEADERS



Anibai Cavaco Silva, Portugal's Prime Minister

see in themselves - hospitality, tolerance and coziness.
No one would accuse Anihal Cavaco Silva of coziness.

Tall and taut, he reached his pinnacle not through decades of political battles like Mario Soares - but through a trek

from impoverished childhood

to success, driven by a belief in his own intelligence. Mr Cavaco Silva had none of Mario Soares' early cushions. He laboured as a child and ado-

lescent to pay for his education, he improved himself and got into post-graduate study at York University.

Assiduous and in his youth not a political animal, Mr Cavaco Silva achieved a good job at the Bank of Portugal, rising to Planning Director. Studious, quiet-living with his teacher wife and two children, he seemed one of those shy, driven men fated to do a good job but not light any fires. But



Mario Scares, Portugal's President

he developed into a respected economics professor as well as bank official and began to attract the notice of centre-

right politicians. Mr Cavaco Silva was lured out of the Central Bank in 1979 by Francisco Sa Carneiro, a small man with a huge politi-cal talent, killed in a plane crash in December 1980 before he could fulfil his dream of leading a prosperous, modern

Bent on shaking off Portugal's depression, Sa Carneiro made Anibal Cavaco Silva Finance Minister with a brief to hoost the economy.

After Sa Carneiro died Mr Cavaco Silva returned to the Bank of Portugal leaving behind a hot economy and a statement that still echoes: "I am never wrong and rarely have doubts."

Five years later, with the Social Democrats in disarray,

the economy again depressed and EC accession imminent, Mr Cavaco Silva again left the Central Bank, won the Social Democrat leadership then the 1985 and 1987 general elections. Yet an unprecedented parlia-mentary majority does not seem to have given the comfort that Mario Soares exudes since his Presidential victory.

or privatisation, and the Social-ists will have to fight their cor-ner hard, even though their

position in the talks is rela-

fively strong. They are trying

to insist that companies or

institutions due to be priva-tised be done so publicly and not be off-loaded by the Gov-

ernment on to private buyers.

They are also arguing for some

(modified) worker protection

and want to insist that receipts

from privatisation are not used

There is not, essentially, much that the Government would argue with, but PSD officials concede that "this review

will probably be far behind our

PSD officials say they will probably not be able to privat-

like and that they are unlikely

se as quickly as they would

expectations'

to finance current spending.

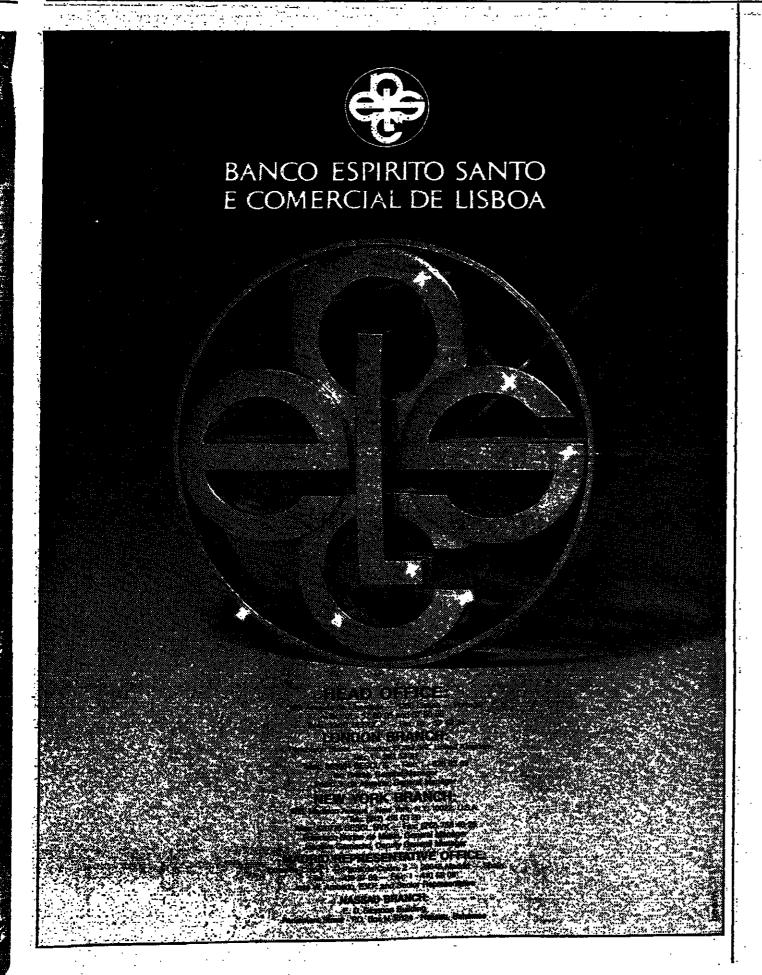
Having got where he wanted, Mr Cavaco Silva is not as tolerant as might have been expected. If anything, with his comfortable majority he now seems less prepared to concede the other fellow's viewpoint than when he ably negotiated his way through two years of minority government.

Very sensitive to criticism, Mr Cavaco Silva also seems to have difficulty handling people in senior non-government positions whom he has not himself hand-picked: this has led to some tensions and dulled the statesmanly image he seeks to create.

Mario Soares is the rounder facet of the complex Portaguese character, Mr Cavaco Silva seems to represent a harder edge more apparent in the pre-1974 days - difficulty in accepting that other people's ideas or methods are not necessarily invalid because they are not the same as yours.

Mr Cavaco Silva does inspire respect for his wish to set Portugal into a more solid, prominent place in Europe and in the eyes of the world. But the achievements of a year of majority government

Diana Smith





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# Region has outgrown ramshackle infrastructure

THE NORTH, heartland of Portugal's private sector, is working towards Europe's free trade dawn of 1992 with one cork and metalworking industries, the vogue themes now are improving quality and finding "niches" – key gaps in EC trade dawn of 1992 with one arm tied behind its back.

Even before the country acceded to the EC, the region had outgrown its ramshackle infrastructure. Today, the situation is critical.

Government analysts for once agree that the problems of communications — both telephonic and transport - are not only the biggest drag on the region's potential to com-pete, they are also the largest disincentive to incoming foreien investment.

Examples are endless. To drive, for instance, from Oporto to Braga, just 40 kilo-metres, motorists must allow one hour and an half, while in five days of repeated attempts your correspondent was last month unable to telephone Madrid, despite clear lines through to Brazil.

Such hurdles do not sit comfortably with a region that otherwise is now, after initial doubts, looking to the era of a barrier-free Europe with more optimism than trepidation. Infrastructure apart, Portugal's enterprise-oriented north is convinced that its low labour costs, willing workforce and already export-conscious economy has much to gain from greater access to a market of

With well-established tex-

manufacturing where economies of scale do not apply and large corporations prefer to sub-contract.

The Portuguese have come to realise that joining the Community does mean a much big-ger opportunity to do what they do well: create flexible small and medium-sized businesses able rapidly to exploit any chance available.

Before these goals can be achieved, however, substantial work must be done to build up communications. In fact, elaborate schemes, including road improvements south to Lisbon and east-west from Aveira as well as within the Oporto dis-trict, are planned and under

Considerable progress has been made on a new interna-tional airport and to improve rail services to Lisbon. But despite grants and loans from the World Bank, the European Investment Bank alongside the EC itself, in many cases plans are not matched by funding.

Mr Ludgero Marques, president of the Oporto-based Portuguese Industrial Association (AIP), insists that the capital is still biased against the region. "We make up 50 per cent of gross domestic product, 65 per cent of exports and have a much more dynamic tradition

ture," he claims.
"The North has so many needs and resources spent here give much better results - we must have more help."

Funding notwithstanding, however, the region is getting on with the process of adapting to the new, medium-term out-look. Most significantly, the challenge of 1992 has fuelled the development of a handful of diversified holding compa-nies that, it is hoped will feed not only seed capital into the

not only seed capital into the region, but also joint ventures. Groups like Sonai, Amorim and Elidio Pinho, while often traditionally based around an original family company, are now diversifying from their core businesses. Giving sound backing to the new private sector banks, these companies are opening at least some of their shares to stock market quotashares to stock market quotation and looking for partners

Ms Jacklyn Cahill, the respected US consul for Oporto, believes that these links — Sonai with French hypermarket interests, for example, Amorim with entre-preneurs like Carlo de Benedetti and Robert Maxwell could form the motor for new

growth in the region.
"As little as four years ago, everything was gloom and doom," she says. "Now the atmosphere has changed com-pletely - you can feel the

even small metalworking groups have seen orders expand in the last two years and new industries, such as the farming of sea algae, are

emerging.
Nevertheless, Ms Cahill admits that scale is a factor that cannot be ignored, though in some cases it works to Portugal's advantage. Local producers, for instance, campete with Spanish pepper production, but when it comes to certain specialist peppers they can fill the niche effec-tively and profitably. Early season vegetables and

cut flowers are two other sec-tors where the region's mild climate might enable it to steal

Shoemakers, the ready-to-wear clothing business and even small metalworking but land tenure and ownership laws and the lack of expertise and economies of scale are a major hurdle for agriculture. Indeed, there is genuine and justified concern that a totally free EC market will swamp local producers.

Nor is the prospect of really substantial incoming foreign investment likely in the mannfacturing sectors. While Dow Chemical and Texas Instruments will maintain and possibly expand their current activi-ties and others, such as Coats Viyella, the UK textiles giant, have also increased their investments, the crucial battle for the region's future lies with local middle-sized and smaller

well capitalised and structured should continue to do well," one local banker observed. But the crucial labour cost benefit could easily switch eross to South-East Asia - it

is here that many companies, particularly in textiles, have got to be careful. Regionally-based officials of the planning ministry are more than aware that the "niche market" philosophy is the key.
"We look at the EC not simply

tie-field between different regions," says Mr Antonio Tav-"In the Galicia market for

as a market, but also as a bat-

firms, many already quite textiles, for example, we are highly geared.

"A fully integrated company," Mr Taveira admits, however, that poor infrastructure is a central problem. What we have got here is a number of markets separated by traffic

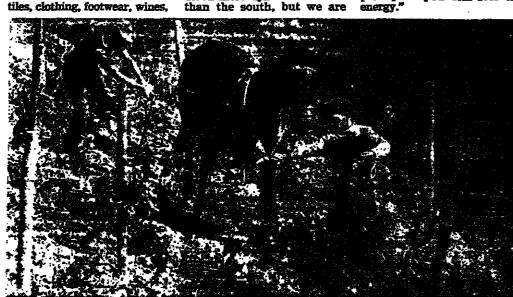
iems," he ruefully observes. Some 30 per cent of total EC regional funding designated for Portugal, valued at about 220n, will be assigned to the region, but billions more are needed. In telecommunications also, perate efforts are needed to overcome two-year-long waiting lists for telephones and

But despite these problems. there are encouraging signs in the north. A new business school, part EC funded, is

opening in Oporto. The pros-pect of 1992 is forging new management skills and alli-ances and new thinking about companies' size and imagina-tion about where new markets

Desgite the customary grip-ing about Lisbon, Postugar's northern region is confident that with or without the capital behind it, it can and will come theorets.

"What we need is quality, versatility and an ability to adapt rapidly to changing cir-cumstances," concludes Mr Marques. "We have always been good at adapting — these are optimistic times."





ically a sealaring nation: this shippard is just outside Liebo

#### PORTUGAL IN THE EUROPEAN TELECOMMUNICATIONS

#### ENVIRONMENT

Portugal's telecommunications have been developed with a view to meeting the actual requirements of Portuguese society,

In as much as our country's economic and social development after World War II lagged well behind the standards reached by most other European countries, the telecommunications market did not generate such demand pressures as would have produced greater development.

Over the last few years, however, stepped up efforts are being made to improve conditions and achieve a significant change, particularly as regards

There are three producers in this subsector - CTT, providing all the postal and those telegraph and telephone services not obtainable from the other two concerns; TLP, providing Telephone services in the two main cities (Lisbon and Oporto); and CPRM providing intercontinental telegraph and telephone services. Their performance has been quite dynamic and up to a high standard in preparing to meet the challenges lying ahead.

The communications facilities they operate represent a significant proportion of Portugal's tertiary economic sector. Taken as a whole, in 1987 they employed 5.2 thousand the Portuguese labour force, they accounted for 32.5 thousand escudos out of each million invested (GFCF) and they generated 70.6 thousand escudos per million of gross added value.

**ORGANIZATIONAL STRUCTURE** 

That the communications subsector is made up of only these three operating concerns is owed to historical reasons. CTT (Correios e Telecommicações de Portugal) grew out of the old National Mail Service by installing and operating the various voice and cable networks made available by technological advance except for those in the cities of Lisbon (the capital) and Oporto which were built and operated under concession by Angio Portugaese Telephone Company (APT). Upon termination of the concession agreement, a public company called Telephones de Lisbon a Porto (TLP) was created expressly to take over from APT. As for Companhia Portuguese Rádio Marconi (CPRM) it is a joint -stock company majority-owned (52%) by the State who operates

The capital of the first two concerns, CTT and TLP, is wholly-owned by the State and they are run by a single Board of Directors. They stand well out in the national business ranking:

- CTT is first as to number of workers and gross added value, third as to net worth, fourth as to net assets and fifth as to turnower:

At the present time, a major restructuring of these concerns is in course of implementation. The Policy Program adopted by the government provides for separate mail and telecommunications operators and it is intended, at the same time, to share out the capital of these concerns to private enterprise in

Regulating and inspecting functions and, specifically the powers of surveillance over the radio-dectric spectrum as well as of appequipment, which until now pertained to CTT, will be transferred to a new body being set up, the Institute das Commiscações Communications Institute).

These changes, apart from streamlining the organizational pattern, will meet the guidelines of the "Green Book" - a set of rules for development market in telecommunications services and plant.

COMMON POLICY IN PORTUGUESE TELECOMMUNICATION

Portugal has been a party to the shaping of a common policy for the relevant sector and there has been no significant disagreement with the broad principles

Some reservations will have to be made, however, in view of the country's special position in terms of relative size and rate of development. The operating concerns also take an active part in community programs for Research and Development with the emphasis on RACE (Research and Development in Advanced Communications Technology for Europe) under which 12 current projects receive Portugat contributions. Contributions to several of these projects are coordinated by the CTT's Telecommunications Research Centre.

This unit has merited some international recognition for development work on both digital and analogical network including an integrated invoicing system which is being fitted to Electromechanical Exchange Gear (SIFAC) and a syst maintenance of analogical and digital networks (OSCAR).

erating concerns, CTT and TLP, are the recipients of financial support under the STAR (Special Teleconment) program in the form of a grant amounting to 90 million Ecus for network digitalization and development

TELECOMMUNICATIONS NOW AND IN THE FUTURE

Coverage of the country by telecommunications systems is quantitatively much below European medians although the level attained in the more develor

Responding to the need for change which has come over the country and this sector in partic goals for the next 3 years:

To meet the demand quantitatively;
To improve and modernize existing systems while introducing new services;
To reduce prices and costs.

A program essential to modernization has already started in the form of network digitalization, now proceeding at an accelerated Integrated Digital Network to come into operation in the first half of the 1990's at the same time as in other EEC countries.

Sizeable investments will be required to achieve these goals. A measure of the financial effort required is given by the fact that CTT and TLP together are forecasting investments over the 1938/90 period at some 200 thousand million 0.9% over the previous three-year period. cades, corresponding to 1.2% of the expected GDP which compares with

CONSELHO DE ADMINISTRAÇÃO DOS CIT E TLP

# WHAT MADE THIS PAPER POSSIBLE? PAPER PULP! Celbi — paper pulp producers. Owned jointly by the PORTUGUESE STATE and the Swedish group STORA, Celbi was founded in 1965. A continuing effort in seeking and applying new technology, together with systematic quality control, have always been important factors in optimising the production process. Some 85% of the annual production of 200 thousand tons is exported, mainly to the Common Market. By using the ultimate technology and combining Portuguese and Swedish know-how, Celbi also contributes to the social and economic growth of Portugal. MILL AND OFFICE AT LETROS A ddress: 3981 Figueira da Foz Codex, Portugal Telephone: 033-95167 - Telex 53012 CELEI P

Joao de Deus Pinheiro: Foreign Minister

# Colourful politician with the film-star potential

Portugal's Foreign Minister, were ever in need of a career outside politics and academia he could offer himself with confidence to the film industry. Assuming there is still a need for swashbuckling sailors buccaneers or naval captains

- OCTOBER IS NO

he would be a shoo in.

Mr Pinheiro's appearance is striking, to say the least. Perfectly, creaselessly, dressed, his dark, sculpted face is framed by an immaculate black beard and a thick head of shiny, swept-back hair. He

in the former Portuguese colony. Public opinion is forgiving of strutting, boasting soldiers.
Early last month though, Mr Savimbi made a bitter, sulking and almost childish personal

attack on a senior Portuguese Foreign Ministry official, call-ing him names and accusing Lisbon of clamping down on Unita officials in the Portu-

Lisbon's long and ultimately

Not surprisingly, Mr Pinheiro is one of the members of Prime Minister Anibal Cavaco Silva's Social Democratic Government who is most in the public eye. His colourful per-sonal life is chronicled in detail in the Portuguese press and he is probably attacked more often than most ministers by the Socialist opposition.

"The jury is still out on Pinheiro," says one western diplomat. "Certainly he's grown quite a bit in office and there is

FORMER COLONIES

Savimbi shock

lot too, which only no doubt that he speaks with Fall of Great Empires, and the to his appearance. the authority of the Prime Min-Schumpeter's Small is Beauti-

ister."
Mr Pinheiro is, by profession, a chemical engineer. One of the most successful academics in post-revolutionary Portugal he was made chancellor of the prestigious University of Minho in Braga in 1984 when he was only 37. Of late, though, his reading has become a lot less academic. A new favourite is Tom Clancy of "Hunt for Red October" and "Red Storm Rising" fame. Paul Kennedy's isolationist tract, The Rise and

Western diplomats in Lisbon,

in fact, give the Portuguese

high marks as a backroom player. The Americans are said

to keep the Portuguese particu-larly well briefed on the peace talks and it is clear that Lis-

bon's close personal contacts with MPLA leaders - includ-ing its ability to spot differ-ences of opinion in the Luanda

Government - have helped

smooth the way for meaningful

ful are high up on the list, too.
Why does he read this stuff?
"To understand American
politicians," he says. "I must
know what they are thinking

and you'll never understand American politics if you don't read what they read."

read what they read."

Being the Foreign Minister of almost anywhere is probably great fun. It is the perfect job for theorising on a grand scale. An agile man, Mr Pinheiro leans un from his chair to find. leaps up from his chair to find a piece of paper to put down one particular political theory in in the form of a graph. American political scientists do a lot of this and so, curi-ously, did Imelda Marcos when she needed to explain her Theory of Happiness to anyone who cared to hear it

In Mr Pinheiro's more serious case, he is concerned to explain that democracy is no longer a political theory, but an economic factor. Thus he plots (on the back of his business card) the life of a piece of scientific equipment against the time required for the Soviet bloc to acquire it. It made sense in 1970, when equipment still lasted a long time but no longer does because equipment is more sophisticated and being developed quicker but taking longer for the Communists to steal or

So, assuming the Soviet need for advanced scientific equip-ment is greater than ever, and

do? Disarmament is one answer, the minister suggests Glasnost. "What public opinion in a democratic society would say 'no' to this?" he asks.

In other words, the minister is worried that the West (read the US), by continuing to make it difficult for the Soviets to buy high technology may be impeding the process of peres-troika. Equally, he worries that Europeans who worry that the West is not being friendly enough to the Soviet Union may risk alienating the Ameri-cans. This is where Alvin Tof-fler and Tom Clancy come in.

His many critics probably underestimate Mr Pinheiro. He taught in Mozambique from 1970 to 1973 and spent two years doing a PhD at Birmingham University in the UK. In 1979 he was made chief of staff in the Education Ministry and in 1982 became Secretary of

After his spell as a Vice-Chancellor Mr Cavaco invited him back to the govern-ment as Minister of Education and it was only then that Mr Pinheiro joined the Social Democratic Party. He became Foreign Minister after the election last year returned the PSD to office as the country's first najority Government since the 1974 revolution.

And in spite of his good looks, Mr Pinheiro is not a

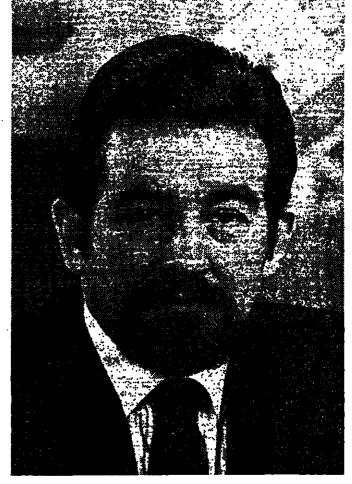
assuming it is more difficult vain man. "One should never than ever to get, what can they want a post," he says. "I would be prepared to leave here tomorrow." For a start, he would command a much higher salary out of Govern-

> The job is a tough one, too. Portugal may be too small to make its own way any more among the heavyweights of international diplomacy, but it carries colonial burdens that few Portuguese want to surrender without first putting them to rights. In war-torn Angola and Mozambique, both former colonies, the superpowers are deeply involved and it is largely to the Cavaco Govern-ment's credit that Lisbon is gradually finding a way back into Africa.

It has abandoned the role of honest broker in the civil wars there and now deals only with the Marxist governments in both states. Mr Pinheiro has launched a very ambitious "mini-Marshall Plan" as he calls it to help reconstruct the economies of both countries and has been busy soliciting support for the scheme from dozens of countries.

Simply by virtue of being Portuguese (and speaking the language) Lisbon does have a place in Africa and the world. It is up to Mr Pinheiro to define just how big that place

Joac de Deus Pinheiro: a colourful personal (ife



useless efforts to play the hon-est broker between the Marxist MPLA government in Angola and Unita. For the past 18 months or more, Portugal has been signalling strongly that it regards the MPLA as the legitimate authority in Angola and its activities in the country are now centred almost wholly on For much of the decade since the Portuguese left Angola and

Mozamhique, Lisbon's position had been blurred by the regard in which Mr Mario Soares, the former Socialist Prime Minister and current President, held Mr Savimbi. The ability of the current conservative Social Democratic Government in Lisbon to cut through sentiment and close ranks with the MPLA is reminiscent of the British Con-servatives' quick resolution of the war in Rhodesia after years of Labour Party dithering.

or Labour Party under the port of Unita.

even though it ushered in a port of Unita.

left-wing government there.

Lisbon has had far less difficulty the peace process.

Lisbon that the peace process. culty dealing exclusively with the Frelino Government, also Marxist, in Mozambique. There, a vicious but largely artificial guerilla group, Renamo, established with South African funds and military hardware is fighting to hardware, is fighting to remove the government but has failed to win legitimacy in even the most conservative

countries abroad. Portugal's "return" to its for-mer large African colonies is nevertheless hampered by the wars and by the fact that it has little to offer financially. Now, though, Mr Joao de Deus Pin-heiro, the Foreign Minister, has embarked on an ambitious scheme – he calls it a mini-Marshall Plan – to help restructure the devastated economies in both Angola and Mozambique. If it succeeds, the Portuguese might cover them-selves in glory in Africa in a way they never did as colonial-

Broadly, the scheme calls for some \$600m in aid — investment aid. Mr Pinheiro insists, not grants — for Angola every year for 10 years and a lesser amount to Mozambique.

Phase one, the minister says, is complete. That involved canvassing a range of countries - the US, Soviet Union, Brazil play a role," says the Foreign and Lisbon's European Com- Minister.

MR JONAS SAVIMRI, leader of the US, Soviet Union, Brazil and Lisbon's European Community partners included — on the political feasibility of the reach of his ego behind the war in the former Portuguese colony. Public opinion is forgiving of strutting. hoasting soldiers. bon, Portuguese experts are now drawing up details of doz-

now drawing up details of doz-ens of projects in both Angola and Mozambique that could be financed by the scheme.

The plans would provide a badly needed outlet for Portu-guese engineering and develop-ment talent and for its rela-The outburst shocked Portugal but it served to bring out into the open the virtual end of people directing recommendation of the open and relationship to the open the virtual end of people directing recommendation. people directing reconstruction projects would be Portuguese. "The scheme is possible, it is feasible and only Portugal can do it," says Mr Pinheiro. Angolans and Mozambicans speak Portuguese, but the many colo-nists who fied Africa in the mid-1970s know both countries

It is the prospect of being in on the redevelopment of Angola's rich resources that so excites the Portuguese. After South Africa, the country's mineral and agricultural potential is arguably the greatest in

But almost everything is rid-ing on the current US-inspired efforts to persuade the Ango-lans to bid farewell to the thousands of Cuban troops that have been helping in the fight against Unita. In turn, the South Africans would withdraw from neighbouring Nami-bia and stop their incursions into southern Angula in sup-

will succeed and the Portu-guese do not hide their belief that without South African help, the MPLA on its own has the muscle to defeat Mr Savmodern air force and he does not. The aid scheme, which Lisbon hopes will act as an incentive to the MPLA to seek agreement on a Cuban with-drawal, could theoretically be put in place even if Unita were to continue fighting.

Although Lisbon's ability even to consider putting together a plan of this com-plexity is a function of the new trust that has grown up between it and the MPLA, Por-tugal's membership of the European Community is equally, if not more, important. It gives the Portuguese access to weighty economic powers like West Germany, Britain and France and as such makes it an even more useful ally to the old colonies.

The Portuguese say they are not disturbed at having been largely left out of the current Angolan peace talks. Lisbon has not even been a venue for any of the negotiations. We will always be available if the parties involved want us to

stal

Inside the European Economic Community

nange controls

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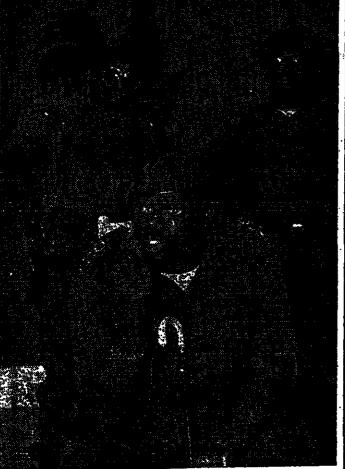
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as Savimbicoutburst shocked Portuga



#### COMPENSATION

# The battle continues

IN MARCH 1975, men in leather jackets brandishing 'warrants' - copied slips of paper with illegible signatures and no particulars - burst in on wealthy or modest citizens and in the name of the revolution

Such was the zeal of the pro-Communist military, who seized power on March 11, after "crushing a right-wing military counter coup supported by fas-cist elements and the CIA" (said the propaganda). It was in fact a ploy devised by the Left as an excuse to take over politics and the economy. which left 2,000 people were crammed into cells.

A nightmare superseded the military coup welcomed with joy on April 25, 1974, the day soldiers with red carnations not bullets in their rifles ended a withered 50-year right-wing dictatorship that had held Por-tugal in limbo, isolated from

modern Europe. March 1975 brought workers' committees spouting hastily-memorised Marxist-Leninst jargon who tore through Portugal leaving damage that 13 years have not healed.

While businessmen were in jail unable to fight back, their assets were seized. On March 14 the Council of the Revolution nationalised all banks except three foreign ones, and much of commerce and indus-

About 150 enterprises and holding companies were taken and 800 companies fell into state hands through banks and holding companies or worker takeovers. Management was replaced by worker commit-tees, founders' portraits by hammers and sickles; employees were purged for "consorting with capitalist pigs", and replaced by commissars.

When Portugal began to return to its senses in late 1975, 53 per cent of total investment had been taken over by the state. Distressed individuals began to think of compensa-tion. Lumbered by enterprises it did not know how to run, by bloated bureaucracy and a mounting national debt, incurred by mismangement of the new public sector, the State began to run short of basic funds never mind resources to compensate thousands of angry people. Come 1988 the State is about

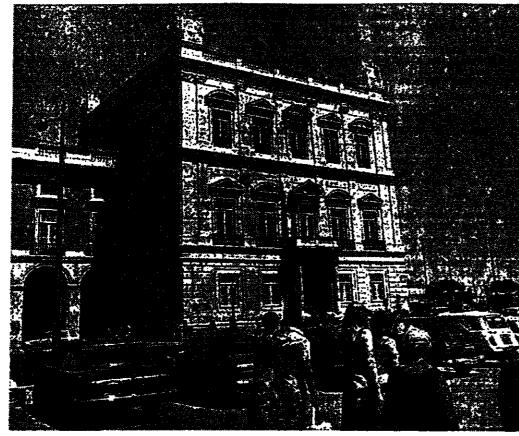
to reprivatise some of the assets it acquired 13 years ago, starting with the sale of 49 per cent of the capital of Unicer brewery, and the Banco Totta e

The latter belonged to the Mello family, Portugal's liveliest venture capitalist clan and pet target of the 1975 revolu-

What happened to compensa-

What indeed, ask frustrated ex-owners and small shareholders who are now aiming to hit the State for a fairer deal than the one they received after 1976 when criteria for compensation were decreed by the (now-abol-ished) Council of the Revolu-

The formula gauged the value of compensation to average share prices for 10 years before the Stock Market closed in 1974 ... a neat way for the State to save money: Portugal's stock market only began to



The next shock came in 1977. Parliament set Esc200bn (now \$1.3bn) as total compensation for 1,000 companies (and over the country's investment) and the means of compensa tion were decreed: bonds whose term and interest varied according to size of sharehold-

ing: - - tiny holdings (up to Esc50,000, \$325) got six-year bonds at 13 per cent interest -holdings of Esc500,000 got 12year bonds at 9.8 per cent interest - holdings above Esc6.05m (\$40,000) including majority shareholders) got 28year bonds at 2.5 per cent

Inflation took off in 1976 and reached 30 per cent in 1982. It is not hard to see why exshareholders call their compensation junk bonds.
"I rejoice," snorted one recently, when my bank tells

me I have Esc800 (\$5.20) interest this year on bonds for shares once worth a \$100,000."

Between 1980 and August 1988, provisional, then final, values were set for shares in banks, industry, oil, road and maritime transport and ser-Ex-shareholders were out-

raged. Unlike the French state which immediately paid compensation above, not below. stock market prices, in the the Portuguese state took eight years to offer values less than half the worth of shares in 1974 and less than 10 times their putative 1988 value.

In 1985, when the first Cavaco Silva government came to power and made pro-business anti-state excess noises, the Confederation of Portuguese Industry (CIP) began talks with the Prime Minister and the Finance Minister Mr Miguel Cadilhe, aimed at fairer

compensation. The CIP, acting as liaison for ex-shareholders asked for: Higher total compensation (only Esci50bn of the original tion had been mustered)

Higher interest on 'junk

• Restoration of a facility granted in 1980-83 to pay bank debts (often incurred by effects of company seizures) with the nominal value of compensation bonds. This was suspended in 1983 when the then govern-ment claimed to have run out of spare cash.

Mr Cavaco Silva and Mr Cadfilhe did not say No. They said money was tight but left a glimmer of hope.

On August 18 1988, when Portugal was on holiday and not reading the Official Haette where legislation is published. the Cavaco Silva government delivered its verdict: final values for banks and electricity companies of less than half 1974 share values, no change in bonds, interest or debt pay-

ment facilities.
Ex-shareholders are furious.
They consider Mr Cavaco Silva acted underhand manner, publishing final figures and "no change" legislation in the August holiday period, giving them only 30 days to set up appeals and resent the lecture he gave the CIP and television audiences: because he was not responsible for nationalisation, he was not, he said, obliged to the shareholders' view, he told them to stop thinking only of themselves and look to the

He refused to see any con-nection between lack of fair compensation and forthcoming privatisation. The two processes are totally separate, the Prime Minister claims: ex-shareholders disagree.

His irritation shows in prefaces of recent compensation decrees, which refer to putting an end to this lengthy pro-

The end may not be that swift. Groups of ex-shareholders are now briefing high-pow-

The battle will start with Arbitration Committees on share values (a facility granted in 1986 in which shareholders and Government each appoint an arbitrator, these two choose a third and the Ministry of Finance acts on their findings. In the couple of cases already heard, ex-shareholders won: the prospect of dozens of comnittees now looms.

If committee findings are not satisfactory to ex-shareholders, they will appeal to the Supreme Civil Tribunal If this does not work they will go to the Human Rights Court at Strashourg.
On a par with arbitration

and appeals, ex-shareholders have a potent weapon: court stoppage of privatisation proceedings until compensation proceedings are completed it could take years.

The dispossessed of 1975. having found Mr Cavaco Silva lacking, in their view, in moral support or material fairness, have given up asking nicely.
They say: "Now we know the types we are dealing with and will aim weapons accordingly." The most tolerant ex-share-

holders, who would accept a token graceful gesture from Mr Cavaco consider he cannot wash his hands of 1975 because he was not in charge then. Governments, whoever they are, inherit State assets they say. Like it or not, have a moral duty to offer fair redress.

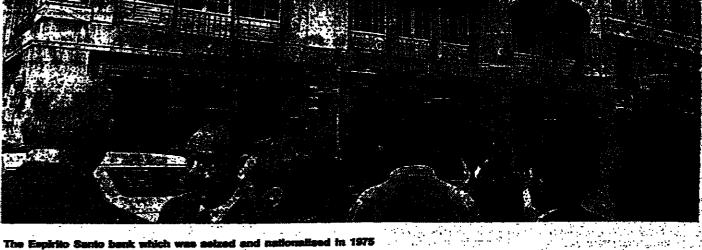
Less-tolerant ex-shareholders put it more harshly: "When you receive stolen property you have a choice: give it back or pay the full fine.
This government intends to

make a profit selling (reprivatising) stolen goods and should pay up."

The administration does not

propose to return nationalised companies to former owners and so far, is not showing signs of wanting to pay the full fine.

Diana Smith



#### **ESPIRITO SANTO**

# Family with fighting spirit

IN THE 1970's Manuel Ricardo Espirito Santo and his brothers ran the Banco Espirito Santo e Comercial de Lisboa (BESCL), then Portugal's largest, most international bank.

Descendants of Jose Maria Espirito Santo Silva, founder of the family bank in 1884, they developed a bank with 100 Portuguese branches, \$200m equity, deposits of \$25m and European branches. They had helped finance the (slow) birth of Portugal's industry they controlled enterprises like Bon-anca -the Iberian Peninsula's oldest insurance company, founded 1808.

in London in 1972 the Espir ito Santo's were among the founders of Libra Bank Ltd with partners like Chase Manhattan, Mitsubishi, National Westminster, the Royal Bank of Canada and the Swiss Bank

When the 1975 revolution came, Manuel Ricardo, his brothers, relatives and friends were dispossessed. Their bank was seized and nationalised.

After a period in jail (being a capitalist was not a safe activity in 1975), the family left their homeland to find a new life, stripped of a bank that after the revolution remained Portugal's most solid commer-

Resolved not to be beaten by events that ripped through their lives like a harricane, helped by banker friends abroad like David Rockefeller, and by their good name, the family pieced together a new business, starting in 1977 in Switzerland with the Compagnie Financiere Espirito Santo, which manages investment portfolios.

They built up a group under the umbrella of the Espirito Santo Financial Holding, incoporated in Luxembourg. They have a commercial bank in Paris, a financial group in Bra-zil, a Florida based bank, and Cayman and Virgin Island

Poignantly, the Espirito San-tos came back to Portugal without fanfare as foreignbased investors, closing the painful 1975 chapter and starting afresh with two enter-

The Banco Internacional de Credito(BIC) The Espirito Santo Socie dade de Invedstimentos(ESSI), an investment firm.

BIC started in 1986 after 1984 laws reopened banking to Portuguese or foreign capital. In ated with France's Calsse Nationale de Credit Agricole, in ESSI with Belgium's

Waiting for the new institutions were hundreds of old friends - former HESCI, clients, small, medium and large entre-preneurs who flocked to HIC'S premises in Oporto and Lisbon to avail themselves of a mix of corporate, private and mer-chent (but not retail) banking. or to ESSI's high-perched

offices in Lisbon's new Amoreiras towers to arrange long-term project financing.

The old Espirito Santo name and a newly-demanding, competitive climate quickly produced results.

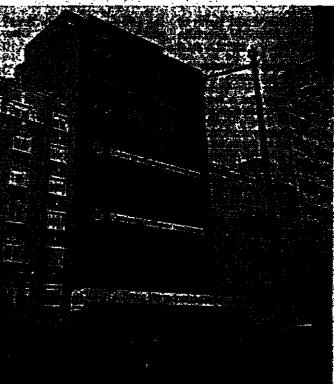
Manuel Ricardo Espirito
Santo and his brothers do not
manage their new Purtuguese
operation. They leave this to
Augusto Athayde, who runs
HiC and Tristao da Cunha, who
runs ESSI, men with wide
international banking experience who themselves had an
massay time in 1975 and baye measy time in 1975 and have taken a new lease on banking

in two years BIC reached a smooth cruising speed and is contemplating cautious expansion of bricks and morter to the Northern city of Guinar-aes, catering to the busiling growth of industry and trade in northern areas, and alongside ESSI and the Espirito Santo group, into areas like leasing, property management,

The cheerini Mr Athayde, a product of Fontainehleau's prestigious INSEAD business management institute, of Chase Manhattan and of the Espirito Santo's Brazilian activities, has parlayed BIC into a half year 1988 tash flow of Esibn(\$6.5m) - equal to 1987's total cash flow, a 21.5 p cent pre-tax return on capital and capital that will reach Essum at the end of 1988 compared with Esl.5bn at start up

two years ago. The ESSI run by Tristao da Cunha who once headed the Foreign Department at Banco Totta e Acores, and for 10 years worked in London in institutions like the London Multinational Bank and the Saudi International Bank, began life under different own-

The company was founded in 1982 by the Macao entrepreneur John Wu as a Portugue investment firm called FINC. on the understanding that in



The new bank belong to the Espirito Senio family group

refurn for investment through.
FINC, residents of Macao would be entitled to residence in Portugal - a major point when the Portuguese-run enclave on the South China Sea was heading towards hendover to the People's Republic of China in 1989. of China in 1989.

of China in 1989.

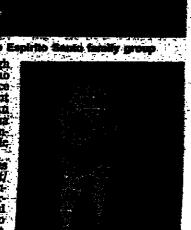
The Portuguese authorities never enacted an investment residence law and FING languished. In late 1986, the Espirito Santos bought and renamed it foddy ENSI is planning to convert into an investment. This will offer more flexible

firms cannot take deposits investment banks can), than bonds on which the firm now relies - highly successfully. In September, an Es4hn ESSI bond issue sold out in two days. Conversion will also allow them to lend to individuals as well as corporations, perform foreign exchange operations which now increasingly important in Portugal's liberalising market, and expand fee earning fund and portfolio management and financial engineering, areas

becoming dynamic energetic: and competitive.

The quiet atmosphere of BIC and ESSI belie the vitality of the Espirito Santo group in Portuguese finance and busi-

The group is briskly competing with new Portuguese banks and investment firms like Banco Portugues de lives-timentos, Banco de Comercio e Induiria, Banco Comercial Portugues, Euro-Financeira, Geoffnance and another investment firm that also plans to convert to an investment bank, MDM.



possessed in 1978 mil is also selectively buying militarity holdings in successful manufacturery line EFALEY (capital goods) and SECLA(capital goods) and the private and nationalised heat tutions is attributed from the private and nationalised features how Purings has multiple the theorie and begun to make energies into economic and energies into economic and business growth, making the possible for entreprenenting to come home, and make a precess of a different rhythin of

For a family deeply horf by events 15 years ago to our than the same as a major internation group that twice in two years. has launched heavily discussions to the international marks for \$40m in 1985 and for \$10 in 1988 – is not an easy.) Diang

# **INTERIM STATEMENT 1988** Growth and Diversification



months of 1987.

Group executives' statement

Group profits before taxation, which for the most part are currently derived from the production and sale of bleached eucalvetus pulp, rose to Esc. 2196 million for the six months to 30 June 1988, com to Esc. 1170 million for the first half of 1987. Earnings per share were Esc. 459.9, up 45% from Esc. 317.6 for the first six

An interim dividend of Esc. 26 per share has been authorized by the Board of Directors and payment will be made during October. This compares to the 1987 interim dividend of Esc. 22.5.

These good results were made possible by the continuing strength of world demand for pulp and paper: 1988 is the third conutive year of price increase in this sec-

tor, reflecting the generally favourable economic growth pattern of our trading extners throughout the world. Gro performance during the first six months of 1988 was enhanced by internal measures. Output at the two pulp mills set a new record of 64,432 tens. SILVICAIMA, our forestry company, stepped up the amount of wood cut and delivered to the pulp mills by a substantial amount, thereby increasing its contribution to group profits before taxation nearly fourfold to Esc. 173

The long established policy of reinvesting a substantial share of profits into the two alp mills and for expansion of SILVI-CAIMA's forest plantations was continued during the first half of 1988. Investments at the mills were directed towards improvements in quality, costs and output, and in preparatory measures to comply in full with EEC and Portuguese environmental standards, SILVICAIMA's forest land acquisition program was particularly successful; the target set for 1988 was nearly reached by midyest.

The acquisition of 100% of the PINTO BASTO COMERCIAL group of compa-nies was completed in January. PINTO eary. PINTO BASTO COMERCIAL commenced its activities more than 200 years ago as a ship ndling and forwarding agency and has built a strong position in its field with a proven capability and an extensive net-work of relationships. In these first five months, PINTO BASTO COMERCIAL has made a positive contribution to profits of the CAIMA Group. We are confident of

n dang ngamana saga 195 ang ang 1959.

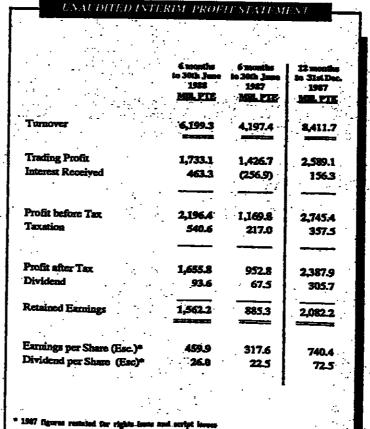
a steady growth in the future as mana ent capitalizes further on this group's

The acquisition of 80% of FARRICA CERÂMICA DE VALADARES S.A. Was completed in June. VALADARES is a leading producer in Portugal of ceramic sanitary were with a strong local market share, a good export position, and a reputation for high quality in design and finish of their products. Sales volume in 1987 was Esc. 2385 million as compared to Esc. 8412 million for the CAIMA group in the same period. VALADARES is not included in our 1988 first half financial results but is expected to make a significant contribution to group profits in the second half of 1988. es excellent potential for future growth in Portugal in the ceramics sector, one in which CAIMA already has an associstion through its major shareholder, IBSTOCK JOHNSEN PLC. We anticipate a healthy rise in sales and profits over the ing years from this new member of the

There is every indication at this date that the bouyant economic ambient will contiane through the end of 1988, and that the markets for our products will likewise hold firm. We remain optimistic for the near



volument in the second of the

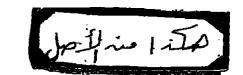


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THERE IS a rich pool of talent chief of staff for the Finance ... among the bankers and finan-ciers cosmopolitan, debonair and clayer who have dug themselves in on the front line of Portugal's modernisation Already, some of them are Arrendy, some of them are making adot of money. The FT metallings the new breed. Mr. Ternando Ulrich, 38, is new to the board of the thrust-

ing Oporto-based investment bank. Hanco Portugues de investimentos (BPI). He started his working life at the end of 1972 as a journalist, covering the then booming stock market for a new newspaper Expresso. The job taught him a lot about business and it did not hurt when his editor became Prime Minister in 1981.

No one was doing anything then and because I was the only newspaper analyst, I did quite well," he remembers.

He met a lot of people and by the time the revolution had come he was offered a job assisting the Portuguese ambassador to the OECD just in time to witness at close hand the first oil price shock. It was, he says, a "university." He returned, briefly to Lisbon to join the Foreign Ministry in 1979, went back to Expresso in 1980 and was made

per cent of the Banco Totta e Acores, a commercial bank nationalised in 1975.

The financial community is glad to see that the government has started a gradual reduction of the bloated state sector, which has losses of about \$9bn (\$5bn), and whose voracious financing needs distort the credit system.

Reprivatisation of 49 per cent of the capital of selec state enterprises will graduate to denationalisation in a few rs, after anti-denationalisa years, after autrocation the

Constitution—
Meanwhile, the government's difficulty in following
ment's difficulty in following advice from experts who have successfully handled privatisations in other countries has

hrought some criticism.

It was suggested that semireprivalisation start with a
consistently solid bank like
Banco Espirito Santo e Comercial de Espira, to ensure a gititering sale and a tonic for the capital market which has florandered since the 1987

e Santo tately pro-

ele: Kare 2.

But the authorities picked Banco Totta, which went into profit only three years ago, after a decade of trouble, and

may need muscular selling, according to market experts. The authorities were advised not to limit who could buy how many shares, letting the marMinister in 1981-82. The loved it he admits, "but it wasn't a profession." In 1983 he moved to the BPI - which was then an investment firm - to open a Lisbon branch.

The local financial markets cial services company that were then just beginning to could she say take advantage open and Mr Usrich was of an improvement in Lisbon's rewarded for his success in establishing BPI in Lisbon with a directorship. BPI became a bank in 1985 and is regarded as very a lucrative born.

property. Mr Jaime d'Almeide is chairdegree in Lisbon in 1965, he joined the then Banco Borges & hmao and moved swiftly on to Banco Totta & Acores where he rose to become manager of its London branch. After the 1975 revolution he left and found a kindred spirit in the financier Jose Manuel de Mello who had left Portugal. Mr de Mello wanted to start

anew, with something small.

"The idea was to create a physical presence in Portugal," says Mr d'Almeida. They approached Morgan Guaranty who liked the idea of a finan-

ket, not the government, deter-

mine the size of acquisitions.

However, the authorities insist that of 49 per cent of the bank being offered, no one may

Ten per cent is reserved for.

emigrants and employees of reprivatised companies. And

thus a chance to foster dynamic groups by allowing unlimited acquisition by pre-

1974 shareholders, or by new

groups has been rejected. The brush-off for experts out-

side the government's chique of advisers has been blamed for

the limp state of the capital

A wild 1987 boom on a primi-

tive market worried analysts

The Finance Ministry, advised to boost the market

take more than 10 per cent.

Financiers are spearheading country's modernisation

# Bankers in the front line

of an improvement in Lisbon's financial climate. Morgan put Mr d'Almeida in touch with the Deutsche Bank and MDM (Morgan-Deutsche-Mello) was

man of the MDM investment last year and MDM has become group. Now 45 years old, he a leading edge of West Gersays he always wanted to be a many's advance into Portugal degree in Lisbon in these law and the institutions. ing in Puringal we are one of the very few with a European dimension because we are, in fact, the Deutsche Bank," says Mr d'Almeida. The fact that he is totally free of local share-holders keeps MDM at arms length from the market, he says, which in a confused, fast-growing and over-regu-lated market like Portugal's is

probably a good thing
Mr Antonio Guerreiro, 35, is
managing director of his own
company, Finantis, a small nine-month-old investment house that he has put together



Fernando Utrich; established BPI in Lisbon

with help from his former not keep him long. employers, the International Finance Corporation, and some institutional partners in London and Paris.

He studied finance at Lisbon University and spent a year with Chase Manhattan in Brazil. He took an MBA at Harvard in 1978 and then spent seven years with the LFC in project finance and capital markets before leaving to join Chase again as No 2 in its new Lisbon office. Chase may have brought him home but it did

tique, Deca, set up in December 1986 with two others. She is quite capable, as she demonstrated, of conducting an interview, talking (instructing?) a Cabinet Minister on the tele-phone and debriefing a partner simultaneously. Ms de Castro studied eco-

nomics at Bryn Mawr in the US and is reading, her curriculum vitue claims, for a doctorate in economics from Oxford. She worked for McKinsey from 1972 to 1976 in London, Paris, Lisbon and New York, then went to Brazil for the consultants, and then branched out there on her own.

Deca quickly made headway in the tremendous surge on the Lisbon stock market last year and suffered along with the rest of them when the market plummeted. The bourse is still on the floor but Deca. she claims, is up and running largely because of a U-turn in strategy after the October 19 crash.

Using her knowledge of corporate financing, she and her partners went to find new business and now 80 per cent of their business is in corporate finance compared with just 20 per cent a year ago. "For two weeks I didn't sleep," she says of the agonising wait to get out of the capital markets.

All four of these high flyers share something in common -they are way ahead of the slow deregulation of Portugai's financial markets. Now that it is, for instance, possible to buy the 10 brokerages on the Lis-bon bourse, all of them have turned their noses up.

"The brokers are selling themselves very high," says Mr d'Almeida at MDM. "We prefer to wait until the markets open completely as they will have

Neither is any of the four particularly impressed by the government's efforts to privatise some of the many companies nationalised after the revolution. "They don't know what they're doing," says Ms de Castro. "The (first) privatisations could be very messy because there's no experience. Mr Ulrich, whose bank, like Deca and MDM, is on a shortlist to lead one of the first privatisations, says he is there because the benefits of a suc-cessful flotation, especially on Lisbon's poor exchange, would be enormous. "We want to be the leading investment bank in

Portugal," he says. Like all his competitors, Mr Ulrich suffers a loyalty - probably bred of being in the pio-neering phase of a new market

a market like London a long "It is getting terribly expensive to find people," he says. "I would not conceive of moving

that seems to have deserted

to a competitor." Anyway, the Portuguese are not a fickle, grabbing nation. "One of the things most people fail to appreciate," says Mr Guerreiro, "is the resilience of the Portuguese. These people can live on very little."

You have to be a survivor to thrive in Lisbon's bureaucratic jungle and to plough on even if the government appears not to be as in control of the economy as it claims to be. With infla as it claims to be. With inha-tion at 10 per cent, you also have to be an optimist. "I'm a Brazilian," exclaims Ms de Cas-tro, "so I think 10 per cent inflation is fantastic."

**Peter Bruce** 

#### REPRIVATISATION

# Trimming the state sector

with tax relief — which in the recent past has been given and taken away so many times no one is sure what the present rules are — has laid down 1969 rules where companies will pay about 45 per cent tax on earnings, and dividends will suffer 25 per cent tax. Hardly a-formula for investor buoyancy, say analysts.

who urged the Finance Minis-The World Bank has urged try, responsible for the capital the Finance Ministry, to deremarket, to endow the system rapidly with better checks and gulate. Meanwhile, spare funds, fairly abundant after balances, operating rules and consistent, not forever changthree years of good company results and rising professional salaries, drift into property, art ing tax laws. Nothing was done last year. The crash still reverberates, and jewellery until the capital market convinces investors with the market bottoming out that it is attractive. so often people suspect it has

no bottom.

Daily share turnover is now worth under £1m. Measures taken in May to responded. automate the market and enhance credibility were like

Market doldrums brought cancellation of share or bond issues - warning signals to which the government has not The contradictions of a government which impressively talks of liberalisation but then giving a car with no petrol tank a respray, and did little to revive investor confidence.

publishes fossy laws good for a

few months which are apt to be tightened if private finan-

cial enterprise makes headway too fast, exasperate a skilled private financial sector preparing for 1992 when survival will demand freedom to move defensively in the face of sophisticated EC competition.
They feel the state, whose

excessive burden and red tape Mr Cavaco Silva promised to lighten, still has the right of way while the private sector sweats through each inch of

The IMF, in a detailed report, recently bore out local analysts' warnings: it is time to regulate credit without cellings that pinch the private sec-tor and cushion the public sec-tor, and time to feed state financing needs from the market not the nationalised banking system at cheap rates set by the state, not the banks. Credit ceilings are inefficient

and distort the system, the government is told and admits this while maintaining them.

authorities shifted weighting to time deposits, in which nationalised banks loaded with The authorities know they have kept ceilings on too long. six-month time deposits, are without really tackling understrong.

lying inflation fuelled by the financing needs of a deeply-indebted, inefficient state

"I thought it would be fun to get into investment banking," he says, and set about finding

\$1.7m to get him to his Janu-

ary start-up. "We have a few

things we want to do differ-ently," he says and claims a "religious belief" in good qual-

ity research. To help him, he

poached his new team from, among others, Citibank and

Ms Helen de Castro, 42, prob-

ably typifies the new breed. Boundlessly energetic, she is a

machine To let them off abruptly risks a credit explosion that could put the economy into a dangerous skid.

The IMF recommends that, to avoid credit explosions, banks exercise careful credit management. But instead of encouraging responsible credit management banks, the authorities recently rejigged the weighting formula by which they determine lending leverage for all banks and increased discrimination in

favour of nationalised banks. After a period when weight-ing was given to capital in which private and foreign banks are stronger than under-capitalised nationalised and to current accounts, in which some new private banks specialise, the

These can lend up to 20 times their capital. A whole-sale bank like Manufacturers Hanover Trust which, with an eye on building up muscle for 1992, altered its statutes last year, successfully went public (in spite of the glum stock market and now has \$125m capital funds, cannot lend more than

1.5 - 1.8 times capital. Citibank also went public-locally this year; other foreign banks seem likely to follow suit in the run-up to 1992. Aspirations regarding 1992 have also brought in Spain's major banks – notably Hispano Americano in an investment firm with many spin-offs, and Banco de Santander wooing the small and thriving twoyear-old Banco de Comercio e Industria for 10 per cent of the Portuguese bank's equity.

Pro-state distortion, meanwhile, must vanish by 1992. The authorities know they must endow whichever nationalised banks they keep, with more capital and cease artificial controls.

And the same constant of the same of the s

Of total credit to the economy to June 1988, the state absorbed Es180bn. Credit to the private sector grew 11 per cent. Credit to the public sector grew 18 per cent. Leasing companies exempt

(to their delight) from credit ceilings, have seen business rise 60 per cent this year, increasing private bankers' sense of being hard done by.

With no nationalised leasing companies, needing special protection, the sector works like a real market place.

Back in banking, EC ground rules, which Portugal's authorities must accept by 1992, frown on pro-state discrimina tion. Brussels has already rapped Lisbon's knuckles over attempts to prolong favouri-tism for state grain and oil

Mr Miguel Cadilhe, the Finance Minister, is attracting bankers' barbs for being seen not to keep his house in order. He has admitted his ministry lost track of Es100bn (\$650m) in state funds and that budget forecasts have gone haywire.

To fill the gaps and avoid political repercussions of a rev-ised mid-year budget, treasury operations have been carried out. For 1989 Mr Cadilhe has come up with a formula bankers consider novel: his budget would be in surplus to the tune of 1.5 per cent of GDP, were it

্রীয়া প্রায়েশ স্থান প্রায়েশ্য স্থান স

not for interest on the national debt, which will produce a defi-cit of 7.5 per cent of GDP. For 1988, Mr Cadilhe forecasts a 8.5 per cent deficit which he now recognises will be closer to 9.5 per cent of GDP.

Privatisation is a partial answer, bankers believe. They say it will reduce the expensive volume of state enterprises, and the number of excuses the government finds for warding off real market forces. If reprivatisations do well, they can raise funds to repay part of the enormous public debt (80 per cent of GDP) and eventually give the private sector a fairer slice of the credit cake.

But the real catalyst will be 1992, when the doors fly open not just to the domestic private sector but to Europe with rules set not by local bureaucrats but by the market place.

Sensing danger ahead, bankers and financiers are more outspokenly critical of the before. Portugal's bureaucracy, they say, has for decades presumed only it can define and run a financial system, and tolerated rather than encouraged private operators, entangling them in red tape.

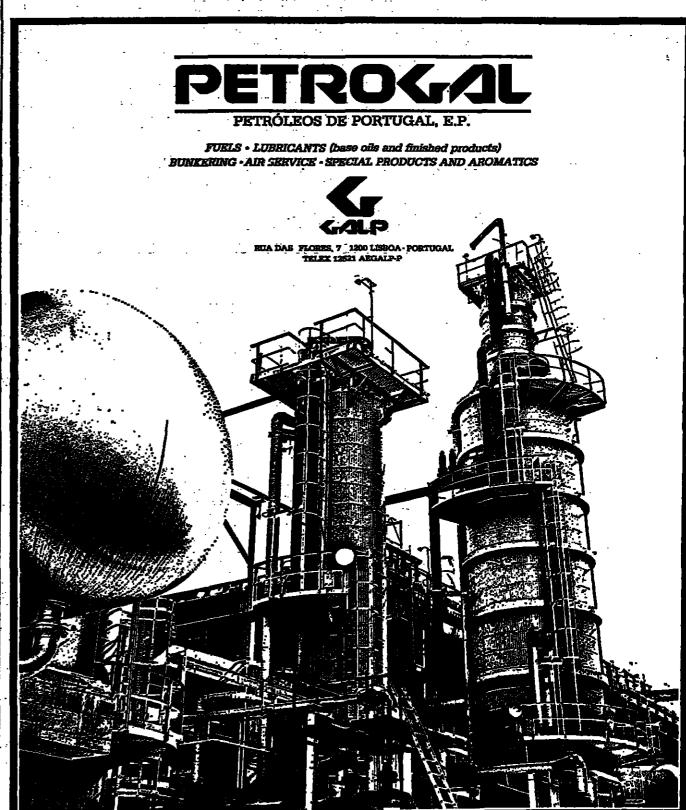
In the old days when Portngal was isolated, this presump-tion was not contested by citizens: now it is.

Diana Smith



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- other information)
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# Brussels throws cash lifeline to industrial sector

AMID THE phrase-making and reach a similar level to that of punditry that preceded Portugal's entry to the European Ireland, with little hope of Community three years ago, some sceptics abroad suggested the country threatened to become "the South Korea of Europe," with foreign companies paying workers little more than their south-east Asian counterparts to assemble components and pump low-priced electronic goods into Europe as

Community products.
This vision of Portugal emerging as a steamy power-house of high-tech manufacturing may once have glimmered in the dreams of government planners but has never seriously troubled the sleep of ment; where, except for a few European competitors. In reality, industry is struggling to industry is dominated by fami-

making a significant impression on a market that the Pacific rim countries have dominated for almost two

The true picture is of a country where more than 70 per cent of companies employ fewer than 10 workers and less than half a per cent more than 500; where a handful of traditional industries - textiles, footwear, ceramics, furniture, paper pulp and food processing - account for between 60 and 70 per cent of total value-added, exports and employ-

the European fray.

Brussels is throwing the country a lifeline in the form of a Specific Programme for the Development of Portuguese Industry (PEDIP), due to be approved this autumn, that will inject Ecu500m (\$550m) over the next five years into modernising the industrial sector, where productivity is cur-rently less than a third of the European average.

ly-size concerns hampered by obsolete machinery and a lack of modern management and

The coming of the Single

Market means that in four years, these outworn plants and workshops will lose their last vestiges of protection from European competition. Private industry is striving to meet the challenge with craits! invest-

challenge, with capital invest-ment soaring over the past two

years after more than a decade

of stagnation. But a depressed capital market and a tightening credit squeeze signal that Portugal alone will not be able to generate the investment needed to equip its industry for the Engagement

marketing skills.

The Community recognises Portugal as a backward industrial region and has agreed to create a special fund to accelerate modernisation and help us close the gap in efficiency and productivity that separates us from the countries we will be competing with in 1992," Mr Luis Mira Amaral, the Industry Minister, told the Financial

The cash, that comes on top of extensive regional and other EC funds already flowing into Portugal, will be channelled into updating existing indus-tries and developing new sec-tors to broaden the country's industrial and export base. The funds will be administered as an investment incentive me, providing čash grants of up to 40 per cent of the total cost of projects, with 75 per cent of the finance coming from the Community and the rest from Portugal.

Government philosophy for moving industry towards the 21st century rests on four basic principles: stimulating the working of a market economy by reducing bureaucracy and state control - the latest move in this direction being the liberalisation of rigid labour laws;

improving competitiveness by stimulating innovation, quality control and the use of modern production and management methods; using energy more tors dominate Portuguate industry, all with major needs, we believe the only realistic policy is to direct grants into these fundamental areas. methods; using energy more efficiently and helping indus-try catch up with major changes taking place in domes-tic and external demand.

Strategic aims for achieving this last objective include more effective industrial use of the country's natural resources, mainly wood and some minerals; modernising the plant of traditional industries, particu-larly textiles, shoes and furniture; supporting the develop-ment of capital goods sectors in which Portuguese technology is competitive, such as wood-sawing and farm machin-ery, and encouraging foreign investment, especially joint ventures, in areas such as tex-tile machinery where domestic producers are almost non-exis-

To these ends, the government is nurturing the growth of research and development and advanced technology pools focused on areas such as ceramics, glass, cork, paper cel-inlose, robotics and alternative energy sources to enhance the performance of Portugal's basic industries. Service industries, particularly software and information technology, are also priorities for development. Precise details of how the

PEDIP scheme will be used to support these aims have not been finalised, but government policy indicates eligibility for grants will be assessed on a few general principles rather than rigidly-defined sector-bysector priority. The Social Democrats, rejecting attacks by the Socialist opposition that the country lacks a sense of direction for its industry, stress their belief that the mar-ket should be allowed to decide which sectors thrive and which fall by the wayside.

But even the Confederation of Portuguese Industry (CIP), the employers' organisation that is among the fiercest opponents of state intervention. tion, is encouraging the government to determine sectorial priorities for the PEDIP funds. This is an administrative programme rather than a market system," said a CIP official. "As half a dozen decisive sec-

There simply isn't enough for anything else."

Mr Mira Ameral is con-

cerned that restrictions would stifle investment in other sectors, not least electronics and component assembly, a potential growth area for foreign investment that the govern-ment is keen to tap, albeit not on a South Korean scale. "We offer a European package with non-European wages. Why should investors producing for the EC look to Asia when Portugal is so close at hand?" he

tuguese workers earning an average \$2.72 an hour — or only \$0.58 an hour more than South Koreans, less than a third of earnings in Spain and a sixth of those in West Germany. Portuguese wages will move towards the European average over the medium term as the economy expands," the minister says. "But the transi-tion period offers investors an opportunity to start highly competitive operations in Por-tugal that will also help mod-ernise our technology." Foreign managements allied

to Portuguese workforces have achieved some of the highest productivity rates in Europe, according to Mr Mira Amaral. But foreign investment growth over recent years has been pre-dominantly in services while industrial investment remains limited to a few key sectors, namely paper pulp, minerals, shoes and textiles.

The CIP believes the govern-ment is hampering industrial

ment is nampering innustrial growth by progressing too slowly with privatisation. "The somer the government privatises, the sooner they will relieve the economy of nationalised industry's tiebts and inefficiency," said one official. "The public sector deficit is an immental death on the commitmental death. immense drain on the country's financial resources that restricts the availability of credit and capital for productive investment and disturbs the efficient working of the financial tracking.

and furniture are Portugal's traditional

Trade boost





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AS ARCHITECTS consider how best to heal the woundsin-flicted on Lisbon by the fire that desirayed the beart of the 19th century Chiado shopping

19th century Chiado shopping district in August, hopes are emerging that rebuilding and renowation can be extended to bring new life to other historic areas of the control project of Marope's most beentied capitals.

Mr Alvaro Sha Visina, a Portuguese architect, internationally renowned for his work in the historic quarters of several European cities, has been asked to oversee the religible of shall to oversee the rebirth of

the Chiado:
The project, expected to retain the expectal character of the district in spite of continual spites between traditionalists and modernists.

tionalists and modernists, could become the contrepiece of a retifialised Labon.

"We hope that what happens in the Chindo will serve as an example for recuperating the rest of the city centre," said Mr Goncalo Ribeiro Teles, an architect and one of Portugal's leading anvironmentalists. "We

architect and one of Portugal's leading environmentalists. "We need a plan to save the whole historic area along the hanks of the River Tagus."

The Chiado was part of the low-lying centre of Lisben that was rebuilt maler the Marquis of Poublel, King Jose Lx chief minister, after the diffy was devastated in 1755 by an earth-omake, and a lines wave that quake and a lings wave that rolled in from the Tagns esta-

rolled in must the Tagus estuary.
The 18 buildings destroyed
by the fire this summer represent about 1 per cent of Pombaline Listion which itself
accounts for 10 per cent of the
historic areas of the city.
On either side of the Pombaline district, distinguished by
its broad avenues and plain,
stately buildings, medievel
quarters climb steeply up the
hills that escaped the earthquarters.

quake.
To the east, the Aliama, the oldest meighbourhood in Lisbon, is a labyrinth of steepstops, cobbled alleys and wrought iron balconies covered with geraniums. To the west, the Bairro Alte and Madragos districts busies with crowds visiting the taverns.

Contern is growing over the fine of these and other old uninters of the city that have falled into stick decay that building periodically collapse as the agreeably well-worn

as the agreeably well-worn character of Lisbon deteriorates into a static of dangerous

delapidation.

Programmes, often drawing on EC funds, have been devised to renovate selected areas but many specialists, such as Mr Ribeiro Teles, a representative of the Monar representative of the mount-chist Party on the Lisbon City

Architects consider how to heal wounds of devastating fire

# New life for a beautiful city



The authorities are now taking a much tougher line over graffit and anarchic bill posting

Council, is pressing for a stider plan to preserve historic district from ruin.

In recent decades, Lisbon and the northern city of Oporto have been struggling to cope with the steady migration of populations from the rural interior seeking jobs in industry and the services. Huge housing estates sprawl across housing estates sprawl across the outskirts of the city along with whole neighbourhoods built clandestinely without proper roads and utilities and what the Lisbon Tenants' Association estimate to 16,000 shanty dwellings.

As the suburbs exploded, placing tremendors strain m

placing tremendous strain on the infrastructure and road and public transport access to the cities, the historic centres-have been abandoned to neglect, ruin and property speculation.
Today hardly anyone lives in

the Pombaline commercial cen-tre of Lisbon, known as the Baixa, that falls deserted as soon as the shops and office close. Masonry is falling from the grimy facades of tottering buildings in ancient quarters such as the Bairro Alto, Mourates and Alfons

Many of Lisbon's inner city problems are a consequence of a 40-year rent freeze imposed by the Salazar regime. The freeze was lifted only three years ago by the Social Demo-erats, permitting annual rent increases at determined percontages. Small landlerds could not affird repairs as the value of their frozen rents diminished over the decades

diminished over the decades until they became hardly worth collecting.

The solution for owners has been to sell their properties to the state or private companies seeking head offices in the city centre. Many building purchased in this way for government denaturements and corporate ment departments and corpo-rate offices have been finely renovated that show the beauty of old Lisbon at its best. But before they can be sold, landlords have to wait for their older tenants to die or persuade them to leave by giving them enough money for the deposit on an apartment in the

suburbs.
This process has steadily centre of emptied the city centre of inhabitants, while the build-ings that still house people are allowed to fall into ruin; their empty apartments often used as claudestine warehouses, as landlords wait for the last ten-ants to leave in the hope of

selling to a corporation.

Mr Ribeiro Teles has called for people to be brought back to the Chiado when the area is rebuilt, a factor he says would have helped raise the alarm more quickly after the fire broke out. He said: "I believe the answer is to bring life back into the city centre by building

workshops so that there is a thriving community here. The problem of historic areas like Alfama, Mouraria and Graca are more fundamen-tal. Little has been down to restore some of them since the middle ages, while traffic and the installation modern utili-

ties have increased the strains on their structures. Efforts are underway to improve some of the these neighbourhoods and the face of Listion is growing brighter as the result of a clean-up pro-Rossio railway station,

rarely given a second glance under its black grime, recently emerged as an intricate monu-ment to 19th century architec-

The anthorities are growing tougher on anarchic bill posting and most of the layers of political graffiti painted on walls, statutes and even trees after for years after the 1974 revolution have been removed, not without some regret over the losses of some Chinesestyle masterpieces of mural politicising that were mostly the work of small Maoist per-

Mr Nuno Krus Abecassis, the Mayor, is working to eradicate shanty towns, a scheme has sianly towns, a scheme has been lainched to help pourer tenants renovate and repair their buildings and a pro-gramme to restore the Aliama is awaiting implementation. But many believe a wider plan for the reviving all historic sec-tors of the city would be more effective than piecemeal pro-

effective than piecemeal pro-grammes.

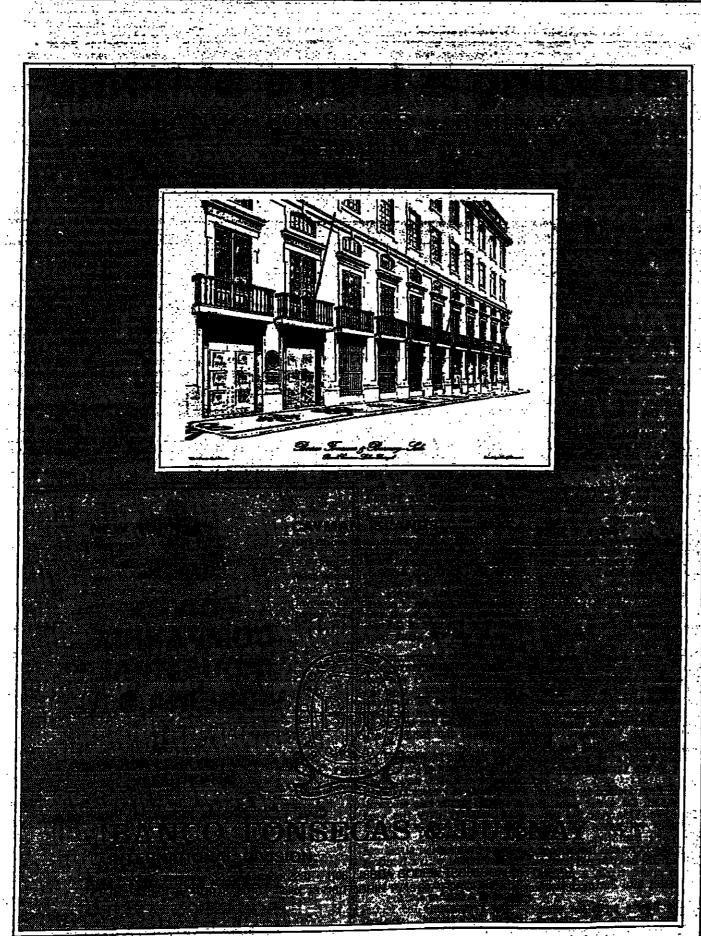
"Preserving the Alfama as a protected island within the rest of city is not the solution," said Mr Ribeiro Teles, "Lisbon needs a global programme, eliminating speculation by making the rules for property sales the same in all areas of the city, limiting the volumes of building, determining an adequate proportion of open adequate proportion of open spaces and ensuring that all historic building can be renovated and preserved."

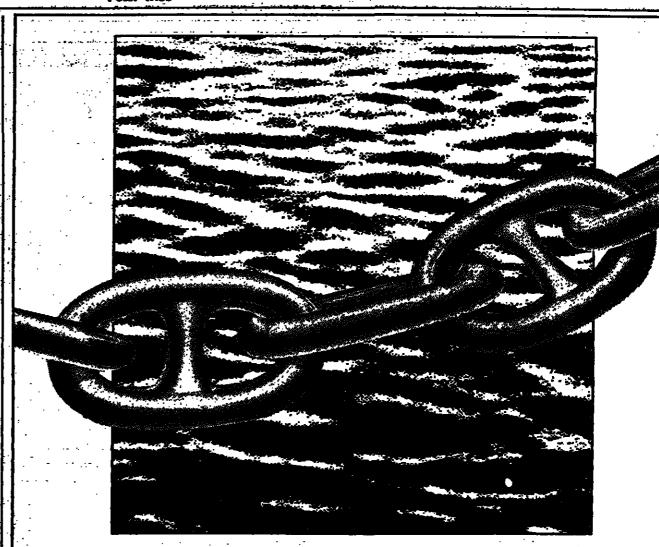
Specialists believe such a project will eventually emerge but it is not expected before municipal elections next year where the rebuilding of the Chiado and the restoration of the ancient city are likely to be

major issues in the capital.
Financial support for such a programme might not be difficult to find. "We would be delighted to open a line of credit for saving historic Lisbon," Mr Dominique Cayancourt the director of the Eurocourt, the director of the European investment Bank in Portugal, said. "But it would have to be a large global project or the figure would be too small and the city itself will have to come up with the



A Lisbon back street: some of the city's more run-down areas are being renovated





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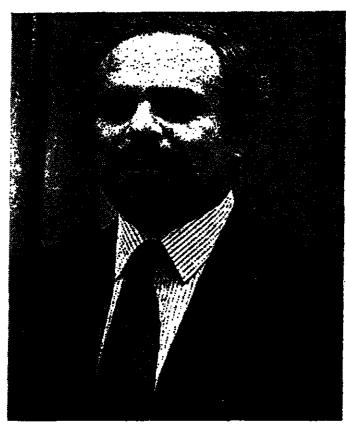
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Profile: Luis Valente de Oliveira

# Channelling the aid from Europe



Luis Valente de Oliveira: Planning Minister

MR LUIS Valente de Oliveira looks like a man who enjoys the brass bands that com-pa-pa enthusiastically at the scores of official openings he has attended as Planning Minister in the three years of unparalleled expansion of public works that followed Portugal's entry to the European Community.

A broad, good-natured northerner with a merry smile, he appears equally at home meeting mayors and addressing village hall meetings in his Friday and Saturday visits to the provinces or devising investment programmes in an office ment programmes in an office cluttered with maps, that overlooks the River Tagus estnary. A vital brief of the 51-year-

old Minister, a professor of civil engineering with a Master of Science degree from Imperial College, London, is to channel the flow of Community aid so that Portugal ves maximum benefit from

the unprecedented resources made available by Brussels.

Mr Valente de Oliveira takes pride in monuments to modernisation that are changing the landscape of the Community's poorest member - from new motorways, bridges and dams to reservoirs, schools and research labs. But it is the change in people's horizons he finds most rewarding.

"Ten years ago rural communities needed roads to end their isolation, five years ago they sought drinking water and sewerage systems, but today people think in terms of schools, libraries and playing fields," the Minister said, measuring how far the country has come and the distance it still

Mr Valente de Oliveira's ministry was created by Mr Anibal Cavaco Silva, when he became Prime Minister in November, 1985, as a control

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and planning centre for funds that EC entry would bring flooding in two months later. The Social Democrat leader split planning from the Finance Ministry, removed regional development from the Interior Ministry and abolished the Environment Ministry to place responsibility for these areas in a new Ministry for Planning and Territorial

Mr Valente de Oliveira, sometime Minister for Educa-tion and Science, was called from the Northern Region Co-ordination Commission which he had headed for fire present he had headed for five years to run what Portuguese journal-ists called new superministry that would hold considerable power within the Cabinet through its control of vital EC

One of the Ministry's first challenges was to draw up an annual plan setting out policy priorities and development targets, alongside the budget. Opposition parties on the left, that then held a majority, rejected the plan in parliament in one of several tactical moves simed at height the plan in the plan in the plan in parliament in one of several tactical moves the plan in the plan i aimed at bringing down Mr Cavaco Silva's minority 1985-87

Preparation of the budget and the plan by separate minis-tries brought into focus the potential clash inherent in distinct Finance and Planning Ministries. On one side plan-ners would be expected to press for growth, investment and as much BC aid as possible, while finance officials would be auxious to hold down budget spending and ensure that investment growth did not threaten the most volnerable areas of the economy: inflation, the trade gap, the current account and budget deficit.

In what some observers saw as partly a move to pre-empt undue pressure on macroeco-nomic targets by development programmes drawn up in the planning or other ministries, Mr Miguel Cadilhe, the Finance Minister, came up with his own framework for sustained economic growth minus the risk of returning to boom-recession cycles that have beset Portugal in the

The Structural Programme

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for Correcting External Defi-cits and Unemployment (PCEDED), drawn up with the World Bank, sets out terms that investors consider excessively-rigorous for guaranteed foreign exchange returns and capital-job ratios.

Mr Valente de Oliveira faces up to restraints that the frailties of Portugal's economy place on development with realism and determination. "We must find just the right dose of investment that makes optimum use of funds available without upsetting our macro-economic balance, he says.

He is working on a regional development programme, a global plan required under new Community rules, that replaces appraisal of a series of smarret projects by Pressele separate projects by Brussels with a single national framework, giving governments greater autonomy to determine the use of EC funds and the discontinuous of determine the second secon direction of development.
"We are looking for equilib-

rium between productive investment and the need to bring down inflation, reduce the budget deficit and keep the trade gap to a reasonable dimension, the minister said. Mr Valente de Oliveira is

encouraging local government to contribute to EC development projects in their regions to reduce the investment that must be met by the public administration. "Nothing is compulsory," he says, "but I feel certain we can convince local authorities to supplement investments that will improve the quality of life in their

The Minister believes local councils will listen more closely today than ever before: One of the most gratifying changes I have experienced is growing confidence in the working of local government and the central administration. People now believe in the system, they know what the rules are and trust them to work clearly."

Today, he says, people are returning to interior towns such as Viseu, Castelo Branco and Lamego. Previously, they headed for Lisbon and Oporto or richer European countries. That is testimony to the improving quality of life in once neglected provinces. into completing the main north-south motorway between Lisbon and Oporto, highway links to the main frontier crossings into Spain, a new bridge over the Douro River in

Oporto, extending airports in Oporto and Faro, and improv-ing railways. Aid from the EC's

STAR programme is helping telecommunications go digital.

Modernising industry and agriculture involves not only investment in plant, machinery and infrastructure but also tapping funds from Community programmes such as SUREKA, to promote research and development, and VALO-REN, to encourage the use of alternative energy sources, with the overall aim of improv-

ing competivity. Education, with special emphasis on voca-tional and technical training. has been defined as the country's top priority for the com-

ing decades.
Two restraints face Portugal
in using Community finds as a
springboard into the Mist century. The first is the country's administrative and technical capacity to prepare and imple-ment enough sound projects to absorb the increasing flow of grants available. "After having practically no money for anything for 10 or 20 years, engineers in some areas are suddenly being saked to produce a project a week," said an investment specialist, "technical staff have responded to the challenge magnificently up to now, but only time will tell how far they will be able to cope as development continues

The second limit is the economy itself. As investment and to the massive influx of Community funds, inflation has started to rise and pressure is-growing on a yawning trade gap, due to heavy reliance on-imported capital and consumer goods, and on the balance of payments on the current account, which may slip into a year end deficit of about \$100m for the first time since 1985.

Rules requiring national financing for part of EC-funded projects, usually between 10. and 30 per cent in Postugal, also present the Government with difficult decisions over whether to turn down Co nity sid or relate efforts to reduce their massive budget

"Making choices and setting priorities for EC funds will prove steadily more difficult as the most pressing anjects are completed," said Mr. Jose Val de Almeida of the EC's office in Lisbon, "the next in years will be crucial."

Young people no longer have to go abroad to earn a living

# Building a future at home

YOUNG PEOPLE, who for decades abandoned the grim, granite villages of pover-ty-stricken Tras-os-Montes to support their families with wages earned in Spain, France and Germany, are today riding motorcycles only a few miles into the nearest town to learn farming skills that will help them build a future at home.

In Braganca, capital of this remote north-eastern province, one of Europe's poorest regions, once sleepy cafes bus-tle with jeans-clad youngsters attending European Community-financed Young Farmers' courses that will show them how to make modern profitable concerns out of the rugged lands their parents subsist on Vocational courses across

Vocational courses across the country are using grants from Brussels in the same fashion to change Portugal in intangible ways that extend beyond the bridges, dams and motorways whose road signs bearing the blue European flag testify to the physical transformation EC aid is producing in the Community's most backthe Community's most back-

ward member. "Modernising infrastructure is crucial but it wouldn't make sense without a similar supsease without a similar sup-port for human resources," said Mr Luis Valente de Oliv-eira, the Planning Minister. His team, charged with setting pri-orities for the vast Community funds flowing into Portugal, is shaping the path of develop-ment for generations to come.

European cash is bringing about dramatic changes. Bank-ers estimate EC funds will add as much as one percentage point a year to growth of Portugal's gross domestic product up to 1992. No other Commu-nity member has enjoyed aid of an equal dimension. After annual trickles of pre-accession. grants, EC funds jumped dur-ing the first year of member-ship in 1985 to Esc49.5bm(\$320m), net benefit of Esc30.4bm after contribu-tions to the Community bud-

The flow doubled in 1987 to Esc99.5bn, for a net gain of Esc63.5bn. This year the government estimates aid will approach Escl57bn. In addition, the European Investment Bank (EIB) has pumped low in-terest credit worth a further Esc165bn into Portugal since

The future promises even greater largesse. EC reforms mean cash from the European Regional Development Fund (FEDER), the main source of grants, will double over the next four years for poorer

which currently receives between 16.5 per cent and 14.5 per cent of the Community budget in FEDER monies. Changes in EC philosophy have removed the danger that Portugal could become a net contributor to the Community. Instead, they ensure that the country will gain more than most from moves towards

greater economic and social cohesion among the Twelve. Portugal benefited from care-ful preparations made during years of waiting for memberwith about 70 per cent of finance coming out of EC structural funds. EG entry came at a propitions moment for reapi

tions moment for reaping star-imum advantage from Commi-nity and as Postugal emotyged from recession to enjoy money edented economic growth and political, stability desires altho-first three years of manual ship. Private enterprise at this responded cautionaly to new investment emocraphics but investment emocraphics but responded cautionals to new investment esportanities has has railied strongly. Will of our loans to industry and houseling to the private sector.

No other Community member has enjoyed aid of an equal dimension.

soon as the country joined. "People feared Portugal might not be able to come up with enough good projects to absorb the funds it was eligible for," said a foreign banker, "but the

speed and quality of the first set of applications for FEDER funds impressed everyone." Lisbon has also shown prow-ess in convincing the Commu-nity it needs explorated innity it needs substantial help beyond the basic structural FEDER, European Social Fund (FSE) and European Agricul-tural Guarantee and Guidance. Fund (FEOGA) grants to recover from decades of underdevelopment that separate Por-tugal from the rest of Europe. Three special aid plans have been created:

The Specific Programme for the Development of Portuguese Agriculture (PEDAP) will pro-vide at least Ecu700m over the first 10 years of EC member-ship to years of EC membership to restructure farming, and discussions are underway to increase the funds avail-

The Specific Programme for the Development of Portuguese Industry (PEDIP), now being completed, will inject Ecu500m of special giants into modernising industry over the next five years, a further Ecu500m will be channeled into the scheme from regular structural funds together with a limitless amount of KIB loans to which Brussels attaches the syntholic figure of a further Rentha

The Programme for Fortu-guese Educational Development (PRODEP), which the Community is expected to approve by the end of 1988, will supply an estimated Es420bn for education over four years,

ship. Major public investment projects, lacking only the finance, were ready for appraisal in Brussels almost as come to realise the bank is not soon as the country idead. exclusively geared to govern-ment lending.

Investment priorities are clearcut is a country so under-developed in relation to its

ties that will make three towns more affractive, developing transport and commitmization transport and communication networks is crucial to render the interior accessible. Street that I funds are being pound where increasing local government power grees proper agreement say in their own affairs.

affairs.

"The success of Portugal's membership of the EC is host just a challenge for the Eds ernment," Mr Valente de Silveira says, "It is a challenge far every Portuguese."



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The most advanced European standards are to be equalled by the year 2000

# How a simple message made education the priority

government's first Cabinet meeting a year ago when Mr Roberto Carneiro, the Educa-tion Minister, asked his colleagues to watch a 10 minute video. The simple message of the World Bank film "Investing in Children" was that money. spent on aducation pays a con-

siderably higher return on cap-ital than cash powed into fac-tories and reads.

The effectiveness of that uncorrectional item on the Cabinet agenda became clear this autumn as the Prime Minister, visiting schools on the first day of term, proclaimed education the country's top-priority for the coming decades Portugal, he said, needs to invest in its children as never before to secure the well-being and economic growth that has cluded it for

Mr Carneiro, having con-vinced his fellow ministers, is now engaged in winning the country's support for a revolu-tion that aims to transform education in Portugal — where

currently only 14 people in every 100 have been to school for more than four years achieving standards equal to those of the most advanced European countries by the year 2000.
"I believe we can mobilise"

people behind a drastic reform of the education system," he told the Financial Times, "they sense they can be protagonists of history. The Portuguese Red it is no longer their destiny to be labourers in Paris, maids in Boun or garbage collectors somewhere else. But a tremen-dots affort is needed to close the gap that separates us from the rest of Europe."

The Minister's confidence

matches the daunting challenge ahead. By 1992, in the first of three four-year stages, he plans to lower Europe's highest filteracy rate from 15 to 10 per cent; increase the number of children receiving secondary education from 40 to 80 per cent; raise the propor-tion of students going on to university or college from 11 to 20 per cent; provide pre-school places for 75 per cent of chil-

special education for 40 per cent of those who need it com-pared with 26.5 per cent today. Portugal's educational renaissance entails other sweeping changes, including elevating the motivation, skill and social status of teachers:

launching an Open University for 32,000 adult students; rendering rigid national curricula more flexible; giving schools the autonomy they need to integrate with local communities and providing them with the libraries, playing fields and computers they so badly need. The most essential change, however, with the control of the most essential change, however, will be one of out-look.

Education has been devalued by half a century of miserly investment and barren central ised control under the Salazar regime followed by a series of policy upheavals imposed by short-lived governments after the 1974 revolution. Portugal is carrying a great collective burden, says Mr Carneiro, "...when a society loses faith in its schools it loses faith in its

EDUCATION TARGETS FOR 1992 As percentage of eligible population					
	Portugal current	EEC	Portugel 1992 targe		
re-echool education line years schooling focational/technical	30 40. 5	80-90 95 50	75 80 50		
pecial education literacy, rate ligher education	28 15 11	† 25	40 10 20		

Children, parents and teachers point readily to what has undermined that faith. In recent years, pupils carrying their own chairs to school or studying under umbrellas to shield them from leaking roofs graphically illustrate the shortcomings of scarce and dilapidated facilities. Of Portugal's 120,000 teachers, earning around Es55,000 (\$358) a month, only half have been able to obtain any professional training. Until a new law this year, more than one in 10 teachers had to move from school to school across the country to find a post each year, regardless of families or housing problems.

Compulsory education, increased to six years after the revolution, was raised to nine years for children entering elementary education after 1987. Eventually, Mr Carneiro aims for 12 years of schooling, thus raising the minimum schoolleaving age from 12 to 18. But as Portugal implements moves towards universal and extended education made by richer European countries 20 years ago, the school system has shown signs of collarsing under the strain. Each year 100,000 children abandon school before they are 15. The failure rate during the first four years of school is 40 percent — a figure the Minister pean average of 5 per cent by 1992. Child labour has yet to be

eradicated. Perhaps most crucial to Por-tugal's future is a change of attitude towards technical education. Technical schools were virtually phased out after the revolution in what was apparently intended as a move towards comprehensive education but ended up by generalising academic grammar schoolstyle teaching.

in a poor country where education remains relatively eli-tist, social achievement tends to be measured in doctorates and the accompanying titles of "Senhor Doutor", "Engen-heiro" or "Arquitecto" are still everyday forms of address in

The result is that while administrators, lawyers and medical practitioners abound, there is a drastic shortage of an intermediary level of techni-cians, middle managers, agron-omists and skilled workers — the kind of people, Mr Carnetro says, who will get their hands dirty and help make Portu-

Only 5 per cent of Portuguese youngsters receive any kind of technical or other vocational training, forcing Mr Luis Mira Amaral, the Industry Minister, to acknowledge that "a lack of skilled technicians and workers is currently the greatest restraint on our economic and industrial develop-

Mr Carneiro aims to change this situation by channelling 50 per cent of students, the current European average, into technical education by 1992. Private industry is being encouraged to set up training schools with EC grants, new polytechnics are springing up and, in an exception that illustrates Portugal's pressing problems, European Social Fund investment has been approved to extend technical instruction within the state school system.
"I look forward to the day when everybody in Portugal is just plain mister," says the Education Minister.

But changing attitudes will not be sufficient to transform

ernment recognises that a "drastic increase in investment, both in quantity and quality" is required. Public spending on education is currently between a quarter and a third of the European average in per capita terms, exactly the same distance that separates Portuguese industrial productivity from that of its EC neighbours.

Despite the Prime Minister's commitment, Mr Carneiro faces some tough bargaining in Cabinet to maintain spending on education at 4.75 per cent of GDP - 12.8 per cent of the total government budget - as last year. To carry out the intensive investment he deems essential he has turned to the EC, drawing up a four-year special programme for develop-ing Portuguese education expected to be approved in Brussels by the end of the year that should provided Es400hn to modernise schooling in mainland Portugal, Madeira and the Azores islands.

Peter Wise

#### PROFILE: AMERICO FERREIRA DE AMORIM

# A determined pioneer

LIKE THE great Portuguese in spite of this extraordinary navigators before him, Mr level of market penetration, Americo Ferreira de Amerim is Amerim has not sat on its a pioneer an easy charm fail haunches. With extensive ing to hide an equally steely determination.

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As head of the Amorim group of companies, he has steered a course that has led the family firm from a basic business, supplying corks to the port and wine industries, to links with such European corporate buccaneers as Mr Robert Maxwell and Mr Carlo

de Benedetti. When their father died in 1953, eight sons found themselves with a business with sales of about \$200,000 a year. Today, the group's 17 main, vertically integrated industrial units are expecting turnover to reach \$185m with Americo indisputably at the helm.

According to analysts at James Capel, the group as a whole is responsible for 31 per cent of the country's exports of cork and cork products or 22.78 per cent of world output."

Amorim has not sat on its hatuches. With extensive research and laboratory work, it has devised products beyond the stoppers and tiles businesses, continuously modernising to find new industrial applications.

Cork's unique qualities have helped. But Amorim has also been aggressive in creating

been aggressive in creating markets. In recent years, for example, it has used new technology to batter its way past traditional suppliers into the highly-conservative. Champagne industry and her news. pagne industry and has now had to double its 100,000 capacity to meet demand from all the best-known producers.

Other uses range from insulation products to compounds with rubber for gaskets. Mr Amorim attributes much of the company's now prodigious growth to his own realisation as far back as 1962 that eventhe EC was inevitable, and the

eight years that he has begun a generalised diversification. So far only four of the group's subsidiaries publish reports, but Amorim has now entered, often as a minority stake holder, leasing, insurance and financial service activities.

Like other big family businesses in the north, he also strongly supported the creation of the Banco Commercial Portuguese when private banking was resumed. Other activities include beef farming and forestry, tourism, property, con-struction and textiles. Aware of his reputation, for-

nigners have sought him out for joint ventures.

These have included a plan with the French Accord group, owners of the Novotel and Ibis chains, to build 25 three and four-star hotels. Amorim is also reported to have been offered a seat on the board of a new Carlo de Benedetti-led

new factories.

But it is only in the last and to be exploring possibilities in the property market with the British publishing tycoon, Mr Robert Maxwell.

"Portugal is a small country and when you have a group, you have to think of new opportunities", Mr Amorim says. "Anyone who wants to

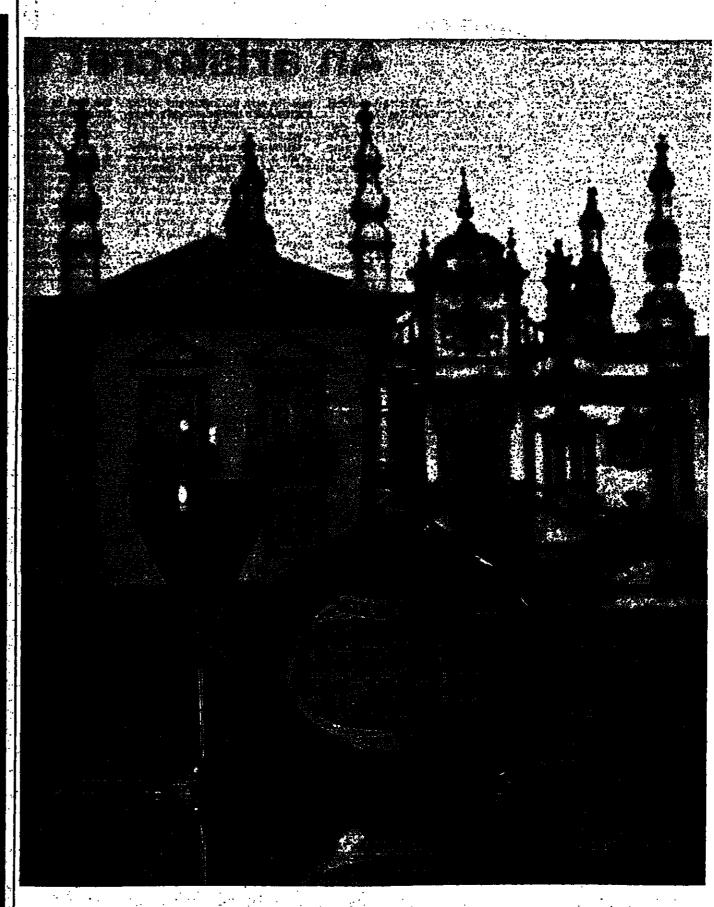
grow must diversity."
Not least of these opportuni-ties are the fruits of the new privatisation proposals now beginning to emerge from the government. Next year, Amorim plans to combine its activities in a holding company and issue stock on the Paris and Madrid bourses: A London quotation is expected to follow.

There will be no danger of takeover, however. Mr Amorim, who is reputed to manage with a rod of iron, is sufficiently traditional to insist that the family, and that means he, will always main-



Funchel Bay, Madeira Island, an autonomous region of Portugal and a long-established holiday venue, especially popular wi overseas visitors. Portugal last year attracted more than 16m foreign visitors, of whom 1.2m were from the UK. Madelri, with the nine-Island Azores archipelago — another autonomous region — both have regional parliaments and their own bu Madelra is also developing offshore banking and duty-free zones.

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# Product consistency leads to marketing success.

drink for its dramatic inconsistency. If that were not so, all that chat about affable, if presumptuous little vintages with full noses, would never have been invented.

Luckily, the accidents of weather, soil, grape variety and geography, have given of material to amuse themselves, and, consequently us, although whether we laugh with them or at them depends on our own knowledge and pre-

Meanwhile, Portugal - argu-ably one of Europe's least pompous countries - has found out that adding a little predictability to the bottle may not win prizes in the panelled rooms of St James's Street importers, but tends to score at the supermarket checkouts.

There are few better exam-ples of this than the Mateus wines, not so much an appellation as a brand, that last year sold 3m cases, representing about 3 per cent of Portugal's total wine production and 80 per cent of the total Esc5.5bn (£21.2m) sales of its owner company, Sogrape.

On the seductive charms of its sweetish rose and charac-teristic flask shaped bottle, Mateus has launched not only thousands of holiday romances but also Sogrape into the big selling league.

Recently, the parent holding company - now undergoing restructuring - has branched into port by buying the tradi-tional house, Ferreira, and is also planning new launches of sparkling vinho verdes and wines from the Dao region, also in the north.

The company's success has led to diversification and investments in a range of activities that embrace, banking, property and hotel develent, agriculture and even engineering ventures.

But it remains the achievement of a consistent product that concentrates the Sogrape wine business on creating and marketing. Mateus now claims to be market leader in West Germany's rose sales and an astonishing 20 per cent of all Italian wine imports.

This year, Portugal's wine makers have suffered a disastrous crop, perhaps 40 per cent down on 1987, that underlines

ENSCONCED IN his ancient,

low-beamed dockside office over-looking the port warehouses of the

River Douro, silver-haired Mr Joaquim Manuel Calem appears

very model of the traditional Oporto

Indeed, he has recently strength-

"One likes to ensure control," he

Such sentiments are common

smiles, "though I admit it is rather going against the modern flow."

among the old strong-willed aristoc-

racy of the port trade. Mr Calem himself found his father and uncle's

management of the family company sufficiently dogmatic to keep him away from the business until 1974, preferring to serve his apprentice-

patriarch.

own family.

to the vagaries of the weather. But its lesson of the value of noted by other Portuguese wine companies, like Lisbon's well with a rival rose, Lancers, in the US market.

This is not to say that several regions could not produce the equivalent of high quality chateau bottled wines, given investment. A recent visit by members of the distinguished Institute of Masters of Wine concluded that, in some respects, Portugal paralleled Italy's industry several years

ago.

But in the short term, it is branded wines that look set to ensure a guaranteed place on the supermarket shelves.

Sogrape is now planning Dao, a vinho verde, and a more costly 'special reserve.'
While admitting being a

brand-orientated company, Mr Salvador Guedes, recently in charge of European sales insists that low cost and quality is not part of the game

"We are not competing in the lower sector of the market so we are not worried about cheap wines coming in from Europe," he says. "Our main worry is about parallel trading and our positioning in various

"A Portuguese supermarket could easily sell our wines which are lower priced here to the UK. and make a profit this has already happene

The shadow of 1992 holds few fears, however. If lower tariffs are unlikely to boost exports radically Portuguese low incomes and residual chau-vinism should keep the foreigner from damaging total sales which last year were just less than 900,000 hectolitres worth Esc5.7bn.
Small farmers must continue

to battle with the elements, but are unlikely to be forced to grub up vines as their total output and long established regulatory system means they can claim not to be contributing anything to the notorious wine lake but merely meeting local consumption.
Indeed, technical grants

from both the EC and the World Bank are helping mod-ernisation and efficiency.



The caves of Taylor's the port maker in Oporto. Sales of port have been rising steadily and it is finding new markets for every from gent

For the venerated port industry, the pile it high, sell it affordable philosophy is hardly natural style. Not least, the long lead times and complexities of production, diversity of brands and vintages and a total generic promotions budt of less than £500,000 make Mateus style success neither

feasible nor desirable. Nevertheless, the growing ffluence of young people and

status attached to the drink appears to have found new markets hardly identified with the port-and-wine pub drinkers or the gentlemen's clubs. Since the big shake-out in

the 1960s when swooping multi-nationals like Seagrams led at times to despair in the huddled wineries on the VIIa Nova da Gaia quayside, a quieter industry has enjoyed consist-

Export volumes have increased from 410,000 hectolitres in 1976 to 684,000hl last year with total sales now val-ued at somewhere around Rsc25bn - still above the earnings of wine.

The companies are now in a fairly good financial state," says Mr Antonio Pilipe of Cockburn, now part of Ailled Lyons' Harvey's of Bristol group. "Nobody is going to disappear unless they want to sell

France and Belgium, which drink port as an aperitif, account for almost half all foreign sales, while Britain's 12 per cent of the export cake concentrates heavily on higher-value vintages. There is also new and healthy interest in the US whose purchases have more than doubled to 12,300hl in the last four years. The Far East

shows promise.

Compound growth averaging 5 per cent a year since the mid-seventies is about as fast as the industry can man

Port shippers, one fe would like to consider their relationship to Portugal's bulk close as that of the Reform Chib to a Tesco supermarket. though many produce it as a

As a whole however, the country seems to be ensuring that the traditional ecological

PROFILE: JOAQUIM MANUEL CALEM

# An aristocrat of the port trade

ened his iron grip on A.A. Calem Filho Limitada by lifting his per-sonal shareholding to 80 per cent, ship as a General Motors dealer and with National Cash Register. Founded in 1859, Calem's began even though the only other two owners are close members of this

as a port trader ferrying the wine in clippers to Brazil and returning with cargoes of tropical timbers. Today, one division of the business concentrates on stocking and sell-ing special steels and acting as agent for Sweden's SKF.

It also distributes such prestige products as Hine cognac and Bollin-ger Champagne, alongside its own Douro table wines through its distribution company, Vinus. But the core of the business

remains port, producing and selling 300,000 dozen bottles annually, more than half exported, for a return of

Calem is by no means the largest of the 22 companies involved in the £130m-a-year industry, though it produces Velhotes, the home mar-ket's favourite brand, and claims to be the last family to still control the company that bears its name. (The Taylors, Warres and Grahams have all long since been swallowed by

larger groups.)
Such proud boasts, Mr Calem hopes, could spark new growth for

the firm in the future. For so far, unlike the astonishing fashion-influenced surge of the single malt whisky market, port's growth remains on a more gradual, though definitely upward trend.

But there are hopes that greater consumer discrimination and the selling power of exclusivity will continue to contribute to the company's steady 5 per cent to 10 per cent a year increase in highly com-petitive export markets.

"The problem is that port mar-kets are different," says Mr Vasco d'Avillez, Calem's senior vice presi-

dent, formerly with Heublein and IDV. Bach has to be treated espe-cially. We are hardly going to dic-tate social convention to the French, for example, who drink port as an aperitif." Mr Calem has, however, been dic-

tating a substantial new investment programme increasing land in mo-duction, expanding and moderni-sing plant and pursuing hisdeclared aim of 'quality, quality, quality, quality with the creation of single quinta (vineyard) and late bottled

vintages. Like other producers, he believes

that only by cutting out exporting in casks in favour of in-plant bottling can more value be added locally, though a quarter of his own exports go under the labels of such

buyers as Saleway and Argyle.

The prospect of an explosion in sales like those of Macallan or Glenmorangie is limited, however, by the very nature of the port produc-tion business and the long maturity

periods required.
Currently, Calem's is not seeking to achieve volume growth of more than 10 per cent a year and neither are Saatchi and Saatchi set to win a

"It is a question of lots of imagination, regularly brought down to earth by common sense," Mr Calem big groups, but I believe a good product plus good service sells itself.

As if to prove it, he happens to be the Portuguese agent and franchise helder for two other companies that

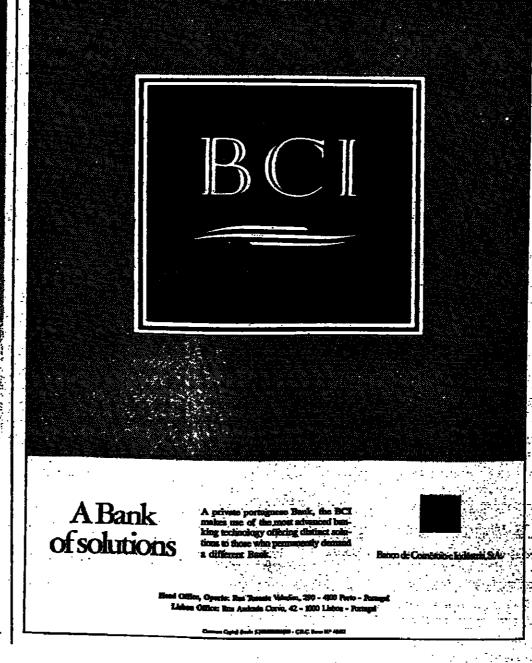
hielder for two other companies that do just that aports car maker, Ferrari and the phenomenally fast growing natural cosmetic products chain, The Body Shop doesn't believe in marketing but puts all its cash into the products, Mr. Calem observes admiringly. "You get the customers by just opening the doors."

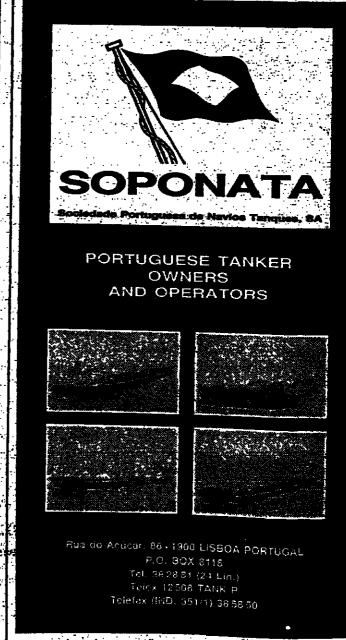
Ferhaps, for a port shipper, canny Mr. Calem is not really quite so conservative as he first appears.

servative as he first appears.

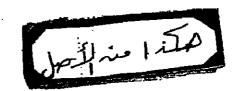


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Weaving in Portugal: textile output is equivalent in value terms to 25 per cent of Portuguese production

The textile industry is warning that a nationwide collapse could be just around the corner

# Sector's leaders seek government intervention

PORTUGAL'S textiles industry PORTUGAL'S textues money is feeling harassed.

Although frequently held up by the government as the quintessential diample of the capabilities of the country's industricus private sector, the sector's leadership is now warning that, without government intervention, disaster is

The lion's share located in the tiny golden triangle of Porto-Braga-Guimaraes in the northern region, textiles are the largest earner and employer outside agriculture giving jobs directly to some 220,000 and providing a prime source of income to 800,000

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TANKER RS ATORS

Last year, the industry sold about 60 per cent or Esc41.6bn of its total production abroad a third of the country's total

foreign earnings. In value terms, overall output is equivalent to one quarter of all Portuguese production by manufac-turing industry. Of this, 70 per cent is in higher value, readyto-wear clothing, with the remainder scattered through

fibres, yarns and weaving. But in spite of these proud boasts, leaders of the hundreds of textile companies spread across the country are warning that a nationwide collapse is just around the corner.

Mr Alexandre Pinheiro, head of the ANIVEC clothesmakers' federation and a militant campaigner for the industry. argues that double-crossing by the European Community and inadequate backing from Lisbon has systematically under-mined potential growth since the revolution stagnated pro-

the industry has grown little and bally, he says. We are now suffering from problems of investment, lack of bank finan-cing and from lack of flexibility in employment laws.

"But chiefly, the problems stem from the EC's failure to meet its commitments, and its imposition of quotas and restrictions on sales."

Mr Pinheiro argues that when Portugal was a member of the European Free Trade Association (EFTA) its access to EC markets was far greater than it is today. Now countries like the UK and France frequently impose licenses and unit-quantity quotas with little or no prior warning, thereby damaging production sched-ules and leaving companies

While imports have increased eight-fold, in just the first year of EC membership, Portugal's access to the market has for the first time been seriously hampered, he alleges, with an immediate impact on

Many companies are export-ing at break-even prices simply to maintain market share.

Mr Pinheiro now claims that mass unemployment and even "social unrest" are just around the corner if a new agreement with the EC is not negotiated. Such an alarmist view does not appear to be shared by government officials. Nevertheless they accept that a fundamenta restructuring of the industry is a pre-requisite to success in the longer term.

Mr Antonio Taveira, a direc

tor of the northern region planning committee, argues: Tex-tiles and clothing have been on the verge of crisis for years, but always seem to get through, due to its strong

capacity to adapt. "Nevertheless, it needs to be able to diversify its complementary activities, not least in small scale machinery for

industry." In part, it is scale that produces textiles' greatest problems. The average factory in the region employs less than 50 people. Large or medium-size companies will farm out contracts to a substantial number of these small firms, thereby ensuring that if one goes bankrupt others are ready to take

ber of new companies forming flexibility brings problems for raising investment finance. As long as Portuguese salaries concentration on merging and remain competitively low with the rest of the EC, all should rationalising existing busigo well. But if they rise substantially, then alternative suppliers like Turkey, Morocco

attractive. One foreign banker claims that while there are a number of well managed and capital-ised big-players in the indus-try, he is flooded with loan applications for new technology from medium and smallsized firms with inadequate management expertise or col-

or the Far East will prove more

But he adds: "The last three ears have been good for tex-

lateral to prove an acceptable

Incoming investment from abroad has accelerated somewhat recently, with West German and Scandinavian companies showing most interest. But the attractions of local conditions are inhibited by poor infrastructure and communications.

For Mr Pinheiro, the only parantees against a downturn lie in boosting the reputation of the country's product inter-nationally and developing local brand names, sold under the Made in Portugal label.

"Recently, we have had a great increase in quality", he says. But this has been swallowed up by other people's

brand names disguising the country of origin.

Efforts are now underway to promote Portuguese design at international trade fairs, the first of which was held in Oporto last month.

But in the end, Mr Pinheiro remains insistent that only a centrally directed government policy, extending temporary protection for the textiles and clothing sector, can give a breathing space from foreign competition. He says that 12 years, he says, are needed, to allow the industry adequate time to readiust.

Whether of not this is true, the momentum towards the 1992 deadline for a barrier-free Europe makes it look highly

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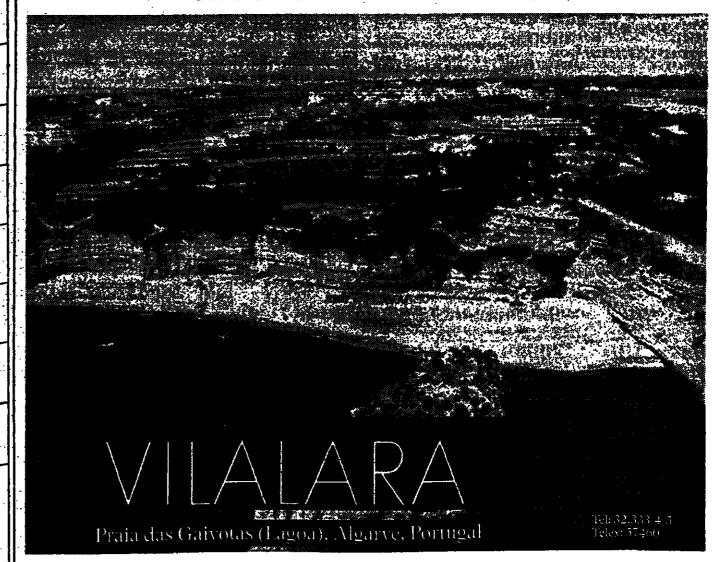


### IN PORTUGAL FOR MORE THAN TWENTY YEARS

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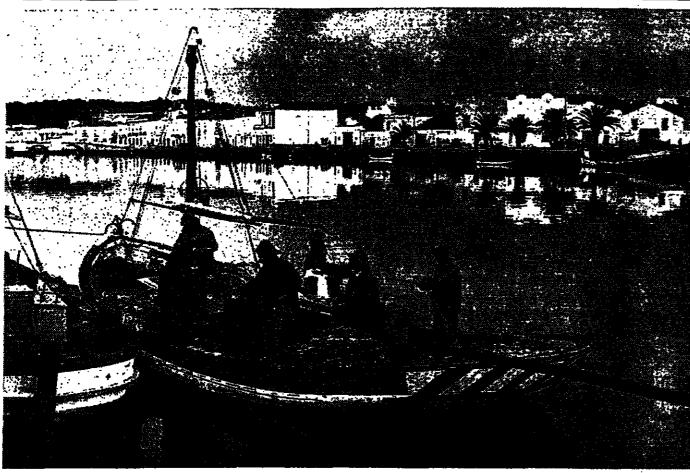
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Fishing continues, often smid the bustle of the tour coaches and sightseers

### **TOURISM**

# Lisbon takes to the boats

CRUISING on the river by day or night has become the way to see Lisbon from a novel angle. It has long been known the city, with its higgledy-piggledy old quarters looked good from the river Tagus, especially at sunset when the old place

turns a delicate pink. But until lately to see Lisbon from the water you had to be either rich and own a boat or be a modest commuter on the ferries plying the Tagus. Now that has all changed.

Waking up a little late to the notion that many visitors like to do more than clamber on and off tour coaches, the city now offers between May and September two hour boat rides by day or night - the latter prettily titled Lights of Lisbon (which include dramaticallyfloodlit monuments along the waterfront and further up the

Everywhere, municipalities, after past neglect, are restoring local

Landlubbers who shudder at the thought of a chug among

hills).

the tugs, ferries, cargo vessels and luxury liners that frequent the Tagus have another choice a 90-minute tram tour, clanking and creaking up and down narrow, cobbled streets where bus drivers fear to tread and motorists honk and gesticulate because they are stuck behind you in streets where a fat cat can barely squeeze between tram and wall.

picturesque colour to paying customers from Europe, the Americas and increasingly the

For too long Portugal was generally confused abroad with an impersonal Algarve where you went on the cheap to bake in the sun.

Like other nations blessed with long sunny seasons, Portugal is now uneasy about the downmarket packaged British holidaymaker - not least his gift for alienating bigger-spend-ing, visitors unbappy at the prospect of sharing a resort with the segment of the enterprise culture whose manners stayed home with the thermal

Quality tourism has become shibboleth for the country including an Algarve now investing in tennis courts, yacht marinas and golf courses to attract more prosperous year-round visitors, in luxury developments offering green space, in hotels able to cater to conventions or conferences without bursting at the seams and in efforts, somewhat belated, to block the more awful symbols of downmarket tourism: grim grey high-rises, tacky shops and restaurants.

To the North owners of manor houses and less grandiose establishments are doing bed and breakfast that in some cases can stretch to hinch or dinner that has caught on with visitors with cars who like to savour the quaint flavour of Portuguese rural life.

Everywhere, municipalities, after past neglect, are restoring and primping local monu-ments, churches and castles, museums, squares and gar-dens, and taking more pride in their heritage. Cafe and restau-

tors and welcome them more elegantly is part of a rebirth of national pride that comes with political stability, economic growth, EC membership and EC structural funds that help finance local development.

More polish and self-promotion that invites visitors to see more in Portugal than sun and sand, have paid off: even in this hideously-rainy year until July when the sun came and stayed out, tourist revenue has gone up and should net \$2.5bn by December - 23 per cent more than 1987 (which was 40 per cent higher than 1986). The number of visitors should exceed 15m (1% times the population of Portugal).

ignored for most of his life and find him not as impossible as you thought, but shy yet happy to show you his newly-burnished treasures.

enter the house of a neighbour

whom you have studiously



parks on the Algarya, like this one near Portimao, have become hig business

# Old attitudes challenged

SAY FLORENCE Foster Jenkins to a music lover and they will shudder.

Mrs Foster Jenk drous 1930's matron used to hire Manhattan's Carnegie Hall and before a delirious audience, with her brave accompanist Cosmo McMoon, blithely assail some of the toughest arias ever written for sopranos or mezzo sopranos - she wasn't fussy about the range.

Strong men wept when Flor-ence warbled - if that is the right word - the Queen of the Night's aria from Mozart's Magic Flute, the Bell Song from Delibe's Lakme or other feats of strength many famous sopranos studiously avoid.

Later generations are privi-leged to share the bliss of those 30's nights thanks to record-ings of Mrs Foster Jenkins' unique contribution to music. She could not sing. This did not deter her from performing with a bravura rare in the

rally sufficient breath to hit low, never mind high, notes hold a tune. She was a tone-deaf innocent with total faith in her talent and if you do not mind sore eardrums. her recordings are pure, unconscious comic genius.

Over the years Portugal has suffered somewhat from the Foster Jenkins syndrome: too many uncertain singers, or indifferent instrumentalists and conductors who achieve the interesting feat of making Mozart sound like Bela Bartok. They lacked Mrs Foster Jenkins' Grand Guignol hilarity, but they have offered difficult evenings to audiences too polite to throw epithets or tomatoes as an angry Italian public would, at under-talented or under-practised performers whose confidence generously

exceeds their ability. Portugal is not lacking in talent but sometimes the grind of studying and the punishing practice, the discipline of starting at the beginning, not presuming to know everything after three lessons at the Conservatory do not come easily. Musicians perform too soon or too casually for their or the audiences' good and their slap-

dash approach detracts from the reputations of many good and hardworking musicians who have tried to set high local standards and make an international career as well. Patronage of music has been shaky, too, apart from erratic and miserly government backing, or support from the 32-year-old \$1bn Calcuste Gulben-

year out atout cannot which pro-kian Foundation, which provides scholarships and has its own orchestra and ballet com-The Gulbenkian orchestra The Guidenkian orchestra can play well under martinets, and rather less well when given its head... not so much a lack of gifts but of a tough resident conductor peshing for consistently high standard.

Outside the Gulbenkian, Portugal's few symphony orches-tras suffer from lack of money, morale and players. The radio orchestra when it gives con-certs must fill seats abandoned years ago by fed-up players, with green Conservatory stu-dents who can barely read a

But times have suddenly changed. A new force is chal-lenging old attitudes and drawing joyful audiences. It is called the Nova Filarmonia Portuguesa - the New Portuguese Philharmonic.

Only five months old the orchestra has proved a that Portuguese ensemble can not only play in close harmony but innovate and exhilarate.

It is the work of an obstinate man - the composer and conductor Alvaro Cassuto, Portu-

Now 46, Mr Cassuto Tirst then in Vienna with the legendary Herbert von Karajan. Winner of the prestigious Serget Konssevitsky prize for conductors, Mr Cassuto has worked with Leopold Stokowski's American Symphony, with the National Orchestra of New York, and with the Rhode Island Symphony - and has taught conducting at the Uni-

versity of California at Irvine. America also taught him how to raise funds for music... stepping stones for Mr Cassu-to's stubbornly-nurtured dream of founding and leading a toprank professional Portuguese orchestra that would make beautiful, accessible music and enhance the country's reputa-

He nursed the dream for 20 years before he could give the country of his birth a 38-piece roving orchestra made up of

Remarkably few businesses dared say 'No, thank you', to Mr Cassuto

highly-talented young Portuguese and foreign musicians who give enjoyment to a new public and inspire other young usicians to try harder.

Alvaro Casanto first suggested his idea in 1968, applying for backing for a trav-elling orchestra. No one was interested, so he pursued his American career, conducted sporadically in Portugal, unhappy with the quality of orchestras, and dreamed his

Finally Portugal's 1986 Arts Sponsorship Law that gives businesses 45 per cent tax relief on contributions to the arts, made the Cassuto dream feasible

Starting last October, he can-vassed Portuguese and foreign-companies and local municipal-ities (studiously avoiding the government) for help in setting up and operating his orchestra. Remarkably few businesses dared say 'No, thank you', to Mr Cassuto who is not only an iron-willed maestro but past master at persuading enfrepre-neurs to put their money neurs to put their money where his music is.

In six weeks there were enough pledges to get started, audition young musicians at home and abroad, and offer a year's contract to the core of the Fliarmonia: young but established American, Czech and Bulgarian groups of wind and string players who would both perform and give master es in the provinces - a fim-

ampals of musical history. But guese born son of German-Ital damental part of the creation basically, she could not phrase, ian refugees. eration of Portuamhitious g

Nine young Portuguese trainees were hired who, con-trary to local practice, would not be allowed to play a note in public until they were of sufficient calibre. Mr Cassuto urged musicians and sponsors: "Join as and indulge your sense of

Portuguese players, full orchestra members or trainees, have risen to the occasion with a zest that proves that disci-plined talent has been waiting for a catalyst and fitting show

K. ...

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Having whikled nearly \$1m for his first year's budget out of sponsors like Ford, British Petroleum and Shell, and major nationalised or private banks or groups - Tabaqueira, Portugals Cairo Combine Company Portucels, Caixa Geral de Depositos or Banco Comercial Portugues, RAR, SONAE and dozens of others, Mr Cassuto is now hitting them for next year's needs larger because the orchestra will increase to 44 players, making its way towards large orchestra status a few steps at a time.

Between its debut in late day and mid-September the Filarmonia gave 54 concerts -an unheard of number for Fortugal. It played everywhere: cities, large and small towns, in cathedrals, medieval ruins or palaces, cinemas, hotels or humble parish halls - wherever there was an audience. Mr Cassuto and his players got on the bus and took music to the hin-

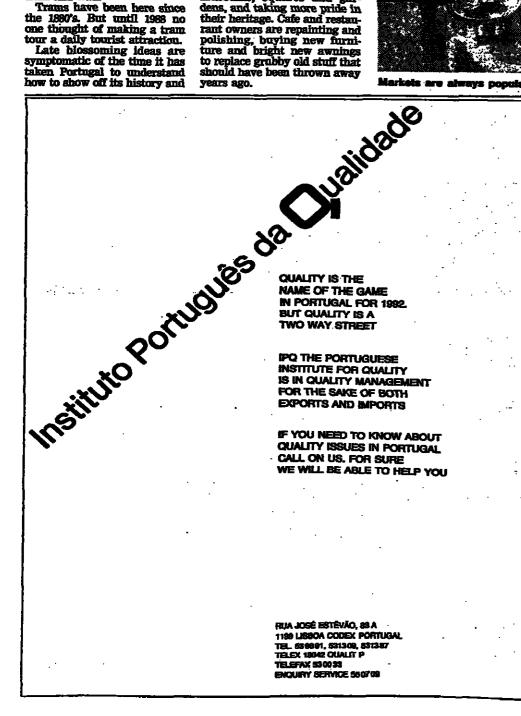
People responded with won-derment. Children crept up to the musicians' platform at sat at their feet, entranced young local musicians begged to be included in master classes and began to dream of one day being a Filarmonia traines.

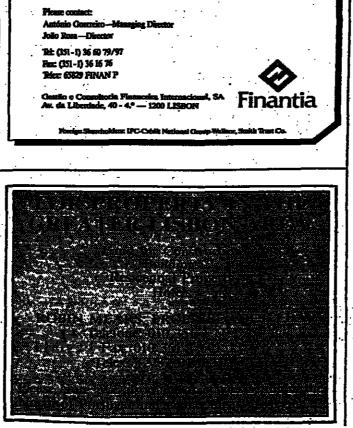
Though small for now, the Flarmonia sounds as melow and expansive as a hig sym-phony orchestra. Its vervety, bold quality has led Portu-guese music critics, unused to not making excuses for erratic players, to rave, and andiences to bang their hands ingelier as to bang their hands ingelier as they rarely have in the past no longer out of mercy for the misguided creature on the stage but out of sheer pleasure.

National pride has taken a vitamin shot and the birth of the Filarmonia has force other Portuguese musicisms to take a hard, crifical look at elves.

As fast as you can say alle gro con brio, the Nova Filar-monia is shooting the echoes of dear old Florence Foster Jenkins off the local musical

Diana Smith





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**EQUITY AND BOND TRADING** 

INVESTMENT MANAGEMENT

Farmers throughout the country are beginning to come to terms with the Common Agricultural Policy

# determined assault on agricultural traditions

KRS everywhere hate eather. In Portugal, where valiant efforts have been made in two years to correct centuries of mistakes, newly-ambi-tious farmers had ample cause to detest the elements this

year.
In October 1987, the rains came, stayed and damaged what should have been record.

But this July the sun neturned. Once the damage was assessed and partially repaid by the authorities, the farming community began to plan for the future again, no longer simply as Portuguese farmers but as members of the EC and its complex Common Agricultural Policy.

Agricultural Policy.

Agricultural Policy.

drastic consciousness raising on to Portuguese farmers and officials. The experience is as salutary as a maximum-strength tonic. Initially it tastes so bitter you can barely stand it but after a while you function better than ever.

Portugal joined the BC with

one of those paradoxes that make it so endearing: yields and quality were a quarter or at best half of European averages but prices to the producer cared above EC levels

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prices of grain and of milk must drop to (descending) EC

Milk, whose price was 30 per cent above the EC's has almost levelled already and production is rapidly becoming more efficient in fast-changing market conditions

Domestic consumption of dairy products, while growing over the last 20 years, is far below EC levels.

The Portuguese drink 60 per cent the amount of milk compared with their EC partners. For butter it is only 19 per cent of butter and 30 per cent for

Diet habits are altering, though, and the local dairy industry is keen to create a niche before it has to face free EC imports when its protective transition period ends.

Grain prices, meanwhile, Grain prices, meanwhile, were 70 per cent above the RC's, and are slipping down a little each year. Now-farmers are being urged to consider growing something else in the Alentejo - cork trees, cotton, sunflowers and jojoba heans (used for cosmetics), or to breed sheep for meat, since lamb is in short supply in Porlamb is in short supply in Por-

The other parts of Portugal before contemplated.

where less suitable crops have The verve with which officials in the Ministry of Agricultarmers, new habits are being ture tackle their immers. where less suitable crops have been grown by generations of farmers, new habits are being fostered. In the fertile Ribeteio valley, where the best soil is found, farmers are helped financially to rip up vin ordinaire vines that have no place in the ECs wine list (\$850,000 of inferior vineyards were destroyed in 1987), and to grow com or fruit and vegetables,

for which there is a market.
In the Algarve, coexisting with tourist projects, farmers are going into intensive fruit and salad greens production of citrus fruits for EC markets, is increasingly in greenboyees. increasingly in greenhouses that spared them the worst rain damage(this year).

In the north people who once grew a bit of kale and a few ears of corn for silage for their cow or chickens are getting into kiwi fruit, while wine growers are goaded into con-sistent quality in new demar-

It is only the beginning of an assault on rusty agricultural traditions, ahead lie years of intensive funding, concentrated training, nagging and learning of an intensity this country, with Europe's worst agricultural record, never

labour will not by itself transform Portuguese agriculture into a consistently-productive enterprise faster than you can say European Fund for the General Orientation of Agriculture, but it is exhibitrating to observe the disappearance of decades of political rhetoric and the birth of enthusiastic

common sense... The task is enough to daunt even the most enthusiastic. Two thirds of Portugal's 800,000 farmers are over 55 (a third are over 60). Rural illiteracy is three times higher than the national average. Spreads are tiny and hard to run on a commercial basis.

Farmers' Co-operatives are more buying selling operations than the producing form of coops needed to achieve smoother organisation, distribution and marketing of farm produce. Individualism is rampent making it hard to shep-herd farmers into EC-style associations. Soil is often unstable and in often more suitable for forestry than farming but say this to most farmers and they bristle at the implication that they are only fit to grow

Financial resources are nty: even with massive EC assistance, the state budget must find matching funds out of a tight purse. In 1987 Es57bn(\$370m) - grants, loans, infrastructure and private investment, was pumped into Portuguese agriculture, more than ever in the country's his-

In the view of the authorities, the answer to many prob-lems lies in new young farm-ers. Properly-trained, heavily assisted with grants and cheap loans, urged to think bigger than their elders and look to the market forget about growing any old thing however

The philosophy has started to pay off. Under the grant system provided by EC Regulation 797, 2,100 of the 5,000 projects approved are from young farmers who, in some cases can get grants for up to 68 per cent of their investment.

The average young farmers' investment - about Esiom - is double the average for the

The young farmers are buying land from older farmers and most importantly, they are associating.

Regulation 797 is not the

only support for Portuguese agriculture: a special 10 year Ecu7m support programme set up by the European Commission, finances major, officiallydesigned infrastructures (rural roads, electricity, irrigation, drainage) or special programmes like cork and wine improvements, Regulation 355 finances agri-business and market organisation projects. By June 1988 Es16bn of investment projects by young farmers had been approved and Es19bn of projects by other

8,500 projects submitted, and being processed as fast as posto agriculture. to agriculture.

As important as the injec-tions of funds is the new sense of professionalism spreading through Portuguese farming. While unlikely ever to become the 'California of Europe', due to drawbacks of size, soil and weather - the role of Europe's California suits southern Spain more comfortably - Portuguese farming, once it has grasped the techniques of the 20th century, and the basics of picking, packing, marketing and accounting, should be able to find its own niche as a pro-ducer of out-of-season fruit and vegetables for Northern

Europe of quality if never mas





# "PORTUGAL: THE NEW PRIVATE BANKS -THREE YEARS AFTER"

g the authorisation given to the Government by Parliament, an amendment was made to the legal boundaries of the public and private sectors of the economy. The access by private initiative to certain sectors, namely the banking sector, from which it had formerly been excluded, was reopened.

Between end-1984 and mid-1986, 10 banking institutions began their activity. Six of them are branches of foreign commercial banks (Manufacturers Hanover, Chase Manhattan, Citibank, Barclays Bank, Banque Nationale de Paris, and Generale Bank), three are Portuguese commercial banks (Banco de Comércio e Indústria, Banco Comercial Português, and Banco Internacional de Crédito) and one is an investment bank (Banco Português de Investimento) which resulted from the transformation of an investment company.

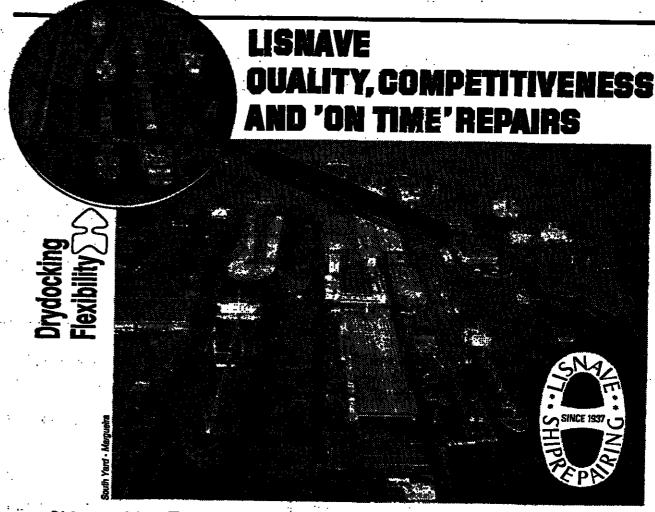
Although the new private banks - both domestic and foreign - became subject to the general system applicable to the control over the activity of all the other credit institutions of a similar nature, a specific transitory treatment was given to them as regards their compliance with the quantitative ceiling on credit expansion, still a major instrument of Portuguese monetary policy. A gradual adjustment process to monetary policy guidelines, namely as regards the size and the composition of the resources raised, was thus granted to the new banks.

According to the existing methodology, the share of each bank in the overall credit ceiling depends on its share in a set of resources which are differently weighted, being favoured those with longer maturity (and more stable) against the more volatile ones. In the case of the new banks, and following a three-month period of exemption from the ceiling subsequent to their opening, such share is increased throughout an adjustment period of 30 months by a multiplying factor which starts at 1.6 and decreases regularly in the course of the same period. The overall credit ceiling is thus temporarily reallocated in favour of the new banks. Furthermore the new banks benefited from exceptional treatment in other areas such as the access to foreign exchange risk cover operations with the Banco de Portugal and the temporary exemption from ceilings (after the 30 month adjustment period) of domestic credit funded through short-term external credit.

By operating generally in highly disputed market segments and being to a large extent wholesale-oriented, the new banks have given a powerful competitive boost to the system. Despite the administrative controls still prevailing in some aspects of the operation of the banking system in Portugal, the new banks have achieved a fast growth of their market shares and particularly a remarkable performance as regards their operating profits. The incorporation in Portugal as subsidiaries of two branches of foreign banks (Manufacturers Hanover and Citibank) and the subsequent public offers for sale of part of their own share capital allowed them in turn to benefit significantly from the development of the capital market in Portugal. Other banks have shown interest in a similar incorporation. Besides, some new banks have recently increased their equity capital through public issues of shares.

Relative to other commercial banks, the new banks have not, in general, been very active in raising long term (over six months) deposits which are more favourably weighted for purposes of the allocation of the overall credit ceiling by bank. Contrarily, they held a rather significant share in other types of eligible resources - particularly in medium- and long-term external credit and in own resources - which, in turn, confer a double benefit in the system of allocating credit ceilings. The share of the new banks in overall credit granted by commercial banks is presently more than fourfold that of June 1986. Their profitability indicators have without exception been clearly improving. In 1987, when the yield on long term bonds stood just above 15 per cent, the ratio of operating profits to equity of the new credit institutions reached an average of 21 per cent (against 16 per cent in 1986). The same ratio for the banking system as a whole did not go beyond 10 per cent.

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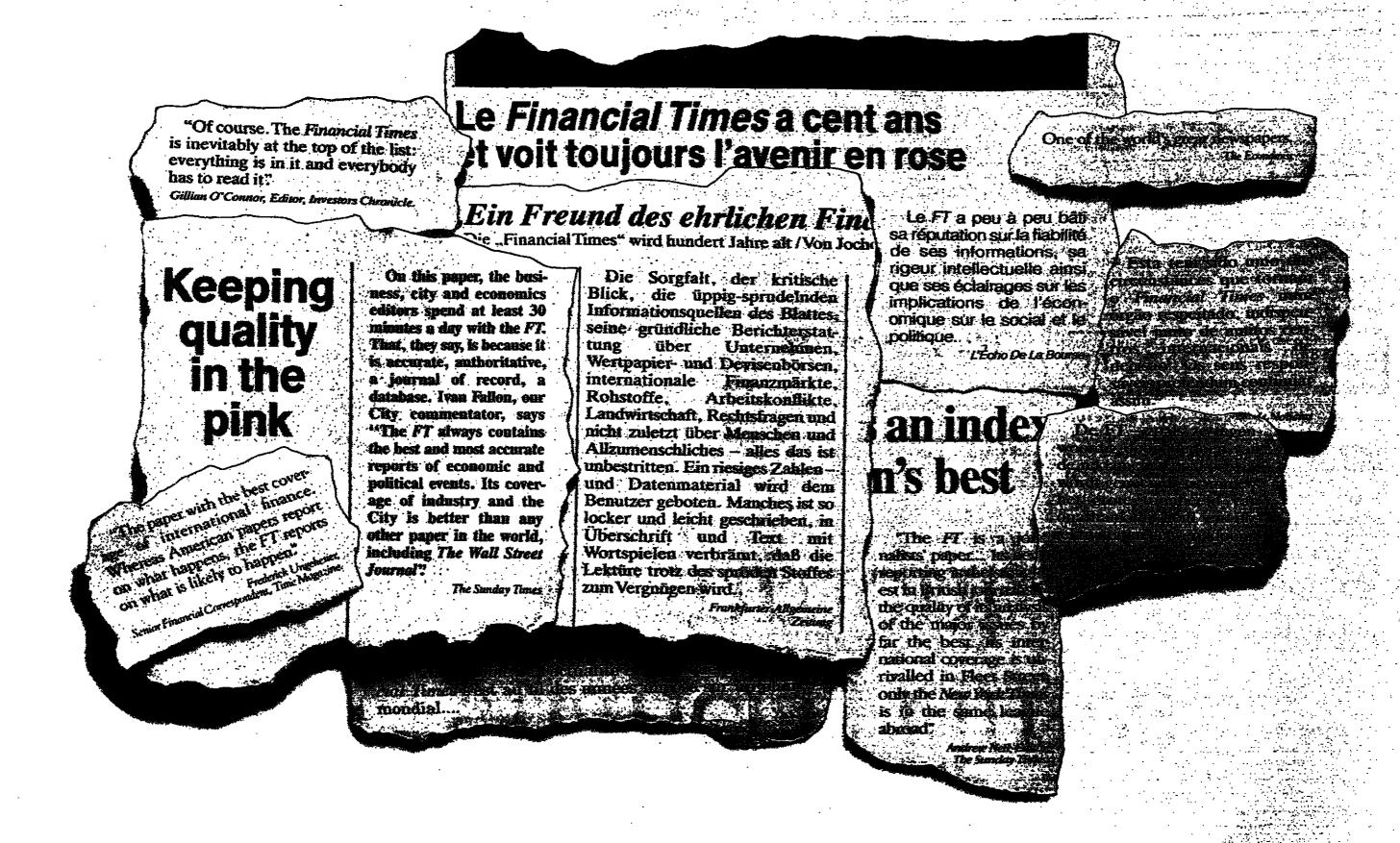
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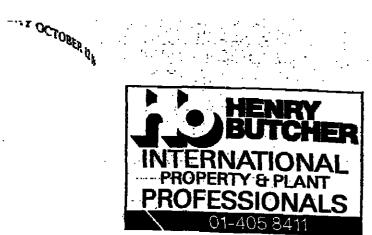
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# **FINANCIAL TIMES** COMPANIES & MARKETS

**MEMOREX TELEX** The biggest name in IBM compatibility

Wednesday October 12 1988

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### Keep taking the poison pills



The decision of Mr Joseph Rice (left), chairman of Irving Bank, to throw in the towel and submit to the embrace of Bank of New York, has brought to an end a year-long battle which aised important questions about US takeover tactics. But it is unlikely to mean an end to the use of "poison pill" defences adopted by increasing numbers of US companies. Page 27

A partner for Liffe

It has taken more than 18 months of talks, but the London International Financial Futures
Exchange and the London Traded Options Market yesterday published a set of joint initiatives which should help them maintain London's pre-eminence as the leading European centre for derivative products. However, a full-scale merger seems out the question for the superficially similar but structurally quite distinct markets. Page 31

Telephonic lines of defence



Access to the 20,000 UK business custom-ers that Telephone Rentals supplies with telephone exchanges could work wonders

for Mercury Communications, the Cable & Wireless subsidiary. Mr Gus Moore, TR's managing director, is not challenging this commercial logic in his defence against C&W's £284m hostile takeover bid. Instead, he argues that C&W is not bringing anything in return, and the offer price of 305p per shore. offer price of 305p per share is nowhere near what TR is worth to C&W. Page 36

Cream of Swedish profit making The recent period of acquisitions, a pro-

gramme of cost cutting and increased invest-ment on research and development have stimulated a strong revival at Alfa-Laval, the Swedish dairy equipment and process engineering group, where profits have increased by 27 per cent in the first eight months of 1988. Progress has been made in all the company's business areas, with orders during the period climbing by 21 per cent. Page 28

### Cocoa and alternative arithmetic



Not a lot changes in the lvory Coast, be it politi-cally or climatically. Its decision to hold firm on the price that the country's cocoa marketing board pays ivorian farmers, however, is a defiant gesture towards the world cocoa market. matics alone would have made a price cut the

Woodsworth looks at why the world's largest cocoa producer has chosen to fly in the face of conventional wisdom. Page 46

Market Statistics

European options exch FT-A indices FT-A world indices FT int band service

London share service London traded options London tradit. options New int. bond Issu World commodity prices World stock mkt indices UK dividends announced

Companies in this section

Alexandra Workwear Alfa-Laval BM Group Bank of New York Banner Homes Barker & Dobson Bouygues CDFC Trust CPC Internation: Cattle's (Holdings) Dow Jones Dyno industrier Epeda FII/Fylles First Capital Corp. Holmes Protection irving Bank Jones Group Jyske Bank LAC Minerals

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# for \$5bn **Kroger LBO**

KOHLBERG Kravis Roberts, the leading US leveraged buy-out group, yesterday withdrew its offer to buy Kroger, the country's second largest supermarket chain, for \$64 a share or \$5.03bn. The withdrawal could have important implications for future takeover battles on Wall Street. In a strongly worded state-ment, KKR attacked the Kroger board for refusing to enter into negotiations to improve the offer. Some arbitrageurs on Wall Street

some arbitragems on wall street saw the buy-out firm's move as merely a tactical retreat.

Kroger's share price fell \$2% to \$55%, reflecting the growing likelihood that the supermarket group's own restructuring plan may prevail

The KKR proposal for Kroger appeared to mark a climax in the trend towards increasingly hostile leveraged buy-outs (LBOs). The early LBOs were mostly initlated by corporate managements, sometimes as a way to escape hostile takeover bids from outside. However, as firms like attracted ever larger pools of institutional money, they began to take the initiative in many LBO proposals. Until Kroger, however, KKR had never publicly

made an offer to buy a company without winning the support of management first.

The Kroger bid therefore raised concerns on Wall Street that LBO firms might become indistinguishable from conventional cor-

porate raiders.

In withdrawing its bid for Kroger, KKR appeared to be indicating that it was not yet ready to move whole-heartedly into corporate raiding. However, by stating its "surprise and disappoint-ment" at Kroger's refusal to negotiate, KKR seemed also to be hinting that it would feel free to make further overtures to other

The supermarket group's restructuring plan envisages borrowing \$3.8bn in order to pay a special dividend of \$40 in cash, and \$8 in debentures being distributed to each of Kroger's shareholders. Wall Street has valued at hormon \$7 and \$2 the ued at between \$7 and \$9 the "stub" equity which would remain after the bulk of Kroger's capital was distributed to shareholders in this scheme.

Yesterday morning, after the withdrawal of KKR's offer, the stub shares traded on a "when issued" basis at \$7½ to \$8.

# **Epeda builds defences** against Valeo offer

By Paul Betts in Paris

EPEDA-Bertrand Faure, the French diversified car seat manufacturer, is expected to announce this week counter proposals to the hostile FFr2.4bn (\$380m) shares and cash bid for the com-pany by Valeo, the leading French car components group.
The move is an attempt to thwart the efforts of Valeo, controlled by Mr Carlo De Benedetti, the Italian businessman.

Banque Worms, the banking

subsidiary of UAP, France's largest state insurance group which owns a 10 per cent stake in the together Epeda's defences against the Valeo bid. Mr Pierre Richier, the chairman of Epeda, said his group could count on about 68 per cent of the voting rights in the company in friendly hands. He said about 20 per cent of

Epeda's capital was in the control of the company's management and its industrial partners in Spain and Italy. An additional 20 per cent was held by institutional investors including, among them, the UAP group and the French state-owned AGF insurance. Mr Richier said the Valeo deal

was both against the interests of Epeda shareholders and against the interests of his group's industrial strategy. He said Fiat had already frozen two deals with Epeda to await the outcome of the hostile bid.

He suggested that Valeo wanted to increase the critical mass of its car components business with the acquisition and intended to finance the takeover by shedding the diversified operations of Epeda in the luggage, bedding and military sec-tors if its bid succeeded. Epeda's reaction and the deci-

sion of the UAP to support the defence of the car seat manufacturer appears to have taken Valeo by surprise. Bourse sources are expecting the stakes to esca-late in the Epeda bid battle as the smaller but profitable car seat maker sharpens its defences.

# KKR drops bid | No looking on the black side

Steven Butler examines the message from this week's Tenneco assets sale

THE international oil industry is suffering the second big slide in crude oil prices in as many years, yet most of the industry is brimming with optimism. This clear message emerged this week when, one by one, companies in the US and Europe announced that they had come away with a chunk of the assets auctioned by Tenneco, the troubled gas pipeline and industrial company, for a total price of

Chevron won the biggest piece, \$2.6hn of oil and gas properties in the Gulf of Mexico, while Mobil caused a bit of surprise by paying \$560m for a refinery in Chal-mette, Louisiana. The total take in the apprion was considerable. in the auction was considerably higher than the stoom to \$6.50n the assets had been expected to fetch.

"This shows that oil companies

do not do their long-term planning based on short-term expec-tations of oil prices," said Mr Paul Mlotok, oil analyst at Salo-mon Brothers, the Wall Street investment bank, in New York yesterday.

This was, perhaps, not seri-ously in question. But the high prices paid indicate that the oil companies have not substantially changed their expectations of the future in recent months, despite doubts on many sides about just how good the next decade prom-ises to be for the oil industry. The grip on the oil market by

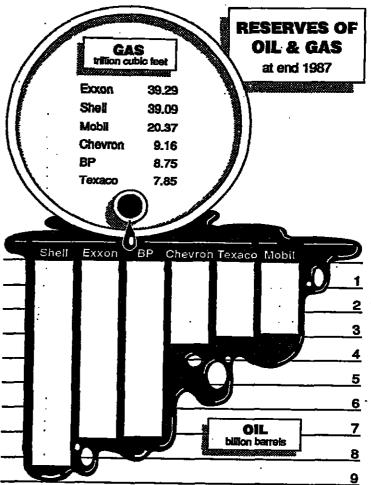
the Organisation of Petroleum Exporting Countries has appeared far more shaky than most observers had assumed, and even Dr Subroto, the Opec secre-tary general, admits that weak prices are likely to stay for many

years.
Mr John Jennings, group managing director of the Royal
Dutch/Shell group has expressed
outright pessinism that real oil
prices will decline until at least the middle of the 90s, both because of expected weak demand and a continued high level of non-Opec oil production. He warned that prices paid in recent asset and takeover deals reflect an unwarranted outinism. reflect an unwarranted optimism about the future.

Shell and Exxon, the world's biggest oil companies, were indeed notably absent from the list of winning bidders for what was probably the most attractive set of US properties to come on the market in years.
But this is hardly surprising:

Shell probably has the most enviucing properties of any oil com-pany, and there has always been a suspicion that its forecasts of low prices were really just a way of talking its own book. Shell promises to be the most

resilient of any of the major oil companies in the face of weak prices. Neither Shell nor Exxon had any need to pay the rela-tively high going rate for these properties, which would in effect



have diluted the value of their own holdings.

Even more than reflecting optimism about the oil price, how-ever, the Tenneco sales reflect confidence within the industry that the depressed US gas indus-try is finally set to turn the cor-ner. Most of the assets that are changing hands are dominated

Tenneco intends to maintain its common stock dividend at an annual rate of \$3.04 per share following the sale of its oil and natural gas businesses.

by gas reserves, and as a result of

Progressive price deregulation in the US market in the early 1980s, combined with serious excess capacity, set the stage for

a price battle that drove some participants out of the market, and caused large reserves to be

ever, led to a decline in exploration activity, meaning that gas was being consumed faster than it was being found and brought into production. Production from known reserves in the lower 48

states of the US are set to fall sharply from about 1990 and considerable new reserves will need to be found to avert a shortage. In the case of oil, a similar situation would not necessarily spark fresh interest in invest-

The company said net proceeds from the \$7.3bm sale should be more than \$6.4bm after taxes and

ita purchase Chevron stands to become the higgest US gas pro-

The weakness in prices, how-

ment. However, gas can be pro-hibitively expensive to transport over long distance, either other expenses. The sales should be substantially completed by the year-end.

Tenneco said it would use the proceeds to retire a substantial amount of its outstanding debt and possibly to repurchase com-mon shares.

through pipeline or through liquifaction, and this puts a pre-mium on local discoveries. These facts have not been

entirely lost on Shell Oil, Shell's US operating company, which tion through federal lease sales in the Gulf of Mexico and by acquiring smaller parcels of assets onshore.

"The whole industry is rationalising," says Mr Jeremy Elden, of Phillips and Drew.

This consists of amalgamating interests so that the oil companies own a bigger piece of indi-vidual producing assets, and own more assets that are grouped

regionally, thus allowing for operating efficiencies.
This pattern emerges strongly

from the particular parcels of assets that changed hands in the Tenneco sale. Many buyers were adding to existing interests and some have recently disposed of other properties that do not fit so easily into their existing inter-

ests.
As a result of its purchase of Tenneco's mid-continent reserves in Kansas, Oklahoma, Texas, and Arkansas for \$715m, Mesa will nearly double its gas reserves in

Amoco's \$900m purchase of Tenneco's Rocky Mountain division, involving mainly natural gas, comes after its recent \$40n purchase of the US properties of Canada's Dome Petroleum, which at the time made it the richest holder of natural gas in North

Atlantic Richfield's \$700m purchase of Tenneco's West Coast oil and gas assets will help to consolidate its already strong position

in California.
Other buyers at the auction include American Petrofina, the Fina subsidiary, which is paying \$600m for Gulf Coast producing properties, and Conoco, which is paying \$115m for Tenneco's Norvegian interests. The high price that Mobil paid

for its refinery reflects optimism that the current boom taking place in refining profits will not be short-lived.

The refinery that Mobil is buy-ing had recently been upgraded by Tenneco, and Mobil should be able take advantage of these market conditions with immediate effect. Although neither a buyer nor a price has been revealed for Tenneco's chain of filling stations, the price was evidently also quite high, in the range of \$10 per annual barrel of through-

One conclusion that emerges from the auction is that on an asset basis, every major oil com-pany is vastly undervalued by

the market.
Mr Elden, at Phillips & Drew, has calculated that developed oil reserves have gone for about \$6\% a barrel, while undeveloped reserves sold for \$4\% a barrel. The refinery and the filling stations are worth each more than \$10 for an annual barrel of

He says that if BP should be valued on a similar basis, its double to about 570p, while shares of Shell ought to go up to close to £23. They are currently below £10.

That of course may be an unre-alistic way to value these companies, because they are so large that the market would have serious trouble absorbing them. It is none the less indicative of the depth of underlying financial strength that Big Oil now enjoys.

# **OVS** plots pincer movement to flush out Redfearn white knight

OVS Investment, an Australian company controlled by Mr Dick Pratt, yesterday put its 29.9 per cent stake in the UK packaging company Redfearn up for sale, but said it would make a £53m (\$90m)cash bid for the group if no

one bought its holding. This unusual tactic, devised by OVS's advisers, N.M. Rothschild, is designed to flush out a rival hidder or "white knight" for Red-fearn. OVS has the right to reject all tenders if a third party either makes a bid for Redfearn or acquires more than 10 per cent of its equity. The tender offer is set at a min-

imum price of 520p per share, and should no tenders be received by October 21, OVS would make a cash offer for the whole company at that price. OVS says that 520p per share is all it is prepared to offer. "But if an it is present to that a but it is more, that's OK," said Mr John Lester, an OVS director, yesterday. OVS also argues that Redfearn's management would find it

offer, should no buyer emerge during the tender period.

OVS, which has substantial interests in paper and packaging in the US and Australia, irst announced a stake of 6.8 per cent

Mr Lester maintained that a bid was the group's preferred option. "We would much rather be a buyer than a seller at 520p," he said. But he admitted that the group had made it known in the past that its stake was for

Redfearn, which was formerly known as Redfearn National Glass, is the UK's third largest glass container producer. It divergass comainer producer. It diver-sified last year through the pur-chase of Flexpack, a packaging film business, but its recent interim results showed that two out of its three divisions were making losses.

It seems likely that an offer from either of the two larger UK glass container producers, Rockware or United Glass, would be liable for referral to the Monopolies Commission. But European and US packaging companies may emerge as bidders.

in Redfearn in January 1987. It subsequently bought a 20.5 per cent holding from Sir Ron Brier-ley's IEP Securities and said it hoped to assist in improving the company's performance. However, as Mr Lester said dryly yesterday, "the management had other views."

The scheme would, Mr Lester

said, resolve OVS's position of being a minority investor with no

active role in the company.

In a separate move, Redfearn recently parted company with Mr
John Pratt (no relation), who was ousted as chairman. Its current chairman, Mr David

Newbigging, said OVS "appear to have no clear strategy for their investment in Redfearn and this latest move indicates a cavalier attitude towards the company." The Redfearn board advised shareholders to take no action.

# Ratners buys Next offshoots

By Maggle Urry in London

RATNERS, the fast expanding part of Combined English Stores British jewellery retailer, is pay- which Next acquired in June 1987 ing a total of £150.8m (\$255m) to buy two businesses from rival stores group Next, in a move which underlines the shake-up taking place in the UK high

The two chains changing recent dull interim figures. hands are Zales, a 130 store jewelHe said that Next had de lery business, and Salisburys, a to sell these non-core businesses group of 235 shops selling cossions as to reinvest the resources in group of 235 shops selling costume jewellery, handbags, fashion accessories, briefcases and higgage: Rainers is also taking 73 name, and said the sale "is the other jewellery shops which had logical culmination of Next's traded under the Collingwood assimilation of CES's high street

All these businesses had been

for £335m, pipping Ratners which had bid for CES first.

Mr George Davies, Next chairman and chief executive, denied the suggestion that the sale represented a panic move following He said that Next had decided

portfolio."

shops.

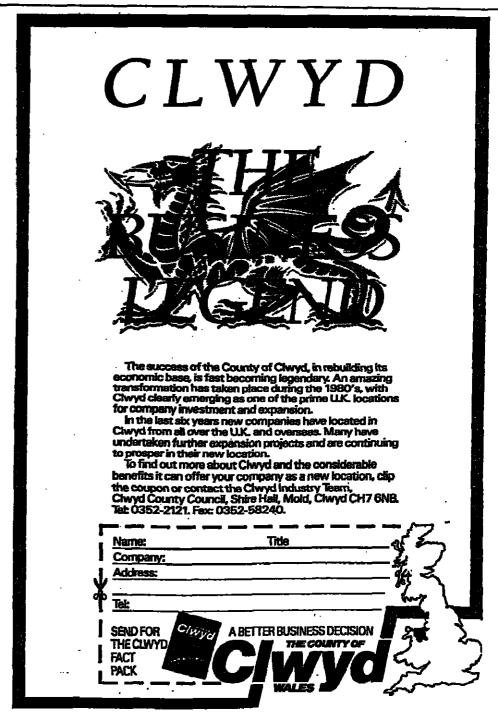
Next is keeping its Next the

Jeweller chain, which has 47 shops, and is in a different part of the jewellery market.

With the purchase, Mr Gerald Ratner, Ratners' chairman and managing director, said he would achieve his goal of 1,000 jewellery shops in the UK. Salisburys would provide a new area of UK expansion, he added.

Next and Ratners have been two of the brightest stars in the retail sector in recent years. Mr Davies transformed the Hepworth menswear group into Next, which now has around 1,100

Lex, Page 24; Next time round a good deal for Ratners, Page 32



# Murdoch funding for **Triangle**

By Raymond Snoddy

MR RUPERT MURDOCH, chief executive of News Corporation, is believed to have put his finance in place for his largest ever acquisition — the \$3bn purchase of Triangle Publications of the US.

The deal, first announced in

August, was seen as both audacious and risky because of the increased levels of debt that

Mr Murdoch has sold off some of his properties, including his 50 per cent stake in the US and British editions of the magazine Elle to help finance the Triangle purchase.

He has made it clear that he now has the commitments in place to finance the Triangle acquisition and the deal could be finalised by the end of this

The American-Australian publisher, who owns five UK national newspapers, is also saying that he has no intention of selling his stake of just over 18 per cent in Pearson, the publishing, banking and oil service group which owns the Finan-cial Times.

sives, to 600,000 tonnes. Dyno said Du Pont had been

Dyno to expand its

explosive interests

DYNO INDUSTRIER, the diversified Norwegian industrial group, said yesterday that it had agreed to purchase the 50 per cent stake owned by Du Pont of the US in Du Pont Wesfarmers will be named Dyno Wesfarmers, although the final signing is expected to take place in December. Australian explosives company, for an undisclosed sum.

The deal will make Dyno one of the world's leading explosives producers, alongside ICI of the UK, doubling its annual Nobel Johnsen Bulk Explosives

of the UK, doubling its annual Nobel Johnsen Bulk Explosives

turnover to NKr5bn (\$759.8m). in Australia. These companies It increases Dyno's total are now to be marged with the

annual production of ammo new Dyno Wesfarmers, head-nium nitrate, the basic raw quartered in Sydney. The new

material used to produce explo- company will have some 200

# Modest Saudi billionaire indulges banking passion 8% drop

deal in place Finn Barre profiles First Boston's Saudi guardian

r Suliman Olayan, the Saudi billionaire who this week emerged with a key role in the restructuring of First Boston, the Wall Street investor, for bank is indulging a passion for banking, where despite a lack of formal background he has a number of significant involve-ments worldwide through directorships and sharehold-

ings. Under Monday's deal his Olayan Group, a distribution and trading company, will act as interim trustee over a 30.5 per cent stake in CS First Boston, which will be the private-ly-held umbrella company for the New York bank as well as for Credit Suisse First Boston, its London affiliate, and a new venture in Tokyo. The Sandi group will also be the conduit for a loan of some \$600m from

international banks. It is being emphasised that Japanese institutions are being sought as the preferred long-term partners in the new entity, and that the Olayan link is intended as an interim measure. The choice of Olayan, which is itself not a bank, cir-

Mr Arild Ingierd, a Dyno

cumvents potential US regula-tory problems, particularly those arising from the country's Glass-Steagall Act covering the banking and securities industries.

Mr Olayan's interest in the hanking business has led him at various times to take stakes in Donaldson Lufkin and Jenrette, another prominent Wall Street firm, as well as in Chase Manhattan and Morgan Guaranty, and to serve as a member of Morgan's international advi-

of Saudi British Bank, the local joint venture of Hongkong and Shanghai Banking Corpora-

tion.
While some other Saudi high-fliers such as Mr Adnan Khashoggi and Mr Ghaith Pharoun have encountered dis-agreements with creditors, Mr Olayan appears to have weathered the oil price downturn with few problems. This is partly because his involvement in the country's hard-hit construction and property sectors was minimal by the time the

In addition, he has invested

abroad, and in the US has also had shareholdings in oil companies including Occidental and Mobil, where he held a board seat at one time.

Mr Olayan was born in 1918, in a small village called Onat-zah, and took a job with the Arabian American Oil Company (Aramco) in 1947. Taking advantage of an Aramco programme to encourage Saudi entrepreneurs, he mortgaged his house and started a small trucking firm. He later branched out into construc-

branched out into construc-tion, trading and services.

His company now has local agency rights for multination-als including Xerox, Atlas Copco, Rover Group and Gen-eral Foods. Through a subsid-iary called Olayan Saudi Hold-ing Company (Oshco) it is said to be the kingdom's largest dis-tributor of consumer grade. tributor of consumer goods.

Another reason advanced locally for Mr Olayan's contin-

ued financial success during difficult times is his relatively simple lifestyle. He eschews yachts and private jets; his

# Philips in submicron chip project setback

By Laura Raun in Amsterdam

PHILIPS. THE Dutch electronics group, has suffered an apparent setback in its submicron chip project, with lower than expected demand forcing plans for two production facilities to be postponed.

A new plant for the 1 megahit chip was supposed to have been built next year in Hamburg, West Germany, but has been put on ice, depending on market demand. Another integrated-circuit facility in Nijmegen, the Netherlands, will not be used for production unless canasity in Findhoven is capacity in Eindhoven is exceeded. Just last month Philips borrowed Fl 450m (\$215m) from the European Investment Bank to help finance the Nijmegen facility.

For the time being, produc-

seeking to divest totally from vice-president said: "This is a the explosives business and the sale of its Australian subsid-"Dyno."

cess-memory (Sram) chip will be limited to Eindhoven, where Philips has its headquarters. Demand for the Philips' chip, which can store 1m bits of computer data, has failed to meet expectations, although demand for static chips in general far exceeds supply.

Philips is making the 1 megabit chip as part of the F1 3.4bn "megaproject" designed to help Europe catch up with Japan in submicron technology. Siemens of West Germany is also participating in the government-subsidised project. It makes 1- and 4-megabit dynamic random access memory (Dram) chips.

Submicron chips are consid-Nijmegen facility.

For the time being, production of the static random-action of the

# CPC ahead despite in sales

By Robert Vincent in New York

cing costs.

CPC INTERNATIONAL, the New Jersey-based food process-ing group, yesterday reported further strong progress, lifting third-quarter net income by 29 per cent to \$76.7m and earnings per share by 36 per cent to 98 cents.

The group, which has a string of brand names including Hellmann's and Mazola, said the improvement stemmed from good volume growth in consumer foods in the US and overseas, a better performance in Latin Ameri-can corn refining operations and substantially lower finan-

Sales in the quarter showed an 8 per cent decline to \$1.2bn, but those from continuing operations were substantially ahead at 16 per cent. For the first nine months, the group's net income was \$206.7m or \$1.83 a share. This was 36 per cent higher than the year-ago period after excluding a 1987 special net gain of \$126m.

Sales in the same period amounted to \$3.5bn, against \$3.84bn last time, but again there was a considerable increase from continued operations, which advanced 17 per cent from \$3bm.

# Dow Jones in 13% decline

By Our New York Staff

DOW JONES, the US business information and newspaper group which publishes the Wall Street Journal, suffered a 13 per cent decline in net profits during the third quarter. This unexpectedly poor per-formance was attributed to

weakness in financial advertis-ing since last October's market Dow Jones made \$32m or 82 cents a share in the third quarter, compared with \$37m or 38 cents a year ago, despite a 28 per cent jump in total reve-nues to \$384m. Revenues were boosted by a change in the accounting for the Telerate

electronic market information

# GE raises third-quarter earnings 16% to \$815m

GENERAL ELECTRIC, the conglomerate, has reported a continuing rise in profits. In the third quarter of this year it lifted net earnings by 16 per cent to \$815m, with the improvement being led by plastics, financial services and medical systems.

The profits increase, which follows a strong second quarter, took earnings per share to 90 cents, a rise of 17 per cent against 1987's originally reported third quarter. This was in line with analysts' esti-

The group's earnings were restated at the last year-end to reflect new tax accounting rules. Third-quarter earnings would have shown an increase of 23 per cent against the restated figures, but GE considers the originally reported 1987 earnings more meaningful.

The quarterly improvement was achieved on a 1 per cent fall in sales to \$9.31hn but, after adjusting for acquisitions and disposals since the beginann disposais since the latest ning of 1987, sales for the latest quarter rose by 7 per cent. In July 1987, GE agreed an asset swap with Thomson of France in which the French group took over GE's RCA consumer

electronics business and GE acquired Thomson's CGE medi-cal equipment subsidiary. Nine-month earnings were also up 16 per cent at \$2.37bn on unadjusted sales down 3 per cent at \$26.5bn, while earnings per share increased 17 per cent to \$2.63.

Sales adjusted for disposals and acquisitions were 4 per cent higher than in the year-ago period.

Last month the company

bought Borg-Warner's chemi-cal business for \$2.3bn. Mr

John Welch, GE chairman, said that this transaction had made no impact on the latest quarter's operating results, but once integrated the acquisition would greatly enhance GE's plastic product lines and cus-

tomer service.

He also pointed out that GE had made a further commitment to growth in the plastics sector, with the announcement earlier this month of a \$1.7bn plastics venture in

Mr Weich said that margins had been improved throughout the group, with the operating margin in the first hine months rising a full point to 10.1 per cent, against the same period a year ago.

This, he added, put the company in a good position to achieve its second consecutive.

achieve its second consecutive year of double-digit earnings

# International Paper doubles earnings

By Anatole Kaletsky in New York

doubled net earnings in the paperboard products.

third quarter, maintaining a 90

per cent-plus rate of profit
growth for the second year
running.

The paperboard products.

Despite a decline in-weod
product sales connected with
higher mortgage rates, he said
that this division also showed
that this division also showed.

roughly in line with market He noted that mills produce expectations and its shares felling packaging materials and \$7, to \$46 soon after the quaruncoated white papers were

per cent higher than the previous year's \$102m or 92 cents.

lis net sales increased by 20 white papers were now available to customers on an allocation has been cent to \$2.4m. In the last tion has only and IP was nine months, IP has made expanding its position in this \$32m or \$4.76 a share, almost double its profits of \$267m or \$4.76 in the first nine months several recently acquired subsets of \$387.

standing increased slightly wood composites, and Anifet, a over the past 12 months, result-photographic paper manufacing in somewhat slower growth turer, were performing up to in earnings per share. expectations.

in earnings per share. expectations.

Mr John Georges, chairman, Overall, the company's said he could "see no reason return on equity had risen to why the trend should not con- 15 per cent from 9 per cent in

INTERNATIONAL Paper, the and predicted that demand and world's biggest integrated pricing would remain strong paper-making company, almost next year for all IP's paper and

However, IP's results were steady improvement in profits. terly report was released.

Operating at full capacity,
IP earned \$201m or \$1.74 a resulting in steady increases in
share in the third quarter, 97
per cent higher than the previMany grades of uncoated

The number of shares out the world's largest producer of

tinue through the year end" 1986 and 10 per cent last year.

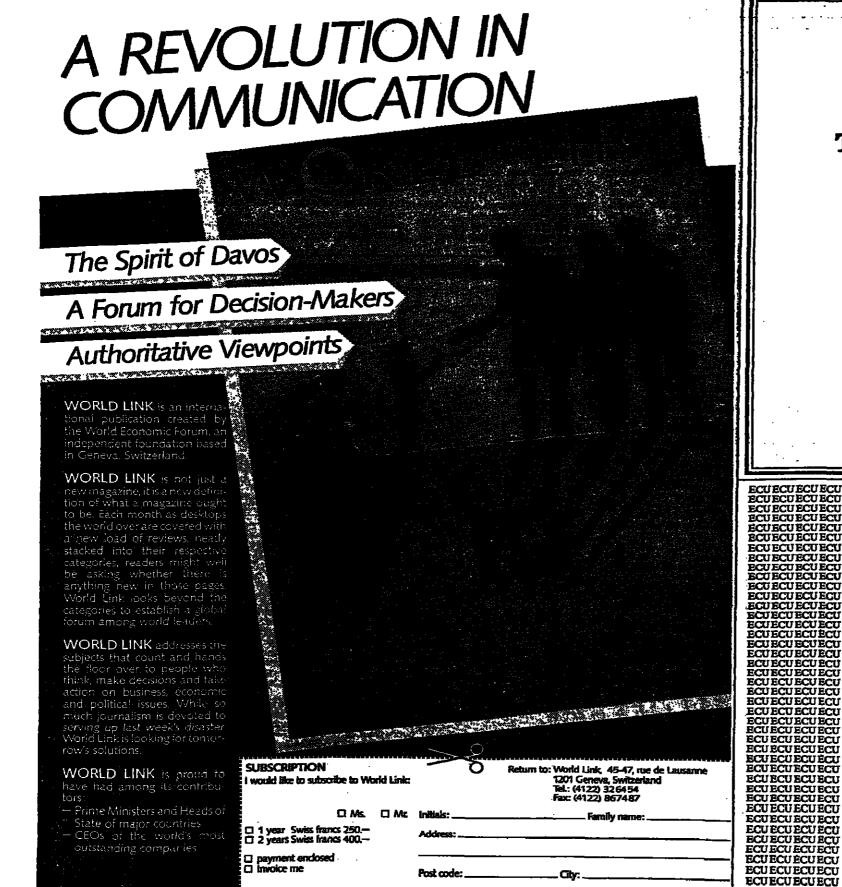
# Court turns down LAC **Minerals**

By David Owen in Toronto THE SUPREME Court of Ontario yesterday dismissed a request by LAC Minerals, the fourth largest gold producer in North America, for a new trial to determine ownership of the huge Page-Williams gold mine in northern Uniario.

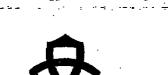
Mr Justice Osborne is expected to outline his reasons for his decision later this week. The mine, which has proven reserves of at least \$m oz, was awarded to Corona Corporation — another Canadian gold mining company — in March 1996, An appeal by LAC was rejected unanimously by the Ostario Court of Appeal a year

The latest decision was immediately reflected in the LAC share price, which dropped to CS11% - off C1% from the previous close. Corona Class A shares, mean-while, rose by the same margin to C\$10.

Mr Roland Francisco, LAC treasurer, said that yesterlay's ruling "does not change the complexion" of LAC.



Cheque payable in Swiss francs or ouivalent in a convertible currence



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October, 1988:

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D)

Westpac to

buy loan

A\$1.47bn

WESTPAC, one of Australia's Big Four trading banks, is to pay nearly A\$1.47bn (US\$1.18bn) for the loan portfolio of the Defence Service Homes Corporation, a state

The purchase is part of a series of asset sales announced

by the Federal Government

last year. Others have included a naval dockyard, government office blocks in

Sydney and part of the Austra-han embassy site in Tokyo.

The announcement yester-

day, from Westpac and the

three government departments involved, said the bank would purchase the portfolio for its face value of A\$1.88hn plns a

A\$100m premium. Because of the timing of payments, this premium was said to be equiv-alent to A\$85m to the Govern-

The Defence Services Homes

Corporation was set up to meet the housing needs of First World War veterans and their widows, and was later expanded to include those who

served in Korea, Malaya and Vicinam. Its loans are offered

on a concession, and currently 187,000 mortgages are out-

Westpac said the purchase was without precedent, and equivalent to the acquisition of a building society without its staff or bad debts.

By Chris Sherwell

mortgage lender.

in Sydney

# 

# 

# Court tung lown LAC

Minerals

1 page Gasti Julio

It said the deal would lift the bank's existing home loans portfolio of A\$7.3bu signifi-cantly closer to the A\$9bu level of the country's biggest home lender, the Commonwealth Bank. At the same time, the bank expects to pick up additional business in the form of second 

mortgages and new cheque and savings accounts, as well as new loans to eligible defence service people over the next 30 years. • State Bank of South Australia has applied for a full coan-

mercial banking licence in New Zealand, AP-DJ reports from Wellington.

Mr Tim Marcus Clark, man-aging director, said the aim was to introduce niche banking to big companies and and morrgage financing, wealthy individuals.

Mr Chan said Nan Fung had

ME

# LTD.

# \$165,000,000 **Financing Facilities**

# For the acquisition by

Abbey Medical, Inc.

a subsidiary of VenTech Healthcare Corporation Inc.

# **Foster Medical Corporation**

# Avon Products, Inc.

Financing, including senior debt and a preferred stock investment, provided by:

# GE Capital



### A GE Financial Services Company

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### INTERNATIONAL COMPANIES AND FINANCE

# The side-effects of Irving Bank's poison pill portfolio for

Anatole Kaletsky looks at the repercussions of Bank of New York's victory in its bitter takeover battle

he merger between
Bank of New York
(BNY) and Irving Bank,
which was finally signed and
sealed this week, concluded
what the works accounts what was by some accounts the longest and most expensive takeover battle in US history. in addition to creating the 11th largest bank in the US, with total assets of between \$450m and \$500m, the merger has shed new light on at least three important questions which have kept bankers, businessmen and takeover lawyers

guessing for the past year.

Probably the most significant effect of the riving battle was to add to the combision over the "poison pill" and take-over devices adopted by ever increasing numbers of US corporations. The decision by Irving's Mr Joseph Rice to surren-der was prompted directly by the refusal of the New York

the refusal of the New York State Supreme Court to recog-nise the living poison pill. But far from discrediting all poison pill-type defences, the bid for living may simply have focused attention on new ways of making these defences effec-tive. One of the most popular is likely to be for New York-based companies to reincoporate in companies to reincorporate in Delaware, a state where courts have upheld the use of poison

The Irving bid also demon-strated the limitations of the

company private, AP-DJ reports frum Hong Kong. The board of directors said yesterday it had been informed

of Mr Chen's plans to buy out minority shareholders and had

appointed Sun Hung Kai Inter-

Mr Abraham Chan, a man-

ager with Jardine Fleming, Mr Chen's advisers, said the buy-out offer was at a preliminary

stage. Nan Fung is a textile company with interests in

property investment and development, securities investment

national as adviser.

Nan Fung chairman aims

to take company private

MR CHEN DIN-HWA, chairman and controlling shareholder of the Hong Konglisted Nan Fung Textiles Consolidated, wants to take the AR-NI AR-NI

state anti-takeover statutes which have recently been imposed onerous general condi-tions on companies undertaking hostile bids. Rather to many lawyers' surprise, the New York courts upheld the state's anti-takeover law, which would have prevented BNY from consumating a full legal merger with Irving for five years even if it acquired all of its shares. BNY declared, however, that it would go ahead with the bid

anyway and operate Irving as a separate subsidiary, accepting the substantial financial and operating problems which this

would entail.

In terms of the banking business itself, the Irving takeover proved once and for all that a sufficiently determined block. can buy a major US bank against the wishes of its management and board. The Federal Reserve Board, far from opposing BNY's unfriendly offer as a few old-fashioned banking analysts sentimentally supposed it might, ended up playing the key role

By putting regulatory obsta-cles in the way of Banca Com-merciale Italiana (BCI); Irving's chosen white knight, the Fed made it quite clear that it had no preference for agreed

78 per cent of Nan Fung. At the current share price of HK\$8.80

the buy-out would cost about

HK\$800m (US\$102.6m) but the final offer is thought likely to be significantly higher. Nan

Fung shares were suspended

fuelled rumours on the

exchange that a number of

buy-outs were in the works. Interest started last week when Australia's Bond Corporation

Holdings said it planned to buy

out the minority shareholders in Bond Corporation Interna-tional, its Hong Kong-listed

Nan Fung's announcement



questions appear to be nega-

No doubt there will be fur-ther mergers in the years and months ahead, as a result of

the many structural changes which are sweeping the world-wide banking business. But

banks are most unlikely to

Joseph Rice: the man who raised Irving's white flag willing to give positive encouragement for enforced consoliness? And will foreign banks be excluded, or at least handicapped, in this game?
The answers to both these dations among the leading US

Indeed, the combination of the Fed's latitude towards BNY and its stringency regarding BCI's bid application has raised two further issues. Will the success of the Irving take-over lead to an outbreak of merger mania and corporate raiding in the banking busi-

Singapore Press plans de-merger

SINGAPORE PRESS Holdings (SPH), the island's dominant

newspaper group, yesterday amounced the terms of a pro-posal to hive off its Times Pub-lishing subsidiary into a sepa-rate listed company, Reuter reports from Singapore.

The proposal offers SPH

shareholders one Times share for every two SPH shares held.

Times's issued capital, at S\$121.63m (US\$59.8m), will be half SPH's capital.

Mr Lim Kim San, the chair-man, said shareholders had

been urged to vote for the pro-

posal. Completion was expected by February. The de-

merger occurs four years after the Government ordered the

merger of three newspaper

SPH shares rose 15 cents yes-

groups to form SPH.

terday to \$\$7.30.

become the next "hot" sector for takeover speculators when the supply of hid stocks in pub-lishing and food manufactur-ing is exhausted. In part this is because the made possers of because the magic powers of leverage do not work in bank

Many of the multi-billion dolharmy of the munt-billion dol-lar mergets on Wall Street in the past few years have been explicitly designed to suck the surplus equity out of large companies and replace it with debt in order to multiply the potential returns to new ownbanking business, however, are in the opposite direction. US hanks are under orders from the Fed to raise their equity to meet the new international capital guidelines and regula-tors are most unlikely to approve mergers which weaken a bank's capital ratios. In addition, of course, US legislation at present limits the field of potential acquirers, making it impossible for banks to fall prey to general indus-

trial or service conglomerates. Takeovers in the US banking sector are going to be confined, therefore, to horizontal merg-ers between banks. This leaves the question of foreign bank takeovers. The

Fed has gone out of its way to deny that nationality had anything to do with its opposition to BCPs friendly plan to buy 51

per cent of living. In fact the Fed has pointed out repeatedly that it never opposed BCTs bid. It simply requested additional financial information on Instituto per la Riconstruzione Industriale (IRI), the Italian

state holding company which owns 60 per cent of BCL. Fed officials claim to have been surprised and incredulous when BCI abruptly withdrew its bid for Irving after receiving what they considered a routine information request under the Bank Holding Com-

panies Act.
Fed officials apparently told BCI at the time that they would waive some of the US law's requirements for IRI "to the maximum extent possible." They claim that there was never any question of asking IRI to dispose of its far-flung industrial interests in order to win permission to acquire a US

From the Italian standpoint, however, the Fed's amazement was somewhat disingenuous, since it was seen as unaccept-able for IRI, an agency of the Italian Government, to con-sider operating on the basis of special walvers,

It is an open question whether this particular incident ends up being seen as a storm in a teacup or leading to further clashes between US

# KIO to take control of **Singapore**

company By Our Financial Staff

THE KUWAIT Investment Office (KIO) is to take over First Capital Corporation, a Singapore property company known formerly as Sealion Hotels and rescued in July last year by United Industrial Cor-poration (UIC), a leading local

conglomerate.

UIC, which took control of First Capital from Mr Allan Ng amid an official inquiry into share dealings involving Mr Ng, will sell a 51 per cent majority to the KIO for \$\$124.9m (US\$61.4m).

The Kuwaiti state agency will acquire this stake through Dao Heng Holdings, a Hong Kong-based investment comshareholder. After this deal, which is subject to approval by UIC shareholders, it will then make a general offer at the same per-share price of \$\$1.50.

The shares are to be acquired by J.M. Sassoon, the broker, or placed by Sassoon with either KIO or third parties. KIO holds a 49 per cent stake in the holding company

of Sassoon.
UIC retains a 27.8 per cent interest in First Capital which it said would not be sold durand European banking law. ing the offer period.

# VenTech Healthcare Corporation Inc.

through its subsidiary

# Abbey Medical, Inc.

has acquired

# **Foster Medical Corporation**

a subsidiary of

# Avon Products, Inc.

The undersigned acted as financial advisor to VenTech Healthcare Corporation Inc. and Abbey Medical, Inc. in this transaction.

# Alex. Brown & Sons Incorporated

October 3, 1988

This ennouncement appears as a matter of record only.

# Abbey Medical, Inc.

\$265,000,000

\$60,000,000 Term Loan

\$100,000,000 Revolving Credit Facility

\$65,000,000 Senior Subordinated Debentures \$30,000,000 Cumulative Exchangeable Preferred Stock

\$5,000,000 Common Stock

\$5,000,000 Cumulative Preferred Stock

The undersigned structured and assisted in negotiation of the terms of this financing in connection with the acquisition of Foster Medical Corporation by Abbey Medical, Inc.

Alex. Brown & Sons Incorporated

October 3, 1988

September 26, 1988

## **Datalease Corporation**

and its affiliate

**Datalease Capital Corporation** 

have been acquired by

Atlantic Computer Systems, Inc.

a wholly owned subsidiary of

Atlantic Computers plc

We initiated this transaction and acted as financial advisor m Daralesse Corporation.

PaineWebber Incorporated

This announcement appears as a matter of record only.

September 1988

£30,500,000

# Southampton Cable Limited

£10,500,000 **Equity Private Placement** 

£20,000,000

9-Year Senior Revolving Credit and Term Loan

The undersigned structured and arranged this financing and acted as financial adviser to Southampton Cable Limited.

PaineWebber International

# IMPORTANT NEWS FOR PRIVATE BANKING CLIENTS OF AMERICAN EXPRESS BANK LTD. IN LONDON

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Alfa-Laval registers 27% rise in eight-month profit

last year.
Alfa-Laval's recent period of

ALFA-LAVAL, the Swedish SKr5.55km, a rise of 52 per cent dairy equipment and process on the first eight months of engineering group, yesterday reported a 27 per cent increase in profits after financial items from SKr415m (\$65.4m) to SKr525m for the first eight

Operating income after depreciation amounted to SKr505m, which is a 44 per cent improvement on the same period of 1987

Orders received in the first eight months of this year amounted to SKr9.3bn, an increase of 21 per cent over the same period of 1987, while invoiced sales went up by 12 per cent to SKr7.38bn. The backlog of orders at the

end of August amounted to

acquisitions, a programme of cost cutting, and increased investment in research and development all appeared to have stimulated the company's

Alfa-Laval is booming in almost all its business areas. In food technology and flow equipment, the order books are 45 per cent higher than for the same period of 1987, with a par-ticularly large order for 10 complete margarine plants

from the Soviet Union.
In the agri-business sector, there has been a 17 per cent increase in orders after five

years of stagnation.
The industrial division also reported an improvement in its income, with a "positive sales growth" in the separation, thermal, and dosing and analysing technology business sec-tors. Indeed, the only area where there was a fall in

INTERNATIONAL COMPANIES AND FINANCE

Group liquid assets at the end of the period amounted to SEr3.94hm, compared with SEr2.94hm for the first eight

considerable improvem

# orders compared with the first eight months of 1987 was blotechnology.

months of 1987.

The group said it believed its fall-year profits would show a on last year's figure of SKr80im after financial items.

# Operating profit grows by 28% at S-E Banken

By Sara Webb in Stockholm

SKANDINAVISKA Enskilda Banken, Sweden's leading commercial bank, reported a 28.1 per cent rise in operating profit to SKr2.31bn (\$364m) for the first eight months.

The banking group as a whole, which includes S-E Banken's international branches, reported a 23.1 per cent increase in profit to SKr3.11bn. It said the profits increase had been held in check by some of been held in check by some of its overseas branches showing a lower profit than in the com-parable period last year.

The group expects full-year profits to increase by 15 per cent to about SKr4.65bn in

S-E Banken said the profit. was achieved through higher volumes this year. Interest income for the bank rose by 25.3 per cent to SKr3.21bn, helped by strong demand for loans from house-

Group interest income rose by 22 per cent to SKr4.12bn. The bank said lending in Swed-ish kronor increased during

the period and foreign currency lending showed a rapid rise because of the gap between Swedish and interna-tional interest rates.

tional interest rates.

The bank's total income climbed 19.5 per cent to SKr4.82bn. Commission income rose by 17.6 per cent for the group. Total costs increased by 12.1 per cent to SKr2.35bn in the bank and by 15.1 per cent to SKr3.25bn for the group, reflecting the cost of establishing three new overseas beauches.

# Bouygues chief set to stay in charge

THE FUTURE leadership and control of Bouygues, the world's largest construction group, will come under the spotlight tomorrow at a crucial meeting of the company's

board.

Bonygues shares have been under siege during the past few weeks on the Paris house as a result of a combination of takeover speculation and succession problems.

But Mr Francis Bonygues, the 65-year-old chairman of the construction group which has amual sales of Fraction and also controls TF-1. France's

annual sales of Fritoum and also controls TF-1, France's leading privatised television network, is widely expected to confirm tomorrow that he will remain in charge of the group he founded 36 years ago.

However, Mr Bouygues is also expected to give an impor-

however, Mr. Bouygues is also expected to give an impor-tant cine on his eventual suc-cession by appointing his son, Mr Martin Bouygues, as deputy chairman of the company. The group, however, declined to comment last night on reports of Mr Martin Bouygues' expec-ted specialized.

Mr Martin Bouygues has headed up to now the group's Bouygues Maison French housing development subsidiary. He was not originally regarded as the favourite to succeed his father, but his star rose after Mr Bouygues fell out a few years ago with his eldest son, Mr Nicolas Bouygnes, The board meeting is also

expected to clarify the controlling shareholding of the group which has been the subject of major hourse speculation in recent days. About 15 per cent recent weeks and the share price has risen sharply on spec-

price has risen sharply on speculative buying.

The Bouygues family and its traditional partners, including the Crédit Lyonnais and the Suer financial group, now control about 45 per cent of the voting rights of the company. Both Crédit Lyonnais and Snez renewed during the last few days their support to the lamily as traditional shareholders.

However, Mr. Robert Maxwell, the UK publisher, and Mr. Bernard Taple, the French entrepreneur, have both disclosed they had acquired shares in Bouygues to defend the construction group from a possible raider as well as their interests in TF-1.

Both Mr Maxwell and Mr Taple are associates of Bouy-gnes in TF-1. For its part, the Bouygnes group said it had not asked either Mr Maxwell or Mr Taple to support it, adding that the two businessmen were act-ing on their own initiative. Mr Francis Bonygues was

also widely expected to amounce last night that he was stepping down as chair-man of TF-1. Mr Patrick Le Lay, one of his closest associates who has been the managing director of the network in which Bouygues owns a 25 per cent stake, was expected to take over as chairman of the

While stepping down from the TF-1 chairmanship, Mr Bouygues has indicated he intends to continue heading his construction group which has been caught in a stock of Bonygues's outstanding market battle during the last shares have changed hands in few weeks.

# Danish banks discuss link | Moulinex

By Hilary Barnes in Copenhagen

HOLSTEBRO BANK, the local bank for the west Judand town of Holstebro, is discussing a merger with Jyske Bank, the big Jutland bank, after sub-stantial risks were uncovered at Holstebro's Copenhagen

Holstebro had a balance sheet total of DKr3.29bn (\$461m) at the end of last year. it made losses of DKr96m and DKr69m in 1986 and 1987, but predicted a profit of about DKr50m this year after publication of its half-year report.

However, an examination of However, an examination of

operations at the Copenhagen branch revealed about 25 engagements which were not

on the books and which will give the bank a net loss this year of about DKr25m.

The bank decided to seek a merger immediately the new losses were discovered. It says the former manager and dep-uty manager of the Copenhagen branch may face police

Holstebro is the fourth Danish bank to face difficulties in recent years as a result of banking irregularities, includ-ing two, C & G Bank and 6 Juli Bank, last year. Jyske Bank already holds 30

per cent of the equity in Hol-stebro Bank and has guaranteed the bank's depositors.

# **ERT and Cros fix merger**

By Our Financial Staff

IINION EXPLOSIVOS Rio Tinto (ERT), the Spanish chemicals company, and Cros, the fertiliser company, have agreed terms for an exchange of shares ahead of a full merger between the two companies. The merger takes place under the indirect influence of the Kuwait Investment Office. ERT said earlier this week

that the two companies had agreed at separate board meet-ings on Monday to exchange shares on the basis of four ERT shares for every five Cros shares held, to form a new company to be called Ercros.

ERT and Cros are to seek approval of the merger plan at separate shareholders' meet-ings on October 15 and 17

By Robert Vincent in New York

UNITED Telecommunications

was boosted in the third quar-

ter by a significant improve-ment in the US Sprint

long-distance network and the continued strength of its local

telephone operations. United operates the second largest independent telephone system

Net income from continuing

operations in the quarter jumped to \$54m, or 52 cents a share, from \$25.8m, or 25 cents,

on sales which were ahead from \$750.6m to \$805.8m.

in the US.

respectively.
Cros is controlled by Torras Hostench, the Barcelona investment firm in which the KIO has a dominant stake. shareholding in ERT over the

The merged company will be capitalised at Pta27.7bn (\$225.5m), with net assets of Pta166.7bn.

The book value of shares in the new company will be 602 per cent of nominal share value of Pta500, equivalent to Ptz3.010.

The proposed merger will be subject to approval by the Finance Ministry and is expected to take about six months to

Utd Telecommunications sprints ahead

from a loss of \$75.3m to a profit of \$122.2m, or \$1.18 a share, on

revenue of \$2.3bn, against

Mr William Esrey, president, said Sprint's dramtic improve-ment had been triggered by the

transfer of customer traffic to the company's nationwide fibre-optics network which had attracted new business.

The revenue gains combined with improved cost controls had trimmed Sprint's pre-tax

loss in the quarter to \$19m,

In the nine-month period, down sharply from \$165m in United recorded a turnround the same period last year.

# stays ahead at mid term By George Graham

MOULINEX, the French electrical goods manufacturer which returned to the black in the second half of last year, has reported FFr33m (\$5.2m) net profits for the first half of 1988, after losses of FF773m a year earlier.

The group, which passed through several years of uncer-tainty over the plans of its ageing founder and its marketing strategy, saw sales rise strongly, gaining 23 per cent to FFr1.74bn in the first half, thanks in particular to buoy-ant sales of microwave ovens.

The French market, which had been one of Moulinex's main problems in recent years, saw sales grow by 32 per cent, while sales in foreign markets

rose 19 per cent. Mr Roland Darneau, the group's new chairman, has forecast profits for the full year "well in excess of FFr100m," but some financial analysis have been considerably more optimistic. Tuffier Ravier, the Paris brokerage, has forecast profits of around FFr156m this

Moulinex plans to list its Spanish subsidiary on the Madrid Stock Exchange in November. After postponing the flotation in the wake of last October's stock market crash, Moulinex has now begun plac-ing around 30 per cent of the Spanish company's capital

United's share of the net loss

it is an equal partner with
 GTE - had been reduced by
 \$44,000 in the quarter.

Mr Esrey said that income from United's local telephone operations increased by ? per cent to \$276.4m in the first nine months on revenues of \$1.9bn.The telephone operations continued to show strong growth.

operations commuted to show strong growth.

Proceeds of \$775m from the sale of the cellular and paging operations to Centel which are to be used to buy a controlling interest in US Sprint are to be included in the fourth quarter.

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Royscot International Finance B.V.

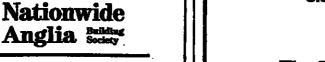
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.4 23;

### £200,000,000 Notice of Early Redemption



Floating Rate Notes Due 1995

Interest Rate

121/16% per annum

10th October 1988 10th January 1989

Interest Amount per £5,000 Note due

10th January 1989 £152.02

Credit Suisse First Boston Limited Agent Bank

U.S. \$1,000,000,000



The Republic of Italy Floating Rate Notes due 1994

Notice is hereby given in accordance with Condition 7(b) of the Terms and Conditions of the Notes, that all outstanding Notes will be redeemed at their principal amount on November 14, 1988 when interest on the Notes will cause to accrue. Payment of Principal together with payment of interest in respect of Coupon No. 8 will be made in accordance with Condition 6 of the Terms and Conditions of the Notes, at the offices of any of the Paying Agents who continue to be listed in the Terms and Conditions of the Notes.

By: The Chase Manhattan Bank, N.A. London, Fiscal Agent





Development Bank of the Phillipines U.S.\$30,000,000

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# Listed on the London Stock Exchange

to the holders of the A \$100,000,000 9 per cent. Undated Subordinated Convertible Bonds of

Correction of AMCOR LIMPTED notice dated 5th October, 1988

AMCOR LIMITED (which are convertible into the Ordinary Shares of A\$1.00 each of AMCOR LIMITED) (the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY given to the holders of the Bonds, that as a result of the Bonds Issue by the Company of one share for every ten shares held by shareholders registered as at 19th September 1988, details of which were communicated to shareholders in a press release dated 1st September 1988, the rate at which Bonds may be converted into Ordinary Shares of the Company (the Conversion Rate) falls to be adjusted.

In accordance with the terms of the Trust Deed constituting the Bonds, the Conversion Rate has been adjusted from 207.9 Ordinary Shares to 228.69 Ordinary Shares for each A\$1,000 in principal amount of the Bonds, such adjustment to be effective from 19th September 1988.

Bankers aruse Company, London Bankers Trust

Agent Bank

# INTERNATIONAL COMPANIES AND FINANCE

# UK firms profit from overseas government sell-offs

By Simon Holberton. Economics Staff, in London

BRITISH consultancy firms could in future earn hundreds of millions of pounds by advising foreign governments on how to privatise public assets, a senior executive with Coopers & Lybrand, the big accountance firm said water. accountancy firm, said yester-

Mr Paul Batchelor, head of Coopers & Lybrand's privatisa-tion group, said his firm had earned about 220m (\$34m) in revenues from privatisation over the past five years. Most of this derived from UK advisory work but he said he

sory work but he said he expected that in future revenues would be evenly split between domestic and foreign consultancy.

He made these claims at the launch of a publication\* which puts privatisation in a practical context. The booklet is aimed at governments and state-owned institutions which are engaged in, or interested in, pursuing privatisation as a policy.

Mr David Howell, a former

Mr David Howell, a former energy secretary, said at the launch that privatisation, which has started in Britain as a way of controlling the public sector borrowing requirement, has since transcended national boundaries and ideologies as



David Howell, former UK Energy Secretary, says that privatisation has transcended ational boundaries.

governments of all persuasions realised the benefits of private

Mr Batchelor said that Coopers & Lybrand was involved in over 16 countries, ranging from Portugal to Turkey and New Zealand to Zambia, which were actively considering the sale of public assets or the reorganisation and restructuring of them on a more commercial basis. It is also currently advising the UK Government on the privatisation of British Steel and the water authorities.

He said that privatisation was more complicated than just the sale of public assets to private interests. It involved Mr Batchelor said that Coo-

private interests. It involved not only ownership but man-agement, finance, and issues of competition and deregulation as well.

"Privatisation: Its place-in public sector reform", Coopers & Lybrand, Plumbtree Court, Lon-don, EC4A 4HT. E50.

# Ferguson moves up-market using French expertise

telecommunications company acquired by Thomson of France last year, is launching a range of up-market products based on technology developed by the French group.

The new range is built around Thomson's latest television tube design.

This is an extremely flat tube, which has allowed styl-ists to produce less bulky sets for any given amount of screen

At the same time, Ferguson is introducing digital sound for the more expensive models in its range, along with an antigiane device designed to clarify the television image in bright Mr David Silver, Ferguson's

marketing director, said that the launch marks a new emphasis on the top end of the UK television market for 24-inch screen sets. By the middle of next year, it is expected that about a quar-ter of the British market will be in 24 inch products, and Fee be in 24-inch products, and Fer-guson is aiming to increase its market share in this sector by

FERGUSON, the UK about 5 percentage points to just under 30 per cent.

Ferguson's move follows a shake-up in the group after last year's takeover. As a result of the Thomson acquisition, the group's workforce was cut by 1,200 people to its present level of 3,000, based at two sites in the London area and at Gosport in Hampshire. Output dropped by approximately 200,000 sets a year to around

The main cause of the sales reduction was the loss of a 200,000 a year order from JVC, the Japanese consumer electronics group, which used to buy sets from Ferguson, but which has now established its own manufacturing plant in Scotland.

Integration into Thomson. one of the three largest television companies in the world, has also given Ferguson the chance to expand its range of audio products. These are bought in from the Thomson organisation, which mainly sources its audio products in the far east.

# **UNITOWER HOLDING S.A., GENEVA**

has acquired the controlling interest

B.S.I.

# BANCA DELLA SVIZZERA ITALIANA S.A.

The undersigned banks arranged the acquisition

Swiss Bank Corporation

Bank Julius Baer & Co AG

# Carless to press on with Ryan International bid

By Nikki Tait in London

Hi Finance B.V.

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BOAK STEE

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CARLESS, the UK oil independent, yesterday made clear that it intends to plough on with its proposed £104.2m (\$177.1m) offer for Ryan International, the opencast coal mining and coal recovery group. This is in spite of public opposition from London Merchant Securities, its largest shareholder, and an expression by Kelt Energy of bid interest

In addition, Rawda Investments, the second largest shareholder in Carless with an 8.3 per cent stake, said last night that it has returned proxy cards supporting LMS's opposition and voting against the merger.

Carless shareholders are due decide on whether the merger should go ahead at an extraor dinary general meeting on Friday morning LMS has already made clear that it will oppose the deal in respect of its 27.2 per cent holding.

Rawda, a Saudi Arabian investment company, added that the decision had been taken "as things stands at the moment" and that it was still watching the situation.

The statement from Carless described the change of stance by LMS, which holds two coard seats at Carless and originally said that it supported the merger, as "unfortunate."

When LMS changed its stance, there were strong suggestions — denied by LMS itself — that the investment company was making a final attempt to attract a buyer for its stake.

Monday's statement by Kelt Energy, another quoted oil independent controlled by French businessman Mr Hub-ert Perrodo, said it was considering a full offer for Carless. Carless dismissed this as "vague and unclear."

Mr Ian Chubh, chief executive of Carless, said the company was experiencing strong institutional support for the Ryan deal and said that private shareholders were voting posi-tively in "increasing numbers."
He added there was "abso-lutely no intention" of postpon-ing Friday's meeting, although he conceded there could be a

photo-finish.

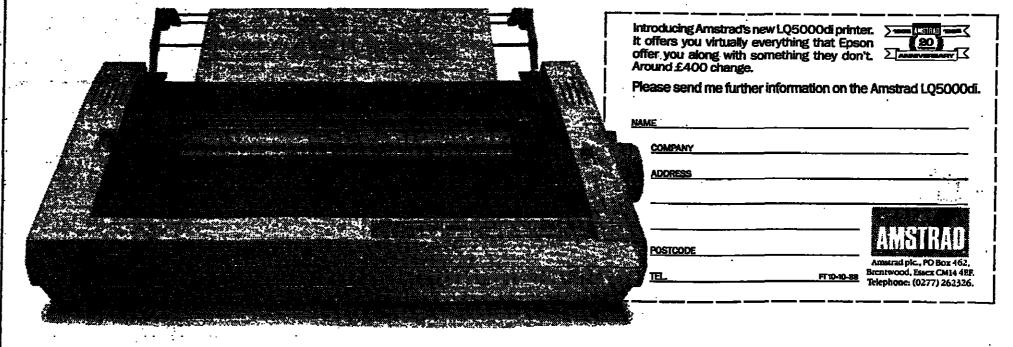
Kelt, meanwhile, postponed the announcement of its interim figures - originally scheduled for yesterday - and added modestly to its holding

in Carless. Meanwhile, an LMS director Mr Robert Rayne, said that the company had been approached by Kelt last Friday "out of the

With both LMS and Carless now actively canvassing sup-port, the Carless price gained 5p to 111p, LMS added 4p at 108p and Ryan lost 8p at 130p.

# THE BIG DIFFERENCE IS THE BOTTOM LINE.

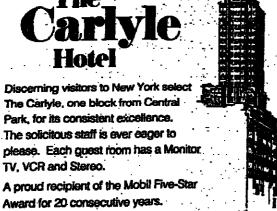
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· · · · · · · · · · · · · · · · · · ·	and RS232 serial	and RS232 serial
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A Prince (March 1997) (1997) And Charles (1997)	Heavy duty mechanism	Heavy duty mechanism
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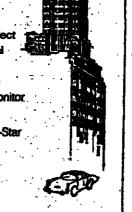
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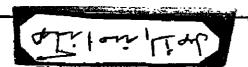
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### INTERNATIONAL CAPITAL MARKETS

# Euro debut for Swedish kronor

By Dominique Jackson

tomorrow's US trade report for

Secondary Eurodollar prices were marginally easier on imited profit-taking and volumes were generally low as dealers levelled positions ahead of the data. Reports continued to circulate that a major North American borrower was due to make a substantial dollar straight issue but the identity of the lead manager remained

a mystery.
Yesterday also saw a Eurobond market innovation – the
first ever Euro-Swedish kronor
bond. This was a SKr500m five-year issue for the World Bank, carrying a 10% per cent coupon and priced at 161%, lead managed by Skandinav-iska Enskilda Banken with Enskilda Securities as book

Although Euro-issues have already been seen from Nor-way, Denmark and Finland, this is the first time the Swedish regulatory authorities have given their approval to such an issue. As such, it is thought to

Borrower US DOLLARS

Mercedes Benz Cr. 
Swedish Export Cr.

Final terms fixed on: Korakuen Co. (1) ••

SWEDISH KROHOR World Bank∳

AIDC**+** Hokuriku Elec\_Ind.+

D-MARKS

SWISS FRANCS Heron Int. Figence

NEW ZEALAND DOLLARS

Final terms fixed on:
Taiyo Kobe Bank(a)§
Taiyo Kobe Bank(b)\*\*
Sridgestone Corp(c)\*\*
Serious Corp(c)\*
Serious Corp(c)\*\*
Serious Corp(c)\*
Serious Co

Toyota Motor Cr.(d)★★◆

US DOLLAR STRAISHTS Abbry National 7½ 92..... All Nippon Air 7½ 97..... Anner. Srands 8½ 92.... A/S Eleptorificans 7½ 92... A/S Eleptorificans 7½ 92... E.F.C.E. 7 92... B.F.C.E. 7 92... B.F.C.E. 7 92...

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5 03..... E. 4½ 98.... J. Fin. Neth. 5 13. Mar. 8/S. 4¼ 94... W/W 3 93.... Younglis 4¼ 00...

TWO SYNDICATE teams took advantage yesterday of an opportunity to launch new dollar straight issues ahead of tomorrow's US trade report for ahead of the unification of the European Community's dis-tinct markets in 1992

Foreigners are still not permitted to buy Swedish govern-ment debt and this issue represents an opportunity for the international investment com-munity to invest freely in a debt instrument denominated in Swedish kronor. The issue saw good Continental retail demand and finished the day hid at a discount of 0.40, comfortably within total fees. Nikko Securities brought

**NEW INTERNATIONAL BOND ISSUES** 

100

1017

1015

101<sup>1</sup>2 109 100

(100)

98

101 4 101 3

tNot yet priced. #xPrivate placement. #With equity warrants, \$Convertible. \$Final terms, Put options fixed:
a) 31/3/91 at 108½ to yield 3.73%. b) 31/3/91 at 108½ to yield 3.78%. c) 31/12/90 at 107 to yield 3.59%. b)
With currency warrants. Each F10,000 has 28 warrant to buy \$500 with DM between Oct. 1988 and Oct. 1980.
e) Redemption linked to Nikkei stock index. f) Coupon fixed as indicated.

FT INTERNATIONAL BOND SERVICE

1991

1993

1998 1993 1993

1993

1992 1993

Canata 4% 92 Elec. De France 51, 94. Ireland 51, 93. Horsey 51, 95. Rep. of Italy 51, 92. World Bank 51, 92.

FLOATING RATE NOTES Alflance & Leic. Bk aca & Lefc.Bki 94 £

Swedish Export Credit to the dollar straight sector with a two-year \$160m deal at 8% per cent and 101% for a spread at launch of 37 basis points over comparable Treasury issues.
The shorter end of the Treasury market was barely affected yesterday and good European demand for the triple-A rated borrower was reported. By the end of the

10<sup>1</sup>2

54

day, the issue was hid at a dis-count equal to its total fees. Deutsche Bank Capital Mar-

103

60

500

200 100 60

125

150

150

Listed are the latest international bonds for which there is an adequate secondary market.

kets led a \$150m four-year issue for Mercedes Benz Credit which carried a 9 per cent coupon but was launched at a yield margin of 32 basis points over comparable Treasuries. The launch of this deal

appeared to follow the pattern established by the borrower over its last few issues.

Although the borrower is not rated, previous deals have performed well. The borrower has appeared to the performed well. consequently built up some-thing of a fallowing among London-based fund managers although a substantial amount

### INTERNATIONAL BONDS

of the paper is expected to find medium-term retail interest. Demand was brisk and the mitial spread soon narrowed in to a margin of 26 basis points. The hid was comfortably inside

fees by the end of the day.
In New Zealand dollars, Den-mark brought a NZ\$60m, three-year issue at a price of 101% through Fay, Richwhite, the first time a New Zealand firm has lead managed an issue in the currency.

15g/11g Deutsche Bk Cap Mids 11g/5g Nikko Secs (Europe)

24/12 Yamaichi Int.(Eur)

112/1 Fay, Richwhite

15/15 Enskilde Secs.

21/11/2 Commerchank 21/11/2 Nomura Europe 21/11/2 Deutsche Bank

2/14 ABN

Credit Suisse

15/11 Nikko Seca (Europe) 15/14 (BJ int.

Closing prices on October 11.

Change on

Security 844 875er day week Yeald

55 1013, 102+01-101, 4.86

55 777, 98+01-101, 4.86

55 991-981, 102+01-101, 4.78

20 1001-1002-101-101-101, 5.16

30 995-1001-101-101-101-5.15

50 981-103-101-101-101-101-101-5.16

50 981-102-101-101-101-101-101-5

50 102-102-101-101-101-101-5

00 day+01-101 on week-101-

was consinered fair attroogn the 101% per cent issue price was thought to be on the high-side. While the lead manager, Commerchank, said the deal-was hid at a discount of 2%, on a level with its total fees, other houses quoted it hid at a dis-count of 2%. count of 2%.
Credit Suisse was the lead-manager on a SFr125m six-year deal for Reron International Finance, on which one of the guarantors is Heron Pic. The deal carries a 5% per cent level but further terms will be fixed

> for the total issue amount to be increased to SFr150m. An 5% per cent issue for load Finance trading in Switzerland for the first time finished its first day at 99, com-pared with its original issue price of par.

by Friday. There are provi

Fay, Richwhite said it arranged a swap into floating-rate dollars at a rate below

London interbank offered rates. The transience of swap

opportunities has meant that the sector has managed only about one issue a week now for the last couple of months. It said the issue was trading within fees, being bid at a discount of 1% to issue price.

The Australian industry

Development Corporation tapped the Euromark sector with a 16-year DM200m issue, its first D-Mark issue since

1972. The 6% per cent coupon was considered fair although

# Mortgage issues get insurance backing

By Nick Bunker

THE developing 18-month-old market in the UK for insurance of mortgage-backed securities issues has received a further boost with news that three London insurers have formed a pool of capital for underwriting financial risks.

Known as the London Financial Pool, its founder members are National Employers Mutual, Municipal General and the International Insurance Company of Hannover, the British subsidiary of West Ger-many's Hannover Reinsurance

Mr Alistair Malcolm, managing director of AMA Underwriting Agencies, which has put the pool together, said its first products would be UK mortgage pool indemnities, which insure issues of mortgage backed securities against the risk of default by borrowers.

The standard basis for insurthat the insurer gives cover against the catastrophe risk of mortgage defaults combining with a collapse of house prices to produce large losses from a

to produce large losses from a loan portfolio.

"It's a sert of comfort to support investor perception of the securities, rather than protection against any specific individual loss," Mr. Malcolm said. In the case of a £100m issue of a £100m is securities, the insurer would normally provide cover against between £6m and £7m of losses in excess of a deductible of about £500,000, he added.

The UK's first mortgage pool indemnity policy was underwriten in early 1987 by Sun Alliance, the composite insurer, to cover an issue of mortgage-backed securities by the National Home Loans Cor-

the National Home Loans Cor-poration.

Sun Alliance's leading rule partly stemmed from the fact that it was almost unique in the UK insurance industry in that its non-life insurance arm was triple-A rated by Standard & Poor's the US rating agency. According to an estimate by According to an estimate by Mr. Nicholas Millard, senior analyst with Sedgwick Associated Risks, part of the Sedgwick insurance broking group, UK mortgage pool indemnities could be producing about 27.5m in premiums for the insurance industry by the end of the decade.

Mr. Malcolm, a former chief

Mr Malcolm, a former Mr Malcolm, a former chief executive of Pan Financial, a London-based credit insurer, said he believed that mortgage indemnity policies and other types of insurance support for securitised debt issues "represent one of the greatest opportunities for premium growth to the insurance industry in the coming decade."

### Spanish buy-out group formed

By Our Financial Staff DILLON READ, Compagnie Financière de Suez and Spain's Mercapital have set up a Spain's ish investment group to partic-ipate in buy-out transactions and take shareholdings in Spanish commission. Spanish companies

Dillon Read said the new

company, known as Sudimer Buy-Out Fund, would have 860m in capital. The buy-out activity will involve the acqui-sition of voting control of pub-lic or private. itc or private businesses achieved through moderately leveraged instruments, it said. The company will be open primarily to non-Spanish inves-

### INTERNATIONAL CAPITAL MARKETS AND COMPANIES

# Treasuries hit by higher oil prices and weak dollar launch of

US TREASURY bonds for August, has begun to which firms are placed under weakened yesterday as the market reopened after the Col-umbus Day holiday, under-mined by higher oil prices and weakness in the dollar.

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In late New York trading, long dated maturities were quoted as much as a point lower. The Treasury's benchmark 30-year issue stood 4 point lower to yield 8.86 per Cent.
The Senate was scheduled to

vote last night on the technical corrections tax bill which contains a provision to give the Treasury unlimited authority to issue long bonds. The Senate majority leader said Congress could extend its session if necessary to make sure the bill got through. This improves the chances of a long bond sale in November's quarterly refund-

ing.
Crude oil prices on the New
York Mercantile Exchange actually fell slightly yesterday but the bond market was reacting negatively to substantial oil price gains on Monday, when there was no trading in US government bonds.

November crude futures jumped 66 cents a barrel to \$13.60 on Monday but dipped back 18 cents by mid-afternoon

yesterday: -- -- --Yesterday was also the first chance for the bond market to react to marked dollar voluerability since last Friday's publication of weaker than forecast employment figures. Bond traders said the dollar's softness, which is also partly related to a sharp rise in sterling and nervousness about tomorrow's US trade figures

undermine bonds. Both bonds and equities have failed to follow through on their sharp rallies last Friday on belief that the economy has decelerated enough to obviate the need for another tightening in monetary policy. However, both markets are waiting for more evidence of economic weakness. Friday sees the publication of September retail sales, producer prices and industrial production.

AN embarrassing slip-up at the monthly sale of French government bonds last week which one firm mistakenly put in a bid for FFr300m of long bonds at three percentage

### GOVERNMENT BONDS

points above the prevailing market price - is likely to accelerate changes to the auctioning system, according to primary dealers in Paris. The Treasury is said to have accepted the bid, leaving the

firm with immediate losses totalling FF19m. The firm has not been named, but it is said not to have been one of the primary dealers, known as SVTs, but one of the other institutions allowed to bid. Dealers said this had consequences other than the fact that it brought the average

yield on the bonds down by a few basis points. It underlines the anachronis-Furthermore, the country's external position has been transformed from one of curtic auctioning system, under rent account deficit to a BENCHMARK GOVERNMENT BONDS strengthening surplus in a cou-ple of years. Thirdly, inflation has now fallen below 2 per

Technical Data(ATLAS Price Sources

	Coupen	Red- Date	Price	Chunge	Yleid	Week age	Month ago			
UK GILTS	13.500	9/92	111-02	-4/32	10.03	10.23	10.59			
	8.750	9/97	94-30	-3/32	9.51	9.82	10,13			
	9.000	10/08	99-30	-4/32	9.01	9.15	9.48			
US TREASURY	9.250	8/98	103-09	-10/32	8.74	8.85	9.00			
	9.125	5/18	102-22	-16/32	8.87	8.95	8.06			
JAPAN No.105	5.000	12/97	101,0507	+0.225	4.84	494	5.20			
No 2	5.700	3/07	106,1063		5.06	5.15	5.51			
GERMANY	6.500	5/98	100.2760	-0.125	. 6.48	6.58	6.63			
FRANCE BYAN	9.000	7/93	102.0260	-0.117	8.44	8.47	8.71			
OAT	8.500	6/97	99.7250	+0.025	8.53	8.64	9.04			
CANADA"	9.500	10/98	97.1250	-1.000	9.96A	9.94	10.19			
NETHERLANDS	6.500	7/98	101.6250	+0.100	6.31	6.45	6.58			
AUSTRALIA	12.500 -	1/98	103,4880	-0.285	11.85	11.93	11.73			
London closing, "denotes New York close Yisibat Excel market standard Prices: US, BK to 32nds., others in decimal										

# Chicago delays contract

By Deborah Hargreaves in Chicago

great pressure because bids have to be delivered in sealed envelopes to the Bank of France by 10am, before the

Matif futures market opens

This in any case puts those for-

thest away geographically from the central bank at a dis-advantage, it is claimed.

speed the planned computeris-ation of the auction system,

already in effect for the sale of the short-term notes, or

BTANs. The error is said sim-

nly to have been typographical.

AFTER an extraordinary rally

on Monday, the Irish govern-ment bond market weakened by about % point yesterday. Bond prices rose 1% point on

Monday after a tax amnesty in Ireland yielded nearly 17 times

the 1230m the Government had

originally anticipated.

The Irish market has per-

formed better this year than

just about any in Europe. Long

vields, which stood at 10% per

cent at the turn of the year, are

now at 8% per cent while yields on medium-dated stock

have fallen two percentage

points to 8% per cent.

The reasons are threefold: while still large in comparison

to the size of the economy, the government budget deficit has been falling significantly

recently. Fund-raising has

been concentrated in the

short-end of the market and

PRICES of UK glit-edged stock backed off about about % to % percentage points, after starting firm because of the

strength of sterling. Reports of Bank of England intervention to stem sterling's rise took the

wind out of the market's sails.

Market confidence about the

Bank's willingness to purchase

bonds across the board

appeared to wane, although it

reportedly did again purchase some long-dated bonds.

Dealers said it was likely to

TWO OF Chicago's major futures and options exchanges have delayed the launch of a new stock index futures con-tract because of an unexpected amount of interest.

The Chicago Board of Trade and the Board Options Exchange, which developed the CBOE 250 index futures as part of a joint venture, have put off the start of the new contract from November 1 to November 11. The exchanges say they were surprised at the number of traders from both exchanges who wanted to trade the contract.

More than 500 traders have expressed an interest in trading the new contract, which will be the first stock index futures product to start up since last October's stock market crash. The delay in the launch has been caused by the need to process registrations for the traders and conduct seminars about trading the new contract in conjunction with the CBOE's existing stock

index options. The CBOE 250 will trade in rine CRUE 250 will trade in a special pit on the floor of the options exchange with a link to its Standard & Poor's 100 and S&P 500 index options pits by a catwalk. The proximity of the futures and options contracts is intended to improve arbitrary tradition.

arbitrage trading.
However, with the torpor that has dominated stock index futures and options trad-ing in the aftermath of the crash, the exchanges were expecting a slow start to the new index.

Volume in the CBOE's S&P 160 option has been halved from its level this time last

Initial volume in the new futures contract could be boosted by bored traders from the S&P 100 looking to create some action between the futures and options, market players say. The next couple of months

are likely to see a spate of new stock index contracts as exchanges across the US wheel out their new products, which have been delayed by a mora-torium on new stock indices imposed by the futures regula-tory agency after the crash.

# Liffe and LTOM fall into step

Dominique Jackson on links between London's derivative markets

he London International Financial Futures Exchange and the London Traded Options Market (LTOM) finally took a significant step in tandem yesterday with the publication of a new set of joint initiatives - the fruit of more than 18 months of talks between the two markets. While a full-scale merger still seems out of the question, the two markets are now far better positioned both to help maintain London's pre-eminence as the leading European centre for derivative products back office costs. nce the practical side of co-operation is thus in place, more complex and to reinforce the single industry lobby in the protracted struggle for the clarilication of the tax and regula-

tory position of futures and Speaking at a recent futures and options conference in London, Mr Francis Maude, the UK Corporate Affairs Minister, renewed a frequent plea for closer links between Landon's diverse range of markets.
While this need for greater co-ordination has been recognised for some time, LTOM and

Liffe officials came in for some criticism for dragging their feet over the issue when the only tangible result of the negotia-tions emerged last August in the form of a mildly worded statement of co-operation.

However, critics probably underestimated the sheer volume of behind-the-scenes work needed to effect even the most

straightforward link between two superficially similar but structurally quite distinct markets, while progress was severely interrupted by the equity market crash which proequity marker crash which pro-vided more pressing topics for discussion this time last year. According to Mr Geoffrey 'Chamberlain, chairman of the options committee of the Stock Exchange, the key to increased co-operation is the proposed common use of the TRS trade matching, allocation and account for around 50 per cent recently joined forces with the assignment system, developed of derivatives market turnover. Amsterdam-based European Options Exchange and French of implementation at Liffe itself. The system will be adapted to meet the differing needs of the LTOM and should be progressively introduced from the second quarter of 1989. This will allow the many common member firms to us the same automated systems from the time the trade is done to the time it is ready for clearing, thus saving substantially on both hard and software and

issues can be confronted, such as the establishment of a common guarantee for both markets and the feasibility of allowing margin off-sets between's Liffe's FTSE future and LTOM's FTSE option. LTOM has embarked on a major study of its own clearing arrangements as the first step in this process. However, the quest for a common guarantee is one which is expected to throw up a host of legal prob-

lems. The Stock Exchange is an agency market, with its mem-bers acting as agents for the principals or end users and the exchange itself provides the guarantee for the options market. Liffe, on the other hand, is primarily a principals' market, with the International Commodities Clearing House providing the guarantee.

A top priority among the new initiatives is the enhancement of liquidity in the FTSE contracts traded on both exchanges. To date, the performance of both the LTOM FTSE

option and the Liffe FTSE

futures contract has been dis-

appointing, with daily volume far below levels in any way comparable with those in the US, where index products

ing-rate notes, which have

FTSE contracts would facilitate greater use of index arbitrage, as advocated in the Stock Exchange's post-crash Quality of Markets report. Fur-

ther steps towards this goal, such as the trading of a whole basket of stocks on the cash market, have been examined but settlement problems look



Michael Jenkins: headway with Inland Revenue

set to delay this development. Increased use of index arbitrage is only one industry hobby horse currently held up by various taxation problems. However, there are clear signs that recent co-operation between LTOM and Liffe, batting together to clarify tax and regulation problems still faced by the options and futures markets, has made some head-way with both the Inland Revenue and the Department of Trade and Industry, according to Mr Michael Jenkins, Liffe chief executive

and German industry forces to form an EC lobby for the particular needs of the derivatives industries as the myriad securities directives are gradually refined in Brussels. According to Mr Tony de Guinguand, LTOM director, the new initiatives will allow both markets to enjoy all the benefits of a merger without

complete integration, a step which the distinct membership and equity structures of the two markets would make difficult. The fact that both are committed to fruitful co-operation is witnessed by the concessions that both have made in the lat-

est statement. Liffe has agreed to suspend the listing of its option on the FTSE futures suspend the listing of their two gilt option contracts following expiry of the months currently listed for trading.

A s far as physically ing the two markets goes, the question of joint premises is still very open. A project to put both on to the Stock Exchange floor was considered but then dismissed as too expensive.

Liffe is currently coping with space constraints - the new German bund contract was accommodated on the existing floor with the minimum of trouble – but more space will be needed to cope with anticipated expansion at some stage in the future, Mr David Burton, Liffe chairman, said. However, while co-location with the provide a short-term answer to these problems, move plans could well be pre-empted o Mr Michael Jenkins, Liffe within the next few years by a move to screen-based trading of futures and options.

# Australia redeems \$600m FRN early

THE SUPPLY of high-quality outstanding floating-rate notes in the international market is set to shrink further as Mr Paul Keating, Australian Federal Treasurer, announced the redemption of a US\$600m issue

Euromarkets Staff.

In recent months, the UK and Italy have amnounced the early redemption of large float-

become expensive compared with alternative sources of finance. Sweden and Belgium also have floating-rate notes outstanding which make them eligible for call fairly shortly. bonds launched in the Japanese market. - -

after calling A\$1.5bn last year. note, lead managed by Credit Mr Keating, who made the latest announcement in London yesterday, said in West Berlin last month that the Gov-ernment would redeem bonds totalling SFr1.01bn. It had previously disclosed an intention to call A\$700m of "Samurai"

Suisse First Boston, paid interest at six-month London interbank bid rates. Australia's budget surplus for the current fiscal year is

forecast at A\$5.5hn, allowing it to repay A\$3bn of foreign debt and A\$2.5bn of domestic debt. Last year, it repaid A\$1.6bn of foreign debt and A\$2.2bn in The 12-year, floating-rate Treasury bonds.

### **LONDON MARKET STATISTICS**

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the Institute	of Ac	tuario	s and	the Fi	culty	of Ac	ture le	6		
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EQUITY GROUPS	1	Tuesda	ıy Octo	her 11	1986	•	0ct 10	0 <del>;</del>	0 <u>ct</u>	ago (approx)
& SUB-SECTIONS	<del></del>	100		·	Est		<del> </del> -	<del></del>	┡	(d)proto
			Est. Eargings	Seross Div.	麗	ad adī.	1		i	1 .
Figures in parentheses show number of		Day's	Earnings Yield%	Yield%	Ratio	1988	Index	index	ladex.	Index
_ stocks per section	No.	Change %	(Max.)	(Act at )	(Met)	to date	No.	No.	Ha-	No.
1 CAPITAL 6000\$ (210)	212 20	-8.1	10.62	4.34	11.65	21.51	813,95	809.42	843.5	1014.19
2 Ruilding Materials (29)	1028.32	-0.3	11.92	4.24	18.36	26.51	1031.11			
2 Building Materials (29) 3 Contracting, Construction (37) 4 Electricals (12)	1627.48	+8.5	11.45	3.58	11.39	39.82		1665.43		1886.51
4 Electricals (12)	2312.23	AB+	8.73	4.45	14.61	55.75	2299.63			
5 Electronics (29)	11/33.81 432.48	+0.2	18.24 18.31	3.61 4.22	12.57 11.90	49.71 12.85	1733.66 422.81			2281_54 543.88
O Metals and Metal Forming (7)	494.97	44.3	9.82	3.91	12.58	13.86				
8 Metals and Metal Forming (7) 9 Motors (16)	284.94	0.4	11.45	4.65	19.87	8.12	286.83	284.31	282.5	411.42
O Other Industrial Materials (23) 1 CONSUMER GROUP (186) 2 Brewers and Distillers (21)	1367.54	-0.5	2.66	4.47	12.22	45.60	1376.8			
1 CONSUMER GROUP (186)	1175.29 3128.65	-0.1 -0.1	9.35 18.59	3.72 3.68	13.47 11.91	29.92 23.98		1077.61		1355.10 1233.26
2) Brewers and Districts (21)	945.66		9.16	3.91	13.88	18.95	965.13			1631.52
6 Food Retailing (16)	.1880.86	+8.3	9.39	3.58	14.87	41.69		1977.25	1252.97	2507.83
7 Health and Household (12)	1915.00	-13	6.78	2.57	17.84		1941.19			
9 Leisure (30)	1376.16	-9.2 -+1.1	8.94 .18.13	3.74	24.34 12.58	29.97 13.94	1376.59 545.22	1378.37 545.30		
2) Brewers and Distillers (2D	15552°42	-86	8.62	3.94 4.25	14.48	88.46		3355.21		
2) Planting of Prairing (17)	772.59	+1.0	18.82	4.32	12.15	16.78	764.81			1130.60
5 Textiles (16),	588.78	-4.5	13.62	5.46	8.62	12,74				
STORE OF STATES (16) 0. OTHER GROUPS (92)	985.73	-0.7	11.14	4.44	18.94 15.47	22,77 13,83	912,24	912.36 1874.74		
1   Agencies (19)	11807-61	-4.5 -1.0	8.17 12.14	2.59 4.85	9.89	37.81				1539.88
3 Continuerates (11)	T255.32	. 6.8	10.46	4.54	16.92	24.92	1265.92	1262.39	1258.83	1534.89
Chemicals (22)	1932.26	-63	11.71	4.79	17.17	50.65	1938.95		1948,33	
7 Telephone Networks (2)	1977.57	-6.9	11.36	4.55	11.43	29,38 37,16	1231.15		979.5	1109.29 1739.42
E Miscelianeous (26)	975.16	- <del>43</del>	11.51	4.42	9.90	22.35	977.49	•		1236.01
9/ INDUSTRULL GROUP (400)	7734E	-0.3	18.84	6,40	11.82	76.25	1742.51			2213.14
1 0fl & Gas (12)	2040 27	42	10.27	4.34	12.14	26.85	1042.86	<del>}</del>		1319.10
4  DUG SHAKE TUREY (200)	195 TO	-42		5.30		22.86	697.32			
i   FINANCIAL GEVUT (123/	680.39	41	21.14	6.42	. 6.34	31.13	681.07	677.JU	678.57	878,94
9 506 SHARE INDEX (500) 1 FINANCIAL GROUP (123) 2 Banks (8) 5 Insurance (Life) (8) 6 Insurance (Composite) (7) 7 Insurance (Brokers) (7) 8 Merchant Banks (11) 9 Property (51)	1804.78	-13		5.24	_	34.93	1019.99	1016,83	1613,64	1274.46
6 Insurance (Composite) (7)	511.03	+83	-	5.77	77.00	18.56	539.47 968.33			797.58 1255.64
7 Insurance (Brokers) (7)	357.45 337.47	-82 -83	9.31	6.74 4.36	13.48	44.48 9.29	338.46			546.45
B) Property (51)	1217.39	12	5.47	2.72	23.35	16.95	1219.44	1229.99	1229,73	1351.33
O Other Financial (31)	365.87	+0.3	. 10.50	5.A7	11.90	11.46	365.40		_	683.19
1 Investment Trusts (78)	926.37	43		3.86		15.75	929.36			1159.59
Mining Finance (2)	3 574.12 13 304 50	+8.8 +8.2	18,65 7,54	3.64 4.43	18.47 12.16	15.67 35.31	707.34	588.51 1318.66	362.83 1386.93	691.99 1364.12
1 Overseas Traders (2)	954,21	-9.2	- 7.34	4.41	_	25.42	956.44	956.27		1218.67
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9 ALL-SHARE INBEX (711)	ledex.	Day's	Day's	Day's Low	0ct 10	Oct.	Oct.	5	4	290
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carly long.	PRICE INDICES	Tue Oct 11	Day's change %	Mon Oct 10	xd adj. today	xd adj. 1988 to date		British Government Low 5 years	9.58 9.21 8.92	9.57 9.26 8.91	9.57 9.86 9.79
A STANCE OF	Priliph Coherament  1 5 years	119.71		119.69 138.21	8,34	9.69 19.47	6	Medium   5 years	9.98 9.43 9.07 19.07	9.96 9.46 9.86 10.85	10.27 10.11 9.90
	3 Over 15 years 4 irredeemables	149.48 173.26	-0.09 -0.24	149.61 173.68	<u>-</u>	11.23 8.84	8	Righ	9.59 9.17 8.87	9.56 9.14 8.85	10.28 10.28 9.95 9.53
	5 All stocks	134.77	-0.07	134.93 128.78	9.87	•	11	Index-Linked Inflation rate 5% 5yrs. Inflation rate 5% Over 5 yrs.	3.22 3.81 2.16	3.17 3.79	3.68 4.36
الله والمستوانية المحتلف المتعادلة المحتلف المتعادلة المعلمة الحاملية	7 Over 5 years	123.60 123.83	-8.16	123.80 124.02	.1	2.68	13 14	Inflation rate 10% 5 yrs Inflation rate 10% Over 5 yrs  Bels & 5 years	3.64	2.18 3.63 11.75	3.76 4.38 11.83
- 19	9 Schenhers & Laws .	117.93						Leans 15 years 25 years	11.14 18.76	11.13 19.76	21.54 11.33
	10 Preference	88.36	-	88.35		4,98		Preference	10.19	10.19	10.96

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### **UK COMPANY NEWS**

# BM fires opening salvo at Next time round a good deal for Ratners 'disappointing' Jas Neill

engineering, construction and building supplies company which wants to buy James Neill Holdings, yesterday said that output at the hand and garden tool manufacturer would immediately increase by 25 per cent under BM manage-

Mr Roger Shute, BM chairman and chief executive, fired the opening shots of what could develop into a hard-fought bid battle after announcing a 74 per cent increase from £5.09m to £8.84m in BM's pre-tax profits for the year to June 30 1988.

"I personally feel that con-sidering James Neill has such great brand names, its performance has been disappointing," said Mr Shute, adding that the output of the Shef-field-based company, in which BM has a 4.87 per cent stake, would double in the four years following a successful bid.
Mr Shute said BM had built

up the stake, uncovered by James Neill two weeks ago, over a seven-month period, but he would not be drawn on the

BM GROUP, the acquisitive an impatient man, but I think the year. you will find I'm prepared to be patient on this one," he

BM also hopes to announce a small acquisition in France next Tuesday. The purchase of the distributor of construction equipment will be BM's first significant move overseas.

Turnover at BM, formerly Braham Millar, rose from £78.8m to £119m during the year and earnings per share were up 45 per cent at 28.80

The acquisition in March of two building products subsidiaries of Beazer, construction and aggregates group, contrib-uted £1.44m to pre-tax profits. Profits from existing busi-nesses increased by 45 per

The construction division made £4.9m (£3.8m) during the year, and now accounts for some 55 per cent of group out-put. The technologies division — which includes the engineering and plastics subsidiaries returned profits of \$1.8m

The recommended final divi-"I'm actually renowned as dend of 1.8p makes 3p (2.3p) for mium to the market.

Maggie Urry on Mr Davies' fund raising sale to develop the Directory business

BOTH NEXT and Rainers had some explaining to do yesterday when they announced that the latter was to buy two of Next's chains -Zales and Salisburys - and another 73 shops for £135m, phis £15.8m of debt.

There is certainly some irony in the story since both Next and Ratners bid for Combined English Stores, the previous owner of both Zales and Salisburys, in the spring of 1987. Next won the auc-tion paying £335m for

the group. Yesterday's deal certainly marks a further realignment in the high street at a time when the retail sector is under a cloud in the City. But more particularly, it comes after dull interim figures from Next, which were released at the end of September, raising the sug-gestion that Next is a forced seller just ahead of the seasonal peak period for profits from Zales.

It also follows an assertion from Rainers, at the time of its interims in mid-September, that it would not be issuing any more shares. Ratners is making a one-for-four rights issue at 175p to raise £80m net which will in part finance the

Next's Mr George Davies feels a little rueful about the treatment he received from the press and the City when he revealed a bare 23 per cent pre-tax profit rise for the half shares fell nearly 10 per cent. But he is quick to say that the sale of Zales and Salisbury's is not a panic measure.
Indeed, within those figures

underlying growth from what he considers to be Next's core he considers to be Next's core businesses was strong. The decision to sell, he says, dates back to the spring when Next realised it had enough on its plate with its high street chains and the development of its home shopping business, led by the Next Directory launched in January.

The decision taken then, says Mr Davies, was to concen-

says Mr Davies, was to concentrate on the core Next businesses. "When we bought CES we bought it with the main intention of keeping the momentum of Next going Next has continued to outperform," he argues, pointing to sales growth of 27 per cent in Next

stores at present.
From CES Next has taken
400,000 square feet of retail
space, which has been undergoing an expensive refitting programme and shops have been added to the various Next high street chains. It has also kent Riha a West

German fashion retailer, which Next is keen to keep as a foothold in Europe, plus Allens, a chemist chain, Eurocamp, a holiday group, and Mercado, a carpet wholesaking business. These last three could also be up for sale.

Mr Davies says "the group is essentially wrapped round the brand name Next and the

RATNERS - GROUP STRUCTURE United Kingdom Rathers H Samuel Ernest Jo Terry's

Residue was completed in August 1967. At that liese If had 117 utoron in 15 states in the US. Inches acquired Teachest to October 1967, giving the group a further I'l stores in another future.

extension of that name, even-tually worldwide." He believes the Next Directory "is the big-gest potential growth area of any part of our business - and we need cash to develop that." At the interim results Next had said its gearing was 125 per cent, and interest charges had cut into profits. This deal will cut gearing to under 50 per cent by the January year end, partly through the boost to shareholders funds from the

sale well above asset value.
For its part, Ratners can at least argue that there will be no dilution from the deal, even if it has in effect broken its promise not to issue shares. Mr Gerald Ratner admits "its not the best time in the world to do a rights issue." But he says, "when a deal like this is offered to us it would be ridicu-

loas to turn it down." It was the attraction of Zales and Salisburys which had drawn Ratners to bounch its bid for CES in the first place, and Mr Ratner says he would

have sold the other parts of

CES anyway. He asserts that he would have paid £250m for the two at the time of the bid. and since then Next has expan-ded both chains. Therefore, he believes he is getting a good

The pair produced operating profits in the year to January 1988 of £9.5m, but are expected. to do significantly better this year, with like-for-like sales at Zales currently running 18 per cent up and at Salisburys 4.5 per cent up. Importantly, the Christmas period provides a large proportion of profits and Mr Rainer expects the two to contribute 15m to group profits in the two months left of the current year when the take-

Next year Ratners will have to start work bringing Zales up to the Rainers standard—at the moment he says an average shop in the Rainers group is making an annual profit of £57,000 while Zales is making £26,000. He believes that the Zales sites are "marvellous",

the shops are already fully

staffed and fitted out to a high standard. It is just a matter, he says, of improving the mer-chandise and the morale and putting in the highly developed Ratners systems.

There will also be savings in

closures of distribution cen-tres, the sale of a head office. and a £40m sale and leaseba and a rang sale and assessed programme. Rathers gearing will be 40 per cent at the Jame ary year end, falling to 30 per cent by the following year end. More importantly the deal gives Rainers a new path for-wards. Mr Rainer's long stated

aim of reaching 1,000 jewellery shops in the UK will be achieved through the Zales purchase. Although Bafaers has acquired three businesses in the US, both Mr Ratner and the City, reckon that the good local management can be left to look after that end.

Salisburys is, therefore, Mr Ratner's new luberest — and fortunately it is one which anslysis believe to be a good basi-ness to start with. Selling a range of accessories such as costume jewellery, handbags, briefcases and suitcases, it has little direct competition.

Mr Ratner aims to build up the costume jewellery bush

ness, which he says he could not introduce to the main line jewellery shops without "ruin-ing the integrity of the real

stoff.
Yesierday Next received the better reaction from the stock market — its shares falling only 2p to 182p while Rainers drapped 24p to 192p :

# Norton in £8.7m US purchase

By Clare Pearson

A NEW twist emerged yesterday in the complex saga of Norton Group, one of the few remaining fragments of Britain's motorcycle industry, when the company announced it was shedding its arm that markets collective club memberships and buying a US engi-

neering concern instead.

The \$15m (£8.7m) purchase of Pro-Fit Piping Components is to be financed partly by a vendor placing of 60m new ordinary shares, at 10p each, offered to shareholders on a seven-for-six basis.

The sale of London No 1 Club involves the departure of Mr Robert Tanner and Mr Peter Whitfield after less than a year on Norton's board. Explaining the deals. Mr Philippe le Roux, chief executive. said Pro-Fit was similar to the club businesses in being mature with a strong cash

flow, and seemed a more appropriate counter-balance to the company's developing motorcycle and rotary engine manufacturing activities.

He said the purchase gave
Norton a springboard into the

US market where it expected to make a substantial proportion of motorcycle and engine sales. The company also amounced yesterday that Mr James Tildesley, former chief executive of PSM Fasteners, would be taking over as chair-man but Mr le Roux would continue as chief executive. Mr Gerard Mizrahi, of Charles Street Securities, a small US investment bank, is to become

a non-executive director. Norton Villiers Triumph Group, then a property com-pany, achieved a phoenix-like return to the civilian motor-cycle industry last year, after it bought the Norton NVT

Motorcycles and the patented rotary engine technology from Manganese Bronze. It obtained a Third Market quotation early this year after the London No 1 Club acquisition, made for

RM may look something of a

hybrid, but analysts seem con-tent with Mr Shute's promise

of 30 per cent compound earn-

ings growth from existing busi-

and more than happy with BM's management. This could

be the key to victory should Mr Shute turn his fighting talk into a full-scale bid for James Neill, although bid-hungry fol-

lowers may still have to wait until March for any action, as

some observers believe BM

wants to cast a critical eye over the tool manufacturer's

over the tool manufacturer's full-year figures. Such a delay would give BM time to scrape together a larger stake, and woo both James Neill and the

institutions in the hope that an eventual offer would be recommended. For the time being, BM's underlying business is

apparently performing at record levels and the group

should return over £15m for

the full year, putting the

shares ~ up 1p to 394p yester-

day - on a prospective p/e of about 12, a well-deserved pre-

es over the next five years

about £2m in shares. This business is being sold to a private group for £1m, of which £250,000 is payable up front. Norton Group will retain

for the seven months to July 1988 of not less than \$2.4m. Norton Group made a pretax loss of £149,000 in the six

year to end July. That day the

£750,000 of its cash reserves, as well as the lease on its West Of the \$15m consideration for Pro-Fit, \$2m will be retained, and satisfied in shares in full only if the company makes pre-tax profits of \$2.4m in the 12 months after acquisition. The vendor will also warrant annualised profits

# **Boots sells Canadian drug stores**

BOOTS, retail chemist and pharmaceutical group, is with-drawing from the Canadian retail market through the sale of its 109 drug stores in the eastern part of the country for

This disposal had not been expected in April when Boots announced it was selling its western Canadian outlets, which were described as the unprofitable part of the busi-

Yesterday the company said the western stores had been sold quickly enough to stop the drain on profits from the eastin Ontario. But a further review during the summer had led the company to conclude that the remaining stores were nevertheless producing an inadequate return, and to seek

The operation, which has net assets of about C\$55m (£26.57m), is being bought by Oshawa Group, a quoted Cana-dian retail concern. The spokesman said the price was not being disclosed at the purchaser's request.

The Canadian withdrawal is in line with Boots' drive to adopt a more aggressive atti-tude to its activities, as shown by the sale in July of its shopfitting business.The company has also been striving to tighten management controls and improve information systems in its retail operations.

Boots does not separately state overseas trading results in its flowes, but start-up costs in France, and a poor performance in Canada were described as giving rise to a lacklustre 2.7 per cent increase in profits at the retail division to £126.7m in the year to end-March.

DIVID	ENDS	ANNO	UNCE	Đ	
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Savage Group \$fin		· . •	1.5		2.25*
SPS Consultancy		Nov 25	1.2	225	1.8
Stanbope Prope Sfin	0.1	-	•	0.1	

Dividends shown pence per share not except where otherwise stated. "Equivalent after allowing for scrip issue. IOn capital increased by rights and/or acquisition issues. SUSM stock. \$\$Unquoted stock. 47hird market. #Second interim dividend: current period 15 months to December 31. \$Irish pence throughout. \$ Special dividend

# Tender Offer

# N M Rothschild & Sons Limited

ON BEHALF OF

# **OVS Investment Corporation Limited**

to sell 2,995,125 ordinary shares of

# Redfearn plc

at a minimum tender price of 520p

12th October, 1988

Tender Offer in respect of 2,995, 125 ordinary shares of 25p each in Redfearn plc ("Redfearn") (the "Tender Offer") N M Rothschild & Sons Limited, on behalf of OVS Investment Corporation Limited ("OVS"), hereby invites, subject to the following terms and conditions, tenders for the purchase of 2,995;125 ordinary shares of 25p each in Redfearn (the "Redfearn ordinary shares") representing approximately 29.9 per cent. of the current issued ordinary share capital of Redfearn. These shares are currently held by Overseas Strategic Investments Limited, a wholly owned subsidiary of OVS.

- Tenders must be for exactly 2,995,125 Redfearn ordinary shares and each tender must be at the same price per share for all such shares and must be expressed in sterling as a whole number of pence per share. Stamp duty and/or stamp duty reserve tax will be payable by the purchaser.
- The minimum tender price shall be 520p for each Redfeam ordinary share.
- Tenders must be received by 11.00 a.m. on Friday, 21st October, 1988 and must be made on the tender form. referred to below. Tenders once made will be irrevocable.
- By submitting a tender, a person tendering will offer to purchase, at the price stated in such tender, all the 2,998,125 Redfearn ordinary shares on the terms of this Tender Offer and any contract resulting from the acceptance of that tender will be governed by and construed in accordance with English law.
- 5. N M Rothschild & Sons Limited reserves the right to reject any tender not complying in all respects with the requirements of this Tender Offer.
- Subject to paragraph 9, the tender at the highest price will be accepted at that price. If more than one valid tender is made at that price, N M Rothschild & Sons Limited shall have absolute discretion either to decide which of such tenders to accept or to invite those parties to increase the price at which they are tendering.
- Where a tender is accepted, completion in respect of the sale of the Redferm ordinary shares resulting therefrom will be effected at the offices of N M Rothschild & Sons Limited referred to below at 1.30 p.m. on
- The Redfearn ordinary shares will be sold free from all liens, charges and encumbrances and with all rights attaching thereto, including the right to receive all dividends and other distributions declared, made or paid
- The right is reserved (at the option of OVS) to terminate this Tender Offer and to reject all tenders (but not some only) in the event that, at any time at or before 11.00 a.m. on Friday, 21st October, 1988, a public announcement is made by a third party either of the acquisition of more than 10% of the issued ordinary share capital of Redfearn or of an intention to make an offer to acquire the whole or any part of the share capital of Redfearn by way of offer, partial offer or tender offer under the provisions of The City Code on Takeovers and Mergers and the Substantial Acquisition Rules.

- 10. No person receiving this Tender Offer and/or a tender form in any territory other than the United Kingdom may treat the same as constituting an invitation to him nor should be in any event use such tender form, unless in the relevant territory such invitation could lawfully be made to him and such tender form could lawfully be used without contravention of any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to tender to satisfy himself as to full observance of the laws of the relevant territory in connection therewith including obtaining any requisite governmental or other consents or observing any other formalities needing to be observed in such territory.
- 11. Tenders which are made subject to any condition or other terms (other than price) will be disqualified.
- 12. The procedure for tendering below and the terms and conditions set out in the tender form referred to below form part of these terms and conditions.

Procedure for Tendering

Tenders must be made on tender forms obtainable (during normal business hours on any business day up to and including Thursday, 20th October) from N M Rothschild & Sons Limited, New Court, St Swithins Lane, London ECAP 4DU. Tender forms will only be made available to persons who fall within Article 9(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1988. These forms, duly completed and accompanied by a banker's draft in accordance with the instructions thereon, must be delivered to N M Rothschild & Sons Limited at the above address not later than 11.00 a.m. on Friday, 21st October, 1988.

- OVS is not interested in any ordinary shares of Redfearn, save for the Redfearn ordinary shares, held by its wholly owned subsidiary, Overseas Strategic Investments Limited, which are the subject of the Tender Office.
- In the event that no tenders are received and accepted at or above the minimum tender price, OVS intends to make a cash offer for the issued ordinary share capital of Redfearn at the minimum tender price. The terms and conditions of such an offer, if required, are set out in the appendix to the press announcement dated
- 11th October, 1988. N M Rothschild & Sons Limited is registered in England No. 925279 and its registered office is at New Court, St Swithins Lane, London EC4P 4DU. OVS is a company incorporated in Western Australia whose registered office is at 10th Floor, 190 St George's Terrace, Perfit, Western Australia, 6000.
- N M Rothschild & Sons Limited, a member of The Securities Association, arranged the above tender offer and has approved this advertisement for the purposes of Section 57 of the Financial Services Act, 1986.
- This advertisement does not and is not intended to constitute an offer or invitation to subscribe for or otherwise acquire securities in Redfeam.

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NOUNCED

BARKER & DOBSON, the Budgens supermarket company which earlier this year change its name to Budgens.

Alma, advised by Edinburgh Financial Trust, is buying the pany which earlier this year lost a £2bn bid battle for the much larger Gateway group, yesterday announced the sale of its confectionery interests to Alma Caledonia, a privately

owned sugar confectionery

business based in Kirkcaldy, Scotland. News of the sale, which was widely expected, coincided with publication of B&D's results for the 28 weeks to July 9. These showed pre-tax profits of 27.9m against 27.12m, after property profits of £1.45m (£967,000) and £3.62m of excep-tional income on the confertionary side derived from the earlier sale of the James Keiller preserves trademarks, manufacturing and distribu-tion rights. B&D plans to

Acquisitions

By Clare Pearson

boost Savage

Group to £7m

TEN acquisitions in the UK

and France by Savage Group, DIY hardware concern, gave

rise to sharply higher pre-tax profits of £7m, from £2.3m last time, in the year to end-June.

subsidiaries contributed 22 per cent of the rise. Earnings per share were up at 12.5p (7p).

Turnover rose to £61.94m (£18.42m). A minority interest

of E51,000 represented the 49 per cent share of Savage's French partner in the Habitat

group's profits. A final divi-dend of 2p (1.5p), making 3p (2.25p) for the year is proposed.

Organic growth in existing

confectionery interests for £9.75m cash and assuming bank horrowings of £7.7m. It has arranged a financing package of over £39m, including an equity capital issue of over £15m and a £24m loan package,

**B&D** sells confectionery division

with £6m of mezzanine finance. The sale price fell in the middle of expectations. Alma said the purchase will give it annual sales of some £60m, making it the UK's fourth largest sugar confectionery manu-

The businesses involved include James Keiller, Somportex Viceroy and Angus Confections as well as B&D itself, with products ranging from Keiller's butterscotch to Hacks and Victory V lozenges. In

.1987, it made trading profits of £700,000 on sales of £33.4m, but moved to a trading loss of £2m in the first half of 1988.

B&D's first half figures showed confectionery trading profits of £1.6m (£1m), on sales of £16.6m (£18.5m). However, this was struck after the exceptional item. On the food retailing front, sales were up from £125.9m to £139.9m. Barker said real volume growth in compa-rable stores was 7.1 per cant, with another 1.8 per cent com-ing from extra selling area.

During the period, another 17 stores were refurbished, and by end-1988 40 per cent of the

group's selling area is forecast to be overhauled. Group management costs rose sharply from £513,000 to £1.12m, while interest charges

totalled £1.28m (£46,000). Gear-

ing, after the disposal, should come down to about 20 per

Tax took £1.8m (£1.52m) and stated earnings per share were 7.11p (6.63p). As forecast as the time of the Gateway bid in Feb-ruary, the interim dividend is lifted to 2p (1.5p).

Barker retains 2.1m shares in Gateway, but said that there were no immediate acquisition plans on any front.

The confectionery losses and accounting treatment of the Keiller preserves sale proceeds caused surprise among analysts yesterday, with some suggesting that forecasts - previously around £14.5m-15m pre-tax in the 12 months to December - might be scaled down. B&D shares were %p lower at 140%p yesterday.

# Plaxton joint venture with Fiat

By Andrew Hill

PLAXTON, UK coachbuilder and motor dealer, has signed a joint agreement with Iveco, the commercial vehicle arm of Italian motor group Fiat, to develop new express and tour-ist coaches and exploit interna-

tional export opportunities.
Unveiling profits of £3.78m
before tax in the second interim period of nine months to June 30, Planton announced it had bought lyeco's French coachbuilding subsidiary, Carrosserie Lorraine, for an unspecified nominal sum.

The Italian company will continue to supply chassis and to offer sales and service support for the Lorraine range. It has also given Plaxton a threeyear contract to build coach-work for its inter-city and tour-

ing buses.
Plaxton claims about 50 per cent of the luxury coach mar-ket in the UK, but has a negligible presence in continental Surope. Mr David Matthews, chairman, said the UK group wanted to start trading on the continent in preparation for the introduction of a single European market in 1992.

In addition, Plaxton has changed its year end from Sep-tember 30 to December 31 and divided its business into three

operating divisions. Roadlease, accounting for about 10 per cent of turnover. and profits, handles Plaxton's

contract hire and leasing operations. Kirkby, operates the group's six Ford and Gen-eral Motors car dealerships and contributes about 40 per cent of annual turnover and profits, with the balance of 50 per cent supplied by the core coach-

Profits for the period compared with £123,000 before tax in the six months to March 1987, or £1.49m in the year to September 30 1987.

building activity.

Turnover was nearly £140m. against £99.9m in the last reported full year. Earnings per share were 11.7p and the company declared a second interim dividend of 1.5p.

# Sunset & Vine valued at £3.7m in **USM** debut

By Clare Pearson

SUNSET & VINE, independent television production company, yesterday joined the Unlisted Securities Market through a placing of 21 percent of the enlarged equity, valuing the company at £3.7m. Of the 970,000 shares being placed at \$20,000 ceah £4 percent placed at 80p each, 64 per cent are to raise new money. The balance is being sold by Mr Colin Frewin, chief executive, cutting his holding in the enlarged capital to 51 per cent. The company says it is con-sidering acquiring companies

complementary to its five-year old World Sport subsidiary. Turnover and pre-tax prof-its, after a £20,000 non-recurring item, in the year to end-June amounted to £1.98m and £451,000 respectively.

Programmes produced by the company, founded in 1974, include television entertainment and corporate communi-

It is also involved in sponsored sports television produc-tions where a sponsor under-writes the cost of production in return for free commercial air time. The Gillette-sponsored "World Sport Special", a fortnightly programme on the air in 90 countries, is its bestknown venture in the field.

"Julie Andrews and The Muppets", produced for the US CBS Television, and "Holly-wood or Bust", a Thames Tele-vision vehicle for the entertainer Bruce Forsyth, are past achievements in entertain-

# Alexandra Workwear improves 25% to £3.12m in first half

By Alice Rawsthorn

ALEXANDRA WORKWEAR. which is now the largest workwear manufacturer in Europe, yesterday announced a 25 per cent increase in pre-tax profits from £2.49m to £3.12m in the first half of the year on sales which rose by 21 per cent from 221.66m to £26.27m.

Mr John Prior, chairman and chief executive, said that the company had fared well in every area of activity. Alexandra's first overseas venture in Holland secured further growth and the company is now establishing a base in France.

Earnings per share rose to 6.15p (4.73p) in the 28 weeks to August 13. The board proposes to increase the interim dividend to 1.35p (1.1p).

The chairman said that the

### Shares in Rush & Tompkins jump to 303p

SHARES in Rush & Tompkins, the construction group, jumped 26p to 303p in trading yester-day prior to the announcement that OVS investment, the Australian company controlled by Mr Dick Pratt, had sold a 9.9 per cent stake. The sale was announced after trading

Mr John Lester, an OVS director, said the stake was acquired when OVS was an investment company, before it concentrated in paper and packaging. He did not know to whom the stake had been sold.

disrupted by the postal strike in September. Alexandra maintained distribution by switching to private couriers but incurred slightly higher costs as a result. But Mr Prior said that so far the impact on the

company had been negligible. Alexandra is now expanding its production facilities in Scotland. It intends to increase capacity by 30 to 40 per cent in order to accommodate higher demand. This project will absorb a substantial part of its £2m capital expenditure programme this year.

It is also expanding its retail activities. Two new shops opened in Dundee and Newcastle in the first half and another two - including one in Paris will open over the next six

The Dutch operation contributed about 5 per cent of turn-over in the interim period. Its sales rose by 13 per cent in local currency, but — because of the strength of sterling against the Dutch Guilder the increase was restricted to 9 per cent in translation. Alexandra will open a new

pattern of trading had been sales unit and shop in Paris disrupted by the postal strike next April.

Alexandra has been something of a stock market favourite since it went public three years ago. Year after year it has produced the pleasing combination of healthy growth in sales and healthier growth in profits. Its shares have commanded a plump premium to the rest of the textile sector in consequence. But the share price collapsed after the market crash last autumn and has never really recovered. Since the crash the clothing industry has become increasingly competitive as imports have escalated. Yet Alexandra, as a workwear manufacturer, is insulated from imports and is set to benefit from the long-term growth of industrial and career clothing. The City expects an increase in profits to £6.3m this year putting the shares, at 138p, on an prospective p/e of 11 which owes more to disillusion with the rest of the clothing industry, than to doubts about Alexandra. Unde-

### **BOARD MEETINGS**

The lollowing companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually hold for the purpose of considering divisions. Official indications are not available as to whether the dividends are interints or finals and the subdivisions shown below are based mainly on last year's timelables.

TODAY
Interfers- Abbey Life, Avis Europe, Cluff
Resources, Johnson Group, Lewrence (W),
London & Assoc, Inv Trust, Second Market
lev Trust, Tudor, LEI.
Pinele- Alba, AMI Healthcare, Bisichi Tin,
Britsanic Security, Cestie Communication
Vingeton Ca a Communication

ant is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to the public to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the issued and to be issued shares of Sunset + Vine plc on the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to fisting.

SUNSET + VINE plc

Gilbert Eliott Corporate Finance

970,000 ordinary shares of 5p each at 80p per share

SHARE CAPITAL

Authorises £300,000

ordinary shares of 55 each

sued and to be sued fully paid £231,250

set + Vine is a leading independent UK production company specialising in the creation and production of gramming for television, commerce and industry, and in the procurement and distribution of sponsored sports

Particulars relating to Sumset + Vine will be available in the statistical service mainteined by Extel Financial Limited and copies may be obtained during normal business hours on 12th and 13th October, 1988 at the Company Announcements Office, The Stock Exchange, 48-50 Finabury Square, London EC2A 1DD, and during normal business hours on any weekday (Saturdays and public holidays excepted) until 25th October, 1988 from:

Gilbert Eliott Corporate Finance Salisbury House (2nd Floor)

London Wall

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or to purchase shares. Application has been made to the Council of The Stock Exchange for the Ordinary share capital of the Company, issued and now being issued, to be admitted to the Official List.



(Incorporated in England and Wales under the Companies Acts 1948 to 1967, No 1070936)

Placing by Barclays de Zoete Wedd Limited of 12,500,000 Ordinary shares of 10p each at 120p per share

Share Capital immediately following the Placing

£4,800,000

Ordinary shares of 10p each

£3,576,842

The Melville Group provides high quality products and services to a range of specialised markets. It is principally involved in interior fitting out and exhibition contracting, the supply of aerosol fitting equipment, housebuilding, commercial property development and building contracting.

9,375,000 Ordinary shares have been placed by Citicorp Scrimgeour Vickers Limited, stockbrokers to the Company, and 3,125,000 Ordinary shares have been placed by Henry Cooke, Lumsden plc, the secondary distributor to the Placing. It is expected that dealings will commence on 18th

Listing Particulars relating to the Company are available from Extel Financial Limited and copies may be obtained during normal business hours up to and including 14th October, 1988 from The Stock Exchange, 46/50 Finsbury Square, London EC2A 1DD and on any weekday (excluding Saturdays and public holidays) up to and including 26th October, 1988 from the Company's registered office at 54 Grosvenor Street, Mayfair, London W1X 9FH and from:

Barciays de Zoete Wedd Limited Ebbgate House

2 Swan Lane

London EC4R 3TS

: .

Citicorp Seringeour Vickers Limited

PO Box 200 Cottons Centre, Hays Lane London SE12QT

12th October, 1988

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GNI is a founder member of the London Interna-tional Financial Futures Exchange (LIFFE), and with eleven seats and five option permits is probably its largest floor broking organisation. GNI is a founder member of the International Petroleum Exchange (IPE) and the Baltic International Freight Futures Exchange (BIFFEX).

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# Stanhope Properties' net asset value jumps

By Paul Cheeseright, Property Correspondent

STANHOPE PROPERTIES, the property development com-pany founded by Mr Stuart Lipton, in which Olympia & York has taken a 33 per cent stake, yesterday announced a sharp rise in its net asset value to 157p a share at June 30 compared with 43p a year earlier. The figure was disclosed with the company's annual results. The market had been

expecting a substantial uplift and the share price rose 2p to 250p. The price thus remains at a marked premium to the net asset value, contrary to the general tendency in the sector. Announcement of the figures

By Kleran Cooke in Dublin

THE DUBLIN Theatre Festival

might be in full swing, but for the Irish capital's business

community there is only one

show in town - the case brought by Pernod Ricard against Irish food group FII-Fyffes in court number six in the Four Courts building on the balls of the Lifer.

The case reopened yesterday after an extended weekend

break. Pernod accuses FII-

Fyffes of reneging on an agree-

to sell 20 per cent of its shares in the Irish Distillers Group.

nent made in early September

the banks of the Liffey.

coincided with news that Phase Four of the Broadgate development has been let to development has been let to Japanese groups. Stanhope is in a joint venture with Rosehaugh and British Rail Property Board at Broadgate, the biggest City of London office development, where in 14 phases 3.3m sq ft of office space will be provided.

Phase Five of Broadgate has

Phase Five of Broadgate has been sold to Bankers Trust and Stanhope's share of this proved to be the main element in its pre-tax profits of £12.6m (£0.5m) for the year to June. Stanhope drew in £10m as its share from related companies,

Pernod broker in Dublin court

Pernod says that with the FII stake it would have more than

50 per cent of IDG shares. The Grand Metropolitan Group, through its subsidiary GC and

C has been trying to takeover IDG since late May, and the ruling of the Dublin court will

Most of yesterday's proceed-ings involved the evidence and

cross examination of Mr Der-

mot Desmond, Pernod's Dublin broker. The court heard how

Mr Desmond accused FII of act-

the IDG takeover battle.

in this case Rosehaugh Stan-hope Developments.

The other significant ele-ment in the pre-tax result was

ment in the pre-tax result was interest receivable at £4.1m (£1.7m). Olympia & York, the privately-owned Canadian group which is developing Canary Wharf in London Docklands, last May agreed to pay £137m for one third of the enlarged equity of Stanhope. Half of that amount has been received, leaving Stanhope with a cash balance.

Earnings per share were 10.8p against 0.2p. But Stan-hope, in its first dividend pay-ment since flotation just before

Mr Desmond described a

telephone conversation with a senior figure in FIL. "I said 'we have a deal. We have an agree-

ment. We have over 50 per cent

of the shares."

Mr Thierry Jacquillat, president of Pernod, has been in the

increasingly crowded court-room along with most of the senior board members of both

IDG and FII since the case

A number of witnesses remain to be called and judg-ment is not expected until the

the October crash, has declared a nominal 0.1p. This is consistent with its declaration at the time of flotation on the USM that its object was to build up assets and hence dividend pay-ments in the near future would be minimal

The group's net assets were 250m against 243m. Apart from Broadgate, where the early phases have been reval-ued, Stanhope has investment properties through its 29 per cent stake in Stockley Park and a building on London Wall. It has also development properties in joint ventures with Kajima, Trafagiar House

and ITN.
But Stanhope's immediate prospects are linked, in the view of the market, to the success of Broadgate and its abil-ity to attract tenants. Mitsul Bank, Mitsubishi Bank, Mitsuhishi Finance International and Mitsui Trust and Banking are together taking a total of 200,000 sq ft of space at a rent.
of £45 a sq ft in Phase Four.
Williams de Broe, the stockbroker owned by Banque Bruxelles Lambert, is taking a further 23 000 sq ft

ther 23,000 sq ft. Meanwhile Baring Invest ment Management has pre-let 80,000 sq ft of Phase Seven.

# Cattle's unveils terms of Rexmore furnishing deal

By Vanessa Houlder

CATTLE'S (HOLDINGS), consumer credit financier, insurance broker and curtain retailer and Rexmore, fabrics supplier and distributor, yes-terday announced terms of the merger of their soft furnishing retail outlets.

The merger, announced in July, of Cattle's Rosebys Cur-tains and Linens (RCL) shops and Rexmore's Waldmans shops will create a nationwide chain of 115 soft furnishing retail outlets.

The combined operation will

be acquired by Rosebys, a new company, which will be 80 per cent owned by Cattle's and 20 per cent owned by Rexmore, in line with the value of the assets contributed by each

In addition, Cattle's will make an interest-free loan to Rosebys which will finance a cash payment to Rexmore of up to \$2.5m. This payment will compensate for any initial imbalance in the contributions of Waldmans and RCL to the profitability of Rosebys.

# Salvesen plans West German expansion

By Yanessa Houlder

CHRISTIAN SALVESEN. Edinburgh-based frozen food distributor, plans to strengthen its Continental dis-tribution network by taking a stake in Markt-und Kühlkai-

stake in Markt-und Kühlhal-len, a West German cold stor-age warehousing company.

Salvesen amounced that it was in discussions with major shareholders in Markt-und Kühlhallen concerning the possible surchase of an inter-est in the company. It also said it was in talku with the West German group about co-operation on frozen food dis-tribution services.

Salvesen already has a strong distribution network in Continental Europe, which contribution profits.

The company distributes for

The company distributes for

several major continental retailers including Coop, Ten-gelmann and Aldi in West Ger-

Banner Homes

Banner Homes Group reported pre-tax profits of £1,34m for the half year to June 39 against £445,999. An interim dividend of 1.1p is declared.

# Melville set to join main market

By Philip Cogga

MELVILLE GROUP, a diversified company with interests ranging from exhibition contracting to aerosol filling, is joining the main market via a £15m placing, the maximum allowed under Stock Exchange

About 210m of the proceeds will go to the company to be used to pay off borrowings and fund expansion. Mr Edwin Bisset, executive chairman, and set, executive chairman, and family trusts are selling more than 1.5m shares, but Mr Bisset will retain a stake of just under 34 per cent, worth more than £14m at the placing price. In all, 12.5m shares are being placed, 35 per sent of the equity, at 120p each, giving the group a market capitalisation of £45m.

Melville consists of three

divisions. Building services, specialising in refurbishment and exhibition contracting contributed just under half of last year's pre-tax profits.

The construction division, which beautiful in short 33 per

which brought in about 38 per cent of profits, is involved in househulding and property development; the engineering division concentrates on the manufacture of acrosol filling

equipment.

All divisions increased contributions in the year to endJune 1968 with the group reporting pre-tax profits of £4.5m on turnover of £7.2m,

At the placing price of 120s, the shares are on a historic ple-

of 11.
The notional gross dividend yield at the placing price is 4.7

# **Holmes Protection buys** US alarm systems group

HOLMES PROTECTION Group, New York-based electronic security company listed in London, is to increase its annual recurring revenue by film (56.4m), or about 20 per cent, with the \$25.5m acquisition of Districts of Distr tion of Dictograph Security Systems, US supplier of alarm

Dictograph specialises in alarm systems for upsusrket. homes, and about 65 per cent of its business cenes from the residential sector. With the addition of Dictograph's 15,000 subscribers, Holmes' domestic business will increase from 5 per cent to about 35 per cent of

per cent to about 50 per cent us turnover.

Some \$2m of the cash purchase will be funded by a four-year interest-bearing note, and the balance in cash, financed through private placement of debt securities in the US.

Mr. Brian O'Thomas Holmes

Mr Brian O'Connor, Holmes chairman, said the additional subscribers — mainly in Maryland and New Jersey - would be added to 33,000 accounts aiready handled by the group's new central monitoring station

the station is 50,000, but Mr O'Connor said that could be doubled at a cost of only

to the tem or so the group hopes to realise from the disposal of its own Mismi operation. Holmes' Philadelphia branch, which the group had considered selling may be kept on and integrated with Dictagraph's business in the sree, Mr O'Connor said Holmes had yet to decide whether to retain Dictograph's franchising division, which handles 3,000 accounts across the US,

division, which handles 3,000 accounts across the US, through a network of 60 independently-owned dealers. In the year to December 31, Dictograph's turnover rose to \$22.1m (\$20.3m), but pre-tax profits dropped from \$2.7m to \$1.49m, hit by the high cost of a national advertising campaign, since abandoned in the first half of 1988, the group recovered to make \$1.48m on turnover of \$10.9m.

Zatic

artup

# Lincat over £1m full year

LINCAT GROUP, designer and manufacturer of commercial catering equipment, produced a pre-tax profit of just over tim for the year ended June 30

199R---tation forecast of £975,000 and compared with £909,006, includmade in 1986-87.
Turnover rose 63 per cent to

27.8m, reflecting continuing penetration of the expanding UK cataring equipment sector both organically and through acquisitions, said Mr Martin Craddock, the chairman. Currently, that market was worth £200m annually, and

Lincat held some 4 per cent, he Profits rose at a lesser rate than turnover because of the

LINCAT GROUP, designer and cost of integrating two acquisimanufacturer of commercial tions. They were Avamore, ratering equipment, produced maker of bread buttering machines and vegetable peelment for the year ended June 30 ers, and Corsan, producer of the year ended June 30 ers, and Corsan, producer of the year ended the June flow ment, mobile catering application forecast of 2975,000 and ances and general equipment.

Sompared with 1909,006, includ-- There is no dividend. Had

the company been quoted for a full year the payment would have been 3.7p. Earnings were 10.11p (9.47p).

Jones up 19%

Jones Group, Dublin-based shipping, engineering, manufacturing and distribution company, lifted pre-tax profits 19 per cent from I£1.85m to I£2.19m (£1.85m) in the first half of 1988.

# SPS expands by 33%

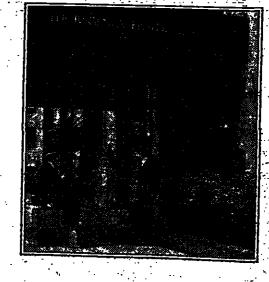
SPS CONSULTANCY Group, USM-quoted professional consultancy services company, specialising in space planning, interior design and project management, reported pre-tax profits up 33 per cent from £226,000 to £281,000 for the year to end-June 1968. to end-June 1988.

Turnover rose 51 per cent to 53.03m (£2.01m) and after tax of £134,000 (£56,000) earnings per

4.94p (4.4p). A final dividend of 1.5p (1.2p) makes a total of 2.25p (1.8p).

business of space planning services which increased from £280,000 to £408,000 pre-tax.

# AS PREFERRED AS PARK AVENUE



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Elders IXL reports 72% profit increase

lders DXL Limited continued to | Finance 8%, Resources 4% and investgrow in the past financial year. increasing net operating

by 72% to almost \$A685 million (£315 million). It has become one of only two companies in Australia to exceed \$A1 billion in pre-tax profit.

And its revenue of more than \$A15 billion (67 billion) is the highest of all | HIGHLIGHTS Australian-based companies.

Other key highlights of the June 30 vear included:

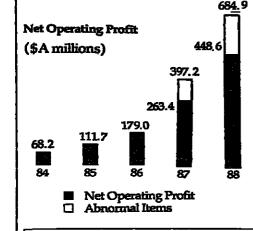
 earnings per share increased 31% to 47.8 cents;

1-for-5 bonus issue;

dividend up 46%;

 debt levels reduced by 55%, cutting debt to equity ratio to 0.32:1.

Excellent performances by the Brewing and Agribusiness Groups contributed to the profit growth, while the Finance Group maintained its profit level, despite the adverse effects of the October 1987 stockmarket falls. The introduction of segmental reporting showed Brewing contributed 45% of pre-tax profit, Agribusiness 13%,



ment and other income 30%.

The results reflect Elders' substantial success in internationalising its operating businesses. They provide a strong base for future growth.

# **OPERATING**

Brewing Group

All three operating businesses -Carlton in Australia, Courage in the United Kingdom and Carling O'Keefe in Canada - substantially

improved their performances. The result of each was well above budget. Demand for the global. brand, Foster's Lager, is now

growing at an unprecedented rate with worldwide sales in its centenary year increasing by 20%. It is now the third most popular lager in the United Kingdom, distributed through 20,000 out-



Exports to the important USA and Asia-Pacific markets rose by 40% and new growth markets were established in continental Europe.

A 50/50 joint venture with the Hudson Conway Group created the Courage Pub Company and released £875 million for investment.

Strategic interests were acquired in Scottish and Newcas-CARLING OKEEFE tle Breweries PLC and Greene King and Sons PLC.

Agribusiness Group

Through further international expansion and integration of its activi-ties, the Group capitalised on the best agricultural trading environment in

FLDERS IXL LIMITED RESULTS

Net operating profit before abnormal Minority interests and preference

Net operating profit after tax and before abnormal items attributable to ordinary shareholders

Abnormal items Total net profit attributable to ordinary shareholders

\$A000 increase 348,741 +50% (75,925) (85,326)

448,616 263,415 +70% 133,750 397,165 +72% 684,877

acquisitions in Canada and the USA, where it ranks as the tenth largest grain handling and storage company. The Wool Division performed well in its

recent years. It recorded good results

from all core businesses, particularly

Elders Grain Division returned excel-

lent results and completed major

key activities of trading and processing wools. Performance AGRIBUSINES of the recently acquired specialty fibres business in Europe exceeded expecta-

Elders Pastoral in Australia.

The Meat Division benefited from the acquisition of a meat processor in Iowa, USA. This effectively doubled the division's size, enabling it to become a major source of high quality beef for Japan, the EEC and other export markets.

Finance Group

Elders Finance Group's result was atisfactory, given the effects of the stock market crash on the world's business and investment community.

The Group continued to consolidate overseas operations which contributed 40% of its profits. Indeed, the improved performances in Asia, North America, UK/Europe and New Zealand reflect the success of the regionalised devel-

opment strategy.

The Group made FINANCE several strategic GROUP acquisitions, includ-

ing a real estate investment banking from in the USA and Hong Kong broker, Greenwell Montagu (Far East), extending the international sharebroking network. It formed Elders Capital Partners Inc in the USA as a merchant banking and acquisition fmance unit.

Elders Resources NZFP Limited In May 1988, Elders Resources more than doubled its size through a reverse takeover by New Zealand Forest Products.

The resulting Elders Resources NZFP Limited, 42% owned by Elders IXL, is a substantial, integrated resources company, operating internationally. It ranks among the top 20 listed Australian companies and the top three in New Zealand.

Elders Resources is now among the top ten gold producers in Australia.



Mr John D. Elliott, Chairman

Strategic moves included an increased holding in diversified mining house, North Broken Hill Holdings, and increased stakes in Bridge Oil Limited and gold miner Mawson Pacific Lim-

The company's North American group acquired controlling interests in twenty-six oil and gas wells.

Elder RESOURCES (1)

Elders Investments Limited On 19 October, 1987, Elders Investments Limited was floated on the Hong Kong Stock Exchange, to create

an entrepreneurial investment com-

pany with operations distinct from

Elders IXL's core businesses. In spite of a losses due to write downs as a result of the stock market decline, the company's balance sheet is strong with net assets of US\$150 million (US\$3.90 per share), including US\$250 million of liquid assets.

### <u>OUTLOOK</u>

Elders DL is committed to excelling in performance; to increasing profits and earnings per share for the benefit of all stockholders.

With strong management teams in each of its businesses, Elders DXL is firmly positioned for further growth, both in Australia and around the



FOR A COPY OF THE ANNUAL REPORT AND ACCOUNTS PLEASE WRITE TO: Elders DXL Limited, Wentworth House, 5 St James Square, London, SW1Y 4ET.

The Artifact of the Section 1997 and the Artifact of the Section 1997 and the Section 1997 an

By Vanessa Houlder

LLOYDS CHEMISTS, the UK's

second largest retail chemist

and drug store chain, yester-day announced a sharp increase in pre-tax profits from £1.93m to £4.94m for the year to

end-June. Turnover increased

end of analysts' expectations although the share price, hav-ing risen sharply over the past

week, dropped back \$p to 127p.
During the year, Lloyds increased its number of chemist stores from 141 to 220 and its drug stores from 5 to 112. following the acquisition of Andrews & Courte Seatts

Andrews & Courie, Scotts Chemist, Billingtons and

POLITICIANS bave added their

support to Pittard Garnar's efforts to get the hostile £41m bid by rival leather group,

The results were at the top

from £30.5m to £81.4m.

etion buys ems group

m full yea 

lones of 19%

by 33%

اند. آماد سال

 $\Lambda \Delta \Delta$ 

Beauty Care.
Existing chemist shops showed a 12 per cent increase showed a 12 per cent increase. in sales on a year-on-year basis while established drug stores were showing a 19 per cent increase in sales year on year mainly due to stock injection and refurbishment. MPs back Pittari's case

> written to Lord Young, Secretary of State for Trade and Industry, asking for "urgent consideration to ensure that the hid should be referred to the Monopolies and Mergers Commission." Mr Ashdown says he is concerned by the effect on compe-tition, and the consequences for independent operators in the hide, fellmongery and aheepskin markets. He also

By Nikki Tait

Strong & Fisher, referred to the Monopolies Commission: Mr Paddy Ashdown, leader of the Social and Liberal Demowho ha also written to Lord Young stressing the poten-tially dinaging consequences for the luture of small busi-nesses he writes that "with craits whose constituency covers Pittard's Yeovil-base, has nesses lie writes that "with industr domination by a single copany, I fear that many small, privately-owned hide marks, fellmongers and tanners 12y eventually be forced out c business,"

acquisitions.

51 drug stores: ...

So far, 55 chmists stores

The target or own label

tribution to sals to 25 per cent

and 15 per cut respectively, said Mr Lloyd The proportion of goods delived to the chem-

ist shops from a central ware-house was not 75 per cent and should rise trover 80 per cent,

he said. Earnings in share increased

by 89 per ent from 7.85p to

involved in the Strong &

Fisher bic Some of Mr Ashdown's

points at echoed by Mr Michael Gryll, a Conservative MP,

have been refurished as have

Sting has already made a lenchy submission to the Offic of Fair Trading, arguing the there should not be a referice. Two years ago, a bid by the hide, fellmongery and stong for Garnar Booth sheepskin markets. He also expresses similar concern about the high quality leather dew before the MMC commarket and the leverage reted its investigation.

# Plantation Tust rejects opportunistic CDFC bid

By Ray Bashford

PLANTATION TRUST he had opposed plans from the urged shareholders to rejet Plantation board put to share the takeover office from CPC holders at the last annual Trust describing it as in meeting. This purchase from oppositualistic, bids, with Rastern Produce boosted undervalues the group.

In the defente document a cent.

About two thirds of ordinary shareholders also hold convertestimated net asset vale at the loan stock and warrants. September 30.

group at £9.9m. The offer followed te acquisition on the same ds of a 29.9 per cent stake at 97 a share from Eastern Prodse, which

shareholders also hold convertible loan stock and warrants. Directors argue that the offer Directors argue that the offer CDFC, the recently armed investment trust, lanned the account of the income attribuid on September 15, flexing utable to this loan stock and 97p a share which valed the that if the hid is successful the group at £9.9m.

Plantation was formed in 1985 to invest in international plantations with a wide geo-graphical and crop spread.

# **Euronobiliare International** (¢ayman) Limited

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TEL NO -

UK COMPANY NEWS

### Lloyds Chemists matches City group acquires expectations with £4.94m **Celestion Inds stake**

10.2p. A recommended final dividend of 1.2p makes a total of 1.7p (0.85p) for the year. Chemists are one of the more fragmented areas of the retail small clothing and loudspeaker mamufacturer.

Decline in operating margins

from 7.5 per cent to 6.7 per
cent — was in parl a result of
the greater emphsis on drug
stores, which tent to occupy
more competitive sites and so
command lower pices. In addition, it reflected the lower margins initially schieved by
acquisitions. sector with the large multiples owning just a sixth of the 12,000 chemists shops in the UK. It is this situation that has fuelled 'Lloyds' breakneck expansion of the past few years. The company's formula is simple: it buys single shops or small chains and boosts profits by applying marketing lines, which curently account for 19 per cent of sales in drug stores and 12 pr cent in chem-ist stores, is torsise their conprofits by applying marketing nous and lowering overheads. The stores are refurbished, the product range is revamped and costs are whittled down, thanks to central distribution, tight controls and greater buy-ing power. So far, this strategy appears to be running smoothly, although the man-agement will have to work hard to improve margins on the drug store side. Looking ahead, there is no obvious break on its expansion plans as there are no shortages of promising sites for new drug stores

undemanding prospective p/e

tor of Barclays Merchant Bank and BZW Securities, has acquired a 29.9 per cent stake in Celestion Industries, the

was formed from the merger of the Weingarten group and Truvox in 1969. Mr Prenn, now aged 84, became president of the compeny in April, a position he is retaining, together with a per-sonal interest in 5.1 per cent of Celestion's shares. The Prenn family overall continue to hold about 30 per cent of the equity. The 29.9 per cent stake has been bought at 55p a share. The investing group comprises about 20 individuals, described as City connections of Mr Ryder, and some half a dozen institutions. Mr Ryder himself, who is 34 and joined Barclays Merchant Bank in 1979, is investing just over £%m for a 2.1 per cent stake. He will become chief executive of or small chemist shops interested in selling out to Lloyds. Pre-tax profits should clear Celestion, and will be joined on the board by two other investors - Mr Mark Lorimar and Mr Roddy McDougall. £7.8m this year, which puts the shares, down 9p to 127p, on an

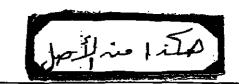
A GROUP of City-based because of its existing "critical investors, headed by Mr mass," existing products, relactively strong balance sheet, tively strong halance sheet, and potential for development. He said that the aim was to build up a mini-conglomerate, based in consumer-related manufacturing, with products targeted at the upper end of the market. He suggested there The 7m shares have been sold by Mr Daniel Prenn, who has run the company since it was potential for developing the company's existing swimwear and loudspeaker interests, and also its property

> In the year to April 7, Celestion saw pre-tax profits drop from £769,000 to £70,000 after a £297,000 loss on the clothing side - much of which goes to

Marks & Spencer. Sales were £43.3m. Mr Ryder said he could not comment in detail on prospects for the clothing businesses, but pointed out that some rationalisation had taken place. Shares in Celestion were ip higher at 51p yesterday.

### TI French expansion

Ti Group is acquiring, subject to approval of the French authorities, Ropac, manufacturer of mechanical seals, for FFr65m (26m). Ti intends to merge Ropac, which has sales of about about FFr100m, with John Crane France. Yesterday, Mr Ryder said that he had targeted Celestion



The Coca Gota Gompany

Notice of Redemption

The Coca Cola Company US\$ 100 000 000.-

11% per cent Notes due October 16, 1991

Notice is hereby given that pursuant to the provisions of the above-described Notes («The Notes») The Coca Cola Company has elected to redeem all of the outstanding Notes on November 15, 1988 at the redemption price of 1011/4% of the principal amount thereof, together with accrued interest to November 15, 1988.

On November 15, 1988 the Notes shall become due and payable. Notes should be presented and surrendered for payment together with all unmatured coupons, failing which the amount of the missing unmatured coupons will be deducted from the sum due for payment. Payments will be made in United States dollars at any of the offices

Coupons due on or before November 15, 1988 should be detached and collected in

On and after November 15, 1988 the date fixed for redemption, interest on the Notes will cease to accrue.

Dated: October 5, 1988

B-1040 Brussels

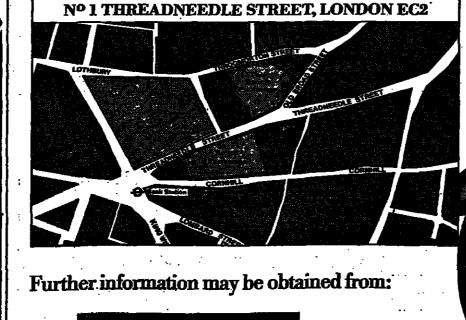
The Coca Cola Company Atlante, Georgia

Paying Agents: Union de Banques Suisses (Luxembourg) S. A. B. P. 134, L-2011 Luxembourg

Union Bank of Switzerland 122 Leadenhall Street GB-London EC3V 4QL

Morgan Guaranty Trust Company of New York Commerzbank Aktiengesells Neue Mainzer Strasse 32-36 Avenue des Arts 35 D-8000 Frankfurt am Main

Nº1 Threadneedle St. Worth flying high Eagle Star Group, having acquired their new City headquarters in St Mary Axe, now offer the freehold of No 1 Threadneedle Street, London EC2, for sale. Planning consent has been obtained for a new building of 55,000 sq ft



net. The existing building comprises

40,000 sq ft net.

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### UK COMPANY NEWS

# **London and Manchester** reports strong first half

LONDON AND MANCHESTER Group, life insurer, has raised its interim dividend 19 per cent to 3.3p per share, and reported another boom in the growth of its residential mortgage portfo-lio, now standing at £451m. It has also achieved its target of signing up 400 former independent insurance inter-

mediary firms to act as exclusive agents for its products. The 400 firms have about 1,600 individual sales staff between them, while L and M has 1,000 home service agents selling policies and collecting premiums door-to-door from 400,000 industrial life policyholders. It has 41 residential estate agency offices intended to act as a conduit for mort-

L and M has given no indications about likely profits for the full year. The chief interest for the City in yesterday's announcement lay in L and M's impressions of how new business production had been fairing since the end of a strong first half to June 30, which saw the group boost new annual premiums 57 per-

Mr Tom Pyne, finance director, said this pattern of growth had continued into the third quarter, with particularly strong sales of group pensions. New group pension business more than doubled from £2.4m to 25.4m during the period under review.

# Leucadia ups Cambrian stake

Lencadia Corporation, a quoted New York-based company with interests ranging from insur-ance and banking to real estates and manufacturing, continues to pick up shares in Cambrian & General, UK

Yesterday Leucadia and 12.68 per cent of the ordiannounced it had acquired a nary.

National further 600,000 shares, taking its total holding to 7.063m ordinary shares or 15.47 per cent. It first declared a stake - then just over 8 per cent - in August. The largest shareholder in Cambrian is the Securities and Exchange Commission, which holds almost 55 per cent of the capital shares

New mortgage lending had slowed from its January-June peak of about £20m per month, but was still running at about £10m-£12m per month in Sep-tember and early October.

**O COMMENT** 

Assume a 10.4p net dividend for the full year, and London and Manchester shares yield about five per cent gross; rendering it one of the sector's more expensive buys, even though takeover speculation has shifted to Refuge, another home service insurer. Justifying L and M's high rating is the now tangible evidence of its success in developing new sales outlets and products (notably in the group pensions field), without alienating its old industrial life customer base. Yesterday's indications that new business growth is still powering ahead appear to demonstrate the success of L and M's strategy of signing up insurance brokers' tied agents, and the group says that another 10 intermediary firms are still entering the fold each month. The only negatives are that new mortgage lending is likely to taper off further, and that the estate agencies will still take some time to start producing significant life

# Telephone Rentals sees no benefits

Hugo Dixon details the arguments in C and W's £284m hostile bid

HEN YOU enter Tele-phone Rentals' headphone kentais' head-quarters in Bletchley, Buckinghamshire, you are immediately struck by the array of wooden boards with gold letters recording the names of employees who have spent more than 20 years with the commany. the company.

The company has promoted an ethic of staff loyalty since its foundation in 1902, has had only four chairman and, even today, almost a quarter of its employees have completed more than 20 years' service.

It is the fear that the company will lose its independence that weighs most heavily with

the management as it fights a hostile £234m bid by Cable and Wireless, international telecommunications company.

And it is the feeling that
Telephone Rentals has a perfectly viable strategy for the
future, nothing to do with C
and W, that Mr Gus Moore, and w, that mr Gus moore, managing director, is express-ing when he says: "We're not just a little telephone company that can do wonders for C and

Mr Moore is not challenging the commercial logic of the bid from C and W's point of view. The City has been sold on the argument that access to the 20,000 businesses which Telephone Rentals supplies with telephone systems telephone exchanges could do wonders for Mercury Commu-

TO LONDON LIFE MEMBERS

AND POLICYHOLDERS

Your voie -

vour future

Your Board is convinced that the merger with AMP is

in your best interests and urges you to vote to support

the merger. We believe that the merger will provide:

**■ GREATER FINANCIAL SECURITY** 

**■ BETTER BONUS PROSPECTS** 

nications, the C and W subsidiary which has spent 2500m developing a rival telecommunications network to British Telecom and is now looking for

However he argues that his company is not getting any-thing in return. Furthermore the price of 205p per share is nowhere near what the com-pany is worth to C and W, as evidenced in Telephone Remi-

in the view of Mr Gordon Owen, Mercury's managing director, however, the share price is only as high as it ing a counter-bidder. He adds that the offer, which works out at almost 22 times 1987 earnings, is "jolly generous" given the company's flat earnings performance in recent years. from 13.7p in 1983 to 12.6p in 1986, although they picked up to 14.1p last year and analysts expect a further boost this

The company was due to report interim results yesterday but has delayed their release for inclusion in the defence document.

Mr Moore replies that the poor performance was the result of a need to restructure the business following the liberalisation of the market for



in the early 1980s. Its tradi-tional business, renting inter-nal telephones or intercoms, evaporated, but the company was slow to move into the new s of renting and maintrining high-technology tele-phone exchanges because suitphone exchanges because suitable products were not available. The company does no manufacturing itself.

Neverthless, adds lift Moore, Telephone Rentals has been successful in establishing itself.

successini in establishing meir in the highly competitive mar-ket for renting telephone exchanges and this is about to be proved by higher profits. The flat prefits of the mid-1980s were the result of large investment in new equipment and

'Offer is jolly generous Telephone Rentak' flat eathings performance in recent years'

per cent capital llowances company has in exciting expension strates. It has built up data communications, mobile telecomunications, telex, on-site paring, security and time-control businesses alongside itstelepmmunicaalongsine instelephinaumca-tions business. Businesses have also been semp in Aus-tralia, France, the IS, Canada and South Africa win the aim of taking advantage of the wave of liberalisatio sweeping through worklywide tecommu-rications markets.

nications markets. "All these strategis would be enhanced by beinspart of a group which has a hetwork operator in it," is M Owen's

At home Telephone Rentals people would be able to offer customers access to Mercury's modern all-digital network. There would be similar bene-fits abroard from linking customers to the "global digital highway" that C and W is developing for international telecommunications tractional

However such a relationship, says Mr Moore, would harm Telepone Rental's business by compromising its indepen-dence. It would no longer be able to give customers disinterested advice about which network operator with which they

Maintaining the company's independence was also impor-tant for motivating staff. Being a division of a division of a division is not our idea of the future; it is not what drives us out of bed in the morning."

Mr Owen replies that Tele-phone Rentals lies nothing to warry about because C and W wants to run it as a separate business - indeed, for regulatory reasons, it has to He also questions Telepone Rentals' reasons for being so keen on independence. When you start talking about indepenyou are normally talking about the management which wants it, not the share-holders.\*

Outstanding balance will be

acquired compulsorily.
WAGON INDUSTRIAL Bold-

### COMPANY NEWS IN BRIEF

Recommended offer from Holmes and Marchant Clared inconditional on acce of 14.78m shares (70.5 perent). Offer remains open.

GREENALL WHITLEY is BITTEing Cheshire Vintner, to develop wine sales in the expending North and Midleds markets. Mr Norman Keal is managing director. JERMYN INVESTMENT: Michael Birchall is buyily 395,624 ordinary shares in the property investor at £3 each

from a subsidiary of British

ings has sold Bolt and Nut Co (Tipton) to BNC, a new company owned by Mr Robert Shearsby, managing director of Bolt and Nut. Consideration is the equivalent of the book value of the assets at September 30 1988 - about 2710,000. WHITEGATE LEISURE is buying the residential and nursing homes of LandLeisure for 17m. satisfied by £4m cash and the balance in convertible rede able preference shares with an effective conversion price of Commonwealth Holdings. Mi
Birchall and his family will
own 20 per cent of the capital
own 20 per cent of the capital
enlarged by the rights
basiness on which we can
inld, said Mr James Naylor,
hief executive of Whitegate. owns 91.87 per cent and declared offer unconditional. reholders need to approve

## Yearling bonds fal

The interest rate for this percent a year ago. The honds week's issue of focal authority are said are bonds is 11½ per cent, down is redinable at October 18 1989. A full st of issues will be published, and compares with 10%.

 $w_{1,n} \sim v_{2}$ 

\* -7.

This advertisement is issued in complice with the requirements of the Council of The International lock Exchange of the United Kingdom and the Republic of Irelan Imited ("The Stock Exchange"). It does not constitute an invition to any person to subscribe for or purchase any securities.

**Amalgamated Finncial** Investments P.C. (Registered in England No. 35026)

issue of 8,908,000 Warrants tisubscribe for ordinary shares in the Coppany.

The Company has made a 1 for 5 scrip issue | Warrents to existing shareholders. Each Warrant gives the rights subscribe for one ordinary share in the Company at 50p any month between November 1988 and March 1993.

Application has been made to the Council of the Stock Exchange for the Warrants to be admitted to the fficial List. Copies of the listing particulars containing delte of the Warrants are available in the Extel Statistical Spices and opies may be obtained during normal busines 14 October 1988 from the Company Announcement 48-50 Finsbury Square, London EC2A 18D and du business hours on any weekday (Saturdays an 28 October from:

### THE LONDON LIFE ASSOCIATION LIMITED FORM OF PROXY Extraordinary General Meeting

challenges of the future.

In tomorrow's increasingly competitive

world, it will be more important than ever

before for policyholders to be served by

financially strong and vigorous life offices.

The merger between London Life and AMP

will combine the complementary strengths of both offices, and ensure that the London

Life business is well placed to face the

I, the undersigned, being a member of The London Life Association Limited ("London Life"), hereby appoint the Chairman of the meeting See Note (1)\_

as my proxy to vote for me and on my behalf at the extraordinary general meeting of London Life to be held at Cinema 1, Barbican Centre, Barbican, London EC2Y 8DS at 12.00 noon on 19th October 1988, and at any adjournment thereof. I direct that my vote(s) be cast on the special resolution as indicated in



Proposals for the merger are fully described in the document dated 27th September, 1988. If you have any queries, please contact the Merger Helpdesk on 0800 717111 (Free),

Members, your vote is important; you may use the proxy card sent to you or the coupon below to cast it.

LONDON LIFE

SPECIAL RESOLUTION (Details of the resolution can be found in the circular to members

and policyholders dated 27th September 1988)

To facilitate the administration of the meeting it would be helpful if you would state your Preference Club membership number (or current policy number).

a proxy to attend and, on a poil, vote on his or her behalf. To appoint as proxy a per other than the Chairman of the meeting, delete the words "the Chairman of the meeting.

and insert the full name and address of your prosy in the space provided and initial the rm of proxy and the power of attorney or other authority (if any) un

**Current Policy Number** 

(3) A proxy need not be z.mer

and the meeting in pers

# SPONSORED SECURITIES

والمراجع والمنازي والمراجع والمنازي والمنازي والمنازية والمنازية والمنازية والمنازية والمتراجع والمستعملات

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Norwich and

investment.

△A Peterborough

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General Manager (Finance), Narwich and Peterborough Bui

auch PE2 OFZ.

TREASURER

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to support the Bank's commercial lending operations, with at least five years experience in a prime US or European bank.

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Please send a detailed C.V. and salary history to:

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desirable. Significant international travel is required.

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The ICIS-LOR Group, specialists in reporting and analysis of Oil Markets, is seeking additional staff to cover both crude and products. Industry supply/trading experience is preferred, but well motivated candidates with an interest in the subject will also be considered.

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MINORCO

incorporated in the Republic of South Africa

ISSUED CAPITAL: 16.862.721 shares of 50 cents each

OPERATING RESLATS	Consolidated Quarter ended 30 Sept 1988	Consolidated Quarter ended 30 Jupe 1988	Consolidated Nine Months ended 30 Sept 1988
Coal mined	2.221	2,282	7,037
Coal sold	1.936	2.088	6.322
FINANCIAL RESULTS (RD	00)	- <b>-</b>	
Sales	48,986	48,815	144,662
Cost of sales	<u>41,736</u>	41,131	<u>124,1</u> 44
	7.250	7.684	20.518
Sundry revenue net	748	714	1,759
Profit before tax	7.998	8.398	22.277
Tax	3,309	2.538	7.336
PROFIT AFTER TAX	4,689	5,860	14,941
Capital expenditure .	1.987	410	3,522
Dividend		5,059	5,059
NOTES: 1. <u>Capital Expenditure</u> The expenditure at 30 Septe	unexpended bat imber 1988 was	ence of authoris R3.8 million.	ed capital

On behalf of the board PR Janisch Directors 11 October 1988

# **DINNER IN LONDON!** THE WEEKEND AT HOME!

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Finnsir, 14 Clifford Street, London W1X 1RD. 201-408 1222
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# CLASS OF '88

you telephone Jeff Straw on 01-290 0160.

### **COMPANY NOTICES**

NOTICE OF AMEUAL GENERAL MEETING

... Any shareholder (ney in tenting appoint a prosp, who need not be a sine-sholder, but present him at any openant weeting. Any contrast yold page, a shareholder pay execute a form of proxy under the hand of a duly sudprised diffeer, ar may betterfee a writing such person as a thicks fit to act as in representative at the meeting subject to the production to Minordo of such evidence of sudonty as the Board way require. The instrument appointing a proxy, and the writin authority of a representative, together with evidence of the subforty of the person by whon the proxy or pathority a signed (except in the case of a proxy signed by the shareholder) shall be deposited at the Registered Office of a Transfer Office has clear Subiness Days (in Lowethouse) or the surfaction where the referent Transfer Office has clear Subiness Days (in Lowethouse) or the clear of the meeting or affording the state of the person served in

of the meeting or adjourned meeting (as the case may be) at which the person atomal invoto instrument proposes to vote. but no instrument appointing a postly shall be valid after the expiration of health months from the date of its describer.

The flourd has established conditions under Article 25.5 of the Articles of incorporation prescribing the manner in which holders of bearer shares may affend and vote in person or by proop, copies of which may be obtained from the Registered Office of Minorco, the diffuse of Minorco's principal bearer share saying agent, Esque Generals du Lamenbourg, 14 ros Aldringen, Lusembourg, or at the offices of either of Minorco's sub-paying agent, Esque Generals du Lamenbourg, 16 roads du Moroco's boulevard Hassessamin, 2000 Paris, France or titl Samust & Co., Limited, 45 Beach, Street, Landon ECSP 21X.

Completion of a form of proop will not practice a shareholder from ettending and voting at the meeting in person to the exclusion of any proxy appointed.

Minorco Société Asonyme 68/70 bosievand de la Pétrasan Lumanbourg City Gread Duchy of Lucatabourg R.C. Luxembourg No. B12138

October 11, 1981

# **GOLD FIELDS COAL**

(Registration No. 01/01124/06)

-	Consolidated Quarter anded	Consolidated Quarter ended	Consolidated Nine Months ended
	30 Sept 1988	30 June 1988	30 Sept 1988
OPERATING RESULTS			
(tons 000) Coal mined	2221	2.282	7.037
Coal sold	1.936	2088	6322
FINANCIAL RESULTS (RE		2,000	UNZZ
Sales .	48.986	48.815	144.662
Cost of sales	41,736	41,131	124,144
	7.250	7.684	20.518
Sundry revenue - net	748	714	1,759
Profit before tax	7.998	8,398	22.277
Tax	3,309	2,538	7,336
PROFIT AFTER TAX	4,689	5,860	14,941
Capital expenditure .	1.987	410	3,522
Dividend		5,059	5,059
NOTES: 1. Capital Expenditure The	unavanded hal	ence of suthoric	and combal

Dividend A dividend (No. 150) of 30 cents per share declared on 9 June 1988 was paid to members on 3 August 1988.

HOLIDAYS & TRAVEL

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Experience of offshore trusts and their administration will be an advantage and all candidates should be able to demonstrate a strong track record in an investment banking or similar professional The salary benefits and package will be set at a level to attract and motivate a proven performer who will have the opportunity to live on the Mediterranean coast.

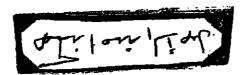
Selected candidates will be invited to discuss this appointment at our London Branch.

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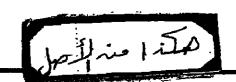
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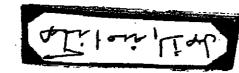
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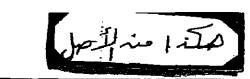
# FT UNIT TRUST INFORMATION SERVICE

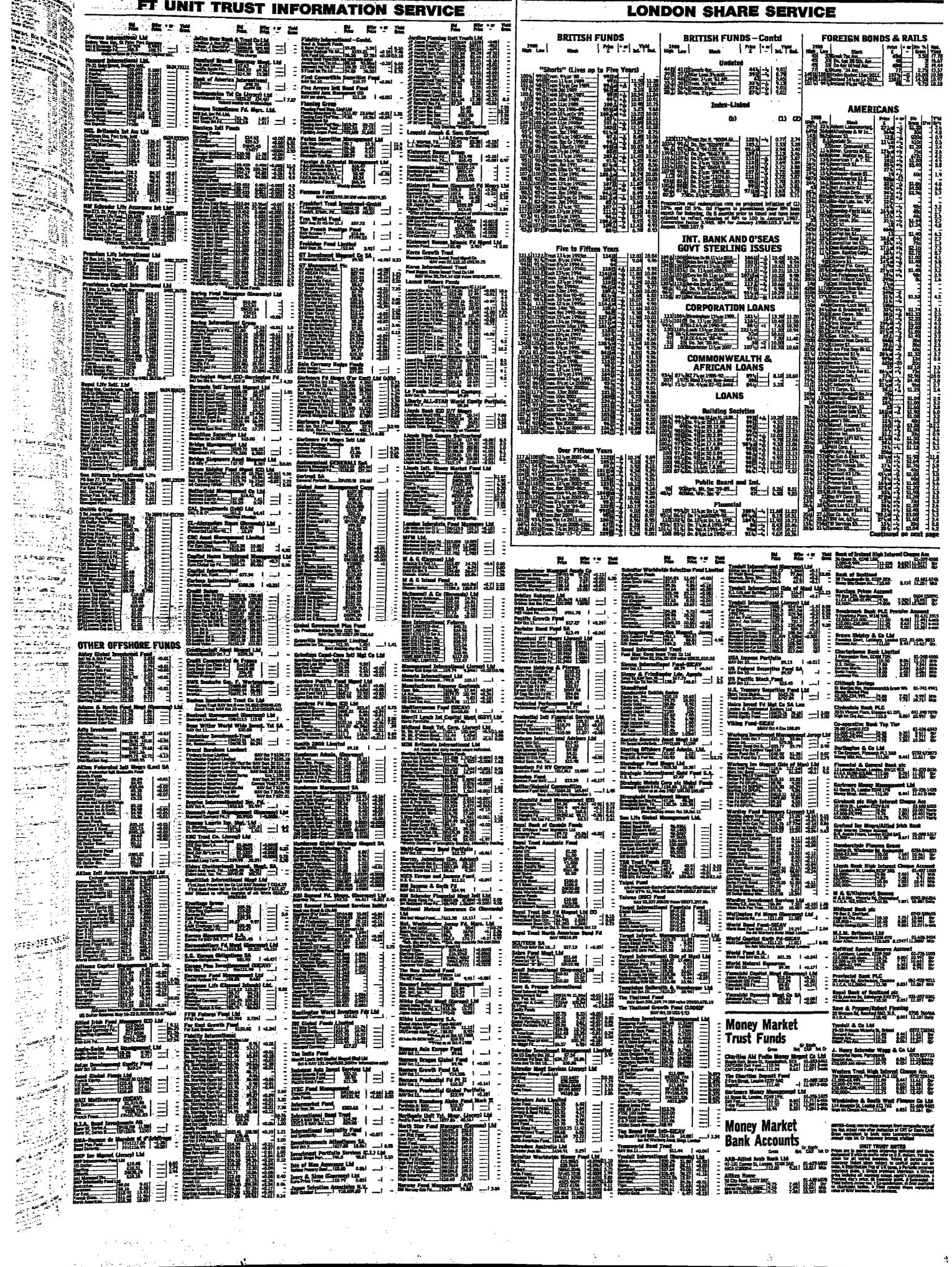
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EUROPEAN OPTIONS EXCHANGE

### CURRENCIES. MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

# Dollar continues to fall

THE DOLLAR continued to lose ground in currency mar-kets yesterday, after heavy selling in the Far East. The decline was aggravated further by stop loss selling in New York, as investors returned from a three day break.

A decision by large institu-tional investors to lighten their dollar holdings, was probably sparked off by last Friday's release of US unemployment figures for September. These showed that the creation of new jobs was not as strong as had been expected, suggesting a slower economic growth rate and less upward pressure on

interest rates The softer tone continued in early New York trading, and traders are now awaiting tomorrow's release of US trade figures for August.

The dollar closed at DM1.8520 from DM1.8550 and Y131.0 compared with Y132.20. Elsewhere, it finished at SFr1.5700 from SFr1.5755 and FFr6.3100 against FFr6.3225. On Bank of England figures, the dollar's exchange rate index fell from 98.3 to 98.0, its lowest

level since late July. Sterling benefited from a growing perception that interest rates are likely to remain firm, both to bear down on inflation and also to combat the inflationary effects of a possible sterling decline.

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CURRENCY RATES								
Oct 11	Sank fale	Special* Drawing Rights	Extrapean Currency Unit					
Sterling U.S Dollar Canadian S Assistant Sch Serigan Franc Danich Kroze Beschofe Marik Weth Guilder French Franc Japaneze Yen Marnay Kroze Scanich Kroze Sca	8 8 NN 9 W. 2 89	所以	0.652887 1.12133 1.35323 1.45942 43.5078 7.99063 2.07537 2.37399 7.07538 1546.88 147.007 7.66152 137.330 1.75993 1.68.850 8.77.7921					

**CURRENCY MOVEMENTS** 

"All SDR rates are for Gct 10

0d.11	Bank of England Index	Morgan <sup>er</sup> Goaranty Changes %
Sterling U.S Dotter Casadiran Dollar Austrian Schilling Beigian Franc Danish Kroze Dentsche Mlark Swiss Franc French Franc Lira Ven	76.4 98.0 85.1 134.1 97.9 88.6 144.7 132.8 68.6 44.9 243.9	MIA NIA NIA NIA NIA NIA NIA NIA
Morgan Guaranty	changes: a	verage 1980-

1975 = 1001 Rate: are for Oct.10

OTHER CURRENCIES								
0ct.11	3	\$						
Argentina	20.7510 - 20.8970 2.1405 - 2.1405 557 50 - 661.10 7.4860 - 7.4995 254.45 - 250.90 13.9265 - 13.4410 120.607 1219.20 - 1229.00 0.49330 - 0.49380 46150 - 46275 46160 - 46275 39721.45 - 3938.80	12 (0800 - 12 1600 1 2455 - 1 2465 382 75 - 384,70 43570 - 44,3990 149 25 - 151,75 70.50° 711.90 - 717,70 0.28700 - 0.28710 38,75 - 38,85 2,6880 - 2,6900 284,005 - 2922,00						
M. Zeafand Saudi Ar Singapore S. Af (Cra) S. Af (Fri) Tahwan U.A.E.	2.7545 - 2.7595 6.4470 - 6.4525 3.4930 - 3.4985	1.6025 - 1.6050 3.7500 - 3.7510 2.0330 - 2.0350 2.4780 - 2.4810 4.0000 - 4.0815 28.90 - 29.00 3.6725 - 3.6735						

**MONEY MARKETS** 

A STRONG pound put

London rates ease

p.c., of which 52.4 p.c. was allotted, and the highest yield for six-month bills was 7.20

In Frankfurt call money eased slightly to 4.75 p.c. from 4.80 p.c. after the West German Bundesbank offered liquidity

to the banking system, via a

28-day securities repurchase agreement tender, at an unchanged fixed rate of 4.25

A pact of DM18.3bn expires today, and dealers generally expect the Bundesbank to fully

replace this facility, and possi-bly add extra funds, to offset

On the other hand banks'

reserve holdings at the Bundesbank have been rising, reach-

tax payments.

Thursday.

expiring facility.

of which 35.5 p.c. was

Yen per 1,000: French Fr. per 10: Lina per 1,000: Belgian Fr. per 100,

downward pressure on London money market rates yesterday. scribed, with 924.5m ECUs bid for 200m one month bills; Three-month sterling inter-bank eased to 11%-11# p.c. from 114-11# p.c., but is 1.73bn for 500m three-month bills; and 743m for 200m sixmonth bills. unlikely to move much lower, The highest accepted yield after recent signals from the authorities that lower bank for three-month bills was 7.20 p.c. and 81.3 p.c. of the amount base rates will not be allowed applied for at that rate was in the near future. The highest accepted yield for for one-month bills was 7.00

The easing of short term rates was encouraged by sur-plus day-to-day liquidity. The Bank of England ini-tially forecast a money market surplus of £150m, but revised

## 12 per cent from August 25 & 25

this to a surplus of £200m in The authorities did not open ate in the market before lunch, and in the afternoon absorbed surplus funds by selling £181m Treasury hills, due on October 14, at rates of 11%-11% p.c. Bills maturing in official

hands, repayment of late assistance, and a take-up of Treesury bills drained £152m, with bank balances below target absorbing £20m. These factors were offset by Exchequer transactions adding £280m to liquidity, and a fall in the note circulation of £50m.

There was strong demand at the first tender of ECU Treasury bills to be held by the Bank of England. All three

instruments. Yesterday's switch out of the dollar was also to sterling's advantage, so much so, that the Bank of England intervened during the morning, selling sterling for both dollars and D-Marks. The pound was sold as it broke through DM3.1800 and \$1.7200, and although the extent of the intervention was relatively modest, the Bank's high profile was regarded as a clear signal of its desire to avoid sharp currency fluctua-

Investors were lured by the favourable interest rate differ-

ential enjoyed by sterling

based investments over West German, Japanese and US

Sterling's exchange rate index touched a high of 76.5 during the morning, but came back after the Bank had intervened, to finish at 76.4, unchanged from the opening, but still up from 76.3 on Mon-

closed at \$1.7170, up from \$1.7125. It was also higher against the D-Mark at DM3.1800 from DM3.1775, but eased against a strong yen to Y225.00 from Y226.50. Elsewhere, it finished at FFr10.8350 from FFr10.8275, and SFr2.6950 compared with SFr2.6975.

The dollar's weaker tone put further downward pressure on the French franc, The Bank of France was seen

in the market, but the extent of any intervention was not immediately clear. Some traders suggested that the authorities are keen to make their presence known, and that further intervention is expected if the D-Mark makes a serious challenge on the FFr3.4100

At the start of trading, the West German unit was quoted at FFr3.4075, but it quickly rose to around FFr3.4090, at which point dealers detected some activity from the central

Against the Golds, Sterning Danie.									
EMS EUROPEAN CURRENCY UNIT RATES									
	Eco central rates	Cerrency agrounds against Eco Oct.11	% change from contrai rate	% change adjusted for divergence	Olvergence Bmit %				
Belgian Franc Danish Krone Berman D. Mark French Franc Dutch Gaukler Irish Punt Lallan Lina	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483.58	43.5078 7.99063 2.07537 7.07338 2.33989 0.777921 1546.88	# # # # # # # # # # # # # # # # # # #	40.23 40.77 40.67 40.67 40.63 40.83	±1.5404 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752				

hanges are for	Eco, therefo	re pesitire execute Tin	diange i	deretis 2

Oct.11	Day's spread	Clase	One mouth	pa.	Three months	8 <u>1</u>
S	1.7150 - 1.7225 2.0705 - 2.0730 3.58 - 3.59 65 50 - 66.55 1.1820 - 1.1875 3.174 - 3.184 20.05 - 20.80 25/17 - 25724 11.724 - 11.745 10.83 - 10.854 10.874 - 10.904 2245 - 2254 2.24 - 22.54 2.69 - 2.70	1716-17175 20755-20765 358-139 655-665 1234-12254 11850-11860 3174-3184 2010-65-21035 75675-23684 1176-21035 75675-23684 1176-11754 1188-1188 1188-1188 1244-2255 2244-2255 244-2255	0.53-0.50cm 0.30-0.21cm 2-1 5cm 33-21cm 5-4cm 0.48-0.43cm 20-62cds 11cm 4-11ccm 15-1-4ccm 15-1-4ccm 15-1-1-5ccm 2-1-1-5ccm 2-1-1-5ccm 2-1-1-5ccm 2-1-1-5ccm 2-1-1-5ccm 2-1-1-5ccm	3.60 1.47 6.49 4.61 4.61 7.07 -1.88 0.20 1.27 -1.22 1.59 7.53 6.54 8.63	138-133pm 0.77-0.55pm 25-5-5-5pm 21-21pm 133-121pm 54-5-5-5pm 42-54-65 21-3965 21-3965 21-3965 21-3965 21-34-65 21-34-65 21-34-65 21-34-65 21-34-65 21-34-65 21-54-65	316 137 414 468 3.76 6,60 -1,66 -0,76 -1,58 3.78 1,319 5,73 7,79
elpian rate b 23-4 13cpn	comertible francs. F	Ingercul franc 67.35	67.45 . Sta-capath f	orward dol	ar 2.53-2.48cpc	12 emoties

DOLL	DOLLAR SPOT- FORWARD AGAINST THE DOLLAR							
Oct 11	Ouy's Spread	Clase	One storeth	% p.a.	ibre: mostis	% pa		
ikt	17150-17225 14480-14500 12060-14500 38.70-38.25 711-7134, 1860-18626 1524-1524 1525-1527 1577-1380 6.814-6.844, 6.324-6.344, 130-66-314, 130-66-314, 12-94, 13-014, 12-94, 13-014, 15-675-15715	17165-17175 1480-14490 1490-1490 12065-12075 20670-20800 38.75-38-6 7.13-7.13+ 18515-1852- 1824-1824-1825- 1824-1825- 1824-1825- 18764-1876- 6304-6334-6334 6334-6334-6334 13095-13105 13094-13014	0.53-0.50cm 0.12-0.17olis 0.20-0.23ods 0.52-0.50cm 0.50-0.30cm 0.50-0.30cm 0.50-0.30cm 0.50-0.30cm 0.50-0.30cm 0.50-0.30cm 0.37-0.30cm 0.45-0.42cm 0.45-0.42cm 0.45-0.42cm 0.45-0.42cm 0.45-0.42cm 0.45-0.42cm	3.00 -1.20 -	1.38-1.33pm 0.38-0.486ds 0.53-0.55ds 1.38-0.980pm 1.38-0.980pm 1.50-0.210ds 115-1.25ds 7.50-9.50ds 8.00-8.30ds 1.00-8.30ds 2.90-3.10ds 2.90-3.10ds 2.90-3.10ds 2.90-3.10ds 2.90-3.10ds 2.90-3.10ds 2.90-3.10ds 2.90-3.10ds	316 -119 -129 -129 -129 -129 -129 -129 -129		
UK and Inst	and are quoted in US mency. Belgian rate I	correscy. Forestrd an	miurus and discour	its apply t	the US dollar and			

EURO-CURRENCY INTEREST RATES									
0ct.11	_ Short term	7 Days motice	One Moisth	Three	Six Months	) (Ber			
terium  S Dollar  S Dollar  an, Dollar  Golder  W. Frasc  enschmark  r. Franc  alian Lire  Fr. (Con.)  Br.  W. Wrase  siam SSing	11819 11819	136785547855774788 1367855547855774788 136785554785774788	11894 544 745 747 8 11894 544 745 747 8 11894 544 75 747 8 11895 57 47 747 747 8	10-10-10-10-10-10-10-10-10-10-10-10-10-1	118 118 118 118 118 118 118 118 118 118	1124 8483 10283 10			
Long term Eurod sars 9½-9¼ per cen	offars: two years t ecostosi. Shor	94-87, per ce L term rates are	at; three years 9 call for US Dob	l <sub>k</sub> -9 per cent; f lars and Japane	our years 9%-9 a Yea; others, t	4 per cent; five no days' notice.			

Feat? 6 72-9:	rm Esrodo	ilars; two	rears 94	874 per ce	at: three ye	ars 94-9	për cent; f	'our years '	9%,-94; pe	r cert; five
	4, per cent	ecolosi.	Sbort term	rates are	call for US	Dollars a	nd Japane	se Yest; oth	ters, two d	ays' actice.
		EX	CHA	NGE	CRC	)\$\$ I	RATE	\$		
0ct.11	£	S	DIT	Yer	F Fr.	S Fr.	H FL	Ļira	CS	ß Fr.
<u>c</u>	1	1717	3.190	225.0	10,84	2695	3.585	2368	2.076	66.60
\$	0.582		1.852	131.0	6,313	1.570	2.068	1379	1.209	38.79
CM	0.314	0.540	1	70.75	3.409	0.847	1 127	744.7	0.653	20.94
YEN	4.444	7.631	14.13	1000.	48.18	11.98	15.93	10524	9.227	296.0
F Fr.	0.923	1.584	2.934	207.6	10.	2.496	3.307	2195	1.915	61.44
S Fr.	0.371	0.637	1.180	83.49	4.022	1	1.330	878.7	0.770	24.71
M FI.	0.279	0.479	0.887	62.76	3.024	0.752	1	660.5	0.579	1858
Lira	0.422	0.725	1.343	95.02	4.578	1.138	1514	1000.	0.877	28.13
C S	0.482	0.827	1.532	108.4	5.222	1.298	1.727	1141	1	32.06
B Ft.	1.502	2.578	4.775	337.8	16.28	4,047	5.383	3556	3.117	100.

# FT LONDON INTERBANK FIXING (11.00 a.ts. Oct.12) 3 mouths US dellars

bld 84	offer 8%	bid 8½	offer 84
The fixing rates are the aritic	profic steams rounded to the or reservance banks at 11,00 a. serie Bank, Banner Mationa.	marest one-sixteenth, of the b	ki and offered rates for \$10m
quoted by the scaries to fire		no. each working day. The bas	its are National Westerloster
Bank, Bank of Toloro, Dent		I de Paris and Morean Grass	sity Trest.

MONEY RATES							
NEW YORK			Treasury	Bills and	Bonds		
(Lunchtime) Prime rate Broker foan rate Fed. foods Fed. foods at intervention.	. 16	Dee mosth Two mosth Three mosth Six month Dae year Two year		7.17 Four 7.52 Pive 7	767		
0ct.11	Overnight.	Cae Mosth	Two Moeths	Times Months	Şiz Montis	Loudsed Interestion	
Frankfurt Paris Zerich Amsterdam Tokyo Milaa Brussels Dobite	4.70-4.80 7   -7   -1   -7   -1   -7   -1   -7   -1   -1	4.80-4.95 71-75 31-31 52-5.35 4.28125 11-111 71-73 71-73	4.80-4.95 7.8-7.8 7.8-7.5	5.00-5.15 73-73 34-37 5.37-5.47 4.40625 114-114 73-74 71-74	510-525 711-711 712-714	5.00 7.00 - - - - -	

LONDON MONEY RATES								
Oct.11	Overnight.	7 days notice	One Month	Three Months	Six Months	One Year		
interbasic Offer interbasic Bid interbasic Bid interbasic Bid Seerling CDs. Local Authority Deps. Local Authority Bends Discount Mich Deps. Company Deposits. Finance Honse Deposits. Finance Honse Deposits Season Bids (Buy) Dellar CDs Bills (Buy) Dollar CDs. SDR Listed Dep Offer SDR Listed Dep Offer	:	11.5	11111111111111111111111111111111111111	11111111111111111111111111111111111111	111111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	114 114 114 124 114 114 114 114 8.70-8.65		
SDR Unked Dep Bid ECU Unked Dep Offer ECU Unked Dep Bid	1	<u> </u>	6% 74 74	74 73 71	74 74 74	7 % 7 % 7 %		
Treasury Bills (sell); one-month 118 per cer discount 11,4603 p.c. E Agreed rates for period 0	one-month		nt; three mor			Bills (sell):		

### ing DM56.2bn last Friday, compared with DM54.6bn on If this trend has continued in the early part of this week it may discourage the central bank from fully replacing the

### **FINANCIAL FUTURES**

# Short sterling lacks enthusiasm

Dealers pointed out that

short sterling has been trading

recently. Sterling's rise was capped by intervention from the Bank of England yesterday,

and there remains no prospect of any early reduction in UK bank base rates.

on the strength of the pound

before the market is confident that resistance has been bro-

SHORT STERLING futures rose on Liffe, as the pound remained firm on the foreign exchanges and cash interest rates eased.

December short sterling broke through technical resistance at 88.86, but traders found no enthusiasm to move long. Stop loss buying at 88.37 and 88.38 took the contract up to a high of 88.39 but it may need to move above 88.40

30 315 315 315

LONDON (LIFFE)

THREE MONTH STEILING E580,000 points of 100%

THREE MONTH EU

estimated volume total, Calls 2019 Pats 2773 Previous day's open int, Calls 26320 Pats 33113 LIFFE £/\$ OPTIONS £25,000 keeks per £13

9.55 7.73 611 4.74 3.60 2.67

Class Might Law 95-10. 95-11 95-07

Close High Law Pres. 185.20 185.20 184.00 185.00 186.70

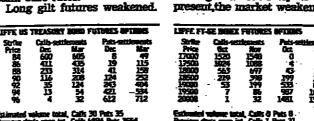
Close High Low Pres. 89-26 90-00 89-22 90-04 89-10

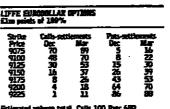
Close High Low Prev. 96.36 96.57 96.33 96.48 95.77 95.92 95.78 95.84

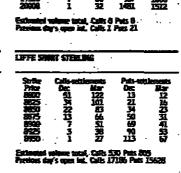
1-ords. 3-ords. 6-ords. 12-ords. 1.7119 1.7035 1.6920 1.6752

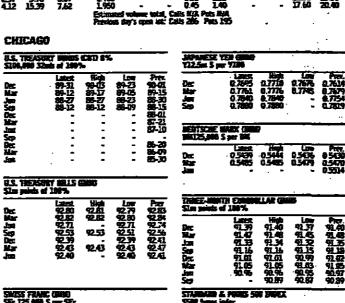
Estimated Volume 77/4 (2822) Previous day's open lot. 12631 (12514) 4% RETIONAL GERMAN GOVT. BORG DM 250.000 1000s: sf 180%

rumoured yesterday that an offer of stock was declined by the authorities yesterday. Position taking may have



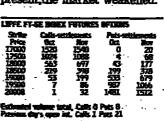


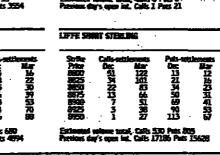




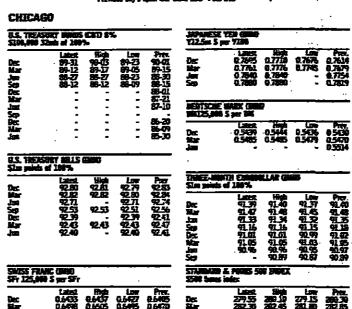
The market has been reluctant to go short of long gilts, because of buying by the Gov-ernment broker, but it was

been the motive for the rumour, but with yields looking unattractively low at present the market weakened.





600 135 630 630



Voi Last. 89 23 83 15.10 503 4.60 17 1.50 83 503 17 7.50 1.50 0.50 0.30 1.10 2.50 70 124 53 15 160 118 76 131 50 1005 1450 450 450 4260 130 130 530 4.30 4.50 70 597 9.50 4.40 1.60 TOTAL VOLUME IN CONTRACTS: 55,305 B-84 C-Call P-Pat

BASE LENDING RATES

Altan & Chropany ..... AAB - Allied Arab Bk . Allied Irish Sant ...... Conn. Sk. N. East. Osocao Laurie Equatorial Bank ple Exeter Trusi Ltd Fluorial & Gen. Bank Bank of India
Bank of Scotland
Bank of Scotland
Bancan Beige Ltd
Bancan Bank
Benchmark Bank PLC
Berliner Bank AG
De Die Half Scotland MFT Banksk. Heritable & Gas Ins Bul C. Keare-& Co.

thoughoug & Skoush

Leopold Joseph & Sons.

Lopes Bank.

Mediumell Douglas fink
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 Business Mitge Vol.
 Cl. Bank Nederland

Haribii Gir. Jan. Parisi San Jan.

PROGRESS Seek P.C.

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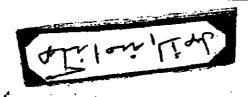
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FINANCIAL TIMES STOCK INDICES

TRADING VOLUME IN MAJOR STOCKS

# Blue chips easier as sterling advances

drab form yesterday, with firm-ness in the pound bringing profit taking in the international blue chips while rights issue worries discouraged the broader range of the market.
London was unimpressed by
the new post-Crash high
reached on Wall Street in curtailed Columbus Day trading, and was in fact steadying towards its close when New York opened the new session on the downside.

The blue chip exporters took their cue from the currency markets, falling smartly at first as the sterling exchange rate index moved higher, and rallying as official intervention

		·
Accou	at Dealing	Dates
Pirat Deallage: Oct 3	Oat 17	Oct 31
Option Declara	Cost 27	Nev 10
Last Deallogs: Oct 14	Oct 28	Nov 11
Account Day: Oct 24	Nov 7	Nov 21
Time they deal	haga teny tako Hintos days o	pisco trom witer

trimmed sterling's gain. The effects on equity market indices were magnified by sharp falls in a handful of leading stocks. Further delay with its new hyper-tension drug hurt Beecham, and Glaso came in for profit-taking from the

FT-A All-Share Index

Equities were on the down-tack throughout the session and a rally which halved early falls was petering out towards the end of the day. The FT-SE Index closed 5.8 down at 1838.3. Seaq volume of 461m shares compared with 425.4m on Mon-

Tensions within the market were again reflected in policy moves by leading marketmakers. A decision by Warburg Securities to raise hargain sizes in selected stocks indicated the growing opposition to the reduction in sizes previ-ously introduced by BZW and Phillips & Drew. Credit Suisse Buckmaster & Moore withdrew from marketmaking in food

**Equity Shares Traded** 

Turnover by volume (million)

and brewery stocks, blaming and uncertain trading patterns".

Traders were caught out at the market opening by the £50m rights issue from Ratners Group to finance its deal with Next. While the cash sum is small, the rights call will compete for the very modest new money put into equities by the institutions last week. With no more institutional money in sight yesterday, the market was upset by rumours that another rights issue might come today - Abbey Life was the name suggested, if not gen-erally believed. With a firm pound reducing

International stocks had an uncertain day, with Glazo falling 16 to 1088p and ICI losing

13 to 1024p as US interest dis-

appeared ICI was also subdued by forecasts that a strong

pound might move to D-Mark

3.30 in the near future. BOC fell 7 to 421%p as a long-lasting bear squeeze slackened and Hanson fell 1% to 149%p.

Dealing in the sector was enlivened by Hoare Govett's

decision to increase size in

leading stocks, including ICI, Glaxo, BTR, Hanson and Well-

come. Other leading market-makers are expected to follow suit before the week is out.

from Abbey Life cast a shadow over the insurance market.

Dealers and analysts were

sceptical about the chances of an issue which, so the story

went, would accompany the

interim dividend; the concen-sus in the market is that the

payment would be increased

from 3p to 3.5p. Abbey shares,

rocked by the rights rumours, closed 8½ down at 305½p on

sector shifted slightly away

from the construction area -

Wimpey apart – and focussed once more on cement producer Blue Circle Industries which

raced up 6 to 495p. Turnover in

the shares amounted to 2.8m and dealers continued to specu-

Rush & Tompkins, the prop-

erty development group, saw its shares surge 26 to 303p ahead of news that Overseas

Strategic Holdings has sold a 9.98 per cent stake in the company, thereby reducing its stake to 2.39 per cent.

Sears inspired other stocks in an active stores seater.

in an active stores sector which featured Next's sale to

Ratners of its jewellery business. Next fell 2 to 1829 despite being rated a trading buy by several analysts, while Ratners

dropped 24 to 192p after also announcing its third rights

issue in 18 months to finance

the purchase from Next of

Zales and Salisbury. It gave

possible referral to the Monopolies and Mergers Commission. Burton rose 8 to 212p, Wool-

worth advanced 6 to 263p and

Storehouse improved 3 to 1890, all on the back of the excite-ment in Sears. Lloyds Chem-

ists fell 9 to 127p on profit-tak-

Ferranti were again head and shoulders above the other

front-line electronics in terms

of turnover: 13m shares changed hands, after Monday's 10m and last Friday's 12m. The shares settled 2'4 off at 93p with sellers getting the upper hand again. The market is still

expecting good news on the group within the next couple of weeks regarding the choice of

radar systems for the Eurofigh-

ter aircraft.

ing after its bumper profits.

Rumours of a rights issue

olies referral will delay the outcome of Minorco's £2.9bn takeover bid. The mystery buyer of Lonrho shares

> Engineering stocks made a drab picture, as firmness in the pound unsettled export sales prospects and some of the recent speculative froth was blown off. Delta Engineering, down 6 at 288p, and GKN, a couple of pence off at 324p, were prominent among sector leaders with modest losses.

in domestic interest rates, store and building issues found buyers. Both sectors were also

featured by renewed specula-tive interest. Stores were fea-

tured by huge activity in Sears

on rumours that Hanson is poised to bid, while among the building issues, George Wim-

pey, one of the largest UK housebuilders, responded to

Redfearn rose 63 to 529p on an intimated offer from its major shareholder, OVS Investment. Bridon raced ahead as the speculative chase for stock offer for Pilgrim House and rebounded 12 to 273p. BTR is regarded as the most likely

News of the joint venture

buying pressure from overseas. Consolidated Gold Fields gave further ground as the possibilty increased that a monopreturned to the marketplace

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# Sears debate revives

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JING RATES

Sears sprang to life after trading quietly over the last few days. In turnover of 25m shares the price rose sharply to 140½p, a gain of 7½ on the day amid a plethora of rumours

and speculation.

The large volume was led by activity on the traded options market where high prices were paid for out-of-the-money call options in dealing which reminded traders of the flurry in September. As news of this reached the share market there were rumours of a bidder for 5m shares at 138p against the prevailing price of 137p and the shares paused for breath only late in the session.

Dealers said buying came from all quarters as confidence grew that a bid was about to be announced by Hanson. A picture emerged in which Hanson would break up the Sears group, selling the Freemans mail order business to Next, Selfridges to the Al Fayeds as the price for the support of their key 10 per cent stake, and British Shoe to Wassall, the mini-conglomerate run by ex-Hanson managers, with Hanson keeping the profitable William Hill subsidiary. Hanson would make no comment on the rumours, while a spokes-inan for Sears said, "There is still no evidence of unusual activity on our shareholder register and we see today's trading as a continuation of recent speculation." Wassell closed at 248p, down 10.

**Beecham uncertainty** 

There was a bout of selling Beecham shares as new doubts over the prospects for Cromakalim, its hypertension drug, surfaced in the market. Citicorp Scrimgeour Vickers, the UK securities house, marked Beecham, "a selling opportunity after hearing neg-ative clinical reports on the drug. The shares ended 10 down at 4690 after turnover of

Beecham, while agreeing that the launch of Cromakalim is likely to be delayed by 12 to 18 months to 19934, yesterday denied suggestions that the drug might be dropped altogether. The delay is expected to result from a replacement of the drug in its present comthe drug in its present com-pound with a new isomer derivative of lower potency. Some analysts, however, think that Cromakalim could be used in combination with a beta-

Scrimgeour, warning against ver-stating the implications for Beecham profits of Cromak-

Oct Aug Sep alim, predicted that annual

sales of the drug are more likely to be around £250m than the £500m-£700m forecast by some analysis. A statement on Cromakalim's prospects is expected when Beecham releases its interim profits figures next month.

Wimpey build-up

The runours surrounding George Winney, the construc-tion and house-building group, triggered another major upturn in the share price which closed 12% higher at 282p. "There was a big buyer in the market yesterday and plenty of keen bids on the inter-dealer broker screens", one trader in the shares said. Turnover — highly signifi-cant in terms of the stories

about Wimpey, according to dealers - expanded again and reached the 10m mark, after the 5m on Monday. The speculation was, inevitably, that the Grove Charity Trust had again been approached and asked to sell its 35 per cent stake in the

building group.

There were thought to be plenty of potential buyers, with "down-under" predators keen to prompt a hid battle in the UK construction arena where already some large stakes have been accumulated.

Sir Ron Brierley and Mr John Spalvins were two names being bandied about, but Japanese buyers of the stake -Aumagai Gummi was heard in the market - were not being ruled out either. Questioned as to the likely price for the Grove Charity stake, building analysts yesterday were taking the view that "serious hids for the stake would start around the 330p mark – and would quickly spiral from there."

### Oct

400

300

Lonrho reheated Lourho refused to concede the leading role in the market's other current soap opera. The latest assault on the shares originated from a leading Lon-don house, but the initiative swung back later to the regional broker responsible for Monday afternoon's attack on the market. Situated north of the border, the securities house began bidding aggressively

again for stock Lonrho shares, down to 318p earlier the previous day, rebounded against the wider market trend as short-term operators put their money down for further developments soon. Volume increased noticeably - 13m shares were finally traded - and the price closed 10 higher on the session at

335p.
The market was awash with fresh speculation about a predatory investor forsaking established sources to conceal its identity. "Somebody is trying to throw us off the scent by using a comparatively small house, but there is little doubt that stakebuilding is going on," said a trader. "My guess is Bond Corporation rather than Mr Asher Edelman, the New York corporate raider", he con-

Speculation over the past few days concerning the possi-bility of a stake-builder in Car-less Capel proved correct as Kelt Energy revealed it had acquired a 1 per cent-plus hold-ing (1.8m shares) in the ofl group and "was considering making an offer for Carless, which would include a cash alternative, and would probably have a value of 115p to 120p a share". Carless shares, up 9 on Monday, jumped to 112p, before closing a net 5 higher at

**NEW HIGHS AND LOWS FOR 1988** 

NEW HOLIS (50).

AMERICANS (7) CAMADIANS (8) BREWERS (1) Metrydown Wine, BUILDRESS (5) Colroy, Douglas (Flokt, M), Rush & Tomplan, Werd Gro., Winepey (2.), CHESECALS (1) Alexo STORES (2) Aspray, Cartors Crd., ELECTRICALS (4) Ericason (1.14), MTL Instruments Grp., Pfloo Hidgs., Planned, Espaces (1.14), MTL Instruments Grp., Pfloo Hidgs., Planned, Dalries, Kraft Inc., BEUSTHALS (9) AM, Chall & Armstrog., Hughes (1.17), MS Grp., Macterians, Scott Robertson, BESTRAMCE (1) Sun Affence, LESUNE (4) Capital Radio, Planned, Planned, Macterians, Scott Robertson, BESTRAMCE (1) Sun Affence, LESUNE (4) Capital Radio, Planned, Planned, MacCond., Scott Robertson, BESTRAMCE (1) Sun Affence, LESUNE (4) Capital Radio, Planned, Planned, MC (1) Pflantin, MC (1) Pf

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ELECTRICALS (2) Personal Comps., Ross,
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However, a few exceptions

stood out against the trend. Pligim House edged higher to 257p as the market awaited the next development on Williams Holdings' recommended £331m

Another strong rise in Hawker Siddeley, 13 higher at 538p, appeared to reflect buy-ing ahead of the trading state-ment, which comes in the next equity trading Account, Turn-over was modest and traders commented that the marketmakers were short of Hawker shares. "We've seen nothing to change our view on the stock' commented Ian Wild at BZW.

turnover of 2.8m.
The emphasis in the building hotted up, but after touching 187p reacted to close 4 dearer on balance at 179p. MB Group, another current bid favourite, shook off Monday's disappoint-ment following the Williams' late on the possibility that a full bid for the company could eventually materialise.

with Desede Projects AG of Switzerland left Dauphin 3 down at 135p, while profit-tak-ing lowered English China Clays 10 to 510p. Hepworth returned to favour at 235½p, up 6½, and Celestion Industries gained 5 to 550 on news

that the company's President nent developments at British had sold a near-30 per cent Gas and a much firmer show-

traded options dealings to an

above-average level, and accounted for almost 21 per cent of the market total of

\$5,973 contracts. Overall calls

Dowty continued to find cents a barrel after a statement investment support and moved up 4 more to a year's best of 231p. Commercial vehicle manufacturers also attracted a better following after the second interim figures from Plaxtons,

finally 8 better at a 1988 peak of 201p. ERF rose 7 to 415p. Stoddard Sekers drew support on the back of an article suggesting Tie Rack would make a bid. The shares jumped 5 to 48p, but late yesterday a source close to the latter group

dismissed the report There was little in the way of major activity in the oil and gas sector despite talk of immi-

that the company's rreament had sold a near-30 per cent shareholding to a group of shareholding to a group of ing by crude oil prices.

The latter picked up some 35 puts to 8,373. Sears - against the background of bid talk attracted dealings in 7,501 contracts, with calls amounting to

was issued by the Saudi Arabi-ans saying they "would imme-diately return to quota vol-umes if other OPEC memebers would do so". There was particularly strong activity in the December call series in exercise prices of 130p to 160p. The Sears December 140 calls alone There was a rumour late in the session that British Gas brought turnover of 2,564 con-tracts. Trading in the FT-SE 100 Index helped in the recovwas to make an announcement early today regarding an acqui-sition with LASMO and the ery in market turnover, with a total of 3,881 contracts split into 1,745 calls and 2,136 puts. remaining Tenneco assets men-tioned as possible candidates. The interest in Sears lifted

> Other market statistics, including FT-Actuaries Share Index and London

7,027 and puts to 474.

# CHAMOTITE NIE



# **GIROZENTRALE und BANK**

GIROZENTRALE und BANK der österreichischen Sparkassen Aktiengesellschaft

CREDITANSTALT-BANKVEREIN

WESTDEUTSCHE LANDESBANK GIROZENTRALE

GENOSSENSCHAFTLICHE ZENTRALBANK AG

ÖSTERREICHISCHE VOLKSBANKEN

BANKINVEST

GIROZENTRALE UND BANK der österreichischen Sparkassen AKTIENGESELLSCHAFT

CREDITANSTALT-BANKVEREIN GENOSSENSCHAFTLICHE ZENTRALBANK AG

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LANDESBANK RHEINLAND-PFALZ GIROZENTRALE

ALLGEMEINE SPARKASSE

HANDELSBANK NATWEST (OVERSEAS) LIMITED

ÖSTERREICHISCHE LÄNDERBANK AKTIENGESELLSCHAFT

Sparkasse in Wels

BANK FÜR KÄRNTEN UND STEIERMARK AKTIENGESELLSCHAFT DORNBIRNER SPARKASSE

> SCHOELLER & CO BANK AKTIENGESELLSCHAFT

SEPTEMBER 8, 1988

BANK FÜR ARBEIT UND WIRTSCHAFT AKTIENGESELLSCHAFT

SWISS CANTOBANK (INTERNATIONAL)

Sparkasse Innsbruck-Hall, Tiroler Sparkasse

AKTIENGESELLSCHAFT Fennoscandia Bank

Gesellschaft m. b. H.

### **APPOINTMENTS**

### And the second Senior posts at Ward White Group

WARD WHITE is merging the retailing activities of A.G. Stanley , which comprise FADS, Decor 8 and Homecharm, into one retail division. The management structure has been simplified and the following senior appointments have been made: Mr Ted Lansdowne, an ssociate director of the Ward White Group and previously the managing director of Payless DIY, has been appointed thisf executive of Payless DIY and A.C. Stanland Payless DIY and A.G. Stanley. Mr Lansdowne will be responsible for the overall companies and report to the board of Ward White Group. Mr Niek Nicholson, previously the operations director of Payless DIY, has

been appointed manag director of Payless DIY. Mr Nicholson, who will be responsible for the day-to-day management of Payless DIY, will report to Mr Lansdowne. Mr Peter Kirby, previously

the managing director of the FADS division, has been appointed managing director of A.G. Stanley. ■ The VPI GROUP has appointed Mr Dale Fishburn

as chief executive (UK and

Europe). Currently chairman and chief executive of McAvoy



A.G. Stanley.

Wreford Bayley, the group's corporate communications and government relations consultancy, Mr Fishburn will join the board of the group's international subsidiary, Valin Pollen International, and will be taking increasing responsibility for the overall management of the group's operations outside the US.

■ Mr Philip Holdstock has been appointed general manager, treasury and capital markets, of POSTIPANKKI

FKI BABCOCK has made the following appointments within its electrical products group: Mr Nigel Young, managing director of GEC's Avery Denison subsidiary, is made managing director of FKI Crypton. Mr Brian Baker,

formerly with Berkel, has become managing director of Laurence Scott and Electromotors, Mr Barry Jameson, previously managing director of Hopkinsons Holdings, has been appointed managing director of the transport equipment division. Mr Andrew Michel, formerly technical director at GEC Switchgear, becomes managing director of Babcock

■ Mr Michael Haffenden joins HEWLETT-PACKARD as director of personnel. He was previously group manag development manager at Rowntree's in York.

Mr Raymond G. Ross has joined BURRELL CONTRACTS as finance director. He is also finance director of the Burrell Co, the Edinburgh-based property development company.

CHARTERHOUSE BANK, the merchant banking subsidiary of the Charterhouse Group, has appointed Mr Michael Higgins, Mr Peter May and Mr Peter Wisher directors of the corporate finance appointment. Mr David Doncaster, Ms Pauline Emburey, and Ms Carolyn Holbrook have become assistant directors.

At GRANT THORNTON Mr David Fisher has become managing partner of the firm's three London area offices and Mr Michael Cleary managing partner of its London practice.

ENGINEERING, a member of the AMEC Group, has appointed the following corporate directors: Mr Les Bell, divisional managing director of Fairclough Piling and Marine, Mr Chris Hardi director, southern region, Mr Peter Loebinger, director, northern region, and Mr David Lowe, director major projects.

■ FAIRCLOUGH CIVIL

■ Sir Alex Fletcher is to join the board of the LIFE ASSOCIATION OF SCOTLAND as a non-executive director. He is managing director of Fletcher Scott.

BROKERS has appointed Mr Jim Hoey an executive director Palmer have been made directors of Fenchurch London. Mr Peter Walker has become an assistant director of Fenchurch London.

John Wellesley have joined the board of J.H. MINET & CO. Mr Simon Waller has been made divisional director of the bloodstock division.



Reducing Revolving Credit Facility **GUARANTEED BY** 

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# der österreichischen Sparkassen

VIENNA

**■ FENCHURCH INSURANCE** of Credit Insurance Services. Mr Miles Ritchie and Mr Roger

■ Mr David Klima and Lord

Mr Gordon Sapstead is retiring as managing director of INTERNATIONAL COMMERCIAL BANK early next year and will be succeeded by Mr Michael Wells, general manager, international, of the Hongkong and Shanghai Banking



DM 200,000.000.-

Aktiengesellschaft

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AKTIENGESELLSCHAFT ZENTRALSPARKASSE UND KOMMERZIALBANK WIRTSCHAFTS- UND PRIVATBANK

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BANK FÜR TIROL UND VORARLBERG

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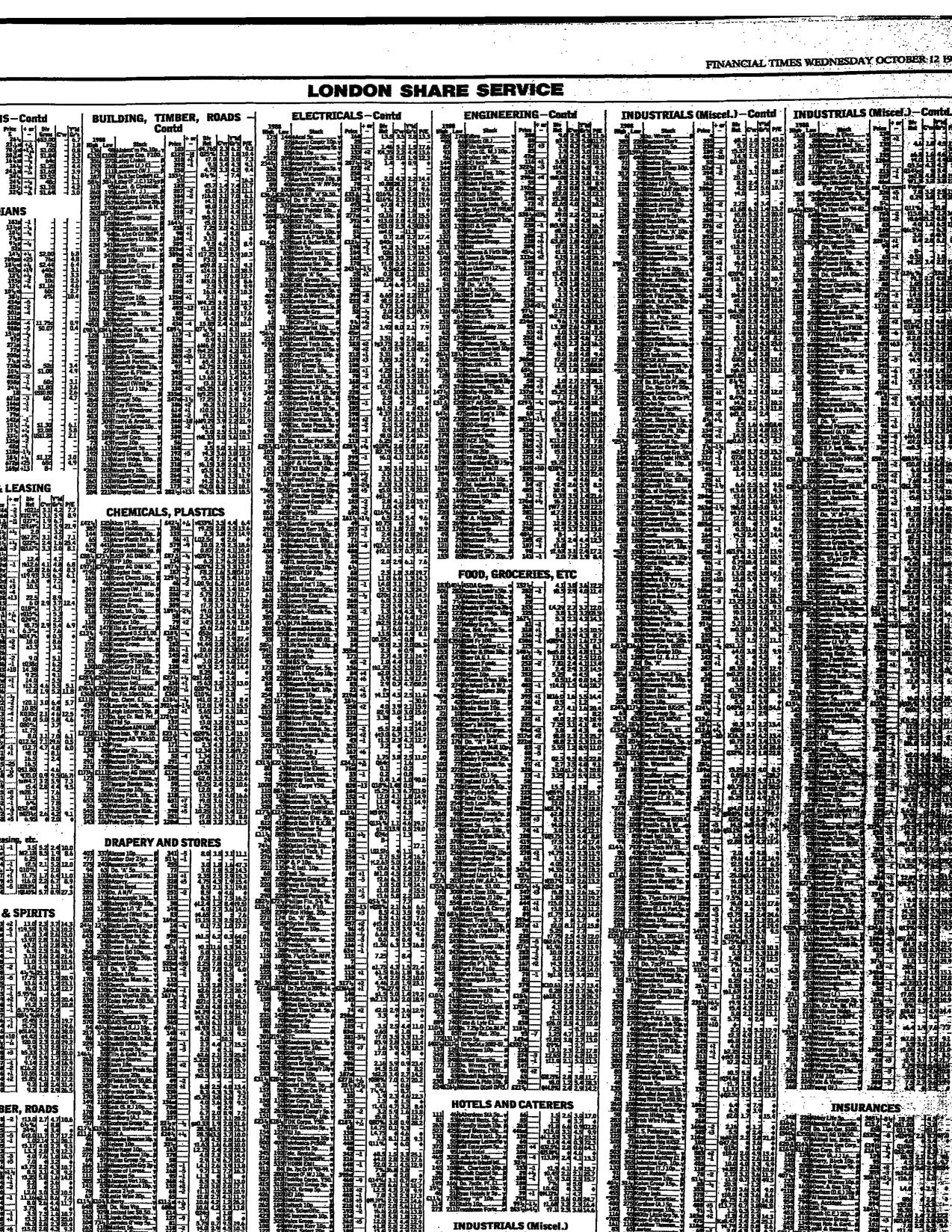
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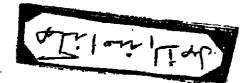
AMERICANS—Contd

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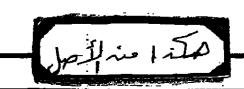
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### **COMMODITIES AND AGRICULTURE**

THE IVORY Coast is a

country of minimal change. The equatorial temperatures vary by only three or four degrees, night and day, throughout the year, and the sun rises and sets at

the same time every day. Humidity remains always just about bearable. Even the

nation's leader has remained

in office for almost 30 years, a near-miracle in this politically

volatile part of the world.

A remarkable example of the

country's unchanging nature

came last week at the beginning of the new cocoa season, when President

Houphouet-Boigny announced

there was to be no change in the guaranteed price the national marketing board, the

Caistab, pays Ivorian cocoa farmers for their produce.

Pricing policy is no small affair in the Ivory Coast, the

world's largest cocoa producer. With one of the highest per capita GDPs in Africa, the

country's wealth is built on

cash crop exports - 40 per cent of foreign earnings come

from cocoa and 20 per cent from coffee. About 80 per cent of these crops are produced by the nation's small farmers,

whose welfare depends on

guaranteed government prices. Farmers had been anxiously

awaiting a pricing policy

announcement for months.

Faced with global over-produc-tion, tumbling prices, and its fourth consecutive record crop,

the Ivory Coast seemed to be headed towards a politically

unpopular price reduction.
The arithmetic of today's

cocoa market make a price cut

a logical choice. In local Ivo-

rian terms, the world price of

cocoa has now dropped to

about 450 CFA francs a kilo-

gram. The cost to the Caistab,

however, has remained at 700 francs. Of this amount 300

francs goes to transport and

# Far East buying hits supply of small gold bars

offtake to 280 tonne

Singapore would also show a

Mr Baker said the recent fall

in the gold price from \$430 a troy ounce to \$390 was sparked

off by Australian producer

off by Australian producer hedge selling. When the price began to fall steeply many producers, including some from the US, "dashed to catch the boat." However, as the recent partial recovery in the gold price suggested, "the

anic has now gone." Mr Graham Birch, gold ana-

lyst with Kleinwort Benson

Securities, suggested that the industry was currently half-way through a bear market for gold which had so far lasted

ten months and seen the price fall by 20 per cent.

bear markets would suggest that the gold price might fall as low as \$175 to \$286 an ounce

between September 1989 and

April 1990. But Far East

demand was adding a com-pletely new ingredient to the situation this time and Mr

Birch predicted the gold price

would go no lower than \$320 an

be raised by the Government and the private sector. The deputy minister said the

Government would match

industry contributions to the

fund "dollar for dollar." He declined to specify how much money was hoped for.

"The amount will be suffi-

The experience of previous

substantial percentage increase in gold bullion buying — from 40 tonnes to 130

By Kenneth Gooding, Mining Correspondent REFINERIES world-wide are tonnes to 377 tonnes. Japan, currently unable to meet demand for kilogram bars of which last year bought 239 tonnes, is likely to increase its

gold, much favoured by investors in the Far East. "It is usually possible to get kilo gold bars from the refineries in two or three weeks. But at the moment they say this type of bar is not available until the middle of January - even though they are working flat out," said Mr Alan Baker of Sharps Pixley,

Benson group.

He suggested, at a briefing for investment managers, that the unprecedented demand for kilogram bars illustrated the importance of Far East buying of physical gold in the current bear market for the precious

the London bullion dealer which is part of the Kleinwort

metal. He estimated that the major Far Eastern countries would buy about 1,169 tonnes of gold this year compared with 518

tonnes in 1987. Taiwan, which has been switching some of its official dollar reserves to gold, is likely to overtake Japan as the biggest buyer in the region with 380 tonnes against 87

tonnes last year. Mr Baker said Hong Kong would also move ahead of Birch Japan and increase gold would builion purchases from 132 ounce.

# Zambian corporation lifts copper output

By Nicholas Woodsworth

ZAMBIAN Consolidated Copper Mines, the country's state-controlled copper and cohalt mining corporation, has released much improved sales figures in its 1988 annual

report.
In the financial year ending March 31 copper production rose to 473,084 tonnes from a 1986-87 figure of 470,982 tonnes and sales of the metal rose to 482,189 tonnes from a figure of 451,396 tonnes in the previous

financiai year. Total revenue from sales climbed from 6.98bn kwacha (£510m) in 1986-87 to K11.88bn in 1987-88 and soaring world prices allowed ZCCM to turn in a net profit this year of K372m, compared with a loss of K562m in the 1986-87.

m the 1990-51.
The figures do not, however, accurately reflect the long-term production or profit trends in the Zambian copper industry.

In order to take full advantage of current high prices, which are not expected to last, ZCCM made unsustainable efforts to obtain the highest extraction rates

Part of the increase over 1986-87 production was attrib-utable to ZCCM'S tailings leaching programme, which in reprocessing solids from old tallings dumps allows a rapid extraction rate.

In a move to maximise production ZCCM has also exploited its open-cast mining operations while neglecting overburden removal. This will now have to be attended to, with resulting production

Other factors now affecting production include laying off of expatriate staff as a result of the corporations's "Zambianisation" programme, a deterio-ration in mine and machine maintenance, and a shortage of foreign exchange to purchase vital spare parts. ZCCM is permitted to keep only one third of its foreign exchange

earnings.

Production for the first month of the current financial year has already suffered April figures totalled only 23,000 tonnes, 17,000 tonnes below set targets. May was better at 30,000 tonnes, but that was still 10,000 tonnes below target.

ZCCM is aiming for a total ef

500,000 tonnes of copper for the current financial year. Because of production problems, how-ever, some industry analysts have predicted the figure will be as low as 370,000 tonnes. More generous estimates by independent analysts in Zam-bia put the total around 430,000

RELATED hedging against recent producer sales sparked off a sharp fall in cocoa prices

yesterday. The downtrend was seen first in the New York market but was quickly followed in London, where the March futures position hit the £40 permissible daily limit at one

stage. Prices steadled later as speculators and traders covered short positions, but March cocoa still ended £31 down on the day at £772 a tonne.

Dealers said the hedging was principally against Malay-sian, Ghanaian and Nigerian sales. The Ivory Coast has not been a seller recently.

handling costs. The remaining 400 CFA is the sum the ivorian Government has committed itself to paying peasant

In these circumstances, four straight record harvests have been a mixed blessing the more cocoa the Ivory Coast sells at current rates the more money it loses. In the 1986-87 ason alone the Caistab had a deficit of US\$320ml

President Felix Houphouet-Boigny's decision not to drop producer prices in spite of these difficulties is only the lastest in a series of actions defying world cocoa markets. Depressed prices, the Ivorian leader maintains, result not

from oversupply but from market manipulation. He has long expressed his lack of confidence in the International Cocoa Organisation's (ICCO) producer/consumer accord. The failure of ICCO talks in September to negotiate a workable system to defend producer prices prompted him to state that Ivory Coast would not join the next pact unless major



Ivory Coast defies logic on cocoa pricing

President Houphoust-Boigny: choosing political stability

modifications gave producers a

This rankles many consumer This rankles many consumer members, who maintain that the Ivory Coast's refusal to drop the ICCO price defence range to realistic levels and to pay its \$48m levy arrears to the buffer stock fund have been major factors furstrating negotiations on the according tiations on the accord.

No one, however, can lenore the logic of profit and loss, and earlier this year the Ivorians adopted a strategy that, in the short term at least, seems to be

in July Mr Denis Bra Kanon, the Agriculture Minister, con-firmed that Ivory Coast had earlier in the year adopted a policy of keeping its cocoa off the market unless a break-even price of 700 CFA a kilogram could be obtained.

Partly because many traders had already sold forward, and partly because Ivorian cocoa is a premium product, the Ivory Coast since then has been able to sell about 150,000 tonnes at higher than market prices in the last two months alone.

This policy can only be of short-lived benefit, however. The 1987-88 coroa season vielded an estimated 685,000 tonnes, of which 80,000 tonnes tonnes, of which 80,000 tonnes, of which 80,000 tonnes tonnes, of which 80,000 tonnes, of wh remain stocked in the Ivory Coast. Mr Bra Kanon says that the country has 200,000 tormes storage capacity, while another 110,000 tunnes capacity could be made available by

converting grain and rice This season's crop is expec-ted to produce 700,000 to 750,000 tonnes. With the main crop due in in November and December, and only 20 per cent of the total crop sold forward – normally at this stage of the season at least balf is spoken

for - it seems unlikely that the withholding policy can be physically maintained for much longer. What will be the consequence of Mr Houphonet-Boigny's decision to hold out for higher market prices while at the same time refusing to drop producer prices? Exter-nally, the withhelding policy has damaged the lvory Coast's

Domestically, the maintenance of producer prices has grave economic consequences in both the short and long

reputation as a reliable supplier. It has also kept world prices from dropping even

Because it has managed to sell cocca at premium prices in the last few months, the Caistab estimates its deficit for the 1987-88 season will be between 70bn and 80bn CFA francs, 20 to 30 per cent lower than the previous season. It also says it will be able to close this gap using a 17bn CFA francs credit from the EC's Stabex fund and an IMF compensatory financing facil-

ity of SDR 82.8m (63m).

Nicholas Woodsworth on the biggest producer's refusal to bow to market pressure

succeeded in rescheduling its Paris Club debt, and in April received similarly generous rescheduling terms from its commercial London Club creditors. When the first interest however, the Ivory Coast, completeing of low commodity prices, said it was anable to

The result was that the RAP has anspended a standby agreement worth SDR 94m, and the World Bank has blocked approval of new losses totalling \$550m. It is understood that the Bank was prepared to approve the losses only if Ivory Coast lowered its producer prices

Whether or not the World Bank now adheres to this prescription will be decided in future negotiations. What is certain, however, is that the maintainance of producer prices will not help ivory Coust out of its deep economic

To make a profit at present world market rates Caistab would have to cut its produced price by 50 per cent. The World Bank, in a recent confidential report, advised that 10 per cent would be a politically and socially acceptable reduction. Not only would it reduce the Caistab's deficit, but it would also encourage farmers to move into non-traditional export crops — the only resi

solution for the Ivory Coast. Neither alternative has proved acceptable to President Houphonet Boigny, who seems to have chosen political stability over economic health. In the short term this may pay off, in the long term it could lead to more changes, none of them positive, than the country has ever seen.

# Palm oil fund planned

MALAYSIA WILL launch a national fund to promote palm oil and to counter allegations by the American Soybean
Association that it is
unhealthy, reports Reuter
from Kuala Lumpur.

Mr Alias Ali, the Deputy Primary Industries Minister, said a Bill to be introduced in parliament next March would establish the fund, which is to

cient to fight whatever campaign by whatever organisa-tion," he said.

All prices as supplied by Metal Bulletin (last week's prices in

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 2,170-2,200

(2,180-2,210). BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse,

5.80-6.00 (5.85-6.05). CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, inguts 6.30-6.70 (6.60-7.00), sticks 6.30-

6.70 (6.60-7.00). COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.00-7.25 (7.05-MERCURY: European free

WEEKLY METALS market, min. 99.99 per cent, \$

per 76 lb flask, in warehouse, 10-325 (same). MOLYBDENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-

house, 3.48-3.52 (same). SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 9.25-9.50 (9.50-9.70). TUNGSTEN ORB: European

free market, standard min. 65 per cent, \$ per tonne unit (18 kg) WO, cif, 54-62 (same). VANADIUM: European market, min. 98 per cent, VO, cif, 5.90-6.20 (5.80-6.10).

Nuexco exchange value, \$ per Ib, UO. 14.15 (same).

# West Bank olives under threat

By Andrew Whitley in Jerusalem

OLIVES, THE mainstay of the West Bank agricultural econ-omy, are likely to become the next victim of the continuing unrest in the Israeli-occupied territory.

As the annual picking season gets under way, the mili-tary authorities have made clear that they intend to use the economic importance of the olive crop to local communities as a weapon in their efforts to restore Israeli con-

Adding weight to the threat is the prospect of a near-record crop this year for olive growers up and down the stony hill country which makes up the West Bank. After last season's paltry output - put at about 8,000 tonnes - officials from the military-run Civil Adminis-

tration reckon that this year's yield could hit 130,000 turnes. According to the Civil Administration, no restrictions are either in force or being contemplated on the sale of olives and olive oil in the West Bank. Nor are limitations planned on exports to the rest of the Arab world, via Jordan, an official

These assertions, however, are directly contradicted by Palestinian businessmen and by no less a figure than Major-General Amram Mitzna, head of the Israeli Army's Central cer in charge of putting down the ten-month-long uprising. Owners of olive presses in

the Nablus and Hebron districts say the Civil Administration is refusing to grant export.

**US MARKETS** 

IN THE PRECIOUS metals, gold and

WORLD COMMODITIES PRICES

licenses without a hefty down payment of JDr 10,000 (US\$25,000).

General Mitzna, meanwhile, is on record as warning that once the picking season gets into high gear next week, access roads to certain trouble-some villages will be blocked off, preventing farmers from getting their crop to presses

and preserving plants.
We have already done it with grapes and plums," he told israel Television, "and we'll do the same with olives where necessary.

few weeks ago, villagers from Tall, near Nablus, had all their donkeys impounded by the army, following a failed attempt to sanuggle figs to market across the hills.

# Zimbabwe tobacco sales close after record year

By Tony Hawkins in Harare

These calculations, however, are of small significance when

ZIMBABWE'S 1988 flue cured tobacco sales have closed after a record year in which the average leaf price rose more than 80 per cent. An estimated 118m kg of tobacco has been sold at an average price of 397 Zimbabwe cents (210 US cents)

a kilogram. Total grower revenue from tobacco is estimated at some 2\$470m - up 68 per cent on last year. The sharply higher prices reflect a much better quality crop than in 1987, along

in tobacco prices. Tobacco exports from Zimbabwe will exceed \$500m this year and replace gold as the country's top export. In

foreign currency terms.

however, the price improve-ment is far less impressive. In Zimbabwe cents this year's price average is more than double that achieved in 1982. But in US cents, the 1988 price is fractionally lower than that rating six years ago and only 15 per cent higher than in

While growers are delighted with this year's ontonne, they acknowledge that conditions are likely to be much tougher

abarply reduced next year as costs are rising very rapidly at present and average production costs in 1989 are likely to be at least 20 per cent higher than in the season just ended.

# **LONDON MARKETS**

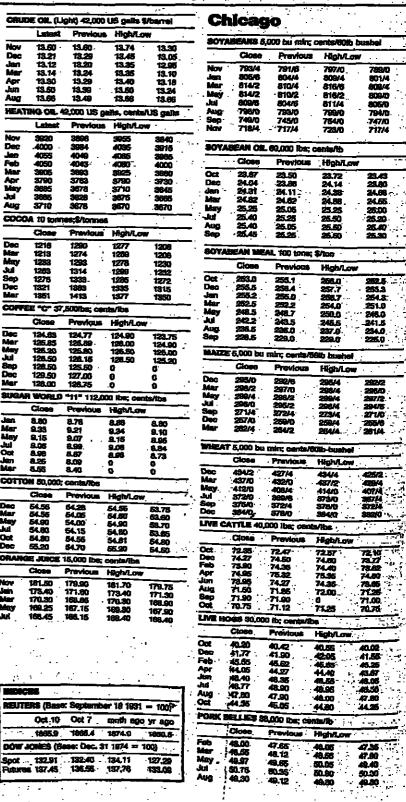
ZINC prices continued to rise on the LME yesterday against a background of good physical demand, falling stocks and constructive charts. The continued threat of an indefinite strike by Peruvian miners from October 17 also helped the firm tone, dealers said. close at \$1,374 a tonne. Now that it has broken through \$1,350 a tonne, the three-month price is likely to test the chartists said. Copper prices also continued upwards, three-month met hitting another sterling record in the moon after a surge of fresh a peculative buying on Comex, where traders expect a further decline in warehouse stocks. The next few months are expected to see strong trading on both sides of the Atlantic consumers scramble for material to cover their end-year requires

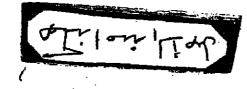
SPOT MARKETS		
Crude of (per barrel FOB)		+ or -
Dubei	\$10.05-0.202	+.175
Brent Blend	\$12.39-2.452	
W.T.J. (1 pm est)	\$13.59-3.622	+0.01
Oil products	<del>_</del>	_
(NNE prompt delivery per	tonne CIF)	+ or -
Premium Gasoline Gas Oil	\$155-158 \$110-111	+5
Heavy Fuel Oll	\$55-57	+25
Nephtha	\$121-124	
Petroleum Argus Estimates	<u> </u>	
Other		+ or -
Gold (per troy (zz)-	\$406.26	-0.75
Silver (per troy oz)		-4
Platinum (per troy oz)	\$518.5 \$120.75	+60
Palladium (per troy oz)		
Aluminium (free market) Copper (US Producer)	\$2265 128- <sub>3</sub> -31 4 c	-20
Lead (US Producer)	39c	т.
Nickel (tree market)	630c	
Tin (European free market)		-7.6
Tin (Kuala Lumpur market) Tin (New York)	19.3r 337.50c	+0.75
Zinc (Euro. Prod. Price)	\$1350.0	
Zinc (US Prime Western)	987 <sub>3</sub> c	
Cattle (live weight)†	110.28p	-0.28°
Sheep (dead weight)†	146.31p	-0.48
Pigs (live weight)?	72.92p	+1.53
London daily sugar (raw)		-3.4 -5
London daily sugar (white) Tate and Lyle export price		-ão
Barley (English feed)	£110z	
Maize (US No. 3 yellow)	£127v	
Wheat (US Dark Northern)	2122.52	-1.0
Rubber (spot)♥	57.00p	+1.25
Rubber (Nov)♥	63.50p	+0.50
Rubber (Dec) 🛡	64.00p	+0.50 -3
Rubber (KL RSS No 1 Nov)		<del>-</del>
Coconut oil (Philippines)	\$550x	
Pelm Oli (Melayelan)\$ Copra (Philippines)\$	\$427.5 \$380	-5
Soyabeans (US)		-1.0
Cotton "A" Index		+1.05
Wooltops (64s Super)	675p	+3
É a tonne unless otherwise	stated p-per	co/kg.
c-cents/fb, r-rincalt/kg, z-No	v, x-Oct/Nov.	w-Nov/
Dec. v-Oct/Dec. 1Meat Co	mmission e	<b>rende</b>
fatstock prices. * change Thondon physical market.	from a wee scif Rotterd	em. 📤
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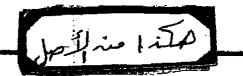
	1		
	Close	Previous	High/Low
Døc	765	807	800 757
Mar	772	803	800 765 840 780
May Jul	784 795	815 829	812 780 822 788
Sep	802	842	835 798
Dec	840	863	873 833
Mar	886 .	900	890 866
Turnov	er: 7272 (	6088) lots (	of 10 tonnes
price f	or Oct 7:	996.13 (974	Re per tonne). Daily .30) :10 day average
for Oct	10: 936.5	7 (933.17) .	
COFFE	E E/tonne		
	Close	Previous	High/Low
Nov	1166	1161	1172 1163
انول	1164	1153	1169 1157
Mar May	1165	1140 1132	1155 1147
Jly	1152 1140	1129	1150 1140 1136 1135
Sep	1141	1135	1135 1135
Nov	1132	1134	
Turnov	er: 2329 (	1432) lots (	of 5 tonnes
Oct 10	Comp.	ances (US o deliv 113.5	cents per pound) for 5 (112.30); . 15 day
averag	e 115.22 (	115.08).	
SUGAL	i (\$ per to	nne)	<del> </del>
Raw	Close		High/Low
Dec	221.00	217.00	
Mgr	211.80	209.60	211.80 207.86
May	208.40	207.00	206.20 204.80
Aug Oct	206.40 205.00	205.00 204.00	204.60 204.00 214.60 203.00
Dec	206.00	204.00	217,00 20,00
Walte	Close	Previous	High/Low
Dec	251.50	249.00	249,00 248.00
Mer	244,00	242.00	250.00 240.00
May Aug	244,50 245,00	242.00 243.50	248.00 240.50 248.00 244.50
Oct	248.00	242.00	242.50 241.00
Dec	243.00	242.00	
Mar	. 243.00	242.50	241.00
Mhite 2	er: HAW :	2326 (10/0) 1	lots of 50 tonnes.
Paris-	White (Fi	ir per ton:	w): Dec 1586, Mer
		Aug 1517, (	Oct 1517, Dec 1517
GAS O	L. \$/tonne		
	Close	Previous	High/Low
Nov	111.75	110.50	113.50 109.50
Dec Jan	113.75 114.25	113.00	115,50 112.00 116,25 173.25
Feb	115.00	114.00 113.50 112.00	116.00 114.00
Mar Apr	113.75 113.00	112.00 110.50	114.50 113.00
			100
		100) 1068 Q	100 tonnes
	2/tunne		·
Wheel	Close	Previous	High/Low
Nov	107.40 110.60	107.40 110.50	107.75 107.40 110.90 110.50
Jan Mar	110.80 113.35	113.35	113.75 118.35
May	116.45	116.35	116.85 116.45
Jun Seo	117.85 102.25	117.50 102.25	117.85 102.25
Nov	105.00	105.00	105.00
Burlity	Close	Previous	High/Low
Nov	105.10	105.25	105.30 105.10
Jan	108.40	108.45	108.60 108.40
Mar	110.50	110.60	112.25 110.50
May Sep	112.26 <b>9</b> 9.15	112.35 99.16	112-25 -99.15
Nov	101.75	101.75	101.75
Turnov		252 (141) .	Seriey 96 (19) .
Tumove	r lots of	IÓC MARIES.	

LONDO	N JESTA	T IDICH	iange		(Pri	ces suppl	lied by A	معوليسا	rated	Meta	Tradiog)
	Çles	-	Previous	High/Lou	•	AM Offi	cial K	erb clo	8.	Oper	faterest
Aluminic	<b>30.7</b> 7	& purity	(S per tonne)					Filing	turne	Yer 7,	075 tonne
Cesh	2270	-	2280-90	2265		2260-5					
3 aponths			2220-1	2230/218	<u> </u>	2210-2	2	230-5		15,95	8 lots
			E per tonne)					Hing	LATIC	wer 5.	200 tonne
Cash Dec. 21	1295- 1260-		1310-20 1270-80	1298 1285/128	0	1296-300 1263-5		261-71		33,54	₿ lots
Copper,	Grada A	(£ per to	onne)				_	Ring to	ITTOV	er 19,	700 tonne
Cash 3 month:	1612- s 1537-		1606-8 1522-3	1602/180 1546/151		1800-1 1524-5	1!	546-7	-	64.16	Ø licits
Copper,	Siender	£ per t	ionne)						ng t		r O tonne
Cash Jan. 4	1965- 1905-		1575-85 1605-15			1550-60 1490-500	`		-	35 kd	
Silver (U	S centa/	fine our	<del></del>						Ring	_	ver 0 oza
Çesh	625-8		632-5		_	628-9		·			
3 months			646-B		_	642-4				436 k	
Lead (£ ;					_		<u> </u>	Aling I	Umo	rer 4,	276 tonne
Cesh 3 months		<u> </u>	376-7	377/374		375-6 376-6.5	. 37	8-7		10,83	lots
Mickel (\$	<u> </u>							Ring	turn	Over '	20 tonne
Cash 3 months	11600 10300		11400-50 · 10200-60	11600/115		11550-60		 450-500		5,980	icts
Zinc (3 p									_	_	000 topine
Cash 3 months	1490		1460-70 1340-6	1495/1490		1493-5 1365-7	12	66-70		16,79	
	0-0			,010 100A	<u> </u>				-	·n' (St	
POTATO	ER CHA-				ī~	HDQH ET				_	
PULATO	Cices	Previou	us High/Low		_	d (fine to				quiva	lant
Nov	61.0	58.0			쭚		406-406			4-23	
Feb	72.5	71.0			Оре	ining	410-410		23	312-23	
Apr May	94.7 105.0	94.7 105.5	94.6 93.6 104.5	-		raing fix Praces fix	408 407.95	•	23	7.278 1.911	
Nov	83.6	83.0			Day	's high	410-410	132	43	-517	
Turnover	107 (20)	8) lots of	40 tonnes.		Day	's low	405¾-4	054		•	
BOYABE	AN MEA	L É/Ionne									
	Close	Previou								-	
Dec Feb	179.50 185.50	180.30 185.00	179,50 178,1	50							
Apr .	185.50	185.00			Col	ns.	\$ price	<u> </u>	2 •	quiva	lent
Jean Aug	177.50 178.00	177.00 173.00				pieles!	418-423	1	_	-246	
			20 tonnes.	<del></del>		annia Eagle	418-423 418-423			-246 -245	·
			dex point		Апр		418-423	i	243	246	
	Close	Previou			New	Sov.	405-408 95 1 <sub>2</sub> -98	l <sub>2</sub>	551	2-23 2-56	ı.
	1342	1360	1354 1342		Old Not	Sov. le Plat	95 <sup>1</sup> 2-96 532.5-5	12	65	2-664 1-315.6	
	1400 1458	1420 1462	1425 1398 1487 1455					a.k.f	ait	910.0	•
Apr	1515	1519	1523 1515								
Ali 3F1	1323 1294	1318 1292	1923								
urnover	290 (285	9			84 <sub>Y</sub>	or fix	p/fine o	Ż	US	cts e	miv ·
					Spo	-	368.65		633		
COTTO						onths Onths	379.75 390.40		647	.40	
mock =	el-Spota Idea Cot	and ship ober 7 =	ment sales for 1 mounted to 160	the		nonthe	410.40		661 665		
Monney of	Básinst 8	in incomes	In the province	. ,							
to Spani	ish. Chin	ing persi ussa pr√	sted with dealing	195 E							
··· +bmi		A10	1 VI KOM 1 STYTES.								<u></u>
						DON MET		HANGE.	YRAE	<b>C</b>	PTICHE
JUIE Carel II	President :	DTTD			_	ilakum (90		Cel	ls		uds.
3430. HY	ND 5020:	C stroif	D, BWC \$480, B' Anbwerp BTC S	TD (	Strik	e price \$	tonne	Nov		Nov	,tan
BWC \$4	56, BWD	\$406, BT	TD \$415.		2150				178 .	29	114
					2250 2350				126 80	64 120	165 226
								- ·	<b>-</b> − .	-	-

silver prices fell as the previous days					Nov	13.60 -	13.60	13.74	13.30
				e, reports	Dec	18.21	13.29	13.45	f3.05
				old lost 4.3	Jan Mar	13.12 13.14	18.20 13.24	13.35 13.35	12.95
				opper had	Apr	13.30	13.29	13.40	13.10 13.18
a ch	loppy di	ay with p	ices sel	ling off	Jun Aug	13.50	13.39	13.60	13.24
early in the day, only to close up 150						13.66	13.49	13.66	18.66
points. In the softs, cocca was the days most active market. News came out					HEA.	TRIC CIL.	12,000 US 8	alis, canta	AUS gallis
				me out Pory Coast		Latest	Previous	High/Los	<b>.</b> .
estin	mates 1	With that	DOME OF	ices sank	Nov	3920	3896	3955	3840
OVE	70 poi	nts. Volum	ne avcer	ried Sella	Dec	4000	3984	4035	3915
over 70 points. Volume exceeded 7,600 for the day. Sugar prices railled late in					Jen Feb	4055 4050	4049 4043	4085 4080	3065 4000
the (	day as s	some sho	rt coveri	no was	Mar	3805	3893	3925	3880
feath	ared. Co	part seitc	ing was	aulet. In	Apr	3790	3763	3790	3730
light	: volume	e, meat p	rices we	re mixed.	May Jul	3685 3685	3678 3628	3710 3676	3645 3665
Like	cattle a	and hogs	fell sligh	illy, pork	Aug	3710	3678	3670	.3670
Deith	98 rose	35 as a :	Hight co	rrection	COC	DA 10 ton	100;\$/1011116		<del></del> -
		he grain nost the d				Close	Previous	High/Lov	<del></del>
Wed	nesday	s crop re	oort Wh	est est	Dec	1216			
futur	es post	ed the la	rcest cal	n as	Mar	1213	1290 1274	1277 1259	1208 1206
tend	er activ	ity remai:	ns plenti	ful. After	May	1233	1293	1278	1230
a he	ctic Mo	ndav. cru	de oil or	COS SAW	Jul Con	1253	1314	1299	1232
SOM	e conso	(idation y	reakenin	g slightly.	Sep Dec	1275 1321	1333 - 1383	1285 1335	1272
					Mar	1851	1413	1377	1315 1350
					COPT	EE 'C' 37	,500lbs; ce	ota/ibs	
		٠.		•		Close	Previous	High/Low	<del></del>
					Dec	124,63	124.77	124.90	
				•	Mer	125.85	125.89	128.00	123.75 124.90
•					titey Jul	126.20	125.80	126.50	125.00
Ne	W Y	ork			San	126.50 126.50	125.15 125.50	126.50 0	125.20 0
					Dec	129.50	127.00	ō	ŏ.
GOLD	100 troy	oz; \$/troy (	32.		Mer	128.00	126.75	.0	9
	Close	Prévious	High/Lo	<del></del>	SUGA	R WORLD	*11" 112,0	00 libe; cen	4s/lbs
Oct	404.4	408.6	408.5	404.7		Close	Previous	High/Low	
Nov	406.1	410.4	o-	0	Jan	8.80	8.78	8.88	~~~
		4+07	449.0	ART A					8.86
Dec Feb	408.4 413.6	412.7 417.9	4123 417.5	407.9 412.B	Mar	9.33	9.21	9.34	9.10
Feb Apr	413.5 418.7	417.9 423.0	417.5 422.8	412.8 418.5	May Jul			9.34 9.15	9.10 8.95
Feb Apr Jun	413.5 418.7 423.9	417.9 423.0 428.2	417.5	412.8 418.5 423.0	May Jul Oct	9.33 9.15 9.05 8.98	9.21 9.07 8.99 8.87	9,34 9,15 9,05 8,98	9.10
Feb Apr Jun Aug Oct	413.5 418.7 423.9 429.2 434.7	417.9 423.0 428.2 438.5 439.0	417.5 422.8 428.1 0	412.8 418.5 423.0 0	May Jul	9.33 9.15 9.05 8.98 8.25	9.21 9.07 8.99 8.87 8.09	9.34 9.15 9.06 8.98 0	9.10 8.95 8.84 8.73 0
Feb Apr Jun Aug Oct Dec	413.5 418.7 423.9 429.2 434.7 440.0	417.9 423.0 426.2 436.5 436.0 444.3	417.5 422.8 428.1 0 0 · 444.5	412.8 418.5 423.0 0	May Jul Oot Jen Mar	9.35 9.15 9.05 8.98 8.25 8.55	9.21 9.07 8.99 8.87 8.09 8.40	9,34 9,15 9,05 8,98	9.10 8.95 8.84 8.73
Feb Apr Jun Aug Oct Dec	413.5 418.7 423.9 429.2 434.7 440.0	417.9 423.0 428.2 438.5 439.0	417.5 422.8 428.1 0 0 · 444.5	412.8 418.5 423.0 0	May Jul Oot Jen Mar	9.35 9.15 9.05 8.96 8.25 8.55	9.21 9.07 8.99 8.67 8.09 8.40 cents/lbs	9,34 9,15 9,06 8,98 0	9.10 8.95 8.84 8.73 0
Feb Apr Jun Aug Oct Dec	413.5 418.7 423.9 429.2 434.7 440.0	417.9 423.0 426.2 436.5 436.0 444.3	417.5 422.8 428.1 0 0 · 444.5	412.8 418.5 423.0 0 440.5	May Jul Oot Jen Mar	9.33 9.15 9.05 8.98 8.25 5.55 ON 50,000 Close	9.21 9.07 8.99 8.87 8.09 8.40 Conta/lbs	9.34 9.15 9.08 8.98 0 0	9.10 8.96 8.84 8.73 0
Feb Apr Jun Aug Oct Dec PLATI	413.5 418.7 423.9 429.2 434.7 440.0 RUM 50 t Close 513.1	417.9 423.0 428.2 438.5 439.0 444.3 roy az; \$/tro	417.5 422.8 428.1 0 0 444.5 by cz. High/Lor	412.8 418.5 423.0 0 0 440.5	May Jul Ook Jen Mar COTTO	9.33 9.15 9.05 8.98 8.25 8.55 OM 50,000 Close 54.56 54.56	9.21 9.07 8.99 8.67 8.09 8.40 cents/lbs	9.34 9.15 9.05 8.98 0 0 High/Low 54.55	9.10 8.95 8.84 8.73 0
Feb Apr Jun Aug Oct Dec PLATI	413.5 418.7 423.9 428.2 434.7 440.0 Close 513.1 510.1	417.9 429.0 429.2 439.5 439.0 444.3 roy oz; Sfree Provious 520.4 517.4	417.5 422.8 428.1 0 0 444.5 yy cz. High/Los 521.0 518.0	412.8 418.5 423.0 0 0 446.5	May Jul Oot Jen Mar COTT Dec Mar May	9.33 9.15 9.05 8.98 8.25 8.55 OM 50,000 Close 54.56 54.56 54.90	9.21 9.07 8.99 8.87 8.09 8.40 Genta/los Previous 64.26 54.05	9.34 9.15 9.06 8.98 0 0 0 High/Low 54.55 54.90	9.10 8.96 8.84 8.73 0
Feb Apr Jun Aug Oct Dec PLATI	413.5 418.7 423.9 429.2 434.7 440.0 RUM 50 t Close 513.1	417.9 423.0 428.2 438.5 439.0 444.3 roy az; \$/tro	417.5 422.8 428.1 0 0 444.5 by oz. High/Los 521.0 621.0	412.8 418.5 423.0 0 0 440.5	May Jul Ook Jen Mar COTTO	9.33 9.15 9.05 8.98 8.25 8.55 ON 50,000 Close 54.56 54.56 54.90 54.80	9.21 9.07 8.99 8.87 8.09 8.40 Previous 64.28 64.05 54.05 54.15	9.34 9.15 9.08 8.88 0 0 0 1High/Low 54.56 54.90 54.80	9.10 8.96 8.84 8.73 0 0 53.75 63.60 53.60 53.65
Apr Jun Aug Oct Dec PLATI Oct Jan Apr	413.5 418.7 423.9 429.2 434.7 440.0 Close 513.1 510.1 513.5	417.9 423.0 428.2 438.5 438.0 444.3 roy az, Sfro Previous 520.4 517.4 521.4	417.5 422.8 428.1 0 0 444.5 yy cz. High/Los 521.0 518.0	412.8 418.5 423.0 0 0 440.5 512.0 517.5 512.0	May Jul Oot Dec Mar Jul Oot Dec	9.33 9.15 9.05 8.98 8.25 8.55 OM 50,000 Close 54.56 54.56 54.90 54.80 54.80 55.20	9.21 9.07 8.99 8.67 8.09 8.40 cents/fbs Previous 64.26 54.00 54.15 54.56 84.70	9.34 9.15 9.06 8.68 0 0 54.50 54.50 54.50 54.50 54.50 55.20	9.10 8.95 8.84 8.73 0 0 0
Apr Jun Aug Oct Dec PLATI Oct Jan Apr Jul Oct	413.5 418.7 423.9 429.2 434.7 440.0 EUSE 50 1 Close 513.1 510.1 513.5 518.3 524.0	417.9 423.0 428.2 438.5 439.0 444.3 Toy 02, Stree Previous 520.4 617.4 521.4 528.4	417.5 422.8 422.1 0 0 0 444.5 7 02. High/Los 521.0 521.0 524.7 G	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5	May Jul Oot Dec Mar Jul Oot Dec	9.33 9.15 9.05 8.98 8.25 8.55 OM 50,000 Close 54.56 54.56 54.90 54.80 54.80 55.20	9.21 9.07 8.99 8.67 8.09 8.40 cents/fbs Previous 64.26 54.00 54.15 54.56 84.70	9.34 9.15 9.06 8.68 0 0 54.50 54.50 54.50 54.50 54.50 55.20	9.10 8.96 8.84 8.73 0 0 53.75 53.90 53.70 53.65 54.80
Apr Jun Aug Oct Dec PLATI Oct Jan Apr Jul Oct	413.5 418.7 423.9 429.2 434.7 440.0 EUSE 50 1 Close 513.1 510.1 513.5 518.3 524.0	417.9 428.0 428.2 438.5 439.0 444.3 Toy oz, Stre Previous 520.4 617.4 521.4 528.4 538.4	417.5 422.8 422.1 0 0 0 444.5 7 02. High/Los 521.0 521.0 524.7 G	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5	May Jul Oot Dec Mar Jul Oot Dec	9.33 9.15 9.05 8.98 8.25 8.55 OM 50,000 Close 54.56 54.56 54.90 54.80 54.80 55.20	9.21 9.07 8.99 8.87 8.09 8.40 Cents/lbs Previous 64.28 64.05 54.05 54.05 54.05 54.55	9.34 9.15 9.06 8.68 0 0 54.50 54.50 54.50 54.50 54.50 55.20	9.10 8.96 8.84 8.73 0 0 53.75 53.90 53.70 53.65 54.80
Feb Apr Jun Aug Oct Dec PLATI Oct Jan Apr Jul Oct	413.5 418.7 429.2 429.2 434.7 440.9 RUM 50 t Close 513.1 510.1 518.5 524.0 R 5,000 tr	417.9 423.0 428.2 438.5 438.0 444.3 roy az, Sfire Previous 520.4 521.4 521.4 528.4 oy az, cent Previous	417.5 422.8 428.1 9 0 444.5 by oz. High/Lor 521.0 521.0 524.7 0	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5	May Jul Oot Dec OffAlt	9.35 9.15 8.96 8.96 8.26 8.25 0M 50,000 Close 54.56 54.90 54.80 54.80 54.80 55.20 GE JURGE Close	9.21 9.07 8.99 8.87 8.09 8.40 cents/fbs Previous 64.28 54.00 54.15 54.56 84.70	9.34 9.16 8.98 9 9 14.98 9 9 54.56 54.50 54.90 54.81 54.90 54.81 85.20	9.10 8.95 8.84 8.73 0 0 53.75 53.60 53.60 53.60 54.50
Feb Apr Jun Aug Oct Dec PLATI Oct SE VE	413.5 418.7 423.9 423.9 424.7 434.7 440.0 FUM 50 t Close 513.1 510.5 518.3 524.0 R 5,000 tr Close 620.0 623.0	417.8 423.0 426.2 438.5 439.0 444.3 roy oz, Sftr. Previous 550.4 537.4 526.4 532.4 roy oz, cento Previous 634.2 634.2 637.5	417.5 422.1 6 0 444.5 by cz. High/Lot 518.0 518.0 521.	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5 0	Jan Mar Cotto	9.35 9.15 8.06 8.96 8.96 8.55 0M 50,000 Close 54.55 54.90 54.90 55.20 GE JURCE Close 181.80	9.21 9.07 8.99 8.87 8.09 8.40 Cents/fbs Previous 54.28 54.05 54.05 54.56 54.56 54.70 15,000 (bs; Previous 179.90 171.90	9.34 9.15 9.08 8.98 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	9.10 8.96 8.84 8.73 0 0 53.75 53.90 53.70 53.65 54.80
Feb Apr Jun Aug Oct Dec PLATI Oct Jan Apr Jul Oct	413.5 418.7 423.9 429.2 434.7 440.0 RUM 50 t Close 513.1 510.1 513.5 518.9 524.0 R 5,000 tr	417.9 423.0 428.2 438.5 438.0 444.3 roy oz; Stre Previous 520.4 521.4 521.4 522.4 oy oz; cent Previous 634.2 637.5 642.0	417.5 422.8 428.1 0 1 444.5 7 02. High/Los 521.0 521.0 521.0 521.0 524.7 0 Why oz. High/Los 627.0 9 943.0	412.8 418.5 423.0 0 0 440.5 512.0 512.0 524.5 0	May Jul Oot Dec Mar May Jul Oot Dec OffAte Nov Jul Mar	9.35 9.15 9.98 8.98 8.98 8.95 8.55 OM 50,000 Close 64.56 54.95 54.90 54.90 55.20 Glose 181.60 173.40 170.30	9.21 9.07 8.99 8.87 8.09 8.40 Centa/los Previous 64.25 54.05 54.05 54.15 54.56 54.70 15,000 Ibs; Previous 179.90 171.90 168.85	9.34 9.05 9.05 8.86 0 0 0 0 1HightLow 54.55 54.50 54.50 54.50 54.50 54.50 54.50 54.50 54.50 54.50 74.5	8.10 8.95 8.84 8.73 0 0 53.75 63.90 53.75 54.80 54.50
Feb Apr Jun Aug Oct Dec PLATI Oct Jan Apr Jul Oct Nov Dec Mar Mar	413.5 418.7 423.9 423.9 424.7 440.0 RUM 50 t Close 513.1 510.1 510.5 518.3 524.0 R 5,000 tr Close 623.0 627.5 632.4 642.1	417.9 429.0 429.2 439.5 439.0 444.3 roy oz, Sfrr Previous 520.4 517.4 521.4 528.4 roy oz, cent Previous 684.2 637.5 642.0 947.0 656.6	417.5 422.1 6 0 444.5 by cz. High/Lot 518.0 518.0 521.	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5 0 0 827.0 0 827.0 0	Jan Mar Cotto	9.35 9.15 8.06 8.96 8.96 8.55 0M 50,000 Close 54.55 54.90 54.90 55.20 GE JURCE Close 181.80	9.21 9.07 8.99 8.87 8.09 8.40 Cents/fbs Previous 54.28 54.05 54.05 54.56 54.56 54.70 15,000 (bs; Previous 179.90 171.90	9.34 9.15 9.08 8.98 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	9.10 8.96 8.94 8.73 0 0 53.75 53.95 53.95 54.90 54.50
Feb Apr Jun Aug Oct Dec PLATI Jan Apr Jul Oct SELVE	413.5 418.7 423.9 423.9 429.4 440.0 RUMI 50 1 Close 513.1 513.5 513.5 514.0 R 5,000 tr Close 620.0 623.5 627.5 632.4 642.1	417.9 423.0 428.2 438.5 438.5 438.0 444.3 roy ex, 5/re Previous 520.4 521.4 528.4 532.4 roy ex, cents Previous 634.2 637.5 647.0 666.6 666.7	417.5 422.1 6 1 444.5 9 02 High/Lor 521.0 521.0 521.0 521.0 521.0 621.0	412.8 418.5 423.0 0 0 440.5 512.0 512.0 524.5 0 0 627.0 0 627.0 0 627.0 0 627.0	May Jul Oot Dec Official Nov Jun Mar May Jul Oot Dec Official Nov Jun Mar May	9.35 9.15 9.08 8.98 8.98 8.55 5.55 OM 50,000 Close 54.55 54.90 54.90 54.90 54.90 170.20 170.40 170.40 170.25	9.21 9.07 8.99 8.89 8.40 Conta70s Previous 54.26 54.06 54.05 54.15 54.56 34.70 15.000 Ibs; Previous 179.90 171.90 163.85 167.15	9.34 9.15 9.08 8.96 0 0 0 1HightLow 54.90 54.90 54.90 54.90 54.90 54.90 173.40	8.10 8.95 8.84 8.73 0 0 53.75 63.90 53.75 54.80 54.50
Feb Apr Jun Aug Oct Jan Apr Jul Oct SE.VE	413.5 418.7 423.9 423.9 424.7 440.0 RUM 50 t Close 513.1 510.1 510.5 518.3 524.0 R 5,000 tr Close 623.0 627.5 632.4 642.1	417.9 425.0 426.2 439.5 439.0 444.3 70y 02, Shr 520.4 531.4 521.4 526.4 79 02, Centi Previous 634.2 637.5 642.0 666.8 666.7 667.7	417.5 422.8 422.1 0 0 444.5 N 02 High/Los 521.0 521.0 521.0 524.7 G Wrony 02 High/Los 62.0 643.0 0 643.0 663.0 663.0	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5 0 627.0 0 627.0 0 642.0 665.0	May Jul Oot Dec Official Nov Jun Mar May Jul Oot Dec Official Nov Jun Mar May	9.35 9.15 9.08 8.98 8.98 8.55 5.55 OM 50,000 Close 54.55 54.90 54.90 54.90 54.90 170.20 170.40 170.40 170.25	9.21 9.07 8.99 8.89 8.40 Conta70s Previous 54.26 54.06 54.05 54.15 54.56 34.70 15.000 Ibs; Previous 179.90 171.90 163.85 167.15	9.34 9.15 9.08 8.96 0 0 0 1HightLow 54.90 54.90 54.90 54.90 54.90 54.90 173.40	9.10 8.96 8.94 8.73 0 0 53.75 53.95 53.95 54.90 54.50
Feb Apr Jun Aug Oct Jan Apr Jul Oct SE WE Dec Jan Mer May Jul Cost Sep Oct Dec Jen Mer May Jul Cost Dec Dec Dec	413.6 418.7 423.9 423.9 429.4 440.0 RUM 60 1 Close 513.1 513.6 513.5 514.0 R 5,000 tr Close 620.0 623.5 632.4 642.1 682.5 682.5 682.5 682.5 682.5 682.5 682.5 682.5 682.5	417.9 423.0 428.2 438.5 438.5 438.0 444.3  Previous 520.4 521.4 521.4 522.4  Oy 02; cent Previous 634.2 637.5 634.2 637.5 656.6 666.7 677.2 677.2 702.8	417.5 422.1 6 1 444.5 9 02 High/Lor 521.0 521.0 521.0 521.0 521.0 621.0	412.8 418.5 422.0 0 0 440.5 507.5 512.0 507.5 512.0 524.5 0 627.0 0 627.0 0 627.0 0 628.0 685.0 9 685.0	May Jul Oot Dec Official Nov Jun Mar May Jul Oot Dec Official Nov Jun Mar May	9.35 9.15 9.08 8.98 8.98 8.55 5.55 OM 50,000 Close 54.55 54.90 54.90 54.90 54.90 170.20 170.40 170.40 170.25	9.21 9.07 8.99 8.89 8.40 Conta70s Previous 54.26 54.06 54.05 54.15 54.56 34.70 15.000 Ibs; Previous 179.90 171.90 163.85 167.15	9.34 9.15 9.08 8.96 0 0 0 1HightLow 54.90 54.90 54.90 54.90 54.90 54.90 173.40	9.10 8.96 8.94 8.73 0 0 53.75 53.95 53.95 54.90 54.50
Feb Apr Aug Oct PLATI Oct Jan Apr Jan Mer Mer Mer Mer Sep	413.5 418.9 423.9 423.9 424.7 440.0 Ciose 513.1 513.5 513.5 513.5 524.0 Ciose 620.0 623.0	417.9 429.0 429.2 439.5 439.0 444.3 Previous 520.4 517.4 521.4 522.4 oy oc; cent Previous 634.2 637.5 642.0 947.0 656.6 666.7 677.2	417.5 422.8 422.1 0 1 444.5 7 02. High/Los 521.0 521.0 521.0 521.0 524.7 0 When the control of t	412.8 418.5 422.0 0 0 440.5 507.5 512.0 507.5 512.0 524.5 0 627.0 0 627.0 0 627.0 0 628.0 685.0 9 685.0	May Jul Oot Dec Official Nov Jun Mar May Jul Oot Dec Official Nov Jun Mar May	9.35 9.15 9.08 8.98 8.98 8.55 5.55 OM 50,000 Close 54.55 54.90 54.90 54.90 54.90 170.20 170.40 170.40 170.25	9.21 9.07 8.99 8.89 8.40 Conta70s Previous 54.26 54.06 54.05 54.15 54.56 34.70 15.000 Ibs; Previous 179.90 171.90 163.85 167.15	9.34 9.15 9.08 8.96 0 0 0 1HightLow 54.90 54.90 54.90 54.90 54.90 54.90 173.40	9.10 8.96 8.94 8.73 0 0 53.75 53.95 53.95 54.90 54.50
Feb Apra Aug Oct	413.5 418.9 423.9 423.9 424.7 440.0 RUM 50 t Close 513.1 513.5 513.1 513.5 524.0 R 5.000 tr Close 623.0 623.	417.9 423.0 428.2 439.5 439.0 444.3 Previous 520.4 517.4 521.4 522.4 532.4 Tyrevious 634.2 637.5 642.0 947.0 656.8 696.7 677.2 677.2 677.2 677.2	417.5 422.8 422.1 0 1 444.5 7 02. High/Los 521.0 521.0 521.0 521.0 521.0 521.0 521.0 621.0	412.8 418.5 423.0 0 0 440.5 512.0 512.0 521.5 522.0 0 627.0 0 627.0 0 627.0 0 627.0 0 627.0 0 627.0	May Jul Cot Jen Mar Cottn Mar May Jul Oot Official Mar May Jul Mar May Jul	9.35 9.15 9.08 8.98 8.98 8.55 5.55 OM 50,000 Close 54.55 54.90 54.90 54.90 54.90 170.20 170.40 170.40 170.25	9.21 9.07 8.99 8.89 8.40 Conta70s Previous 54.26 54.06 54.05 54.15 54.56 34.70 15.000 Ibs; Previous 179.90 171.90 163.85 167.15	9.34 9.15 9.08 8.96 0 0 0 1HightLow 54.90 54.90 54.90 54.90 54.90 54.90 173.40	9.10 8.96 8.94 8.73 0 0 53.75 53.95 53.95 54.90 54.50
Feb Apra Aug Oct	413.5 413.5 423.9 423.9 424.7 440.0 RUM 50 t Close 513.1 510.1 510.5 510.3 524.0 R 5.000 tr Close 622.0 622.5 627.5 632.4 642.1 642.5 642.1 642.5 642.5 642.5 642.5 642.5 642.5 642.5 642.5	417.9 429.0 429.2 439.5 439.0 444.3 Previous 520.4 517.4 521.4 528.4 532.4 Oy cz; cent Previous 634.2 637.5 642.0 947.0 656.8 667.2 702.8 707.5	417.5 422.8 422.1 0 0 444.5 0 244.5 0 521.	412.8 418.5 423.0 0 0 440.5 512.0 507.5 512.0 524.5 0 0 627.0 0 627.0 0 642.0 665.0 965.0	May Jul Dec Mar Gotto Dec Officer May Jul Dec Officer May Jul Dec Officer May Jul Mar May Jul May	9.38 9.15 9.08 8.98 8.98 8.95 8.55 0M 50,000 Close 54.93 54.93 54.93 54.93 54.93 75.20 GE JURGE Close 181.50 179.40 179.40 179.40 179.40 179.45 169.45	9.21 9.07 8.99 8.89 8.40 6.25 64.25 54.05 54.05 54.15 54.56 54.70 15,000 (bs; Previous 179.90 171.90 168.85 167.15	9.34 9.15 9.08 8.96 0 0 0 1HightLow 54.90 54.90 54.90 54.90 54.90 54.90 173.40	9.10 8.96 8.94 8.73 0 0 53.75 53.95 53.95 54.90 54.50
Feb Apr Apr Aug Aug Apr Apr Apr Apr Apr Oct Dec PLATI Oct SELVE	413.5 418.9 423.9 423.9 424.7 440.0 Ciose 513.1 510.1 513.5 513.5 513.5 524.0 Ciose 622.0 622.5 622.5 622.5 622.5 622.5 622.5 622.5 622.5 622.5 622.5 622.5 622.5 622.5	417.9 423.0 428.2 438.5 438.0 444.3 Previous 520.4 517.4 521.4 528.4 532.4 Oy cz; cent Previous 634.2 637.5 642.0 947.0 656.8 667.2 707.5 (bs; cents/	417.5 422.8 422.1 0 1 444.5 7 02. High/Los 521.0 521.0 521.0 521.0 521.0 521.0 521.0 621.0	412.8 412.5 423.0 0 0 440.5 512.0 507.5 512.0 527.0 0 627.0 0 627.0 0 627.0 0 627.0 0 627.0 0 627.0	May Jul Cort May Jul May May Jul May May Jul May May Jul May	9.35 9.15 9.98 8.98 8.98 8.98 8.98 8.98 8.98 8.55 54.90 64.55 64.5	9.21 9.07 8.99 8.69 8.40 centa/los Previous 64.25 54.05 54.05 54.05 54.15 54.56 54.70 15,000 Ibs; Previous 179.90 171.90 168.85 167.15	9.34 9.06 9.06 8.86 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	9.10 9.94 8.73 0 0 53.78 53.40 53.76 54.80 54.50 1779.75 1771.30 168.90 167.90 168.40
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makes good annual dividend

payments as certain as they can be. The Exxon yield is cur-rently running at 5 per cent, while Shell Transport and

Trade come to net 6 per cent.

With downside protection, however, neither company

offers much in the way of exciting upside potential and most analysts see them at best

as a safe haven if stock mar-

kets are weak.
This observation holds, to

varying degrees, with all the

principal companies. Mobil and Chevron are relatively resil-

chevron are relatively restricted, while BP and Texaco stand to be hurt most by any sustained drop in price because of their relatively high-cost oil

# Profit-taking and dollar's decline lead to small loss

THE Dow Jones Industrial Average soon retreated yester-day from the new post-October crash closing high it had reached on Monday by a whis-ker, writes Janet Bush in New

The index dropped nearly 20 points at one stage but then clawed back most of those losses during the afternoon. Volume was only modest at 140m shares traded

At the close, the Dow stood 2.49 points lower at 2,156.47. On Monday, it had closed at 2,158.96 which compared with the previous post-crash high of

2,158.61 on July 5. The stock market faces a number of challenges this week. Firstly, whenever the Dow Jones Industrial Average has touched post-crash peaks, investors have quickly taken profits and this seems to be happening again.

Secondly, equities are being undermined by weakness in the dollar amid nervousness about tomorrow's publication of US trade figures for August. Expectations are that the deficit will have widened from July's \$9.5bn shortfall.

The dollar selling was partly related to a surge in sterling on the statement by Mr Nigel Lawson, British Chancellor of the Exchequer, that he would lift interest rates if the pound fell. However, there also appeared to be some fol-

**ASIA PACIFIC** 

dollar in reaction to last Fri-day's smaller-than-expected rise in the US non-farm payroll which was seen as providing evidence of a deceleration in economic growth.

Following tomorrow's trade report, Friday sees the publication of September figures for producer prices, retail sales and industrial production. Last Friday's employment figures undermined widespread expec-tations that the economy would rebound from August's slower performance.

The equity market is also getting geared up for the string of third quarter earnings announcements coming in the next few weeks. There is a high degree of nervousness that earnings will prove disap-pointing, and the technology sector has already been undermined by predictions of lowerthan expected earnings.

Among featured stocks was Tenneco, which was one of the most actively traded shares on the New York Stock Exchange after the announcement that it is selling its oil and gas interests in the Gulf of Mexico to Chevron for \$2.6bn. Its share price first added another \$% but then fell back sharply to close \$% lower at \$49%.

Digital Equipment rose \$1% to \$89% after the company announced that it had raised prices on most of its products by 6 per cent to 9 per cent. Reversing some of their

stocks generally did well. International Business Machines added \$2% to \$118%, Motorola gained \$1% to \$42% and National Semiconductor gained \$% to \$10% Tambrands added \$1% to \$56

after news that the company had formed a joint venture with the Health Department of the Moscow City Council to produce Tampax tampons.

Kroger fell \$2% to \$55 after

Kohlberg Kravis Roberts announced that it was withdrawing its \$64-a-share bid for the company. The Haft family which controls the Dart Group has also made a bid for Kroger at \$55 a share. Kimberley-Clark jumped \$2% to \$64% apparently on continu-ing rumours that Mr Ronald

Perelman of Revion Group may be interested in buying the V.F. Corp jumped \$1% to \$33%. The stock railied on rumours that investor Mr Asher Edelman may be interested in buying the company, and held on to its gains in spite of a denial from Mr Edelman.

### Canada

FALLING base metals and industrials pushed Toronto slightly down in quiet trading. The composite index lost 7.7 to 3,390.7 as declines outpaced advances by 386 to 376 on light turnover of 21.4m shares.

# Nikkei makes strong gain

OVERNIGHT improvement on Wall Street helped Tokyo share prices rebound after a long weekend, but volume was dis-

appointingly low, writes
Michtyo Nakamoto in Tokyo.
The Nikkei average, which
closed higher for the first time this month on Friday, posted a strong gain of 211.33 yesterday to 27,469.60. The high of the day was 27,579.96 and the low 27,293.47. The TSE index of all listed stocks rose 12.02 to

Volume, however, remained thin at 653m shares, compared with 503m shares on Friday. In London, Japanese shares fell slightly, as the ISE/Nikkei 50 index lost 0.73 to 1,755.97.

The upward move in Tokyo encouraged some analysts to predict that the market was finally ready for its longawaited autumn rally. Losses incurred at the beginning of the month should be recovered fairly quickly, said an analyst at Nikko Securities.

However, the weakness in trading volume led others to be more cautious. Yesterday's gains were concentrated in the first half hour of trading and buying interest was not spread widely, Mr Stephen Richardson of W.I. Carr pointed out. The strong yen, which helped to strengthen the bond market, had not led to a genuine rally

on greater volume, he added. Investor interest focused on stocks such as large capitals, which are sensitive to lower oil prices and stable interest rates. Nippon Steel added Y18 to Y784, Kawasaki Steel rose Y11 to Y900, NKK gained Y6 to Y773 and Sumitomo Metal,the most heavily traded issue with 48.1m shares, advanced Y8 to Y740. Shipping companies also attracted strong buying interest. Japan Line, the second

Australia (91)

Austria (17)

France (1.30)

Mexico (13)

Netherland (38) ... New Zealand (26) .

witzerland (56) United Kingdom (322) .

Europe (1013) ....... Pacific Basin (681) . Euro-Pacific (1694)

North America (708)

Europe Ex. UK (691)..... Pacific Ex. Japan (225)... World Ex. US (1893) .... World Ex. UK (2153)....

Norld Ex. Sc. Af. (2415)

World Ex. Japan (2019).

West Germany (102).

45.4m shares, advanced Y39 to

but volume remains weak

Utility companies, which have gained recently on lower oil prices as well as their property assets, were further helped by the strong yen. Tokyo Electric Power added Y110 to Y6,240 and Tokyo Gas Y20 to Y1,380, while Osaka Gas, third in the active league with 44.4m shares, increased Y24 to Y764.

Issues with specific incentives remained popular. Keisei Electric Railways has been bought on speculation that its subsidiary, Oriental Land, will be publicly listed in the near future. Keisei rose Y200 to match its high of Y3,090, reached on August 24.
The share price of NTT has

been declining steadily prior to the release of a third batch of the company's shares on Octo-ber 20-21. The price of the third release will be set at 3.5 per cent less than the October 19 closing on the TSE, so a lower price is expected to encourage more buying in the huge issue. NTT closed at a year low of Y2m, down Y50,000.

Trading in Osaka also took encouragement from Wall Street and the OSE average increased 181 to 25,624.63. Volume was slightly better at 52m compared with 34m on Friday.

Roundup

BIGGER markets in the region were firm in line with strength on Wall Street and in Tokyo. Hong Kong's strong two-day advance slowed down.

HONG KONG investors consolidated their positions after rallies in the past two sessions. The Hang Seng index finished 5.19 higher at 2,571.61. Turn-over totalled HK\$1.04bn against Monday's HK\$1.18bn. Blue chips were most active and there was buying interest

TUESBAY OCTOBER 11 1988

122.17

77.31 107.17 106.52 116.70 97.58 85.66 70.31 90.74 119.72 67.13 131.28 90.81 62.20 99.74 102.03 94.74 123.30 108.35 68.54 113.79 97.99

93.32 137.24 119.69 98.44 80.52 104.28

119.00

96.86

Dollar

141.48 89.54 124.12

105.08 138.65 77.75 162.11 134.84 152.03

109.72 142.80 125.49 79.38 131.76

113.49

108.07 158.94 138.62 114.00

137.82

112.18

+0.54 +0.22 +0.54 +0.05 +0.05 +0.06

most actively traded issue at in undervalued stocks, following a spree of privatisation proposals for listed companies including Bond International, Li and Fung, and Nan Fung Textiles.

Sun Hung Kai Properties saw profit-taking after denying it would privatise affiliate New Town. Sun Hung Kai eased 10 cents to HK\$11.40 and New Town was unchanged at

IBI Asia suspended trading and brokers linked it with a possible takeover by First Pacific. IBI rose 1.3 cents to 14.3 cents, while First Pacific was up 3 cents at HK\$1.28.

AUSTRALIA closed higher in light trade as the market was supported by strong gains tors. The All Ordinaries index was up 8.9 at 1,543.5 but off the day's high of 1546.2, in turnover of 97m shares worth

ACM saw huge turnover of 5.8m shares. Investors were shuffling their interests into the newly-created gold arm, ACM-Gold, which expects to increase production signifi-cantly by 1991. ACM dropped A\$1.45 to A\$1.35 and ACM-Gold picked up A\$1.40 to A\$1.60.

SINGAPORE pushed higher in early trading, helped by strength in New York and Tokyo, but came off later to end only slightly ahead in a generally quiet session. The Straits Times industrial index was up 264 at 1,018.54 in volume of 19.6m shares, slightly better than Monday's 17.8m.

TAIWAN came back from Monday's holiday to pursue its downward course. The ighted index lost 169.03 to 6,899.91 in thin turnover, with 108 stocks suffering maximum permissible losses of 3 per cent.

The index has fallen 1,889.87, or 21.5 per cent, since its record high on September 24.

MONDAY OCTOBER 10 1988

121.87

77.19

107.22 107.03 116.79 97.88 87.19 70.76 91.19 116.75 132.43 90.95 66.35 99.99 102.26 93.45 122.72 108.72 68.74 114.05 98.39

93.59

Currency

116.38

85,88

120.18 108.05 130.77 103.69 99.88 78.82 105.72 134.32 78.84 133.31 139.58 382.66 61.22 107.50 95.33 1110.78 95.33 1118.19

113.32 91.06 107.16 118.19

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

117.25 86.01 120.14 108.00 131.11 103.35 98.20 78.40 105.45 134.88 80.07 134.24 139.64 380.32 100.20 61.34 107.17 110.76 96.90 132.47 1113.49

Gross Div. Yield

4.20 4.212 4.212 1.316 4.75 3.255 3.255 3.255 3.486 4.402 4.

3.72 0.78 1.70 3.49 2.98 4.36 1.77 2.12 2.34 3.62

123,63 134,90 113,06 100,71

81.73 105.34 137.84 76.34 159.53 134.897 105.05 72.02 115.50 118.12 107.94 141.75 125.58 79.40 131.64

108.10 156.55 137.20

114.16 93.31 120.50 136.46 127.15

112.26

# Oil sector's confidence survives instability

The unsteady price of crude has shaken but not harmed shares, writes Steven Butler

il prices are weak again, and have unset-tled the shares of the Brent crude will average about leading international oil companies.

evidently learned the lesson of the oil price collapse of 1986 – that the big integrated oil companies are highly resilient in the face of weak crude prices – and this has given the shares, so far, a relatively soft

The fall in oil prices has not dimmed the companies' view of the future, either, and this means that oil and gas assets have continued to command a high price.
The leading oil companies

are resilient because so much of their operating profits come from refining and marketing of oil and chemicals manufacturing. When oil prices are weak and profits from production fall, they tend to rise in other areas of the business.

Falling oil prices are, none-theless, still bad news for the sector, and the patience of investors may yet be put to a severe test. Most analysts are

\$15 a barrel in 1988 (agains about \$12 currently) and roughly the same, or somewhat less, next year - a scenario that would probably produce

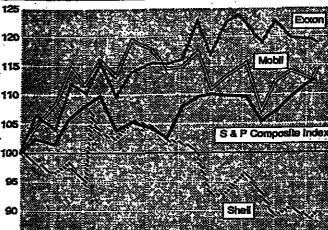
Exxon and Royal Dutch! Shell, which are in flerce competition to be the world's hig-gest oil company - Shell able downstream and chemi-

flat earnings. Oil markets, however, are

currently flooded by excess production. If the Organisation of Petroleum Exporting Countries does not act to reduce supplies, companies could yet be in for a nasty shock. That shock would be felt dif-ferently in boardrooms across Europe and the US.

ems to have gained considerable ground - are also the more secure groups. Both are blessed with relatively low-cost production and highly profitcals merations

Exxon, however, has been the star performer of the two in the stock market - and, indeed, of all the majors, with



the exception of Texaco, shares in which received a substantial boost when it came out of bankruptcy proceedings. Exxon's market performance

Jan

has been underpinned by the company's policy of buying its own shares. This programme was useful during the market crash last year, helping to limit

the downside. There must be a question, however, about how long the relative outperformance of Exxon can continue, given the broadly similar underlying characteristics of rival Royal Dutch/Shell. Both are rich in cash, with a

Looking beyond the majors, one of the lessons of this week's \$7.3bn auction of oil assets by Tenneco is that the smaller, independent oil com-panies are likely to confinue holding value. Their shares have been significantly higher in London following the spate of takeovers that has occurred since BP launched its bid for

# strong, reliable cash flow that Frankfurt and Paris take 'healthy' breather

permeated European bourses yesterday in a breather from recent solid gains. Milan went against the trend again, rising in expectation of imminent political reforms, writes Our

Markets Staff. FRANKFURT ran into a bout of profit-taking after its strong run to new 1988 highs. Trading was very active at DM4.74bn after Monday's DM3.58bn.The FAZ index shed 3.2 to 525.93 and the real time DAX index ended 15.62 lower at 1,271.31.

The market started firmly following Wall Street's rise to a post-crash high overnight. But

it failed to attract follow-through buying as caution set in and an easier dollar weighed on prices. According to one dealer, a rumour that Siemens would cut its dividend sparked some selling, even though the sug-gestion was not taken too seri-

ously. Siemens shed DM10 to DM486 in the day's most active trading worth DM469m. Analysts thought the market might consolidate for a few days, especially with US trade figures due tomorrow, but the general view was that funda-

mentals remained strong and the FAZ index would tackle the 540 level in the near future.

Thyssen was a feature, rising ongly on bullish news comments about world steel demand before easing back to close 90 pfg higher at 'DM16L70.

VW, which has seen strong interest from abroad, reversed DM5 to DM293 in the day's second most active trading of

PARIS also had what bro kers described as a "healthy" correction, well signposted after three weeks of gains. The trigger was the Government's st of a trade deficit of FFr30bn-FFr35bn this year, well up on earlier prediction although not "alarming"

according to one analyst. There was also some concerover industrial unrest affecting Renault, the nursing service and other sectors.

Overall volume was estimated by one house at under FFr2bn, and the OMF 50 index finished 6.27 lower at 385.53. The CAC General, based on opening prices, was down 1.7 at

Construction stock Bouygue had a volatile day as it emerged that Mr Bernard Tapie, the industrialist, had bought shares in the group to

DOLLAR INDEX

1988 Low

165.38 100.71 122.04 132.09 120.34

104.33 99.60 153.37 158.49 95.46 150.05 177.86 404.42 179.28 169.95 187.58 1133.83 110.06

128.52 150.65

141.86 128.71 109.11 158.16

91.16 83.72 99.14 107.06 111.42 106.78 72.77 67.78 84.90 104.60 62.99 133.61

107.83

107.83 90.07 95.23 64.42 98.55 97.99 98.26 130.73 96.92 74.13 120.66 99.19

97.01 130.81

120.36 99.78 80.27 87.51 120.26 111.77

152.31 98.18 139.89 128.91 135.15 139.53 100.71 81.73 111.86 144.25 81.74 177.27 154.17

154.17 180.07 110.66 84.05 132.23 135.89 139.07 164.47 125.58 86.75 141.18 113.64

110.82 172.26 147.53

114.16 93.31 128.27 146.49 131.77 132.39

steady at FFr620 on 62,000 shares after climbing to FFr643 and falling to FFr612.

Sugar producer Beghin-say ended FFr5 lower at FFr533 in the wake of Paribas' purchas of just under 5 per cent, and recently strong Cie du Midi dropped Ffr55 to FFr1,570. However, Club Med saw speculative buying, advancing FFr11 to FFr492 on 117,700

MULAN had a strong day in anticipation of parliamentary agreement on the secret ballot reform. The Comit index rose 7.72 to 564.89 in moderate trad-

ing in the event, the vote on the reform was postponed yet again. This did not prevent healthy gains in blue chips, although there was limited profit-taking towards the close. "People are now so con-vinced the whole thing is going to be approved that they're just buying," said one analyst. Wor-

In chemicals, Ciba Geigy's ries over the budget deficit had been the main brake on the market, which was now wel-

speedier economic change once the reform was agreed, he said. ZURICH closed mixed in healthy trading. The Credit Suisse general index eased 0.1 to 492.6 and the industrial index added 0.8 to 532.7. Analysts were undecided whether the market was taking

a break to digest recent gains or large scale profit-taking was about to start. One said: "The last few days have been uninteresting, with disappointing volumes. We need to get for-eigners a hit more involved."

The weaker dollar prevented the market from following overnight gains on Wall Street. Major banks felt some profit-taking. Union Bank bearers fell SF125 at SF13,320. Credit Snisse traded SFr5 higher at SF12,725 as the market reacted positively to CSFB's planned merger with First Boston.

earers added SF15 to SF13,460. MADRID, where there were gains in the past two days, weakened towards the close after rising earlier. The general

In property, Urbis saw very heavy trading of more than 300,000 shares. It fell 5 percent age points to 510 per cent of nominal market value.

Volume generally picked up to about Pta9.5hn compared to recent daily figures of around AMSTERDAM was depressed

by a lack of news and some profit-taking after a recent surge of activity. The CBS index ended 0.5 easier at 100.6. Boosted by higher oil prices Royal Dutch rose 30 cents to Fi 226.30 but off its high. Airline KLM was hit by the stronger oil market, dipping 60 cents at F1 37.60.

STOCKHOLM declined in moderate profit-taking, although a series of good interim results helped confi-dence. The Affärsvärlden index lost 1.5 to 984.4.

Alfa-Laval, the dairy equipment and process engineering group, saw its free B shares fall SKr2 to SKr418, after a SKr12 rise on Monday. It

eight-month profits and pre-dicted a significant improve-

Britoil nearly a year ago.

ment in full-year figures.
S.E. Banken, which reported eight-month profits of SKr3.11bn, up from SKr2.52bn in the same period last year, rose SKr2 to SKr152. Perstorp dropped SKr5 to SKr250; the chemicals company said its annual profit of SKr605m, up from SKr430m,

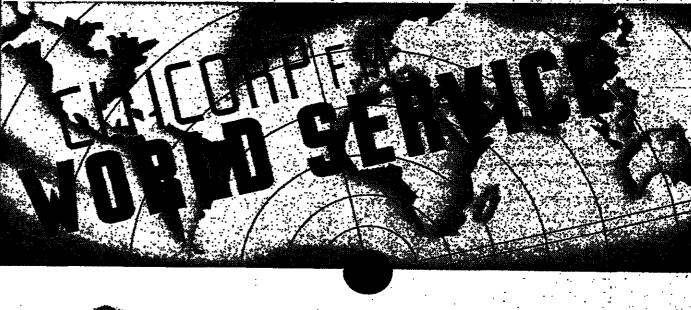
day, had been higher than the Company expected.

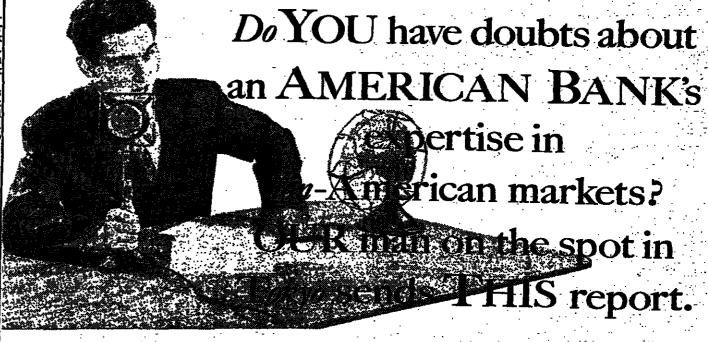
BRUSSELS closed easier after a calm session during which many small investors took profits. The forward index fell 44.91 to close at 5,505.74

which was announced on Mon-

**SOUTH AFRICA** 

PROFIT-TAKING are into gold stocks' early gains, which had followed a rise in the builten price, as Johannesburg resumed trading after Mon-day's holiday. Kloof gained 21 to B34.75 and Ofsil added E3.50 to B34.25.





JOOD Morning London, Tokyo calling, Polhill reporting. We immediately turn our attention to a burning issue relating to the management of Company Pension Funds.

London tells us a lot of you are now considering a more specialist approach by country, sensibly reconsidering the risk and performance balance. Let's face it, who's going to know more about the specialities of each market than us who're here on the ground. What's more we already have over £500 million of spanese equities under management. It's a year on since the crash and you and we both have been asking ourselves

some searching questions about fund management. Remember the all important asset

allocation? How much have you done about which country, which investment route? Things have changed a bit around here and we've been keeping a close eye on things.

And we make sure you're kept

informed. Every six weeks I and my internationally based colleagues fly into London from all the major markets to advise on local conditions, each one

more we pool our resources and come up with a truly Global Asset Allocation process which forms the core of any process which forms the core of any strategy. (By the way, you could be getting our report every 3 months on a consultancy basis.) Anyway, toodle-pip, or as we say say and the cour regular report from overseas. If you was the cour regular reports, phase in on 01-284 2482 and ask for the Komaromy in Rondons.

phone in on 01-22. Kondon gives a view on his own market. What's

Scrimgeour Citicorp (Investment Management)

99.52 132.26 119.10 113.17 90.80 107.56 118.63 117.14 116.95 108.18 98.84 80.79 104.32 118.14 110.08 110.52 97.18 116.85 116.72 108.33 113.26 100.00 .112.43 128.33 110.81 The World Index (2475) 116.81 2.35 127.54 Base values: Dec 31, 1986 - 100; Finland: Dec 31, 1987 - 115.037 (US S index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd.1987 A member of IMRO